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UBS FUNDING TRUST BOWNE OF NEW YORK BNY\_CPS

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As filed with the Securities and Exchange Commission on 14 November 2000

Registration No. 333-46216 333-46216-01 333-46216-02

### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM F-1

AMENDMENT NO. 3 TO REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

**UBS Preferred Funding** 

UBS Preferred Funding Trust I Company LLC I
(Exact name of Registrant as specified in its charter) (Exact name of Registrant as specified in its charter) **UBS AG** (Exact name of Registrant as specified in its charter)

Switzerland (State or other iurisdiction of incorporation or organization)

6021 (Primary Standard Industrial Classification Code Number)

98-0186363 (I.R.S. Employer Identification Number)

(State or other iurisdiction of incorporation or organization)

6712 (Primary Standard Industrial Classification Code Number)

51-6518252 (I.R.S. Employer Identification Number)

Delaware (State or other iurisdiction of incorporation or organization)

6712 (Primary Standard Industrial Classification Code Number) 51-04802885 (I.R.S. Employer Identification Number)

The Corporation Trust Company 1209 Orange Street Wilmington, Delaware 19801 302-658-7581

(Address and telephone number of Registrant's principal executive offices)

Bahnhofstrasse 45, Zurich, Switzerland, 011 41-1-234 11 11 and Aeschenvorstadt 1, Basel, Switzerland, 011 41-61-288 20 20 (Address and telephone number of Registrant's principal executive offices)

c/o Wilmington Trust Company 1100 North Market Street Wilmington, Delaware 19890 302-651-1118 (Address and telephone number of Registrant's principal executive offices)

Robert C. Dinerstein, Esq. **UBS AG** 299 Park Avenue New York, New York 10171 Telephone: 212-821-3000

(Name, address and telephone number of agent for service)

Copies to:

Mark J. Welshimer, Esq. Sullivan & Cromwell 125 Broad Street New York, NY 10004-2498 212-558-4000 Jeffrey D. Berman, Esq. Davis Polk & Wardwell 450 Lexington Avenue New York, NY 10017 212-450-4000

Approximate date of commencement of proposed sale to the public: As soon as practicable after this Registration Statement becomes effective.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act, check the following box. □

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.  $\square$ 

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If delivery of the prospectus is expected to be made pursuant to Rule 434, please check the following box.

#### CALCULATION OF REGISTRATION FEE

Title of each class of securities to be registered	Amount to be registered(1)(2)	Proposed maximum offering price per unit(1)(2)	Proposed maximum aggregate offering price(1)(2)	Amount of registration fee(2)
8.622% Noncumulative Trust Preferred Securities issued by UBS Preferred Funding Trust I	1,500,000	\$1,000	\$1,500,000,000	(3)
8.622% Noncumulative Company Preferred Securities issued by UBS Preferred Funding Company LLC I	1,500,000	\$1,000	\$1,500,000,000	0
Subordinated Guarantee of UBS AG with respect to the Company Preferred Securities				0

Estimated solely for the purpose of computing the registration fee.

(2) No separate consideration will be received for the company preferred securities of UBS Preferred Funding Company LLC I or the subordinated guarantee of UBS AG. Pursuant to Rule 457(n) under the Securities Act of 1933, no separate fee is payable with respect to these securities.
 (3) The total amount of the registration fee is \$396,000, of which \$330,000 was paid upon the initial filing of the registration statement and \$66,000 was paid upon the filing of Amendment No. 1 to the registration statement.

This registration statement contains a prospectus relating to both of the following: the offering of newly issued trust preferred securities and company preferred securities; and market-making transactions that may occur on an ongoing basis in trust preferred securities and company preferred securities that have been previously issued in the offering described above.

When the prospectus is delivered to an investor in the initial offering described above, the investor will be informed of that fact in the confirmation of sale. When the prospectus is delivered to an investor who is not so informed, it is delivered in a market-making transaction.

The registrants hereby amend this registration statement on such date or dates as may be necessary to delay its effective date until the registrants shall file a further amendment which specifically states that this registration statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until this registration statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.

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#### **PROSPECTUS**

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### \$1,500,000,000

# **UBS Preferred Funding Trust I**

8.622% Noncumulative Trust Preferred Securities representing a corresponding amount of 8.622% Noncumulative Company Preferred Securities

# **UBS Preferred Funding Company LLC I**

guaranteed on a subordinated basis by

# **UBS AG**

- Each trust preferred security represents a corresponding amount of the company preferred securities and related rights under the UBS AG subordinated guarantee. Dividends and redemption and liquidation payments paid by UBS Preferred Funding Company on the company preferred securities will pass through UBS Preferred Funding Trust to you as distributions and redemption and liquidation payments on the trust preferred
- The company preferred securities will pay semi-annual distributions on April 1 and October 1 of each year at a fixed rate per annum equal to 8.622% through the dividend payment date in October 2010, and thereafter will pay quarterly distributions on January 1, April 1, July 1 and October 1 of each year at a variable rate per annum equal to 3.07% above three-month LIBOR. The company preferred securities are perpetual securities and do not have a maturity date. UBS Preferred Funding Company may redeem the company preferred securities on or after the dividend payment date in October 2010.
- The company preferred securities will provide holders with rights to distributions and redemption and liquidation payments that are similar to those of the most senior ranking noncumulative perpetual preferred shares issued directly by UBS AG that have financial terms equivalent to those of the company preferred securities.
- UBS AG will guarantee, on a subordinated basis, dividend, redemption and liquidation payment obligations under the company preferred securities.
- We have applied to list the trust preferred securities on the Luxembourg Stock Exchange in accordance with

See "Risk Factors" beginning on page 12 for risks related to an investment in the trust preferred securities.

	Price to Public(1)		Underwriting Discount	Proceeds to UBS Preferred Funding Trust	
Per Trust Preferred Security		1,000	(2)	\$	1,000
Total	\$1,5	00,000,000	(2)	\$1,50	0,000,000

<sup>(1)</sup> Plus accrued dividends, if any, from the date of original issue.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or passed upon the adequacy or accuracy of this prospectus. Any representation to the contrary is a criminal offense.

This prospectus may be used in the initial sale of the trust preferred securities. In addition, UBS Warburg LLC or any other affiliate controlled by UBS may use this prospectus in a market-making transaction involving the trust preferred securities after their initial sale. Unless the purchaser is informed otherwise in the confirmation of sale, this prospectus is being used in a market-making transaction.

We anticipate that the trust preferred securities will be ready for delivery in book-entry form through The Depository Trust Company on or about 10 October 2000.

# **UBS Warburg LLC**

PaineWebber Incorporated

Credit Suisse First Boston

Goldman, Sachs & Co.

Merrill Lynch & Co.

Morgan Stanley Dean Witter Salomon Smith Barney

The date of this prospectus is 14 November 2000

UBS Preferred Funding Trust will pay the underwriters compensation of \$10 per trust preferred security and aggregate compensation of

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#### **CERTAIN TERMS**

#### In this prospectus:

- when we refer to "UBS AG," we mean UBS AG on a parent only basis.
- when we refer to "UBS," we mean UBS AG and its consolidated subsidiaries.
- when we refer to "PaineWebber," we mean Paine Webber Group Inc. and its consolidated subsidiaries.
- when we refer to the "trust preferred securities," we mean the 8.622% Noncumulative Trust Preferred Securities being issued by UBS Preferred Funding Trust.
- when we refer to the "company preferred securities," we mean the 8.622% Noncumulative Company Preferred Securities being issued by UBS Preferred Funding Company to UBS Preferred Funding Trust in connection with the offering of the trust preferred securities by UBS Preferred Funding Trust.
- when we refer to "UBS Preferred Funding Trust," we mean UBS Preferred Funding Trust I.
- when we refer to "UBS Preferred Funding Company," we mean UBS Preferred Funding Company LLC I.

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### Prospectus summary

The following summary does not contain all the information that may be important to you. You should read the entire prospectus before making an investment decision. You should pay special attention to the "Risk Factors" section to determine whether an investment in the trust preferred securities is appropriate for you.

#### Introduction

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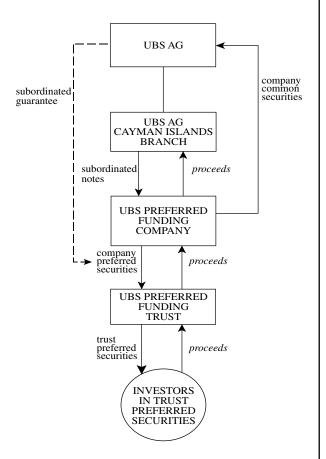
The trust preferred securities will provide you with rights to distributions and redemption and liquidation payments that are similar to those to which you would be entitled if you had purchased the most senior ranking noncumulative perpetual preferred shares issued directly by UBS AG that have financial terms equivalent to those of the company preferred securities. The diagram to the right outlines the relationship among investors in the trust preferred securities, UBS Preferred Funding Trust, UBS Preferred Funding Company and UBS AG following the completion of the offering.

UBS Preferred Funding Trust will pass through to you any dividends, redemption payments or liquidation payments that it receives from UBS Preferred Funding Company on the company preferred securities.

UBS AG will guarantee, on a subordinated basis, dividend, redemption and liquidation payment obligations under the company preferred securities.

UBS Preferred Funding Company will receive payments under the subordinated notes issued by the Cayman Islands branch of UBS AG and will pay dividends on the company preferred securities that are similar to dividends that would be paid on the most senior ranking noncumulative perpetual preferred shares issued directly by UBS AG that have equivalent financial terms.

The capital raised in this offering will qualify as consolidated Tier 1 capital for UBS under the relevant regulatory capital guidelines of the Swiss Federal Banking Commission.



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## Parties to the offering

For a more complete description of UBS AG, UBS Preferred Funding Trust and UBS Preferred Funding Company, see "UBS," "UBS Preferred Funding Trust I," "UBS Preferred Funding Company LLC I," "Use of Proceeds," "Capitalization of UBS AG" and "Capital Ratios and Distributable Profits of UBS.'

#### **UBS AG**

UBS AG is a global, integrated investment services firm and the leading bank in Switzerland. UBS's business is managed through three main business groups and its Corporate Center. The business groups are: UBS Switzerland, UBS Warburg and UBS Asset Management. UBS's clients include international corporations, small and medium sized businesses in Switzerland, governments and other public bodies, financial institutions, market participants and individuals. UBS AG's ordinary shares are listed on the New York Stock Exchange under the symbol "UBS.N," on the Zurich Stock Exchange under the symbol "UBSNZn.S" and on the Tokyo Stock Exchange under the symbol "UBS.T".

On 3 November 2000, UBS acquired Paine Webber Group Inc. ("PaineWebber"), one of the largest full-service securities and commodities firms in the United States. UBS purchased all outstanding shares of PaineWebber stock for a combination of cash and stock representing a total purchase price of \$11.8 billion (based on the UBS share price on 3 November 2000).

The principal executive offices of UBS AG are located at Bahnhofstrasse 45, Zurich, Switzerland and Aeschenvorstadt I, Basel, Switzerland. Its telephone numbers are 011-41-1-234-11-11 and 011-41-61-288-20-20.

#### **UBS Preferred Funding Trust I**

UBS Preferred Funding Trust I is a Delaware statutory business trust. UBS Preferred Funding Trust exists for the purpose of issuing the trust preferred securities representing a corresponding amount of the company preferred securities, together with related rights under the UBS AG subordinated guarantee. UBS Preferred Funding Trust will pass the dividends it receives on the company preferred securities through to you as distributions on the trust preferred securities. UBS Preferred Funding Trust cannot engage in other activities. The company preferred securities and the related rights under the UBS AG subordinated guarantee will be the only assets of UBS Preferred Funding Trust. UBS AG, Stamford branch, will pay directly all expenses and liabilities of UBS Preferred Funding Trust.

UBS Preferred Funding Trust will be treated as a grantor trust for United States federal income tax purposes. As a result, you will be treated as a beneficial owner of interests in the company preferred securities and the related rights under the UBS AG subordinated guarantee for United States federal income tax purposes.

The principal executive offices of UBS Preferred Funding Trust are located at c/o Wilmington Trust Company, 1100 North Market Street, Wilmington, Delaware 19890. Its telephone number is 302-651-1118.

### **UBS Preferred Funding Company LLC I**

UBS Preferred Funding Company LLC I is a Delaware limited liability company. UBS Preferred Funding Company exists for the purposes of acquiring and holding the subordinated notes issued by the Cayman Islands branch of UBS AG, or other eligible investments, and issuing the company common securities and the company preferred securities. UBS AG is purchasing all of the company common securities, which represent 100% of the voting rights in UBS Preferred Funding Company, subject to your limited right to elect additional directors as described below. UBS Preferred Funding Company will apply the cash generated by the subordinated notes and other eligible investments, if any, to pay dividends to UBS Preferred Funding Trust, as holder of the company preferred securities, Bowne Integrated Typesetting System 12-NOV-00 06:12
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and UBS AG, as holder of the company common securities. UBS Preferred Funding Company will be treated as a partnership for United States federal income tax purposes.

UBS Preferred Funding Company will be managed by a board of directors having not less than three and not more than five members. If the aggregate of unpaid dividends equals or exceeds an amount equal to three semi-annual dividend payments, you and the other holders of trust preferred securities will have the right to elect two additional directors.

The principal executive offices of UBS Preferred Funding Company are located at The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801. Its telephone number is 302-658-7581.

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## The offering

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For a more complete description of the trust preferred securities, the company preferred securities, the UBS AG subordinated guarantee and the subordinated notes, see "Description of Trust Preferred Securities," "Description of Company Preferred Securities," "Book-Entry Issuance of Trust Preferred Securities," "Description of UBS AG Subordinated Guarantee" and "Description of Subordinated Notes of UBS AG."

#### **Securities Offered**

Each trust preferred security represents a corresponding amount of the company preferred securities and related rights under the UBS AG subordinated guarantee. The trust preferred securities will be issued in denominations of \$1,000 liquidation amount and whole-number multiples of \$1,000, and the company preferred securities will be issued in denominations of \$1,000 liquidation preference and whole-number multiples of \$1,000. The aggregate liquidation amount of the trust preferred securities is \$1,500,000,000 and the aggregate liquidation preference of the company preferred securities is \$1,500,000,000.

#### **Dividends**

UBS Preferred Funding Trust will pass through the dividends it receives on the company preferred securities as distributions on the trust preferred securities.

UBS Preferred Funding Company will pay dividends on the company preferred securities from the date of their initial issuance on a noncumulative basis. These dividends will be payable on the liquidation preference of the company preferred securities:

- semi-annually in arrears on the first business day on or after April 1 and October 1 of each year at a fixed rate per annum equal to 8.622%, beginning 1 April 2001 and ending 1 October 2010, calculated on the basis of a 360-day year consisting of twelve 30-day months, and
- thereafter quarterly in arrears on the first business day on or after January 1, April 1, July 1 and October 1 of each year at a variable rate per annum equal to 3.07% above three-month LIBOR, calculated on the basis of the actual number of days elapsed in a 360-day year.

UBS Preferred Funding Company's obligation to pay dividends is subject to provisions that generally require UBS Preferred Funding Company to pay full or proportional dividends on the company preferred securities when UBS AG pays dividends on UBS AG ordinary shares or on other securities of UBS AG that rank equally with or junior to the UBS AG subordinated guarantee of the company preferred securities. As described below, UBS Preferred Funding Company will be required to pay dividends on the company preferred securities in some circumstances, will be prohibited from paying dividends on the company preferred securities in other circumstances, and, when not required to pay or prohibited from paying dividends, will have discretion as to whether to pay dividends on the company preferred securities. Because UBS AG paid dividends on its ordinary shares in 26 April 2000, dividends on the company preferred securities will be mandatory (as described below) through the dividend payment date in April, 2001.

The following text outlines the criteria for determining whether and the extent to which UBS Preferred Funding Company will be required to pay dividends on the company preferred securities or will be prohibited from paying dividends on the company preferred securities:

Is there a capital limitation on UBS AG? Unless the Swiss Federal Banking Commission expressly permits otherwise, if on a dividend payment date UBS AG is not in compliance with the Swiss Federal Banking Commission's minimum capital adequacy requirements applicable to UBS AG, or would not be in compliance because of a payment of dividends on the company preferred securities, UBS Preferred Funding Company will not pay dividends on the company preferred securities under any circumstances. For a discussion of UBS's capital resources relative to applicable guidelines, see "UBS—

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Management's Discussion and Analysis of Financial Condition and Results of Operations — Capital Resources." We refer to this restriction as a capital limitation.

Are dividends mandatory? Unless there is a capital limitation, the payment of full dividends by UBS Preferred Funding Company on the company preferred securities will be mandatory during the one-year period beginning on and including each date on which:

- UBS AG declares or pays a dividend or makes any other payment or distribution on any shares or other securities that, in a liquidation of UBS AG, rank junior to the UBS AG subordinated guarantee of the company preferred securities; or
- UBS AG or any of its subsidiaries redeems, repurchases (except for its trading account) or otherwise acquires any shares or other securities that, in a liquidation of UBS AG, rank equally with or junior to the UBS AG subordinated guarantee of the company preferred securities.

The payment of *proportional dividends* by UBS Preferred Funding Company on the company preferred securities will be mandatory on any date, whether or not a regularly scheduled dividend payment date, on which UBS AG or any of its subsidiaries pays a dividend or makes any other payment or distribution on any shares or other securities that, in a liquidation of UBS AG, rank equally with the UBS AG subordinated guarantee of the company preferred securities if, on the dividend payment dates leading up to the payment or distribution on the equally ranking securities, dividends were paid on the company preferred securities in a lower percentage than are being paid on the equally ranking securities.

Unless there is a capital limitation, UBS Preferred Funding Company will be required to pay dividends that are mandatory whether or not:

- UBS AG delivers a notice limiting dividends,
- UBS AG has available distributable profits, or
- interest is paid on the subordinated notes or other eligible investments.

Does UBS AG have available distributable profits? Available distributable profits are the pro rata proportion (from among all shares and other securities issued by UBS AG that rank equally with the UBS AG subordinated guarantee of the company preferred securities) of profits that may be distributed in accordance with Swiss law. Currently, distributable profits include the total of current profit, profit brought forward and freely available reserves as reflected in the most recent audited unconsolidated balance sheet and statement of appropriation of retained earnings of UBS AG.

Unless required to pay mandatory dividends, UBS Preferred Funding Company will not pay dividends on the company preferred securities in excess of UBS AG's available distributable profits.

When are dividends discretionary? The payment of dividends by UBS Preferred Funding Company on the company preferred securities is discretionary if the capital limitation does not apply, dividends are not mandatory as described above, and UBS AG has sufficient available distributable profits. In that case, UBS Preferred Funding Company will pay dividends on the company preferred securities at the specified rate unless, on or before the tenth business day immediately preceding a dividend payment date, UBS AG gives notice to UBS Preferred Funding Company that UBS Preferred Funding Company must pay no dividends or less than full dividends, in which case dividends will be due and payable only in the amount specified in the notice. UBS AG may deliver such a notice in its sole discretion and for any reason, except that such a notice shall have no effect where dividends are mandatory as described above.

When does the dividend preference shift from the company preferred securities to the company common securities? The company preferred securities ordinarily will rank senior to the company common securities as to the payment of dividends. However, the dividend preference of the company preferred securities may, at UBS AG's option, shift to the company common securities on dividend

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payment dates to the extent that no mandatory dividend payment amount is then required to be paid on the company preferred securities. If UBS AG does this, the corresponding interest payments or other income received by UBS Preferred Funding Company on the subordinated notes or its other eligible investments may be returned as dividends to UBS AG as holder of the company common securities before any dividends are paid on the company preferred securities.

#### **Withholding Taxes**

Generally, UBS Preferred Funding Company will pay additional amounts on full or proportional mandatory dividends otherwise due and payable so that the net amount received by you will not be reduced by the withholding of certain taxes or other government charges.

However, UBS Preferred Funding Company will not pay any additional amounts if the taxes or governmental charges are withheld because you:

- are connected, other than as a holder of trust preferred securities, to Switzerland or the Cayman Islands if it is the jurisdiction that requires the withholding of the taxes or charges, or
- have not filed an appropriate declaration stating that you are not a resident of and do not have a
  connection with Switzerland or the Cayman Islands if it is the jurisdiction that requires the
  withholding of the taxes or charges, or a similar claim for exemption, if we have given you the
  opportunity to do so.

#### Redemption

UBS Preferred Funding Company may redeem the company preferred securities, in whole or in part, on any dividend payment date on or after the dividend payment date regularly scheduled to occur in October 2010. In that case, you will receive a redemption price equal to unpaid mandatory dividends, other unpaid definitive dividends (for example, discretionary dividends that became due and payable because UBS AG did not deliver a notice to pay no dividends), current accrued dividends (whether or not declared) and the liquidation preference of your company preferred securities.

UBS Preferred Funding Company may not redeem the company preferred securities before the dividend payment date regularly scheduled to occur in October 2010, unless an event occurs that results in an adverse consequence for the tax or capital treatment of the company preferred securities, or for the investment company status of UBS Preferred Funding Company or UBS Preferred Funding Trust. If the circumstance giving rise to redemption arises out of a change in tax law that results in the imposition of tax on UBS Preferred Funding Trust or UBS Preferred Funding Company or the imposition of withholding tax on payment of dividends on the company preferred securities, distributions on the trust preferred securities or interest on the subordinated notes, then you will receive a redemption price as described above. If the redemption arises from the other special events, including adverse tax consequences not arising out of a change in tax law, you will receive a redemption price equal to unpaid mandatory dividends, other unpaid definitive dividends, current accrued dividends (whether or not declared) and a make whole amount equal to the greater of the liquidation preference and the sum of the net present value of scheduled dividends and the liquidation preference through October 2010.

UBS Preferred Funding Trust will pass through the redemption payments it receives on the company preferred securities to redeem a corresponding amount of the trust preferred securities.

Any redemption of the company preferred securities must comply with applicable regulatory requirements, including the prior approval of the Swiss Federal Banking Commission if then required under applicable guidelines or policies of the Swiss Federal Banking Commission. The Swiss Federal Banking Commission in its discretion may impose conditions on its approval of any proposed redemption of the company preferred securities.

You may not require redemption of the company preferred securities at any time.

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#### Liquidation

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If UBS AG is liquidated, UBS Preferred Funding Company will be liquidated. So long as the company preferred securities are outstanding, UBS AG will not cause UBS Preferred Funding Company to liquidate unless UBS AG is also liquidating.

If UBS Preferred Funding Company is liquidated, you will be entitled to receive an amount equal to unpaid mandatory dividends, other unpaid definitive dividends, current accrued dividends (whether or not declared) and the liquidation preference of your company preferred securities. However, any liquidating distributions that you receive will be substantially the same as, but not greater than, those to which you would be entitled if you had purchased the most senior ranking noncumulative perpetual preferred shares issued directly by UBS AG that have financial terms equivalent to those of the company preferred securities.

#### **Book-Entry Issuance of the Trust Preferred Securities**

UBS Preferred Funding Trust will initially issue the trust preferred securities only in book-entry form through The Depository Trust Company.

You may withdraw the company preferred securities represented by your trust preferred securities from UBS Preferred Funding Trust and hold the company preferred securities directly. If you hold the company preferred securities directly, you must hold the company preferred securities in certificated form

If you hold the company preferred securities directly, then you may exercise directly the associated rights under the UBS AG subordinated guarantee, and any rights under the limited liability company agreement of UBS Preferred Funding Company in respect of the company preferred securities, including any rights to elect additional directors of UBS Preferred Funding Company.

#### The UBS AG Subordinated Guarantee

UBS AG will unconditionally guarantee, on a subordinated basis, the payment by UBS Preferred Funding Company of any mandatory dividends on the company preferred securities or dividends that have become definitive because UBS AG has sufficient available distributable profits to pay out dividends and has not delivered to UBS Preferred Funding Company an instruction not to pay dividends.

UBS AG will also unconditionally guarantee, on a subordinated basis, the redemption price payable with respect to any company preferred securities called for redemption by UBS Preferred Funding Company and the payment by UBS Preferred Funding Company on its liquidation of an amount sufficient to provide you with the distributions described under "Liquidation" above.

#### **The Subordinated Notes**

The subordinated notes are undated and will have an aggregate principal amount of \$1,500,000,000. The subordinated notes are general unsecured debt obligations of UBS AG and the Cayman Islands branch of UBS AG and, in liquidation of UBS AG, will rank subordinate and junior to all indebtedness of UBS AG except for indebtedness that by its terms expressly ranks equally with the subordinated notes. Interest payable under the subordinated notes will be calculated at the same rate and payable on the same dates as dividends payable under the company preferred securities. UBS AG will not pay interest on the subordinated notes if UBS AG is not solvent.

#### **Use of Proceeds**

• UBS Preferred Funding Trust will use the proceeds from the offering of the trust preferred securities to purchase the company preferred securities from UBS Preferred Funding Company.

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- UBS Preferred Funding Company will use the proceeds from the offering of the company
  preferred securities to purchase the subordinated notes issued by the Cayman Islands branch of
  UBS AG.
- UBS AG will use the proceeds from the issuance of the subordinated notes for general corporate purposes, including paying certain expenses relating to the offering, and possibly funding a portion of the purchase price of PaineWebber.

#### **Risk Factors**

You should carefully consider the information under "Risk Factors," together with the other information contained in this prospectus, before purchasing any trust preferred securities.

#### **Ratings**

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Moody's Investors Service, Inc. has rated both the trust preferred securities and the company preferred securities aa2 and Standard & Poor's Rating Services has rated both the trust preferred securities and the company preferred securities AA—. Each of these ratings reflects only the view of the applicable rating agency at the time the rating was issued, and any explanation of the significance of a rating may be obtained only from the rating agency. There is no assurance that a credit rating will remain in effect for any given period of time or that a rating will not be lowered, suspended or withdrawn entirely by the applicable rating agency, if in that rating agency's judgment, circumstances so warrant.

#### Listing

We have applied to list the trust preferred securities on the Luxembourg Stock Exchange in accordance with its rules.

#### **Governing Law**

The constituent documents of UBS Preferred Funding Trust and UBS Preferred Funding Company, the trust preferred securities and the company preferred securities will be governed by the laws of the State of Delaware, United States of America. The subordinated notes and the UBS AG subordinated guarantee will be governed by the laws of the State of New York, United States of America.

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## Ratio of Earnings to Fixed Charges

The following table sets forth UBS AG's ratio of earnings to fixed charges, for the periods indicated.

		Year Ended 31	December		ix Months d 30 June
	1997	1998	1999	1999	2000
Internal Accounting Standards ("IAS")(1)					_
Ratio of earnings to fixed charges(2)	0.95	1.11	1.25	1.36	1.28
US Generally Accepted Accounting Principles ("GAAP")(1)					
Ratio of earnings to fixed charges(3)	X	0.80	1.14	X	1.16

<sup>(1)</sup> The ratio is provided using both IAS and US GAAP values, as the ratio is materially different between the two accounting standards. No US GAAP information is provided for 31 December 1997 and 30 June 1999 as a U.S. GAAP reconciliation was not required for those periods.

<sup>(2)</sup> The deficiency in the coverage of fixed charges by earnings before fixed charges at 31 December 1997 of CHF 851 million is due to restructuring charges of CHF 7,000 million charged in that period. Without that charge the ratio would have been

<sup>(3)</sup> The deficiency in the coverage of fixed charges by earnings before fixed charges at 31 December 1998 of CHF 5,319 million is due to restructuring charges of CHF 3,982 million under US GAAP, as well as CHF 1,706 million of pre-tax losses from significant financial events (gain on sale of BSI, provision for WWII litigation, and trading losses on LTCM and GED) charged for that period. Without those charges the ratio would have been 1.01.

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#### Risk Factors

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You should carefully consider the following information, together with the other information contained in this prospectus, before purchasing any trust preferred securities in this offering.

#### You may not receive dividends if UBS AG's financial condition were to deteriorate.

If UBS AG's financial condition were to deteriorate, UBS Preferred Funding Company and the holders of trust preferred securities could suffer direct and materially adverse consequences, including elimination or reduction of noncumulative dividends on the company preferred securities (and consequently elimination or reduction of the pass through of such dividends as distributions on the trust preferred securities) and, if UBS AG were liquidated (whether voluntarily or involuntarily), loss by the holders of trust preferred securities of their entire investment.

You may not receive dividends because UBS Preferred Funding Company will be prohibited from paying dividends on the company preferred securities under certain circumstances and will have discretion as to whether to pay dividends on the company preferred securities in other circumstances.

If on a dividend payment date UBS AG is not in compliance with the Swiss Federal Banking Commission's capital adequacy requirements applicable to UBS AG, UBS Preferred Funding Company will not pay dividends under any circumstances (including whether or not funds subsequently become available), even if a full or proportional dividend is otherwise mandatory. For a discussion of UBS's capital resources relative to applicable guidelines, see "UBS—Management's Discussion and Analysis of Financial Condition and Results of Operations—Capital Resources." UBS Preferred Funding Company will not pay dividends exceeding UBS AG's available distributable profits, except for mandatory dividends. Except when payment of full or proportional dividends is mandatory or dividends are prohibited by a capital limitation or prohibited or restricted because UBS AG does not have available distributable profits, dividends on the company preferred securities are payable at the discretion of UBS AG and noncumulative. If discretionary dividends on the company preferred securities for any dividend period are not paid, UBS Preferred Funding Trust, as holder of company preferred securities (and, accordingly, investors in the trust preferred securities), will not be entitled to receive dividends whether or not funds are or subsequently become available.

You should not rely upon receiving dividends that are not mandatory because UBS AG may elect to shift the dividend preference from the company preferred securities to the company common securities except to the extent of full or proportional mandatory dividends.

UBS Preferred Funding Company's Amended and Restated Limited Liability Company Agreement, which we sometimes refer to as its LLC Agreement, will provide that, except to the extent of full or proportional mandatory dividends, the dividend preference of the company preferred securities may at UBS AG's option shift to the company common securities on any dividend payment date. As a result, the corresponding interest payment received by UBS Preferred Funding Company on the subordinated notes or other eligible investments may be returned as dividends to UBS AG, as holder of company common securities, before any dividends are paid on the company preferred securities.



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#### **Risk Factors**

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# UBS AG is not obligated to make payments under the UBS AG subordinated guarantee unless it first makes other required payments.

UBS AG's obligations under the UBS AG subordinated guarantee are unsecured and rank subordinate and junior in right of payment to all of UBS AG's other liabilities, except for liabilities that rank equally with the UBS AG subordinated guarantee. This means that if UBS AG fails to pay any liability that is senior to the UBS AG subordinated guarantee, it may not make payments on the UBS AG subordinated guarantee. As of 30 June 2000, UBS AG had CHF 509 billion of other debt obligations that are senior to UBS AG's obligations under the UBS AG subordinated guarantee.

Also, if UBS AG is bankrupt or liquidates or dissolves, UBS AG or its trustee will use assets of UBS AG to satisfy all liabilities ranking senior to the UBS AG subordinated guarantee before making payments on the UBS AG subordinated guarantee. Parity obligations will share equally in payment with the UBS AG subordinated guarantee if UBS AG does not have sufficient funds to make full payments on all of them. The entitlement of the holders of company preferred securities under the UBS AG subordinated guarantee in a liquidation of UBS AG will be substantially the same as, and no greater than, the claim such holders would have been entitled to if they had purchased the most senior ranking noncumulative perpetual preferred shares issued directly by UBS AG that have financial terms equivalent to those of the company preferred securities.

# UBS Preferred Funding Trust may redeem the trust preferred securities if certain adverse consequences occur as a result of the application of Swiss or U.S. regulations or tax or investment company law and certain conditions are satisfied.

If certain consequences occur, which are more fully described below in this prospectus, as a result of application of Swiss or U.S. regulations or tax or investment company law and certain other conditions that are more fully described below are satisfied, UBS Preferred Funding Company could redeem the company preferred securities before the dividend payment date in October 2010. If the company preferred securities are redeemed, UBS Preferred Funding Trust will redeem the trust preferred securities. The redemption price is described below under "Description of Company Preferred Securities—Redemption." You may be unable to reinvest the proceeds of a redemption at a yield comparable to the yield you are receiving on the trust preferred securities.

# You could suffer adverse tax and liquidity consequences if UBS AG liquidates UBS Preferred Funding Trust and distributes the company preferred securities to you.

UBS AG has the right to liquidate UBS Preferred Funding Trust in some circumstances. If UBS AG exercises this right, the company preferred securities will be distributed to you in an amount corresponding to the amount of trust preferred securities you hold. If the company trust preferred securities are distributed to you:

- you will receive reports of your income in respect of the company preferred securities on Schedule K-1,
- the company preferred securities will be in definitive certificated form and will not be eligible for trading through DTC, Euroclear or Clearstream,
- the trading value of the company preferred securities you receive may be lower than the trading
  value of the trust preferred securities, and, as a result, you may receive a lower return upon the sale
  of the company preferred securities, and
- you may incur an additional tax liability in excess of what you originally contemplated. Under current U.S. federal income tax law, a distribution of company preferred securities to you on the dissolution of UBS Preferred Funding Trust should not be a taxable event to you. However, if UBS

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#### **Risk Factors**

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Preferred Funding Trust is characterized for U.S. federal income tax purposes as an association taxable as a corporation at the time it is dissolved or if there is a change in law, the distribution of company preferred securities may be a taxable event to you.

# You may not receive distributions or redemption payments if the Swiss Federal Banking Commission restricts the operations of UBS Preferred Funding Company.

The Swiss Federal Banking Commission could make determinations in the future with respect to UBS AG that could adversely affect UBS Preferred Funding Company's ability to make distributions to the holders of company preferred securities or to redeem the company preferred securities. For example, the Swiss Federal Banking Commission could impose regulatory capital requirements that cause, or otherwise request or instruct UBS AG to cause, UBS Preferred Funding Company not to pay dividends on or redeem the company preferred securities at times when UBS Preferred Funding Company otherwise is entitled to do so.

# Because you have limited voting rights and UBS AG is involved in virtually every aspect of UBS Preferred Funding Company's existence, you could suffer adverse consequences from UBS Preferred Funding Company acting contrary to your interests.

The company preferred securities will be non-voting, expect in the limited cases described under "Description of Company Preferred Securities—Voting Rights."

UBS AG is involved in virtually every aspect of UBS Preferred Funding Company's existence. UBS AG will be the sole holder of the company common securities. As holder of all outstanding company common securities, UBS AG will have the right to elect all directors of UBS Preferred Funding Company except for the situation where the holders of company preferred securities have the right to elect two directors as described under "Description of Company Preferred Securities—Voting Rights." The initial (and UBS Preferred Funding Company anticipates that all future) directors of UBS Preferred Funding Company will also be directors or employees of UBS AG or its affiliates. Conflicts of interest may arise between the discharge by such individuals of their duties as directors of UBS Preferred Funding Company, on the one hand, and as directors or employees of UBS AG and its affiliates, on the other hand.

Decisions with respect to enforcement of the subordinated notes issued by the Cayman Islands Branch of UBS AG and actions to be taken by UBS Preferred Funding Company upon a default by UBS AG under them will be made by the board of directors of UBS Preferred Funding Company by majority vote. There can be no assurance that, under any circumstances, enforcement action will be taken by UBS Preferred Funding Company with respect to a default under the subordinated notes. However, UBS AG's failure to perform its obligations under the subordinated notes will not relieve it of its obligations under the UBS AG subordinated guarantee. See "Description of UBS AG Subordinated Guarantee."

UBS AG and its affiliates may have interests which are different from those of UBS Preferred Funding Company. As a result, conflicts of interest may arise with respect to transactions, including UBS Preferred Funding Company's administration of the subordinated notes.

UBS Preferred Funding Company and UBS AG intend that any agreements and transactions between UBS Preferred Funding Company, on the one hand, and UBS AG or its affiliates, on the other hand, be established in good faith and, to the extent deemed advisable by UBS AG, reflect arm's-length terms for such types of transactions. The LLC Agreement of UBS Preferred Funding Company requires that certain actions of UBS Preferred Funding Company be approved by the holders of company preferred securities; this requirement is also intended to ensure fair dealings between UBS Preferred Funding Company and UBS AG and its affiliates. However, there can be no assurance that such agreements or

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#### **Risk Factors**

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transactions will be on terms as favorable to UBS Preferred Funding Company as those that could have been obtained from unaffiliated third parties.

# We cannot give you any assurance as to the market prices for the trust preferred securities or the company preferred securities.

We cannot give you any assurance as to the market prices for the trust preferred securities or the company preferred securities because there is no prior market for these securities. In addition, because the trust preferred securities are deeply subordinated securities and payment of dividends on the company preferred securities may be limited by the capital limitation or by lack of sufficient available distributable profits, the market prices of the trust preferred securities or company preferred securities, as applicable, may be more volatile than other securities not having such provisions.

Although the underwriters of the trust preferred securities have informed UBS Preferred Funding Company and UBS AG that they intend to make a market in the trust preferred securities, the underwriters are not obligated to do so, and any such market-making activity will be subject to the limits imposed by applicable law and may be interrupted or discontinued at any time.

# You will not be entitled to recover certain missed payments because of the noncumulative nature of dividends on the company preferred securities and related distributions on the trust preferred securities.

If UBS Preferred Funding Company does not make a payment or only makes a partial payment on a dividend payment date as a result of a capital limitation, a lack of available distributable profits or a properly delivered "no dividend instruction," you will not be entitled to recover that missed payment.

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## Cautionary Note Regarding Forward-looking Information

This prospectus contains forward-looking information. The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking information to encourage companies to provide prospective information about themselves without fear of litigation so long as the information is identified as forward looking and is accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from those projected in the information. Forward-looking information is indicated by the use of words such as "anticipates," "expects," "believes," "should," "could," "intends," "estimates" and "may," or other comparable language. We identify the following important factors that could cause UBS's actual results to differ materially from any results that might be projected by UBS in forward-looking information. All of these factors are difficult to predict, and many are beyond the control of UBS. Accordingly, although we believe that the assumptions underlying the forward-looking information are reasonable, there can be no assurance that those assumptions will approximate actual experience.

The important factors include, among others, the following:

- general economic conditions, including prevailing interest rates and performance of financial markets, which may affect UBS's ability to sell its products,
- the market value of UBS's investments,
- UBS's and PaineWebber's ability to achieve anticipated cost savings and efficiencies from their merger, to integrate their sales and distribution channels in a timely manner and to retain their key employees,
- changes in federal tax laws, which could adversely affect the tax advantages of certain of UBS's products and subject it to increased taxation,
- industry consolidation and competition,
- changes affecting the banking industry generally and UBS AG's banking operations specifically, including asset quality,
- increasing levels of competition in emerging markets and general competitive factors, locally, nationally, regionally and globally, and
- changes in currency exchange rates, including the exchange rate for the Swiss franc into U.S. dollars.

You should also consider other risks and uncertainties discussed in documents filed by UBS with the SEC, including UBS's most recent Annual Report on Form 20-F for the fiscal year ended 31 December 1999. We have no obligation to update forward-looking information to reflect actual results.



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# **Recent Developments**

### **Third Quarter Results**

On 26 October 2000, UBS announced its preliminary results for the third quarter of 2000. These results do not include the results of PaineWebber for the periods presented. As required by both IAS and U.S. GAAP, PaineWebber results will be consolidated beginning 3 November 2000, the date the merger was consummated.

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#### **UBS Group preliminary third quarter results**

	Third Quarter 2000	Second Quarter 2000	Third Quarter 1999	% Change Second Quarter 2000 to Third Quarter 2000	% Change Third Quarter 1999 to Third Quarter 2000
		Р		million fit unless stated	
UBS Switzerland	1,350	1,411	1,019	(4)	32
Private and Corporate Clients	465	526	289	(12)	61
Private Banking	885	885	730	(0)	21
UBS Asset Management	83	93	132	(11)	(37)
Institutional Asset Management	57	59	83	(3)	(31)
Investment Funds/GAM	26	34	49	(24)	(47)
UBS Warburg	1,134	1,213	543	(7)	109
Corporate & Institutional Clients	1,206	1,420	561	(15)	115
UBS Capital	46	(43)	82		(44)
Private Clients	(46)	(69)	(95)		
e-services	(72)	(95)	(5)		
Corporate Center	136	$135^{2}$	$(107)^3$	1	
Taxes & Minorities	628	645	385	(3)	63
Adjusted Net Profit after Tax	2,075 <sup>1</sup>	2,207 <sup>2</sup>	1,202 <sup>3</sup>	(6)	73%

<sup>(1)</sup> There were no significant financial events in Third Quarter 2000.

<sup>(2)</sup> Second Quarter 2000 adjusted for the final pre-tax provision of CHF 200 million relating to the US Global Settlement.

<sup>(3)</sup> Third Quarter 1999 adjusted for a CHF 26 million pre-tax gain relating to the residual holding in Long Term Capital Management.

#### **Recent Developments**

#### Assets under Management

	30 September 2000	30 June 2000	Net New <sup>2</sup> Money Third Quarter 2000	Net New <sup>2</sup> Money Second Quarter 2000
		CH	F billion	
UBS Switzerland	1,147	1,122		
Private and Corporate Clients	440	439	0	0
Private Banking	707	683	1	(3)
UBS Asset Management	555	552		
Institutional Asset Management <sup>1</sup>	528	525	(9)	(20)
Investment Funds/GAM	227	225	0	1
UBS Warburg	44	37		
Private Clients	44	37	8	1
Total	1,746	1,711		

#### NOTES:

- 1. Includes non-institutional assets also reported in the investment Funds/GAM business unit.
- 2. Excludes dividend and interest income.

#### Elections to Board of Directors

In October 2000, UBS announced that Alex Krauer, the Chairman of the Board of Directors of UBS AG, will step down from this post after the 2001 annual general meeting of UBS shareholders, and that, following a vote at the annual general meeting, Marcel Ospel is to be elected to the Board and appointed as Mr. Krauer's successor. In addition, UBS announced that the Board of Directors had elected Luqman Arnold, who was then Group Chief Financial Officer, to become the new President of the Group Executive Board beginning sometime in 2001. The Board of Directors also announced its intention to nominate three new members of the Board of Directors: Sir Peter Davis, the Chief Executive Officer of J. Sainsbury plc., London; Johannes Antoine de Gier, the former Chairman and Chief Executive Officer of Warburg Dillon Read, London; and Lawrence Allen Weinbach, Chairman and Chief Executive Officer of Unisys Corporation, New York. The election of these three new members of the Board of Directors is subject to the approval of UBS's shareholders at the 2001 annual general meeting.

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#### **UBS**

#### **Description of Business**

#### Mission

The UBS mission is to:

- provide clients with superior value-added investment services;
- provide above average rewards to shareholders;
- be an employer of choice; and
- be a good corporate citizen.

#### Overview

UBS is a global, integrated investment services firm and the leading bank in Switzerland. UBS's business is managed through three main business groups and UBS's Corporate Center. The business groups are:

- UBS Switzerland;
- · UBS Warburg; and
- UBS Asset Management.

The philosophy of UBS's business model is that each of the business groups holds primary responsibility for managing relationships with well-defined client segments, while ensuring appropriate access to the products and services of the entire Group. UBS's clients include international corporations, small- and medium-sized businesses in Switzerland, governments and other public bodies, financial institutions, market participants and individuals. Individuals include high net worth individuals, affluent clients and retail customers. UBS provides its clients with a broad range of products and services. These include:

- wealth management services;
- investment funds;
- corporate advisory (mergers and acquisitions) services;
- equity and debt underwriting;
- securities and financial market research;
- securities and derivatives sales and trading;
- structured risk management;
- retail, commercial and transaction banking in Switzerland;
- asset management; and
- private equity funds.

Each of the business groups is one of the leaders in its field. UBS has the world's largest private banking business and is a leading global asset manager, as measured by assets under management. UBS Warburg is among the leading corporate and institutional investment banks, and it is differentiated by its European roots. UBS is the leading retail and commercial bank in Switzerland.

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#### **UBS**

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UBS's Corporate Center encompasses Group level functions that cannot be delegated to the business

All of UBS's business groups work together in an integrated investment services firm. UBS believes this allows it to provide several types of services to its clients, resulting in additional profits. Examples of inter-group synergies include:

- UBS Warburg provides research, securities brokerage and foreign exchange execution services to clients of UBS Switzerland.
- UBS Switzerland and UBS Warburg banking clients also have the opportunity to invest in UBS Capital and UBS Asset Management funds.
- UBS Asset Management researches and recommends the asset allocation strategies employed by UBS Warburg and UBS Switzerland, in particular with respect to investment funds.
- Technology and premises infrastructure, operations and other support services are generally shared between all business groups in a given country, especially in Switzerland.

Set forth below is summary information relating to UBS.

	For the Six Months Ended 30 June		For the Year Ended 31 December(1	
	2000	1999(1)	1999	1998
	(CHF	in millions, ex	cept per share	data)
Operating income	18,557	15,102	28,425	22,247
Operating expenses	12,997	10,071	20,532	18,376
Operating profit before tax and minority interests	5,560	5,031	7,893	3,871
Net profit	4,268	3,859	6,153	2,972
Basic earnings per share	10.91	9.38	15.20	7.33
(at period end)				
Total assets	946,307		898,888	861,282
Shareholders' equity	31,876		30,608	28,794
Assets under management (CHF billion)(2)	1,711		1,744	1,572

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

UBS's financial stability stems from the fact that it is one of the most well capitalized banks in the world. UBS believes that this financial strength is a key part of the value proposition offered to both clients and investors. The long-term credit ratings assigned to UBS by rating agencies are set out below.

	At 30 June 2000	At 31 December 1999	At 31 December 1998
Moody's, New York	Aa1	Aa1	Aa1
Fitch/IBCA, London	AAA	AAA	AAA
Standard & Poor's, New York	AA+	AA+	AA+
Thomson BankWatch, New York	AA	AA	AA

<sup>(2)</sup> Assets under management is defined as third-party on- and off-balance sheet assets for which UBS has investment responsibility, as well as deposits and current accounts. This includes discretionary assets (deposited with UBS or externally). where UBS has a mandate to invest and manage the assets, as well as advisory assets. The major product categories of assets under management are mutual funds, securities (bonds and equities) and deposit and current accounts.

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#### **UBS**

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Each of these ratings reflects only the view of the applicable rating agency at the time the rating was issued, and any explanation of the significance of such rating may be obtained only from such rating agency. There is no assurance that any such credit rating will remain in effect for any given period of time or that such rating will not be lowered, suspended or withdrawn entirely by the applicable rating agency, if in such rating agency's judgment, circumstances so warrant. Moody's announced on 28 April 2000 that it had changed its outlook for its long-term rating of UBS AG from stable to negative.

#### Strategy

UBS seeks to grow the profitability and enhance the efficiency of all of its businesses, while continuously improving the provision of products and services to its clients. UBS will build its franchise either through investments in internal growth or, where appropriate, through selected acquisitions, such as the merger with PaineWebber. UBS believes that its business model and its recent history of embracing and managing change will enable flexible responses to the rapid and unpredictable changes taking place in the financial services industry. In order to maintain an edge in the highly competitive markets in which UBS operates, UBS will continue to make ongoing investments in top quality staff and technology.

In addition to the delivery of products and services through traditional channels, UBS is strengthening its e-commerce initiatives. UBS's business groups are well advanced in formulating and implementing their e-commerce strategies.

- UBS Switzerland will invest CHF 90-100 million annually over the next few years to extend its electronic banking and mobile phone banking initiatives. Since April 2000, a single unit has been responsible for handling all the business group's e-banking activities with its primary goal being to bring personalized service to private clients. A further goal is to expand relationships with active online clients, strengthening cross-selling in the process.
- UBS Warburg has launched its web-based business-to-business solution, Investment Banking On-Line or "IBOL". From the IBOL homepage, corporate and institutional clients can access services and content electronically and link to execution capabilities across all product areas.

#### Background

On 29 June 1998, Union Bank of Switzerland and Swiss Bank Corporation merged to form UBS. Union Bank of Switzerland was created by the merger of two Swiss regional banks in 1912; these two Swiss regional banks can trace their history back to 1862 and 1863. Swiss Bank Corporation was incorporated in Basel in 1872 and its history can be traced back to the creation of "Bankverein" from six private banking houses in 1854.

Prior to the 1998 merger, Union Bank of Switzerland developed primarily through internal growth, although it made certain significant acquisitions such as Phillips & Drew in 1985. Swiss Bank Corporation expanded mainly through acquisitions. These included the acquisitions of:

- O'Connor & Associates, a group of affiliated firms specializing in the trading of options and other derivative instruments (1992);
- · Brinson Partners, a leading institutional investment management firm in terms of assets under management (1995);
- the investment banking operating subsidiaries of S.G. Warburg Group p.l.c. (1995); and
- Dillon Read & Co., Inc., a United States-based investment bank (1997).

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#### **UBS**

The integration of Union Bank of Switzerland and Swiss Bank Corporation was largely completed within one year, despite the additional challenges presented by preparation for the Year 2000 and the introduction of the euro.

#### Merger with PaineWebber

On 3 November 2000, UBS acquired Paine Webber Group Inc. UBS purchased all outstanding shares of PaineWebber stock for a combination of cash and stock representing a total purchase price of \$11.8 billion (based on the UBS share price on 3 November 2000).

PaineWebber is one of the largest full-service securities and commodities firms in the United States. Founded in 1879, PaineWebber employs approximately 23,175 people in 385 offices worldwide.

PaineWebber offers a wide variety of products and services, consisting of those of a full service brokerdealer to primarily a domestic market, through its two operating segments: Individual and Institutional. The Individual segment offers brokerage services and products, asset management and other investment advisory and portfolio management products and services, and execution and clearing services for transactions originated by individual investors. The Institutional segment principally includes capital markets products and services such as securities dealer activities and investment banking.

#### Business and Management Structure

Prior to the 1998 merger, Union Bank of Switzerland operated four strategic business segments:

- private banking and institutional asset management;
- corporate and institutional finance;
- · trading, sales and risk management services; and
- retail banking.

Swiss Bank Corporation also operated in four divisions prior to the 1998 merger:

- SBC Private Banking;
- SBC Warburg Dillon Read (investment banking);
- SBC Switzerland (corporate and retail banking); and
- SBC Brinson (investment management).

The combined entity following the 1998 merger initially had the following five operating divisions and the Corporate Center:

- UBS Private Banking;
- Warburg Dillon Read;
- UBS Private and Corporate Clients;
- UBS Brinson, which was renamed UBS Asset Management; and
- UBS Private Equity.

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#### **UBS**

On 18 February 2000, UBS regrouped its businesses into the following three main business groups to align itself as closely as possible to client needs.

- UBS Switzerland, which is now composed of two business units:
  - Private and Corporate Clients: Swiss retail and commercial banking.
  - Private Banking: private banking services offered to all Swiss and international high net worth clients who bank in Switzerland or offshore centers.
- UBS Asset Management, which now includes:
  - Institutional Asset Management: Brinson Partners and Phillips & Drew business areas, which are now integrated to form a single global investment platform.
  - Investment Funds/GAM: The Investment Funds and Global Asset Management, or GAM, business areas, transferred from UBS Private Banking.
- UBS Warburg, which is now comprised of four business units:
  - Corporate and Institutional Clients: securities and investment banking products and services for institutional and corporate clients. This includes the Corporate Finance, Equities, Fixed Income and Treasury Products businesses.
  - UBS Capital: investment of UBS and third-party funds in a diverse range of private, and occasionally public, companies on a global basis.
  - Private Clients: UBS's onshore private banking services for high net worth individuals worldwide, outside of Switzerland.
  - · e-services: personalized investment and advisory services at competitive fees for affluent clients in Europe, delivered via a multi-channel structure that integrates internet, call centers and investment centers.

UBS's board of directors, which consists exclusively of non-executive directors in accordance with Swiss Banking Law, has the ultimate responsibility for the strategic direction of UBS's business and the supervision and control of executive management. The Group Executive Board, which is UBS's most senior executive body, assumes overall responsibility for the development of UBS's strategies and its implementation and results.

The Chief Executive Officer of each business group is a member of the Group Executive Board and is responsible and accountable for the results of the business group as a whole. However, when the new business group structure was introduced, UBS committed to continue to provide summary financial and management information about the business units, in order to maintain transparency in its affairs and allow shareholders to make meaningful comparisons to the performance of the Group under its previous structure. Therefore, the discussion in this section describes the business groups mainly in terms of their constituent business units.

In the remainder of this section, the discussion will be divided into the three business groups and their constituent business units, as they exist now, not the five divisions as they existed on 31 December 1999.

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#### **UBS**

#### UBS Switzerland

The UBS Switzerland business group is made up of two business units:

- Private and Corporate Clients The leading retail and commercial bank in Switzerland.
- Private Banking Covers all Swiss and international high net worth clients who bank in Switzerland or offshore centers.

The onshore Private Clients business, formerly part of Private Banking, is now managed within the UBS Warburg business group.

UBS Switzerland is the leading Swiss bank for individual and corporate clients and a premier Swiss private banking institution. UBS Switzerland offers a continuum of services to all Swiss-based clients. It benefits from an integrated infrastructure and the opportunity for shared distribution via its developing multi-channel architecture.

To drive forward its e-commerce vision and strategy, UBS Switzerland has created a single business area called "e-Channels and Products" to lead all its e-banking activities. The new business area will be responsible for all electronic channels and products as well as associated service and support centers and will oversee all e-banking functions of UBS Switzerland. Its costs are shared between Private Banking and Private and Corporate Clients, based on service level agreements.

Private and Corporate Clients. The Private and Corporate Clients business unit of UBS Switzerland is the leading retail bank in Switzerland and targets individual clients with assets of up to approximately CHF 1 million as well as business and corporate clients in Switzerland. At 30 June 2000, this business unit had about CHF 439 billion in assets under management and a loan portfolio of approximately CHF 163 billion. Private and Corporate Clients employs over 22,000 people in its headquarters in Zurich and its offices throughout Switzerland.

Set forth below is summary information, based on management accounting data, relating to the Private and Corporate Clients business unit, which is discussed in greater detail under "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations by Business Unit—UBS Switzerland—Private and Corporate Clients.'

	En 2000	For the Six Months ded 30 June 1999(1) (CHF in	31 1999 millions)	For the Year Ended December(1) 1998
Operating income before credit loss expense	3,803	3,599	7,193	7,025
Credit loss expense	412	554	1,050	1,170
Personnel, general and administrative expenses	2,154 219	2,224 200	4,486 386	4,263 684
Operating profit before tax	1,018	621	1,271	908
Average regulatory equity used (at period end)	8,850	8,400	8,550	8,250
Assets under management (CHF in billions)	439	443	439	434
Numbers of employees	22,270	24,186	24,098	24,043
Total loans	162,752	167,004	164,743	164,840

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

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#### **UBS**

Organizational Structure. Private and Corporate Clients operates four main business areas:

- Individual Clients This business area includes over 4,000,000 client accounts, of which over 25% are client accounts that relate to clients with assets over CHF 50,000.
- Corporate Clients This business area focuses on Swiss corporate clients and includes 160 top corporations, over 7,500 large corporate clients and 180,000 small- and medium-sized businesses.
- Operations In addition to providing operational support to the retail banking business and other Swiss-based UBS units, this business area provides payment and custodial services to approximately 1,800 banking institutions throughout the world.
- Risk Transformation and Capital Management This business area has responsibility for clients with impaired or non-performing loans and manages the risk in Private and Corporate Clients' loan portfolio. It is also responsible for optimizing capital utilization.

Private and Corporate Clients also includes the Resources business area, which provides real estate, marketing, personnel and administrative services to Private and Corporate Clients and the other UBS business units in Switzerland, particularly Private Banking, and the Information Technology business area, which provides information technology services to Private and Corporate Clients and the other Swiss-based UBS offices, again with Private Banking as the main recipient.

Profit Enhancement Initiatives. The domestic retail banking sector in Switzerland has historically been a high-cost, low-return business. In order to further enhance the profitability of the retail business and to exploit the synergies after the 1998 merger, UBS has developed and commenced a number of initiatives that are intended to reduce the costs and increase the revenues of this business unit. These include:

- The further development and enhancement of alternative distribution channels, including:
  - UBS e-banking, on-line internet and teletext banking, and telephone banking.
  - UBS Multimat and UBS Bancomat Plus, which together offer a direct electronic link to the customer's account and to a full range of traditional ATM services, including accepting cash deposits, and permits additional functions, such as the set-up and maintenance of payment and standing orders.
  - Increasing revenue principally through improvements in pricing, increased focus on higher yielding investment products and fee-based businesses, and improvements in the distribution of UBS's products, including implementing risk-adjusted pricing in its new and maturing loan business and by expanding its e-banking services.
  - Reducing costs by continuing to close branches. Since the 1998 merger, UBS has closed 200 branches, or 36%, still leaving UBS with more branches than either predecessor institution.
  - Increasing the efficiency and productivity of Private and Corporate Clients' processes by standardizing its products and taking advantage of automation and other technological developments.

Clients. Private and Corporate Clients has a diverse client base, ranging from individual clients to corporate clients and international banking institutions. Private and Corporate Clients provides a broad range of products and services to these clients, including retail banking, investment services and lending. UBS believes that clients choose Private and Corporate Clients primarily based on UBS's leading position as a bank and an asset manager in Switzerland, its broad distribution network and its ability to provide a comprehensive range of financial products and services. Based on market surveys, over 96% of the Swiss market readily recognizes the UBS brand, which has a long history and is well established in Switzerland.

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#### **UBS**

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The table below sets forth assets under management attributable to each of Private and Corporate Client's main client areas at 30 June 2000 and 31 December 1999 and 1998.

Assets under management	30 June 2000	31 December 1999 (CHF in billions)	31 December 1998
Individual Clients	221	223	229
Corporate Clients	213	212	178
Banks	5	4	
Total	439	439	434

Client/Product Initiatives. Rapid growth of technology has made available a number of alternative distribution channels. UBS has offered telebanking since 1985 and, based upon its market research, UBS has the leading position in the Swiss telebanking market, initiating in excess of one-half of all telebanking transactions in Switzerland during 1998.

Since 1997, UBS has expanded its product offerings and taken steps to market additional services to its client base. Key initiatives include:

- The launch of UBS Tradepac, an expanded all-inclusive internet-based offering aimed at serving the on-line trading needs of UBS's customers and providing access to six international exchanges. As part of UBS Tradepac, UBS has established a partnership with Intuit Inc. that has permitted it to introduce UBS Quicken, a specially adapted version of the Quicken software that includes enhanced financial management functions and adds to the attractiveness of its product offering.
- The launch of UBS's small- and medium-sized business enterprises initiative, which is intended to respond to the lack of risk capital for small business enterprises.

Investment Services. UBS's investment services for Private and Corporate Clients are a collaborative effort among:

- · UBS Asset Management, which manages the UBS mutual fund portfolio and determines the investment strategy for, delivers monthly tactical asset allocations to, and manages discretionary mandates of, Private and Corporate Clients' institutional clients.
- UBS Warburg, which provides research and access to the securities exchanges.
- UBS Switzerland, which actively markets and distributes investment products to its clients after making the appropriate revisions to take into account the needs of those clients.

The principal result is a full range of investment options to offer UBS's clients including those of Private and Corporate Clients.

The following table illustrates Private and Corporate Clients' assets under management by asset class at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in billions)	31 December 1998
Deposit and current accounts	125	129	153
Securities accounts	314	310	<u>281</u>
Total	439	<u>439</u>	<u>434</u>

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Loan Portfolio. The following table shows the loan portfolio (excluding Solothurner Bank), before all allowances, in Private and Corporate Clients, broken down by Private and Corporate Clients' main business areas at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	<b>31 December 1999</b> (CHF in billions)	31 December 1998
Individual Clients	77	76	90
Corporate Clients	68	68	49
Recovery Portfolio	_18	21	
Total	<u>163</u>	<u>165</u>	<u>165</u>

The following table shows the loan portfolio in Private and Corporate Clients, broken down by loan category at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in billions)	31 December 1998
Fixed rate mortgages	79	81	80
Commercial credits	40	44	44
Variable rate mortgages	28	30	36
Other	16	10	5
Total	<u>163</u>	<u>165</u>	<u>165</u>

At 30 June 2000, about CHF 107 billion (or 66%) of the CHF 163 billion loan portfolio in Private and Corporate Clients related to mortgages, of which approximately 81% were secured by residential real estate. A discussion of UBS's loan portfolio classified by industry is included under "-Management's Discussion and Analysis of Financial Condition and Results of Operations-Selected Statistical Information—Loans."

Private and Corporate Clients' impaired loans, which include non-performing loans, are transferred to the Risk Transformation and Capital Management business area to be managed by UBS's Recovery Group, which specializes in working-out or otherwise recovering the value of those loans. At 30 June 2000, Private and Corporate Clients' loan portfolio included approximately a CHF 18 billion recovery portfolio. Approximately CHF 16 billion of Private and Corporate Clients' 30 June 2000 recovery portfolio was impaired and related to provisional positions and positions stemming back to weakness in the Swiss commercial real estate markets during the 1990s. A provision of CHF 9 billion has been established against the portion of impaired loans not secured by collateral or otherwise deemed uncollectible. Approximately CHF 2 billion of UBS's 30 June 2000 recovery portfolio is performing and unimpaired. The unimpaired loans included in UBS's recovery portfolio are outstanding with counterparties for whom other loans have become impaired. No provisions have been established against these loans. UBS's lending officers actively manage the recovery portfolio, seeking to restructure the lending relationship with a goal of removing the loan from the recovery portfolio. The following table describes the development in UBS's recovery portfolio from 1 January 1998 to 30 June 2000.

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#### **UBS**

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	(CHF in billions)
Balance, 1 January 1998	29
Changes in 1998:	
New recovery loans added	7
Settlements of outstanding recovery loans	<u>(10</u> )
Balance, 31 December 1998	26
Changes in 1999:	
New recovery loans added	5
Settlements of outstanding recovery loans	<u>(10</u> )
Balance, 31 December 1999	21
Changes in 2000:	
New recovery loans added	1
Settlements of outstanding recovery loans	_(4)
Balance, 30 June 2000	18

Approximately 60% of the loans that were originally included in UBS's recovery portfolio in 1997 have been worked out and removed. See "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Analysis of Risks—Credit Risk" for a further description of UBS's process for credit risk management and control and a discussion of impaired and nonperforming loans.

Private and Corporate Clients' continued implementation of "risk-adjusted pricing," which differentiates loan pricing based on risk profiles, has led to improved margins on UBS's lending portfolio and has resulted in more effective use of UBS's capital. For a discussion of UBS's credit approval process and how UBS manages interest rate risk, see "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Asset and Liability Management—Interest Rate Management.'

The credit approval activities of Private and Corporate Clients are the responsibility of the business area, coordinated by a separate chief credit officer who is accountable to the Chief Credit Officer, or "CCO." Generally, loans are approved by a credit officer who does not participate in the client relationship, but works with the lending officer to establish a set of lending criteria that are applicable to the risk profile rating of the borrower. The exception is for certain high-risk lending relationships, in which case the credit officer directly corresponds with the borrower. Private and Corporate Clients' chief credit officer reviews the business area's loans on a periodic basis (annually for most loans and at least quarterly for high-risk loans) to confirm the ratings. The CCO further coordinates Private and Corporate Clients' lending activities and credit exposure with the lending activities and credit exposure of UBS Warburg and the remainder of UBS Switzerland.

Private Banking. UBS is one of the leading international private banks, as measured by assets under management. At 30 June 2000, Private Banking had CHF 683 billion in assets under management. Private Banking serves high net worth individuals with a broad range of comprehensive wealth management services and financial products. Private Banking's approach is to focus on establishing long-term client relationships and emphasizing the life-time value of these relationships.

The private banking industry is in the process of undergoing some fundamental changes resulting from the changing profile of high net worth individuals, emerging technologies and increased competition. Clients are increasingly taking a more active role in managing their wealth and are demanding more sophisticated products and a broader geographic range of services. They are focused on asset

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#### **UBS**

performance and allocation, quality of information and advice and extended availability of services, such as 24-hour, remote and internet access. The private banking industry is also experiencing an increase in the wealth that remains in onshore markets, particularly in the form of equity and equity-linked investments, as domestic capital markets become more developed and generate higher

To address this changing environment, Private Banking is seeking to further penetrate its existing client base with enhanced wealth management solutions. Private Banking's size provides it with the flexibility to offer its clients customized and expanded service offerings tailored to their particular needs. To further increase its assets under management in its private banking business, UBS will also continue to consider select acquisition opportunities that may arise, as evidenced by the acquisition in 1999 of Bank of America's international private banking activities. Set forth below is summary information, based on management accounting data, relating to the Private Banking business unit of UBS Switzerland, which is discussed in greater detail under "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations by Business Unit—UBS Switzerland—Private Banking."

	For the Six Months Ended		For the Year Ended	
	2000	30 June 1999 (CHF in	31 De 1999 millions)	cember(1) 1998
Operating income before credit loss expense	3,471	2,728	5,568	6,933
Credit loss expense	11	6	21	16
Personnel, general and administrative expenses	1,425 55	1,147 38	2,513 <u>97</u>	2,411 <u>91</u>
Operating profit before tax	<u>1,980</u>	<u>1,537</u>	2,937	<u>4,415</u>
(at period end)         Assets under management (CHF in billions)         Number of employees	683 7,447	630 6,697	671 7,256	579 6,546

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Marketing and Distribution. Private Banking provides wealth management services to its clients in a number of geographic regions and seeks to tailor its service offerings to meet the specific needs of particular client segments and markets. To better understand the needs of its existing and prospective clients, Private Banking differentiates its clients by geographic location and the amount of assets under management and then based on their product needs and utilization and service requirements. The client advisors who serve Private Banking's clients are principally organized by client market, which allows them a higher level of client focus. Private Banking believes that this approach fosters valued long-term client relationships.

Private Banking's client advisors retain primary responsibility for introducing products and services to its existing and prospective private banking clients. The business areas that deal directly with clients are generally responsible for their own marketing activities. The client advisors are central to the delivery of services to Private Banking's clients and are responsible for increasing the penetration of Private Banking service offerings within its existing customer base. The client advisors are supported by a separate marketing department, which is responsible for market research and the preparation of standardized marketing materials.

Products and Services. Private Banking provides a number of asset-based, transaction-based and other services to its clients. Asset-based services include custodial services, deposit accounts, loans and

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fiduciary services while transaction-based services include trading and brokerage and investment fund services. Private Banking also provides financial planning and consulting and offers financial planning instruments to its clients. These services include establishing proprietary trusts and foundations, the execution of wills, corporate and personal tax structuring and tax efficient investments. Private Banking has the following three core product and service business areas:

- Financial Planning and Wealth Management Responsible for developing integrated comprehensive wealth management services in the form of tax and estate planning, liquidity and retirement lifestyle planning, insurance products, art and real estate advisory services and a variety of sophisticated capital enhancement and asset protection strategies.
- Portfolio Management Responsible for providing portfolio management services to Private Banking clients and for the investment clients of Private and Corporate Clients.
- Active Advisory Team Provides sales brokerage, investment advisory services and products to key private banking locations worldwide. The Active Advisory Team provides information concerning, and facilitates investments in, primary initial public offerings and secondary placements. This team also provides fiduciary services and the execution of private banking orders outside Switzerland.

At 30 June 2000, slightly more than one-fifth of Private Banking's assets under management were managed on a discretionary basis. The remaining assets under management related to advisory engagements.

The following table shows information concerning assets under management by type of engagement and asset class in Private Banking at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Type of Engagement			
Advisory	533,000	501,000	437,000
Discretionary	150,000	170,000	142,000
Total	683,000	<u>671,000</u>	<u>579,000</u>
Asset Class			
Deposit and current accounts	59,000	59,000	50,000
Equities	199,000	196,000	148,000
Bonds	194,000	187,000	187,000
Investment Funds	106,000	119,000	93,000
Other(1)	125,000	110,000	101,000
Total	<u>683,000</u>	<u>671,000</u>	<u>579,000</u>

<sup>(1)</sup> Includes money market instruments, UBS medium-term notes, derivatives, mutual funds not managed by UBS and precious metals.

#### **UBS**

UBS Asset Management

UBS Asset Management brings together UBS's asset management activities. It consists of two business units:

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- Institutional Asset Management One of the largest institutional asset managers in the world.
- Investment Funds/GAM Investment Funds is one of the leading funds providers in Europe and the seventh largest in the world. GAM is a diversified asset management group with assets composed primarily of private client accounts, institutional and mutual funds.

UBS Asset Management benefits from an integrated business model and single management team.

Institutional Asset Management. Based on assets under management, Institutional Asset Management is one of the largest institutional asset managers in the world and among the industry leaders in the United States, the United Kingdom and Switzerland. At 30 June 2000, Institutional Asset Management had over CHF 525 billion in assets under management, including CHF 326 billion of institutional assets and CHF 199 billion of non-institutional assets, including the UBS Investment Funds offered by the Investment Funds business area of the Investment Funds/GAM business unit, which are managed by Institutional Asset Management. Institutional Asset Management is headquartered in Chicago and has offices in Dallas/Houston, Frankfurt, Geneva, Hartford, Hong Kong, London, Melbourne, New York, Paris, Rio de Janeiro, San Francisco, Singapore, Sydney, Tokyo and Zurich.

Institutional Asset Management markets its services under the UBS Asset Management name, with Brinson Partners and Phillips & Drew serving as sub-brands within the Americas and the United Kingdom, respectively. Institutional Asset Management believes that its broad geographic spread of operations and strong brand names will help it pursue growth opportunities in Continental Europe, Asia-Pacific and Latin America and maintain its strong positions in the mature markets it serves in the United States, the United Kingdom and Switzerland.

Set forth below is summary information, based on management accounting data, relating to Institutional Asset Management, which is discussed in greater detail under "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations by Business Unit—UBS Asset Management—Institutional Asset Management.'

	For the Six Months Ended 30 June		Year Ended 31 December(1)	
	2000	<b>1999(1)</b> (CHF ii	1999 n millions)	1998
Operating income	638	542	1,099	1,163
Personnel, general and administrative expenses	402	331	636	619
Depreciation and amortization	98	63	138	107
Operating profit before tax	<u>138</u>	<u>148</u>	325	<u>437</u>
Assets under management (CHF in billions)  Number of employees	525 1,712	563 1,507	574 1,653	531 1,497

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Organizational Structure. During 1999, Institutional Asset Management implemented a client-centric business model and modified its organizational structure to strengthen local and regional roles. Institutional Asset Management believes that its new organizational structure will improve

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accountability for results and the business group's effectiveness and efficiency. At 30 June 2000, Institutional Asset Management's organizational structure consisted of the following business areas:

- Brinson Partners and Phillips & Drew These business areas have the mandate to optimize the contribution from the Americas and the United Kingdom, respectively, and to further develop their investment capabilities and to contribute to global business development efforts in Europe and the Asia-Pacific region.
- Europe, Middle East & Africa and Asia Pacific These two business areas have a mandate to capture profitable growth opportunities in their assigned geographic markets and to optimize the contribution from existing businesses in these regions. These mandates strengthen the regional accountability for results and resources. At the same time, both regional business areas continue to contribute to the UBS Asset Management global investment process as well as ensure their adaptation to regional client needs where appropriate.
- O'Connor Launched at the beginning of June 2000, O'Connor is comprised of part of the proprietary equity trading group of UBS Warburg, as well as the Fund of Funds and Currency Funds businesses of UBS Warburg. O'Connor will focus on alternative investments, or investment strategies designed to provide attractive risk-adjusted returns with a low correlation to traditional investments.
- IT and Operations This business area is responsible for implementing and maintaining information technology and delivery platforms for the Institutional Asset Management business unit.

Institutional Asset Management has a diverse institutional client base located throughout Europe, the Middle East, Africa, the Asia-Pacific region and the Americas. Its clients consist of:

- corporate and public pension plans;
- endowments and private foundations;
- insurance companies;
- · central banks and supranationals; and
- financial advisers.

Externally managed pension assets constitute the majority of worldwide available institutional assets. The pension market is undergoing a shift from traditional defined benefit plans to defined contribution schemes. One of Institutional Asset Management's strategic initiatives is to position itself to take advantage of the opportunities created in this changing environment.

The following table shows assets under management broken down between institutional assets and non-institutional assets at 30 June 2000 and 31 December 1999 and 1998. Non-institutional assets include the UBS Investment Funds, which are managed by Institutional Asset Management.

	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Institutional	326,000	376,000	360,000
Non-institutional	199,000	198,000	<u>171,000</u>
Total	525,000	<u>574,000</u>	<u>531,000</u>

Institutional Asset Management is well represented in the United States, Europe and Australia, and is one of the largest foreign investment managers in Japan. Institutional Asset Management believes this gives it a strong platform to meet the increasingly complex global investment and servicing needs of its major clients, and to expand its presence in growth markets.

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The following table shows Institutional Asset Management's institutional assets under management by the geographic location of its clients at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Europe, Middle East & Africa	171,000	185,000	202,000
The Americas	110,000	140,000	122,000
Asia-Pacific	45,000	51,000	36,000
Total	326,000	376,000	360,000

Marketing and Distribution. Clients differentiate among institutional asset managers based on client service, investment performance, process and philosophy, fees and continuity of staff. Institutional Asset Management seeks to use its long-term track record and strong client franchise to increase the penetration of its services with both new and existing clients. It is a full service institutional asset management firm, offering its clients a comprehensive range of research and investment analysis as part of its overall service and capability package.

Consultants advise institutional investors based on their expert knowledge of managers' investment performance, process and client service capabilities, as well as other factors. In consultant-driven markets, such as the United States and the United Kingdom, Institutional Asset Management relies on its strong relationships with the major consultants that advise corporate and public pension plans, endowments, foundations, and other institutions. It also dedicates resources to generating new business directly with large clients.

Institutional Asset Management also seeks to increase its revenues from existing clients. Each of its client-facing business areas has dedicated account management teams that service existing clients and seek to find new ways to address client needs. These account managers are also focused on further developing and solidifying the relationships that Institutional Asset Management has with the major consultants that serve its clients.

Client Mandates. Institutional Asset Management seeks to deliver sustained value-added investment performance relative to client-mandated benchmarks. Its client mandates range from fully discretionary global asset allocation portfolios to equity or fixed income portfolios with a single country emphasis to other asset classes, including real estate, timber, oil and gas, and private equity. These portfolios are available through separately managed portfolios as well as through a comprehensive range of pooled

The following table sets forth institutional assets under management for Institutional Asset Management by client mandate at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Equity	100,000	125,000	115,000
Asset Allocation		130,000	148,000
Fixed Income	79,000	90,000	83,000
Private Markets	37,000	31,000	14,000
Total	326,000	376,000	360,000

Within each of these broad client mandate categories, Institutional Asset Management has a diverse range of particular mandates that it provides to its clients without a high concentration of business in Seq:35 Free lead 1290D\*points, Next lead: 1790D0 UBS FUNDING TRUST BOWNE OF NEW YOR

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any particular segment. For example, within the equity, asset allocation and fixed income areas, it offers a range of mandates on global, regional, emerging market and sector-specific bases. The private markets category includes such mandates as direct investments, oil and gas, partnership investments, real estate and timber.

<u>Investment Process and Research.</u> At the beginning of March 2000, Institutional Asset Management announced that Brinson Partners and Phillips & Drew were being combined to establish a common global investment management platform. This decision reflected the shared investment philosophies of Phillips & Drew and Brinson Partners, based on capturing price-value discrepancies identified through fundamental research as well as similar cultures. The initial integration was completed according to schedule at the beginning of May 2000.

The investment process is based on Institutional Asset Management efforts to determine and quantify investment value. Senior investment professionals set policy and oversee research activity within the units, drawing upon the expertise of investment specialists in each asset class. These specialists consult with external analysts, economists, consultants and academics. They develop research and provide input into Institutional Asset Management's quantitative valuation models. Institutional Asset Management estimates long-term expected returns for asset classes, markets, and securities using proprietary valuation models that consider cash flows discounted at risk-adjusted rates and then evaluates potential strategies in the context of forecasted returns as well as its forecasted risks and correlations.

Institutional Asset Management creates portfolios and monitors and adjusts them based on relative price/value discrepancies. Its method is to identify periodic discrepancies between market price and investment value and turn them to its clients' advantage. Where no significant discrepancies exist between price and value, Institutional Asset Management continues its research and analysis. Institutional Asset Management believes that its approach allows it to respond to market changes, while providing its clients with the benefit of its knowledge and experience and maintains the flexibility to customize portfolios to meet their requirements.

*Investment Funds/GAM*. As part of the re-grouping announced in February 2000, the Global Asset Management, or GAM, and Investment Funds areas of the former Private Banking division were transferred to UBS Asset Management, bringing together all of UBS's asset management activities.

UBS Asset Management will benefit from an integrated business model and single management team. Within this framework GAM will be distinctly positioned and maintain its brand identity as well as its unique investment styles.

Set forth below is summary information, based on management accounting data, relating to the Investment Funds/GAM business unit, which is discussed in greater detail under "—Management's Discussion and Analysis of Financial Condition and Results of Operations —UBS Asset Management—Investment Funds/GAM."

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	Six Mc	For the onths Ended 30 June 1999(1)		For the ear Ended cember(1)
		(CHF in m	illions)	
Operating income	334	102	270	195
Personnel, general and administrative expenses	215	75	151	124
Depreciation and amortization	55	3		6
Operating profit before tax	64		112	<u>65</u>
(at period end)				
Assets under management (CHF in billions)	225	190	225	176
Number of employees	1,038	392	923	366

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

The following table sets forth assets under management by business area within the Investment Funds/GAM business unit at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Investment Funds	202,500	201,000	175,600
GAM	22,100	23,500	0
Total	224,600	224,500	<u>175,600</u>

Investment Funds. As a result of the merger between the Union Bank of Switzerland and Swiss Bank Corporation, Investment Funds became the leading investment fund provider in Europe and Switzerland in terms of investment fund assets under management. By year-end 1999, Investment Funds' assets under management increased 15% with growth primarily attributable to investment performance. UBS has received numerous awards, including being named "Switzerland's Best Overall Management Group" by Standard & Poor's Fund Services in 1999.

Marketing and Distribution. Investment Funds are distributed primarily through UBS Switzerland and UBS Warburg, with a minority of assets distributed through third-party distribution partners. As of 30 June 2000, Investment Funds had CHF 203 billion in assets under management, including CHF 9.2 billion in assets under management distributed through third-party distribution partners. In addition, Investment Funds has a significant business administering assets for third-parties.

As part of the Group reorganization, Investment Funds is evolving towards an open, multi-channel distribution architecture. Initiatives include establishing additional third-party distribution partnerships, developing electronic sales channels and combining distribution efforts with Institutional Asset Management in various markets to better capture defined contribution opportunities. Additionally, the Investment Funds business unit is currently developing an e-based investment fund distribution strategy. This channel will offer clients personalized advisory services, investor education content, online decision support tools, and automated trade execution, delivered through intermediaries.

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### **UBS**

Client Mandates. Investment Funds has an extensive product range of approximately 163 funds. The following table shows total assets under management in these investment funds by fund category at 30 June 2000 and 31 December 1999 and 1998.

Fund Category	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Asset Allocation	46,700	44,200	35,000
Money Market	44,100	46,200	45,500
Bond	37,100	40,200	42,500
Equity	61,900	52,300	35,400
Capital Preservation	7,600	12,100	12,400
Real Estate	5,100	6,000	4,800
Total	202,500	201,000	175,600

The continuing trend toward equity investments helped increase equity funds by 75% since the end of 1998, making Equity Investment Funds' largest asset category, accounting for 31% of total Investment Funds volume. The number of Investment Fund accounts, which make it easy for clients to make regular savings in UBS Investment Funds, has grown by 80% to 90,000, with assets invested through them increasing by 39% to a total of CHF 2.5 billion in 1999.

Investment Process and Research. The Institutional Asset Management business unit is responsible for managing the investment funds offered by the Investment Funds business unit, other than some real estate funds. However, Investment Funds is responsible for managing its product range, which is tailored to meet the needs of individual investors, and for the development and marketing of individual

Global Asset Management. Acquired in late 1999, Global Asset Management, or "GAM," is a diversified asset management group with approximately 600 employees and operations in Europe, North America, Asia and the Middle East. It manages assets comprised of private client portfolios and over 170 private client mutual funds, as well as institutional mandates. GAM continues to operate under its established brand name within UBS Asset Management and continues to employ its own distinctive investment style.

UBS Asset Management will increasingly take advantage of GAM's range of mutual funds and its multi-manager selection process, in which it selects the top 90 out of about 6,000 third-party fund providers, to enhance the range of its investment styles and products.

Marketing and Distribution. Marketing and distribution for GAM is divided into three areas: Private Clients, Mutual Funds and Institutional. Each area markets and services clients within its specific

Private Clients — Offers and manages a broad range of tailored investment strategies for its clients across the risk/return spectrum and from all major reference currency perspectives. Implementation is through a combination of GAM funds, under guidance established by GAM's investment committee.

The private client area seeks clients from a variety of sources including referrals from its existing client base, intermediaries, and professional advisors. Clients receive a high level of service from a dedicated team of portfolio managers. Communication is ongoing and includes regular formal review meetings.

Mutual Funds — GAM distributes mutual funds on a global basis, including within the United States. GAM's Mutual Funds area seeks clients at the high end of the market. Mutual funds are Seq:38 Free lead 90D\*points, Next lead: 120D0

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distributed through multiple channels, including brokerage firms, banks, portfolio and fund managers, financial advisors, family offices, employee pension plans, and directly to major investors.

• Institutional — GAM provides a full range of services to its institutional clients through dedicated account managers. Institutions are offered the same products developed to support GAM's private client and fund distributions businesses. This includes traditional equity portfolio management, as well as multi-manager funds and alternative assets classes.

Investment Process and Research. GAM was founded in 1983 to give private clients "access to great investment talent." As a result, the investment process is based on selecting the world's leading investment talent, whether the manager selected for a particular fund or mandate is internal to GAM or an external manager. Beginning in 1989, GAM extended its investment process to pioneer the development of the multi-manager concept.

An in-house team of investment professionals is responsible for managing the various internally managed mandates or funds. Members of this team also create multi-manager mandates using a quantitative database of 50,000 funds, and by carefully scrutinizing all aspects of external managers employing a qualitative database of 6,000 investment managers. The investment objective of multi-manager funds or mandates is diversifying risk by employing complementary managers using different strategies.

The range of funds and mandates extends from traditional equity and bond funds to a comprehensive range of alternative investment funds.

## **UBS** Warburg

UBS Warburg is composed of four business units:

- Corporate and Institutional Clients Securities and investment banking products and services for institutional and corporate clients.
- UBS Capital Investment of UBS and third-party funds in a diverse range of private, and occasionally public, companies on a global basis.
- Private Clients Onshore private banking services for high net worth individuals worldwide, outside of Switzerland.
- *e-services* Personalized investment and advisory services at competitive fees for affluent clients in Europe, delivered via a multi-channel structure that integrates internet, call centers and investment centers.

Corporate and Institutional Clients. The Corporate and Institutional Clients business unit is one of the leading global investment banks. It provides wholesale financial and investment products and advisory services globally to a diversified client base, which includes institutional investors (including institutional asset managers and broker-dealers), corporations, sovereign governments and supranational organizations. Corporate and Institutional Clients also manages cash and collateral trading and interest rate risks on behalf of UBS and executes the vast majority of UBS's retail securities, derivatives and foreign currency exchange transactions. Corporate and Institutional Clients's headquarters are in London and, at 30 June 2000, it employed about 13,000 people in over 40 countries throughout the world.

In the 1998 merger, the investment banking businesses of the two banks came together to form what is now the Corporate and Institutional Clients business unit. Within Union Bank of Switzerland, securities trading began in New York and London in the 1970s and grew in the 1980s with the



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acquisition of Phillips & Drew in 1985. Within Swiss Bank Corporation, the acquisition of O'Connor & Associates in 1992 and the investment banking businesses of S.G. Warburg Group p.l.c. in 1995 led to the formation of SBC Warburg as a global investment bank, which was further strengthened in the United States with the 1997 acquisition of Dillon Read & Co., Inc.

Corporate and Institutional Clients has a large corporate client financing and advisory business and is one of the top-ranked investment banking businesses engaged in institutional client business. The business area has achieved industry-wide recognition for its performance in the following areas:

- equity sales and trading (ranked number two globally in the first quarter of 2000 based on equity commission revenues based on an independent survey);
- cash and derivative fixed income sales and trading with institutional investors (ranked number four globally in 1999 based on information compiled and classified by the Securities Data Company and other publicly available information);
- eurobond trading (named Best Foreign Bond Firm in the Eurozone, the United Kingdom and Australia in July 2000 by Euromoney);
- global foreign exchange (ranked number four in May 2000 by Euromoney FX poll, which ranks investment banks and banks on a global basis by market share);
- research, with a global research sales team that includes about 630 specialist analysts based in over 30 countries and covering over 4,600 companies (ranked fourth in Institutional Investor Global Research in December 1999 and third in European Research in February 2000 as well as receiving Euromoney's award in October 1999 for best overall Asian research);
- debt and equity capital markets (1999, ranked number five in international equity; number three in international equity-linked issuances; number two in eurobond origination; and number one in its target franchise segments of international bonds by Bondware. Corporate and Institutional Clients's target franchise markets exclude asset-backed, self-issuance and U.S. agencies); and
- privatizations (including its role as lead manager in the Swisscom privatization, which was named privatization of the year by Institutional Investor and International Financing Review in 1998).

Set forth below is summary information, based on management accounting data, relating to Corporate and Institutional Clients, which is discussed in greater detail under "—Management's Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations by Business Unit—UBS Warburg—Corporate and Institutional Clients."

For the			
2000	1999(1)	1999	1998
9,909	6,966	12,729	6,906
113	171	330	500
6,601	4,972	9,290	6,816
330	393	763	692
2,865	1,430	2,346	(1,102)
9,850 2,730	10,750 13,148	10,050 12,694	13,300 13,794
	9,909 113 6,601 330 2,865	Six Months Ended 30 June 2000           2000         1999(1) (CHF in 1) (CHF in 1)           9,909         6,966           113         171           6,601         4,972           330         393           2,865         1,430           9,850         10,750	Six Months Ended         30 June         31 December 1999(1)           2000         1999(1)         1999           (CHF in millions)         1999           9,909         6,966         12,729           113         171         330           6,601         4,972         9,290           330         393         763           2,865         1,430         2,346           9,850         10,750         10,050

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

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Business Areas. At 30 June 2000, Corporate and Institutional Clients operated four main business areas that have been organized by the type of products and services offered and their risk exposure. These four business areas consist of Equities, Fixed Income, Corporate Finance and Treasury Products. The Corporate Finance business area works with the Equities and Fixed Income business areas through the Equity Capital Markets Group, the Debt Capital Markets Group and Leveraged Finance to originate new equities capital markets business, fixed income capital markets business and leveraged finance business. Consequently, operating income from the Equity Capital Markets Group is shared between Equities and Corporate Finance and operating income from the Debt Capital Markets Group and Leveraged Finance is shared between Fixed Income and Corporate Finance. The table below sets forth the operating income before credit loss expense attributable to each of Corporate and Institutional Clients's main business areas for the years ended 31 December 1999 and 1998:

		For the Year Ended 31 December(1) 1999 1998 (CHF in millions)		
Equities	5,724	3,253		
Fixed Income	2,464	(267)		
Corporate Finance	2,054	1,665		
Treasury Products	1,805	2,351		
Non-core business	682	(96)		
Total	12,729	6,906		

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Equities. Equities is a leader in equity, equity-linked and equity derivative products in primary markets and a large cross-border trader in secondary equity markets. Equities' secondary market business represented over 60% of the operating income from Equities in 1999. Equities' primary areas of responsibility include:

- researching companies, industry sectors, geographic markets and macro and economic trends;
- sales and trading of cash and derivative equity securities and equity structured products; and
- structuring, originating, distributing and trading newly issued equity, equity-linked and equity derivative products.

Through UBS's branches and affiliates, UBS is a member of most major stock exchanges, including New York, London, Tokyo and Zurich. UBS also participates in a number of electronic exchange ventures, including Tradepoint, through its equity investment in TP Group Limited, and NYFIX Millennium L.L.C.

Fixed Income. Fixed Income structures, originates, trades and distributes a variety of fixed income, banking and structured products. It also is responsible for loan syndication and core-loan portfolio functions. Fixed Income serves a broad client base consisting of investors and borrowers and offers a range of fixed income products and services, including:

- interest rate based credit products, including loans and government bonds;
- a variety of banking products, such as structured finance and leveraged finance products;
- principal finance services, which involves the purchase, origination and securitization of credit products;
- investment grade, high-yield and emerging market bonds;

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- credit-structured vehicles and credit derivatives, including credit-linked notes and total return swaps;
- various derivative products; and
- structured products to meet clients' risk management needs.

Corporate Finance. Corporate Finance manages the relationships with UBS's large supranational, corporate and sovereign clients. It provides a variety of advisory services in areas such as mergers and acquisitions, strategic advisory and restructuring. Corporate Finance also provides capital markets and leveraged financing services in conjunction with the Equity Capital Markets Group, the Debt Capital Markets Group and Leveraged Finance, as described above. Utilizing UBS's existing resources, Corporate Finance's strategy is to further expand its presence in targeted global sectors in the areas of mergers and acquisitions and primary capital markets activities, including targeted sectors in the United States. Corporate Finance's responsibilities include:

- · mergers and acquisitions;
- country and global sector coverage;
- equity and equity-linked capital offerings, initial public offerings and other public and private equity offerings in conjunction with the Equity Capital Markets Group;
- investment grade and high-yield debt offerings in conjunction with the Debt Capital Markets Group;
- · leveraged debt offerings in conjunction with Leveraged Finance; and
- structured finance.

<u>Treasury Products.</u> Treasury Products serves institutional investors, banks, sovereigns, corporate clients, as well as other retail and wholesale clients of UBS's other divisions. Treasury Products' primary areas of responsibility include:

- sales and trading of foreign exchange (spot and derivatives), precious metals, short-term interest rate cash and derivative products and exchange-traded derivatives;
- collateral trading, securities lending and repurchase agreements;
- bank note sales and distribution;
- foreign currency research; and
- UBS's alternative asset management business.

<u>Clients.</u> Corporate and Institutional Clients has a diverse global client base, including institutional investors, corporations, governments and supranational organizations. This diversity has allowed UBS to establish itself as a leading investment bank headquartered in Europe and the leading distributor of non-U.S. investment products to United States investors.

The table below sets forth the percentage of operating income attributable to each category of clients for 1999 and 1998. The total operating income used to calculate the percentage of operating income by client type includes only operating income generated from or attributed to clients.

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		1998
Corporations	26%	33%
Institutional investors	70%	61%
Governments and supranational organizations	4%	<u>6</u> %
Total	<u>100</u> %	<u>100</u> %

<u>e-commerce/Product Initiatives.</u> The institutional client business worldwide is rapidly moving to an electronic basis. UBS believes Corporate and Institutional Clients is well positioned to capitalize on this trend. Recent e-commerce initiatives include:

- Investment Banking On-Line (IBOL). IBOL provides extensive client desktop capability from a single home page with direct access to prices, research, trade ideas and analytical tools for Corporate and Institutional Clients' equities, fixed income and treasury products businesses. Corporate and Institutional Clients delivers electronic research to over 5,000 clients and has signed up over 10,000 users. UBS intends to expand IBOL to include wireless and video links.
- Electronic Transactions for Securities (ETS) and Electronic Transactions for OTC Products (ETOP). ETS and ETOP provide a further rollout of on-line order routing and trading capabilities for all securities, foreign exchange and derivatives products. 30% of all institutional orders are sent via the internet and 90% of all retail orders are executed using straight through processing, or "STP."
- Corporate Finance On-Line (CFOL). The CFOL initiative is intended to establish a secure connection for the exchange of transactional and pricing information with corporate clients to support the execution and origination of advisory mandates, as well as to create on-line connectivity for capital markets participants.
- *Debtweb*. Using Debtweb, about 25% of all new bond issue volume in the first quarter of 2000 volume was delivered on-line.
- *DealKey*. Designed for primary equity investors, it uses the web as an additional channel for the distribution of value-added information relating to current equity and equity-linked offerings.
- *Transactional Websites*. UBS has established transactional websites for euro commercial paper and euro medium-term notes, including consolidated site information links to euro credit markets, credit indices and bond analytics.
- New Web Services. Other new web services include:
  - KeyLink Web, which provides secure international electronic banking for cash, foreign exchange and securities;
  - Adviser Web, which relates to Australian equities; and
  - Global eHelp Service Desk, which provides support for clients 24 hours a day, 6 days a week.

Providing superior advice and maintaining contacts with clients will be key to Corporate and Institutional Clients' future success. UBS believes its e-commerce initiatives will enhance its ability to add value to clients, as well as allow it to extract value from the processing power and scale of its core business processes and development standards, in order to maximize the benefits it can achieve from



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### **UBS**

technological innovations. Corporate and Institutional Clients already processes 100,000 domestic and cross-border securities trades per day automatically, and has the capacity to increase this amount fivefold within the existing infrastructure.

Loan Portfolio. In 1998, UBS decided that Corporate and Institutional Clients' loans and commitments that were (1) not part of the loan trading portfolio, (2) not issued in conjunction with leveraged finance transactions or (3) not directly supporting its core client relationships, would be separated from the core activities of Corporate and Institutional Clients and wound down. As a result of this initiative, Corporate and Institutional Clients' total loans and committed and undrawn lines of credit have been reduced.

The following table sets forth information regarding the Corporate and Institutional Clients loan portfolio before allowance for loan loss at 31 December 1999 and 1998.

	As of 3	31 December
	1999	1998
	(CHF in	millions)
Due from banks	25,891	62,272
Loans to customers	56,374	72,425
Total loans	82,265	134,697

See "-Management's Discussion and Analysis of Financial Condition and Results of Operations-Analysis of Risks-Credit Risk" for a more in-depth review of UBS's credit portfolio and business, including a discussion of its impaired and non-performing loans.

UBS Capital. The UBS Capital business unit of UBS Warburg is the private equity business of UBS.

UBS Capital has increased the value of its investments substantially in recent years with the book value of its investments increasing from about CHF 400 million at 31 December 1994 to about CHF 3.8 billion at 30 June 2000.

Until earlier this year, UBS Capital was managed as an independent division within UBS. Following UBS's realignment, UBS Capital now operates within the UBS Warburg business group. This is expected to further strengthen the business synergies between the investment banking and private equity businesses, while maintaining strong links between UBS Capital and UBS Switzerland.

UBS Capital has a local presence throughout major industrialized regions in Europe, North America, Latin America and the Asia-Pacific region, with about 113 employees as of 30 June 2000. UBS Capital has offices in London, Zurich, New York, Sao Paolo, Buenos Aires, Paris, The Hague, Munich, Milan, Singapore, Hong Kong, Seoul, Sydney and Tokyo.

As a private equity group, UBS Capital's business involves investing in unlisted companies, managing these investments over a medium-term time horizon to increase their value, and "exiting" the investment in a manner that will maximize the capital gain. UBS Capital seeks to make both majority and minority equity investments in established and emerging unlisted companies, either with UBS's own capital or through sponsored investment funds. Although the main focus of UBS's investments is late-stage financing, such as management buyouts, expansion or replacement capital, a minority of the portfolio targets early stage investments in the technology and telecommunications sectors. UBS Capital generally targets medium-sized businesses with enterprise values in the range of CHF 75 million to CHF 1.5 billion.

In addition to its international specialization, UBS Capital endeavors to differentiate itself from its competitors by creating and adding value by working together with an investee company's



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management over a three- to six-year period to develop the business and optimize the company's performance.

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Set forth below is summary information, based on management accounting data, relating to UBS Capital, which is discussed in greater detail under "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations by Business Unit—UBS Warburg—UBS Capital."

	Circ Man	For the	V	For the ear Ended
	Six Months Ended 30 June			
	2000	1999(1)	1999 millions)	1998
		(CHF III	minoris)	
Operating income	151	120	315	585
Personnel, general and administrative expenses	76	60	151	156
Depreciation and amortization	4	3	7	1
Operating profit before tax	71	57	157	428
Average regulatory equity used	500	300	340	250
Investments (at book value)	3,765	2,422	2,993	1,784
Number of employees	113	111	116	122

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Competitive Position. Superior returns and the widespread recognition of private equity as an alternative asset class has led to a substantial growth in the number of private equity funds raised in recent years. The number and amount of private equity funds raised has exceeded the number and amount of attractive and available private equity investments. This has led to increased competition among investment banks, investment funds and insurance companies and decreased returns for private equity investors.

In spite of the changing environment, UBS believes that opportunities for profitable investment will continue to arise in the private equity business. UBS believes this potential will be enhanced by a number of factors working in combination to produce a favorable business environment for astute market participants. These factors include the introduction of the euro, the worldwide trend of industrial consolidation, a growing awareness of the importance of shareholder value and the increasing need to solve succession issues in family-owned businesses.

Organizational Structure. UBS Capital is structured on a country and sector approach and, as of 30 June 2000, had fourteen individual teams covering around 30 countries. UBS believes that UBS Capital's established local presence and expertise, coupled with the global reach of its operations, generates the early identification of opportunities and their timely and effective development.

UBS Capital's teams are divided geographically between Western Europe, Asia and the Americas, which includes Latin America. UBS Capital's presence in the Asia-Pacific region started in Singapore and now includes Australia and its new offices in South Korea and Hong Kong.

Last year, UBS Capital established two private equity investment funds in the Americas. One of these investment funds makes private equity investments primarily in North America, while the other investment fund makes private equity investments in Latin America. UBS is the largest beneficial investor in each of the North America and Latin America funds.

In connection with the establishment of the new funds, UBS and the team managing the investments of UBS Capital in the Americas formed two limited liability company advisors, one to advise each fund.

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Each fund's advisor is jointly owned by the managers and principals of the management team and by UBS. Effective 31 December 1999, the managers and principals of the management team resident in the United States are no longer employed by UBS and are not employed by either advisor. The remaining employees of UBS Capital in the Americas are either members or employees of the respective

Investment Portfolio. UBS Capital's investment portfolio had a book value of approximately CHF 3.8 billion and an estimated fair value of approximately CHF 5.2 billion at 30 June 2000. To augment its competitive strengths, UBS Capital plans to gradually increase its annual investment rate, targeting a portfolio book value of CHF 5 billion in committed capital from UBS and CHF 5 billion from third parties.

UBS Capital has designed its portfolio to reduce UBS's exposure to risk by:

- · geographically diversifying its portfolio and minimizing concentration of investment in specific locations:
- diversifying by industry sector to obtain a good mix between manufacturing and services sectors;
- investing a minority of the portfolio in earlier stage growth opportunities, such as technology and telecommunications; and
- focusing on later-stage investments, such as management buy-outs of existing businesses.

The following table provides information regarding UBS Capital's investment portfolio by geographic region, by industry sector and by age of investment at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000 31 December 1999 31 December 19 (CHF in millions; all amounts are book values)				
Geographic Region (by headquarters of investee)			_		
North America	1,538	1,389	939		
Europe	1,650	1,153	689		
Latin America	238	217	123		
Asia-Pacific	339	234	33		
	3,765	<u>2,993</u>	1,784		
	<b>30 June 2000</b> (CHF in	31 December 1999 millions; all amounts are	31 December 1998 e book values)		
Industry Sector (by industry classification code)					
Consumer related	820	610	400		
Diversified industrials	638	587	376		
Transportation	768	605	186		
Communications	369	326	208		
Computer related	353	282	109		
Energy	190	167	153		
Other electronics related	127	38	32		

## **UBS**

	<b>30 June 2000</b> (CHF in	31 December 1999 millions; all amounts are	31 December 1998 e book values)
Other manufacturing	67	45	53
Chemicals and materials	21	23	52
Industrial products and services	84	48	60
Others	328	262	155
	3,765	<u>2,993</u>	1,784
	<b>30 June 2000</b> (CHF in	31 December 1999 millions; all amounts are	31 December 1998 e book values)
Aging (by date of initial investment)			
Pre-1994	70	89	112
1994	220	199	195
1995	310	308	282
1996	190	204	183
1997	492	496	450
		71.0	5(2
1998	709	718	562
1998	709 1 <b>,</b> 071	979	362

At 30 June 2000, approximately 74% of the investment portfolio was three years old or less. Generally, investments are sold, and operating income recognized, between the third and the sixth year after the initial investment.

Investment Process. At 30 June 2000, 85% of the book value of UBS Capital's investments were latestage at the time of its investment. The following table provides information about UBS Capital's investment portfolio by investment stage, at 30 June 2000 and 31 December 1999 and 1998, as determined at the time of UBS Capital's investment.

		31 December 1999 in millions)	31 December 1998
Early stage	582	488	49
Late stage	3,183	<u>2,505</u>	<u>1,735</u>
	3,765	2,993	1,784

Investment opportunities originate from a variety of sources, including from UBS Switzerland and UBS Warburg. UBS Capital's investment policy concentrates on five "value drivers":

- negotiate an attractive entry price;
- increase the company's efficiency;
- implement a sales growth strategy;
- repay company debt and reduce leverage; and
- achieve an exit at a higher multiple than the entry price, or what UBS Capital calls "multiple arbitrage."

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Where appropriate, UBS Capital tries to participate actively with the management of its investee companies in developing their businesses over the medium term (three to six years) in order to optimize their performance. UBS Capital's exit strategies for the businesses include direct sales to strategic buyers, initial public offerings, leveraged recapitalizations and sales to other financial

More recently, given the industry trend toward larger sized transactions, UBS Capital has also begun to concentrate on the formation of four regional funds - Europe, North America, Latin America and Asia — including the two investment funds in the Americas referred to above. In late 1999, UBS Capital launched the \$1 billion investment fund targeting North America to which it has committed up to \$500 million. In late 1999, UBS Capital also launched the \$500 million fund targeting Latin America, which UBS has committed to fund fully with the option to permit third-party investors to commit up to 25% of such funds. In addition to these funds, two new funds were launched in Europe during 1999. Phildrew Ventures V, a United Kingdom private equity fund with a fund size of GBP 330 million, and CapVis Equity Partners, which is Switzerland's largest private equity fund with a fund size of CHF 300 million. Phildrew Ventures is UBS Capital's vehicle for investing in the United Kingdom and Ireland and CapVis Equity Partners is UBS Capital's vehicle for investing in Switzerland and Austria. A European fund and an Asian fund are expected to be launched in the near future.

Private Clients. UBS Warburg's Private Clients business unit provides onshore private banking services for high net worth individuals in key markets worldwide.

Private Clients' target markets include Germany, France, Italy, Spain, the United Kingdom, the United States, Japan, Australia and Taiwan.

Private Clients had CHF 37 billion of assets under management at 30 June 2000 and 1,277 employees. In the first half of 2000, Private Clients earned revenues after credit loss expense of CHF 133 million.

The business is mainly in the relatively early stages of start-up operations and, with the exception of Germany and Australia, where the businesses are based around an established private bank and an existing domestic brokerage business, Private Clients' franchise is small.

	For the Six Months Ended 30 June		d Year En	
	2000	<b>1999(1)</b> (CHF in m	1999	1998
Operating income after credit loss expense	133	93	194	190
Personnel, general and administrative expenses	365	216	481	294
Depreciation and amortization	14	18	40	29
Operating loss before tax	(246)	(141)	(327)	<u>(133</u> )
Average regulatory equity used	340	282	289	229
Assets under management (CHF in billions)	37	29	36	27
Number of employees	1,277	1,167	1,386	722

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Organizational Structure. The offshore Private Clients business was moved to UBS Warburg in February 2000. UBS Warburg aims to take advantage of the considerable growth potential resulting from putting investment banking and investment services activities for private clients under one roof. Seq:48 Free lead 150D\*points, Next lead: 300D0

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The decision to bring Private Clients and the e-services business, described below, closer together offers many potential synergies including the ability to enrich the private banking offering with a full complement of online investment information and execution capabilities. Significant savings are possible in the medium term from a shared information technology platform as well as shared operations and infrastructure and a coordinated sales and distribution process.

<u>Products and Services.</u> Private Clients will focus on delivering a sophisticated product offering to its high net worth client base, including the specifically targeted executive and entrepreneur segments. Traditional private banking services will be combined with investment banking innovation. For example, Private Clients will further develop its innovative products allowing clients to release value from own-company shareholdings or options.

UBS believes that on-line capabilities should be an integrated part of the service offering. As such, the e-services initiative described below, which will target affluent, advice-seeking private investors, is moving towards an integrated product and infrastructure approach with Private Clients in Europe.

Private Clients also will increasingly collaborate with UBS Warburg's Corporate Finance team for client introductions and support on clients' corporate needs.

*e-services*. e-services is a new business initiative started in the third quarter of 1999. e-services intends to offer personalized investment and advisory services targeted at affluent European individuals, and will be launched progressively in Germany and thereafter in the United Kingdom and other European countries, starting in late 2000. e-services plans to implement an integrated multi-channel "clicks and mortar" distribution concept, including online channels, call centers and investment centers. e-services had 226 employees at 30 June 2000.

e-services intends to deliver a distinctive set of services, including advanced financial planning and asset allocation, and investment products such as UBS and third-party funds, securities and pension products.

<u>Organizational Structure</u>. e-services continues to build its organizational structure and establish critical elements of its infrastructure, marketing approach and product offering. The infrastructure component has long lead times and e-services has made significant progress. e-services has formed major alliances with major information technology vendors, including Siebel Systems Incorporated, Broadvision Incorporated and Artificial Life Incorporated, which have accelerated time-to-market considerably.

e-services has completed the full deployment of its technical platform and software infrastructure and has established customer call centers in Edinburgh, Scotland and Maastricht, Holland.

Total expenditures for e-services were CHF 144 million in the first half of 2000 and are expected to reach CHF 310 million this year, and comparable amounts over the next few years, although future costs will depend on the exact roll-out schedule, and the possibility of partnering to share cost. e-services does not expect to record revenues until 2001.

<u>Target Clients.</u> e-services will target advice-seeking, affluent investors in major European markets. The value proposition is tailored to investors with a need for quick access, quality advice and flawless execution. The business will use online channels, telephone service centers and investment centers to provide multi-channel client service.

<u>Products and Services</u>. The e-services product offering will be based around a central cash management account, with capabilities for a broad base of products, services and advice using a sophisticated array of tools covering financial planning, financial analysis, asset allocation and decision support.

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e-services is adopting an open architecture model, integrating and distributing third-party content where this will enrich the service offering.

<u>Marketing and Distribution.</u> A key focus on acquiring clients will be directed at establishing deeper relationships with intermediaries and aggregators.

These companies, be they full-service brokers, online discount brokers, online banks, private banks or independent financial advisors, are increasingly faced with greater demands for investment services and products in an intensively competitive environment. UBS is strongly positioned to act as a lead supplier of content, products, platforms and market access to these companies. Through this channel UBS expects to be able to increase its order flow, generate incremental revenues, improve its understanding of the mass market segment, and further brand UBS Warburg as a leading supplier of investment advisory content and investment products.

## Corporate Center

In the context of a global integrated investment services firm, the role of Corporate Center is to contribute to the long-term maximization of shareholder value by:

- competitively positioning UBS in growing market places with an optimal business model and adequate resources;
- maintaining an appropriate balance between risk and profit to provide financial stability on a Group-wide basis; and
- ensuring that the divisions, while being accountable for their results, operate as a coherent and effective Group with a common set of values and principles.

To perform its role, Corporate Center establishes standards and principles to be applied by the divisions, thereby permitting UBS to minimize staffing levels within Corporate Center.

The following functions are part of Corporate Center:

- Group internal audit, which reports directly to the Chairman of the Board of Directors in order to ensure its operational independence;
- functions reporting to the Chief Executive Officer, including human resources policies and standards, communications with staff, public and media, marketing and brand management, and the Group's general counsel; and
- functions reporting to the Chief Financial Officer, including risk control, credit risk management, financial control and management, Group Treasury, Group Strategy and communications with regulators, rating agencies, investors and analysts.

Additionally, the Corporate Center plays an active role with regard to funding, capital and balance sheet management and management of foreign currency earnings.

# Competition

UBS operates in a highly competitive environment in all of its businesses and markets. Many large financial services groups compete with UBS in the provision of sophisticated banking, investment banking and investment management services to corporate, institutional and individual customers on a global basis, while local banks and other financial services companies, which may be of substantial size, often provide significant competition within national markets. UBS also competes with other banks, money market funds and mutual funds for deposits, investments, and other sources of funds. In

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some jurisdictions, many of UBS's competitors are not subject to the same regulatory restrictions that apply to UBS.

# Employees

At 30 June 2000, UBS had 47,744 employees. Set forth below are the number of employees of UBS broken down by its eight business units and Corporate Center at 30 June 2000 and 31 December 1999 and 1998.

	As of 30 June 2000	As of 31 December 1999	As of 31 December 1998
Private and Corporate Clients	22,270	24,098	24,043
Private Banking	7,447	7,256	6,546
Institutional Asset Management	1,712	1,653	1,497
Investment Funds/GAM	1,038	923	366
Corporate and Institutional Clients	12,730	12,694	13,794
UBS Capital	113	116	122
Private Clients	1,277	1,386	722
e-services	226	70	0
Corporate Center	931	862	921
Total	47,744	49,058	48,011

The decrease in headcount in the first half of 2000 was mainly attributable to the transfer of the Systor business, an IT services provider, from Private and Corporate Clients to become a venture capital investment of UBS Capital and to 1998 merger-related savings in Private and Corporate Clients. These were partly offset by increases due to the continuing build up of the e-services business, which will launch later this year, and to investment in growth initiatives in the Investment Funds business area.

The increase in headcount in 1999 was mainly attributable to expansion of UBS Warburg's Private Clients business unit, the onshore private banking business outside Switzerland, and by the acquisitions of Global Asset Management and Allegis Realty Investors LLC in December 1999, partially offset by decreases in UBS Warburg's Corporate and Institutional Clients business unit, relating to the winding down of non-core businesses and 1998 merger-related reductions.

UBS has not experienced any significant strike, work stoppage or labor dispute in recent years. UBS considers its relations with employees to be good.

# Regulation and Supervision

UBS's operations throughout the world are regulated and supervised by the relevant central banks and regulatory authorities in each of the jurisdictions in which it has offices, branches and subsidiaries. These authorities impose reserve and reporting requirements and controls on banks, including those relating to capital adequacy, depositor protection and prudential supervision. In addition, a number of countries in which UBS operates impose additional limitations on, or that affect, foreign or foreignowned or controlled banks and financial institutions, including:

- restrictions on the opening of local offices, branches or subsidiaries and the types of banking and non-banking activities that may be conducted by those local offices, branches or subsidiaries;
- restrictions on the acquisition of local banks or requiring a specified percentage of local ownership; and

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restrictions on investment and other financial flows entering or leaving the country.

Changes in the supervisory and regulatory regimes of the countries where UBS operates will determine to some degree its ability to expand into new markets, the services and products that it will be able to offer in those markets and how it structures specific operations.

The most important jurisdictions that regulate and supervise UBS's activities are Switzerland, the United Kingdom and the United States.

Regulation and Supervision in Switzerland. UBS is regulated in Switzerland under a system established by the Swiss Federal Law Relating to Banks and Savings Banks of 8 November 1934, as amended, and the related Implementing Ordinance of 17 May 1972, as amended, or the "FBL." Under the FBL, banks in Switzerland are permitted to engage in a full range of financial services activities, including commercial banking, investment banking and funds management. Banking groups may also engage in insurance activities, but these must be undertaken through a separate subsidiary.

The FBL establishes a framework for supervision by the Federal Banking Commission, or "FBC." The FBC implements this framework through the issuance of Ordinances or Circular Letters to the banks that it supervises. In addition, the regulatory framework in Switzerland relies on self-regulation through the Swiss Bankers Association, or "SBA." The SBA issues guidelines to banks on conduct of business issues. Recent examples of such guidelines include:

- The Due Diligence Convention, which established know your customer standards to protect against money laundering;
- Risk Management Guidelines for Trading and for the Use of Derivatives, which set out standards based on the recommendations on this subject from the Group of Thirty, The Basel Committee on Banking Supervision and The International Organization of Securities Commissions; and
- Portfolio Management Guidelines, which set standards for banks when managing customers funds and administering assets on their behalf.

Mandatory Annual Audits. The approach to supervising banks in Switzerland places a particular emphasis on the role of the external auditor. UBS's auditors, who must be approved by the FBC to perform this role, are required to submit an annual report to the FBC that assesses UBS's financial situation as well as its compliance with the regulations and self-regulatory guidelines that are applicable to its business. If the audit reveals violations or other irregularities, the independent auditors must (1) inform the FBC if a correction is not carried out within a designated time limit or (2) inform the FBC immediately in the case of serious violations or irregularities. The FBC may issue directives as necessary to require a bank to address any issues identified by the auditors and may also appoint an expert to act as an observer of a bank if the claims of the bank's creditors appear to be seriously jeopardized.

<u>Supervision by the FBC.</u> Since July 1999, the FBC has established a dedicated unit called the Large Banking Groups Department which focuses solely on the supervision of UBS AG and the Credit Suisse Group. The group, which consists of experts covering all the main business activities in which UBS operates, supervises UBS directly through regular meetings with management as well as on-site visits. The group also coordinates the activities of the FBC with those of UBS's main overseas supervisors as well as with those of the external auditors.

<u>Capital Requirements.</u> For purposes of complying with Swiss capital requirements, bank capital is divided into three main categories:

- core (or Tier 1) capital,
- supplementary (or Tier 2) capital, and

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## additional (or Tier 3) capital.

Tier 1 capital primarily includes paid-in share capital, reserves (defined to include retained earnings) and capital participations of minority shareholders in fully consolidated subsidiaries, and is reduced by, among other items, the bank's holdings of its own shares. Tier 1 capital is supplemented, for capital adequacy purposes, by Tier 2 capital, which consists of, among other things, two categories of subordinated debt instruments that may be issued by a bank, and by Tier 3 capital, which consists of certain subordinated debt obligations. The use of Tier 2 and Tier 3 capital in complying with capital ratio requirements is, however, subject to limitations.

Under Swiss law, a bank must maintain a minimum capital ratio of 8%, calculated by dividing adjusted core and supplementary capital by aggregate risk-weighted assets. This standard must be met on both a consolidated and an unconsolidated basis. UBS is required to file a statement of its required and existing capital resources, together with its annual statement of condition and interim balance sheet, with both the FBC and the Swiss National Bank.

Liquidity Requirements. Under Swiss law, banks are required to maintain specified measures of primary and secondary liquidity. Primary liquidity is measured by comparing Swiss franc-denominated liabilities to liquid assets in Swiss francs. For this purpose, liabilities are defined as balances due to banks, due on demand or due within three months, as well as 20% of deposits in savings and similar accounts. Under current law, UBS's liquid assets must be maintained at the level of at least 2.5% of these kinds of liabilities.

To measure secondary liquidity, assets maturing within one month which are readily marketable and suitable for offsetting are subtracted from the short-term and suitable for offsetting liabilities due to banks on demand or maturing within one month, time deposits repayable within one month and certain other liabilities maturing within one month (such as debentures, cash bonds and cash certificates). Any excess of such liabilities remaining after this calculation is then added to the sum of 50% of demand deposits and certain other deposit accounts that have no restrictions on withdrawal, and 15% of thrift, deposit and savings book accounts as well as similar accounts that are subject to restrictions on withdrawal. The total of UBS's liquid and readily marketable assets must be at least equal to 33% of the short-term liabilities as calculated above.

UBS is required to file monthly statements reflecting its primary liquidity position and quarterly statements reflecting its secondary liquidity position.

Disclosures to the Swiss National Bank. Although the primary responsibility for supervision of banks under the FBL lies with the FBC, UBS also submits an annual statement of condition and detailed monthly interim balance sheets to the Swiss National Bank. The Swiss National Bank may require further disclosures from UBS concerning its financial condition as well as other information relevant to regulatory oversight by the Swiss National Bank.

Regulation and Supervision in the United States.

Banking Regulation. UBS's operations in the United States are subject to a variety of regulatory regimes. UBS maintains branches in California, Connecticut, Illinois and New York and agencies in Florida and Texas. UBS refers to these as its U.S. "banking offices." UBS's California branches are located in Los Angeles and San Francisco and are licensed by the Office of the Comptroller of the Currency. Each of UBS's other U.S. banking offices is licensed by the state banking authority of the state in which it is located. Each U.S. banking office is subject to regulation and examination by its licensing authority. In addition, the Board of Governors of the Federal Reserve System exercises examination and regulatory authority over UBS's state-licensed U.S. banking offices. None of UBS's U.S. banking offices are insured by the Federal Deposit Insurance Corporation. The regulation of UBS's



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U.S. banking offices imposes restrictions on the activities of those offices, as well as prudential restrictions, such as limits on extensions of credit to a single borrower, including UBS subsidiaries.

The licensing authority of each U.S. banking office has the authority to take possession of the business and property of the office it licenses in certain circumstances. Such circumstances generally include violations of law, unsafe business practices and insolvency. So long as UBS maintains one or more federal branches, such as its California branches, state insolvency regimes that would otherwise be applicable to its state licensed offices may be preempted by U.S. federal law. As a result, if the Office of the Comptroller of the Currency exercised its authority over UBS's U.S. banking offices pursuant to federal law in the event of a UBS insolvency, all of UBS's U.S. assets would be applied first to satisfy creditors of its U.S. banking offices as a group, and then made available for application pursuant to any Swiss insolvency proceeding.

In addition to the direct regulation of its U.S. banking offices, operating its U.S. banking offices subjects UBS to regulation by the Board of Governors of the Federal Reserve System under various laws, including the International Banking Act of 1978, as amended, and the Bank Holding Company Act of 1956, as amended. The Bank Holding Company Act imposes significant restrictions on UBS's U.S. nonbanking operations and on its worldwide holdings of equity in companies operating in the United States. Historically, UBS's U.S. nonbanking activities were principally limited to activities that the Board of Governors of the Federal Reserve System found to be so "closely related to banking as to be a proper incident thereto." Moreover, prior approval by the Board of Governors of the Federal Reserve System has been required to engage in new activities and to make acquisitions in the United States.

The Gramm-Leach-Bliley Financial Modernization Act of 1999 was recently enacted, liberalizing the restrictions on the nonbanking activities of banking organizations, including non-U.S. banks operating U.S. Banking Offices. The Gramm-Leach-Bliley Act:

- allows bank holding companies meeting management, capital and, in the case of companies owning FDIC-insured banks, Community Reinvestment Act standards to engage in a substantially broader range of nonbanking activities than previously was permissible, including insurance underwriting and making merchant banking investments;
- allows insurers and other financial services companies to acquire banks;
- removes various restrictions that previously applied to bank holding company ownership of securities firms and mutual fund advisory companies; and
- revised the overall regulatory structure applicable to bank holding companies, including those that also engage in insurance and securities operations.

This part of the Gramm-Leach-Bliley Act became effective on 11 March 2000. On 10 April 2000, UBS AG was designated a "financial holding company" under the Gramm-Leach-Bliley Act, which generally permits it to exercise the new powers granted by that act.

The Gramm-Leach-Bliley Act will also modify other current financial laws, including laws related to the conduct of securities activities by U.S. banks and U.S. banking offices. As a result, UBS may relocate certain activities now conducted by its U.S. banking offices to a UBS subsidiary or elsewhere.

<u>Other.</u> In the United States, UBS's U.S. registered broker-dealer is regulated by the SEC as a registered broker-dealer. Broker-dealers are subject to regulations that cover all aspects of the securities business, including:

- sales methods,
- trade practices among broker-dealers,

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- use and safekeeping of customers' funds and securities,
- capital structure,
- record-keeping,
- the financing of customers' purchases, and
- the conduct of directors, officers and employees.

In addition, UBS's U.S. registered broker-dealer is a member of and regulated by the New York Stock Exchange and is regulated by the individual state securities authorities in the states in which it operates.

These U.S. government agencies and self-regulatory organizations, as well as state securities commissions in the United States, are empowered to conduct administrative proceedings that can result in censure, fine, the issuance of cease-and-desist orders or the suspension or expulsion of a brokerdealer or its directors, officers or employees. UBS's U.S. commodities-related businesses are subject to similar regulation.

Regulation and Supervision in the United Kingdom. UBS operates in the United Kingdom under a regulatory regime that is undergoing comprehensive restructuring aimed at implementing the Financial Services Authority as the United Kingdom's unified regulator. Through 1999, UBS was regulated by the Securities and Futures Authority Limited in respect of its investment banking, individual asset management, brokerage and principal trading activities, and by the Investment Management Regulatory Organization in respect of its institutional asset management and fund management activities. Commencing in 2000, however, the responsibilities of the Securities and Futures Authority Limited and Investment Management Regulatory Organization have been taken over by the Financial Services Authority. Some of UBS's subsidiaries and affiliates are also regulated by the London Stock Exchange and other United Kingdom securities and commodities exchanges of which UBS is a member. The investment services that are subject to oversight by United Kingdom regulators are regulated in accordance with European Union directives requiring, among other things, compliance with certain capital adequacy standards, customer protection requirements and conduct of business rules. These standards, requirements and rules are similarly implemented, under the same directives, throughout the European Union and are broadly comparable in scope and purpose to the regulatory capital and customer protection requirements imposed under applicable U.S. law.

# Description of Property

At 30 June 2000, UBS operated about 1,230 offices and branches worldwide, of which about 82.7% were in Switzerland. Of the remaining 17.3%, 8.6% were in Europe, 5.8% were in the Americas and 2.9% were in Asia. Approximately 43% of the offices and branches in Switzerland are owned directly by UBS with the remainder, along with most of UBS's offices outside Switzerland, being held under commercial leases. The premises are subject to continuous maintenance and upgrading and are considered suitable and adequate for UBS's current and anticipated operations.

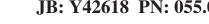
## **Legal Proceedings**

Except as described below, there are no legal or arbitration proceedings pending or threatened of which UBS is aware involving UBS which may have or have had a significant effect on the financial position of UBS taken as a whole.

In the United States, several class action lawsuits, in relation to what is known as the Holocaust affair, have been brought against UBS, as legal successor to Swiss Bank Corporation and Union Bank of Switzerland, in the United States District Court for the Eastern District of New York (Brooklyn). These

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lawsuits were initially filed in October 1996. Credit Suisse Group has been designated as a defendant alongside UBS. On 12 August 1998, a settlement was reached between the parties. This settlement provides for a payment by the defendant banks to the plaintiffs, under certain terms and conditions, of an aggregate amount of \$1.25 billion. UBS agreed to contribute up to two-thirds of this amount.

To the extent that other Swiss companies agreed to participate in this fund, and to the extent of applicable payments to beneficiaries of eligible dormant accounts, UBS's share was to be reduced. For these purposes, dormant accounts are defined as accounts with banks and other financial institutions prior to 9 May 1945 which are part of the settlement agreement. In Switzerland, dormant or abandoned accounts remain on the books of the bank in perpetuity, until claimed or settled. Therefore, if such dormant or abandoned accounts are identified as balances that should be used to fund the settlement, the payment of cash to claimants causes the account to be liquidated from the company's records, thereby reducing cash and reducing the dormant account liability, as well as the remaining settlement amount liability. Accordingly, to the extent that such accounts are identified at institutions other than UBS, UBS's exposure to this matter will be reduced. Based on UBS's estimate of such expected contributions, UBS provided a reserve of \$610 million (CHF 842 million) in 1998 and an additional \$95 million (CHF 154 million) in 1999.

During the second quarter of 2000, as part of the continuing review of this matter, UBS recognized that the amounts in dormant accounts attributable to Holocaust victims at UBS as well as at other Swiss banks are vastly below the initially expected level, and that UBS needed to adjust its reserve. In addition, on 26 July 2000, Judge Korman, the presiding judge in this matter, approved the settlement agreement. The final settlement approved by the judge describes a new mechanism to include Holocaust-related insurance claims for insurance companies. As a consequence, contributions by insurance companies will not serve to offset the banks' liabilities, contrary to UBS's previous understanding. As a result, in the second quarter of 2000, UBS provided an additional reserve of \$122 million (CHF 200 million), bringing the total provision to \$827 million (CHF 1,196 million). The difference between the amount accrued and the maximum potential liability of \$833 million represents amounts specifically identified in UBS's customer accounts that are eligible for offset.

## Exchange Controls and Other Limitations Affecting Security Holders

There are no restrictions under UBS's Articles of Association or Swiss law, presently in force, that limit the right of non-resident or foreign owners to hold UBS's securities freely or, when entitled, as described under "Description of UBS Ordinary Shares-Voting Rights," to vote UBS's securities freely. There are currently no Swiss foreign exchange controls or laws restricting the import or export of capital. In addition, there are currently no restrictions under Swiss law affecting the remittance of dividends, interest or other payments to non-resident holders of UBS securities.

# Control of UBS

As far as UBS is aware, UBS is neither directly nor indirectly owned nor controlled by another corporation or any government and there are no arrangements in place the operation of which may result in a change in control.

As of 31 August 2000, UBS's directors and executive officers as a group beneficially held 2,368,412 of UBS's issued and outstanding ordinary shares. For the purposes of this analysis, UBS's executive officers are the members of the UBS Group Managing Board. The Group Managing Board consists of the seven members of the Group Executive Board, and 26 members who hold senior positions at the top level of UBS's organization in the Business Groups and Corporate Center. See also "- Options to Purchase Securities from UBS" on page 126 for a discussion of options and warrants issued by UBS.

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## Nature of Trading Market

The company preferred securities are not listed on any national exchange or traded in any established market. We have applied to list the trust preferred securities on the Luxembourg Stock Exchange in accordance with its rules. The Luxembourg Stock Exchange is not a trading market.

### Directors and Officers of UBS

The UBS Board of Directors has ultimate responsibility for the strategic direction of UBS's business and the supervision and control of UBS's executive management. The Board of Directors consists exclusively of non-executive directors in accordance with the Swiss Banking Law. Each member of the Board is elected at the annual general meeting of shareholders for a four-year term. However, at the initial annual general meeting, the terms varied between one and four years to provide for staggered terms for Board members. In order to ensure its independence, the Chief Executive Officer of UBS is not permitted to be a member of the Board of Directors. The UBS Articles of Association and the UBS Organizational Regulations prescribe the presentation of information on UBS's affairs to the members of the Board of Directors.

The UBS Group Executive Board is UBS's most senior executive body. It assumes overall responsibility for the development of UBS's strategies, and the implementation of the results of these strategies. The UBS Group Executive Board is comprised of seven members, namely the UBS Chief Executive Officer, the Chief Executive Officer of the three Business Groups, the Private Banking business unit and of UBS Capital, and the UBS Chief Financial Officer. The UBS Group Executive Board normally convenes biweekly. Information concerning the members of the Board of Directors is set forth in the table below.

Name	Position Held	Year of Initial Appointment	Expiration of Current Term of Office
Alex Krauer	Chairman	1998	2002
A 11	Member of the Audit Supervisory Board	1998	2002
Alberto Togni	Vice Chairman Chairman of the Audit Supervisory Board	1998	2001
Markus Kündig	Vice Chairman Member of the Audit Supervisory Board	1998	2002
Peter Böckli	Chairman of the Audit Committee	1998	2003
Rolf A. Meyer	Member of the Audit Committee	1998	2003
Hans Peter Ming	Board Member	1998	2004
Andreas Reinhart	Member of the Audit Committee	1998	2004
Eric Honegger	Board Member	1999	2003

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Information concerning the members of the Group Executive Board is set forth below:

Name	Position Held	Year of Initial Appointment
Marcel Ospel	President and Group Chief Executive Officer	1998
Luqman Arnold	Chief Financial Officer	1999
Georges Gagnebin	Chief Executive Officer of Private Banking Business Unit	2000
Markus Granziol	Chairman and Chief Executive of UBS Warburg	1999
Stephan Haeringer	Chief Executive Officer of UBS Switzerland and of Private and Corporate Clients Business Unit	1998
Pierre De Weck	Chief Executive Officer of UBS Capital	1998
Peter A. Wuffli	Chief Executive Officer of UBS Asset Management	1998

## Compensation of Directors and Officers

The aggregate compensation paid by UBS to its directors and officers as a group in 1998 was approximately CHF 102.8 million, including bonus compensation and approximately CHF 10.3 million in accrued pension benefits. The aggregate compensation paid by UBS to its directors and officers as a group in 1999 was approximately CHF 193.1 million, including bonus compensation and approximately CHF 2.7 million in accrued pension benefits. For the purposes of this analysis, UBS's executive officers are the members of the UBS Group Managing Board, as described above under "— Control of Registrant."

## Options to Purchase Securities from UBS

UBS offers employees options on UBS ordinary shares under five plans, as described below:

Under the UBS Employee Ownership Plan and Senior Management Compensation Program, key personnel are awarded that portion of their performance-related compensation in excess of a predetermined amount in UBS ordinary shares, warrants or options, which are restricted for a specified number of years.

Under the UBS Employee Investment Plan, employees have the option to invest part or all of their annual bonus in UBS ordinary shares, warrants or other derivatives on UBS ordinary shares. A certain holding period applies during which the instruments cannot be sold or exercised.

Under the UBS Long Term Incentive and Key Award plans, long-term stock options are granted to key employees. UBS considers the key employee's performance, potential, years of service and the performance of the division in which the employee works in determining the amount of the award. The options are blocked for a certain period of time during which they cannot be exercised. For the 1997 options and certain of the 1998 options, one half of each grant is subject to an acceleration clause after which certain forfeiture provisions lapse. One option gives the right to purchase one registered share at the option's strike price.

The following table provides information concerning options to purchase UBS ordinary shares at 31 August 2000.

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Instrument Type	Number Issued	Weighted-Average Exercise Price (in CHF)	Weighted-Average Expiration (in years)
Options	14,004,159	199	4.4
Warrants	6,257,804	227	2.3
Total	20,261,963	208	3.7

The total number of UBS ordinary shares subject to issuance under such options and warrants held by officers and directors of UBS as of 31 August 2000 is 3,230,612.

# Interest of Management in Certain Transactions

Mortgages receivable from members of the UBS Board of Directors, the UBS Group Executive Board, the UBS Group Managing Board, close family members of these individuals and enterprises controlled by these individuals were as follows:

CHF million	1999
Mortgages at 1 January	27
Additions	6
Reductions	5
Mortgages at 31 December	28

Members of the UBS Board of Directors, UBS Group Executive Board and UBS Group Managing Board are granted mortgages at the same terms and conditions as other employees. Terms and conditions are based on third party terms, excluding the credit margin. In addition, fully secured personal loans totalling approximately CHF 3.6 million have been extended to members of this group, all of which are due and payable within 24 months.

# Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with UBS's consolidated financial statements and the related notes included elsewhere in this document. UBS's consolidated financial statements have been prepared in accordance with International Accounting Standards, or "IAS," which differ in certain significant respects from U.S. GAAP. Please refer to Note 42 of UBS's consolidated financial statements for a description of the significant differences between IAS and U.S. GAAP and the reconciliation of shareholders' equity and net profit (loss) to U.S. GAAP. Unless otherwise stated, all of UBS's financial information presented in this document is presented on a consolidated basis under IAS.

All references to 1999, 1998 and 1997 refer to UBS's fiscal years ended 31 December 1999, 1998 and 1997, respectively. The financial statements for each of these periods have been audited by ATAG Ernst & Young Ltd., as described in the "Report of Independent Auditors" on page F-1.

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For comparative purposes, 1999 and 1998 figures have been restated to conform to the 2000 presentation, which gives effect to certain accounting changes, including:

- the removal from net trading income of profit on UBS ordinary shares held for trading purposes;
- the treatment of these shares as treasury shares, reducing both the number of shares and the shareholders' equity used in ratio calculations;
- the reclassification of trading-related interest revenues from net trading income to net interest income:
- the removal of the credit to net interest income and matching debit to net trading income for the cost of funding trading positions; and
- the capitalization of costs relating to the in-house development of software.

Note 1(t) of UBS's consolidated financial statements includes a complete explanation of these accounting changes.

Financial Statements. Information about the financial performance of UBS has been restated to reflect retroactive changes in accounting policy arising from newly applicable International Accounting Standards and changes in presentation. While some of these restated financial statements have appeared in previous quarterly reports to shareholders, the full year results for 1998 have been restated for the first time. See Note 1 to UBS's consolidated financial statements, beginning on page F-7.

In addition, the results for UBS's constituent business units are presented according to the new business group structure introduced in 2000. Again, this regrouping has been presented for some periods previously, but results for 1998 have been regrouped for the first time. See "-Description of Business" and this "-Management's Discussion and Analysis of Financial Condition and Results of Operations."

The reconciliation of UBS's financial statements to U.S. GAAP as of 30 June 2000 is provided for the first time, see pages 191 to 212.

Other Additional Disclosure. In general, the other additional disclosure contained in this document is the same type of information that was disclosed in UBS's Annual Report on Form 20-F for the year ended 31 December 1999, but has been updated to show values at 30 June 2000.

item	Page(s)
Private and Corporate Clients Loan Portfolio, percentage of original recovery portfolio worked out at 30 June 2000	28
Additional breakdown of the Private and Corporate Clients Loan Portfolio at 30 June 2000	27
UBS Capital Investment Portfolio — Investments by Sector at 30 June 2000 and Investment Portfolio aging at 30 June 2000	44 – 45
Additional detail on property at 30 June 2000	105-107
Additional information on country risk exposure at 30 June 2000	44
More detailed information on non-performing loans and credit loss allowance and	
provisions at 30 June 2000	107 – 110, 126 – 127, and F-77

### **UBS**

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### Introduction

UBS is a global, integrated investment services firm and operates through three business groups, which are divided into eight operating business units, and its Corporate Center. The business units within each of the three business groups, share senior management, infrastructure and other resources. The three business groups are:

- UBS Switzerland, which is made up of two business units: Private and Corporate Clients and Private Banking;
- UBS Asset Management, which consists of two business units: Institutional Asset Management and Investment Funds/GAM; and
- UBS Warburg, which is composed of four business units: Corporate & Institutional Clients, UBS Capital, Private Clients and e-services.

The following table sets forth the contributions to operating profit before tax from each of the three business groups, and the eight business units within them, and for the Corporate Center.

		For the Months Ended 30 June		the Year Ended 31 December(1)
	2000	<b>1999(1)</b> (CHF	1999 in millions)	1998
UBS Switzerland:				
Private and Corporate Clients	1,018	621	1,271	908
Private Banking	1,980	1,537	2,937	4,415
UBS Switzerland	2,998	2,158	4,208	5,323
UBS Asset Management:				
Institutional Asset Management	138	148	325	437
Investment Funds/GAM	64	24	112	65
UBS Asset Management	202	172	437	502
UBS Warburg:				
Corporate and Institutional Clients	2,865	1,430	2,346	(1,102)
UBS Capital	71	57	157	428
Private Clients	(246)	(141)	(327)	(133)
e-services	(158)	0	(39)	0
UBS Warburg	2,532	1,346	2,137	(807)
Corporate Center	(172)	1,355	<u>1,111</u>	(1,147)
Total	5,560	5,031	<u>7,893</u>	3,871

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

The 1998 merger of Swiss Bank Corporation and Union Bank of Switzerland, which was completed on 29 June 1998, was accounted for under the "pooling-of-interests" method of accounting. Under the pooling-of-interests method, a single uniform set of accounting policies was adopted and applied retrospectively for the restatement of comparative information. After the 1998 merger was effected, UBS began the process of integrating the operations of the two banks. This process involved streamlining operations, eliminating duplicate information technology infrastructure, consolidating banking premises and various other measures to bring the two banks together. At the time of the 1998 merger, UBS established a restructuring provision of CHF 7 billion to cover its expected restructuring costs associated with the 1998 merger. An additional pre-tax restructuring charge of CHF 300 million

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### **UBS**

in respect of the 1998 merger, representing about 4% of the original CHF 7 billion provision, was recognized in December 1999. The majority of the extra provision was due to revised estimates of the cost of lease breaks and property disposals. UBS has now largely completed the integration and restructuring process relating to the 1998 merger and, at 30 June 2000, has used approximately CHF 6.1 billion of the CHF 7.3 billion restructuring provision.

In addition, during the last three and a half years, a number of other events occurred that also had a significant effect on UBS's results of operations during these periods. These events included:

- During 1999, UBS recognized pre-tax gains of CHF 1,490 million on the sale of its 25% stake in Swiss Life/Rentenanstalt; CHF 110 million on Julius Baer registered shares; CHF 200 million on the sale of its international Global Trade Finance business; and CHF 38 million on Long Term Capital Management, L.P.
- During the first half of 1998, UBS divested Banca della Svizzera Italiana, or "BSI," and Adler & Co. Ltd. to satisfy a condition of the Swiss Competition Commission in connection with the 1998 merger. UBS recognized pre-tax gains of CHF 1,058 million on these sales.
- During 1998, due to extremely volatile market conditions, UBS incurred losses of CHF 1,160 million relating to the write-down of its trading and investment positions in Long Term Capital Management, L.P. and CHF 762 million relating to its Global Equity Derivatives portfolio.
- As of 31 December 1998, UBS established a provision of CHF 842 million in connection with the claims relating to the matter known as the Holocaust affair. UBS recognized additional pre-tax provisions of CHF 154 million relating to this claim in 1999 and CHF 200 million in 2000.
- In the fourth quarter of 1999, UBS recognized a one-time credit of CHF 456 million in connection with excess pension fund employer prepayments, recorded in accordance with IAS.

As a global financial services firm, UBS's businesses are affected by the external environment in the markets in which it operates. In particular, the results of UBS's business in Switzerland, and notably the results of its credit-related activities, would be adversely affected by any deterioration in the state of the Swiss economy because of the impact this would have on UBS's customers' creditworthiness. More generally, economic and political conditions in different countries can also impact UBS's results of operations and financial position by affecting the demand for UBS's products and services and the credit quality of UBS's borrowers and counterparties. Similarly, any prolonged weakness in international securities markets would affect UBS's business revenues through its effect on UBS's clients' investment decisions and the value of portfolios under management, which would in turn reduce UBS's revenues from its private banking and asset management businesses.

Competitive Forces. UBS faces intense competition in all aspects of its business. UBS competes with asset management entities, retail and commercial banks, investment banking firms, merchant banks, broker-dealers and other investment services firms. In addition, the trend toward consolidation in the global financial services industry is enhancing the competitive position of some of UBS's competitors by broadening the range of their product and service offerings and increasing their access to capital. These competitive pressures could result in increased pricing pressure on a number of UBS's products and services, particularly as competitors seek to win market share.

Fluctuations in Currency Exchange Rates and Interest Rates. Because UBS prepares its accounts in Swiss francs, changes in currency exchange rates, particularly between the Swiss franc and the U.S. dollar and the Swiss franc and the British pound, may have an effect on the earnings that it reports. UBS's approach to managing the risk is explained below under "-Asset and Liability Management—Currency Management." In addition, changes in exchange rates can affect UBS's business

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earnings. For example, the establishment of the euro during 1999 has started to have an effect on the foreign exchange markets in Europe by reducing the extent of foreign exchange dealings among member countries and generating more harmonized financial products. Movements in interest rates can also affect UBS's results. As interest rates decline, UBS's interest rate margins generally come under pressure and mortgage borrowers may seek to repay their borrowings early, which can affect UBS's net interest income. Interest rate movements can also affect UBS's fixed income trading portfolio and the investment performance of its asset management businesses.

Operational Risks. UBS's businesses are dependent on its ability to process a large number of complex transactions across numerous and diverse markets in different currencies and subject to many different legal and regulatory regimes. UBS's systems and processes are designed to ensure that the risks associated with UBS's activities are appropriately controlled, but UBS recognizes that any weaknesses in these systems could have a negative impact on its results of operations during the affected period.

As a result of these and other factors beyond its control, UBS's revenues and operating profit have been and are likely to continue to be subject to a measure of variability from period to period. Therefore UBS's revenues and operating profit for any particular fiscal period may not be indicative of sustainable results, may vary from year to year and may impact UBS's ability to achieve its strategic objectives. Nevertheless, UBS's risk management and control procedures have been designed to keep the risk of such variability at an acceptably low level. For further discussion of UBS's risk management and control see "-Analysis of Risks-Consequential Risks."

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## Consolidated Results of Operations

The following table sets forth UBS's consolidated results of operations for the half years ended 30 June 2000 and 1999 and for the years ended 31 December 1999 and 1998.

		For the		For the
	Six Months Ended		Year Ended	
		30 June		31 December(1)
	2000	1999(1)	1999	1998
		(CHF in	millions)	
Operating income:				
Interest income	24,079	16,293	35,604	37,442
Interest expense	19,753	13,540	29,695	32,424
Net interest income	4,326	2,753	5,909	5,018
Credit loss expense	(83)	635	956	951
Net interest income after credit loss expense	4,409	2,118	4,953	4,067
Net fee and commission income	7,835	6,184	12,607	12,626
Net trading income	5,669	4,460	7,719	3,313
Other income, including income from disposal				
of associates and subsidiaries	644	2,340	3,146	2,241
Total operating income	18,557	15,102	28,425	22,247
Operating expenses:				
Personnel	8,876	6,819	12,577	9,816
General and administrative	3,174	2,388	6,098	6,735
Depreciation and amortization	947	864	1,857	1,825
Total operating expenses	12,997	10,071	20,532	18,376
Operating profit before tax and minority interests	5,560	5,031	7,893	3,871
Tax expense	1,257	1,151	1,686	904
Net profit before minority interests	4,303	3,880	6,207	2,967
Minority interests	(35)	(21)	(54)	5
Net profit	4,268	3,859	6,153	2,972

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Net interest income increased by CHF 1,573 million, or 57.1%, from CHF 2,753 million in the first half of 1999 to CHF 4,326 million in the first half of 2000. This was principally the result of higher coupon income, in line with an increase of interest bearing instruments in the trading portfolio.

As a result of the significant recovery of the Swiss economy in the first half of 2000 and especially its effect on the real estate and real estate construction markets, UBS was able to write back CHF 237 million of domestic credit loss provisions in the first half of 2000. These writebacks were offset by additional provisions on the international portfolio of CHF 154 million, leading to a net credit of CHF 83 million in the credit loss expense line for the first half of 2000, compared to an expense of CHF 635 million in the first half of 1999.

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Net fee and commission income increased by CHF 1,651 million, or 26.7%, from CHF 6,184 million in the first half of 1999 to CHF 7,835 million in the first half of 2000, as the result of increased client activity, driven by strong markets, especially in the first quarter of 2000. The following table sets forth UBS's net fee and commission income for the first half of 2000 and 1999.

	Enc 2000	Six Months ded 30 June 1999(1) n millions)
Credit-related fees and commissions	145	215
Security trading and investment activity fees:		
Underwriting and corporate finance fees	1,069	826
Brokerage fees	2,979	1,882
Fiduciary fees	175	162
Custodian fees	726	788
Portfolio and other management and advisory fees	1,913	1,476
Investment fund fees	1,360	925
Other	29	53
Total	8,251	6,112
Commission income from other services	391	367
Total fee and commission income	8,787	6,694
Fee and commission expense:		
Brokerage fees paid	582	359
Other	370	151
Total	952	510
Net fee and commission income.	7,835	6,184

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Credit-related fees and commissions decreased in the first half of 2000 as a result of the sale of UBS's International Global Trade Finance business in the second half of 1999. Underwriting and corporate finance fees increased by 29% over the first half of 1999 with strong results in both equity and fixed income underwriting, and continuing increases in corporate finance revenues. Brokerage fees were 58.3% higher in the first half of 2000 than in the first half of 1999 as a result of high levels of client activity in the context of strong market volumes. The increase in investment fund fees from the first half of 1999 to the first half of 2000 resulted from higher volumes and the inclusion in the first half of 2000 of GAM, which was acquired in the fourth quarter of 1999. Portfolio and other management and advisory fees increased CHF 437 million due to higher asset-related fees in the first half of 2000.

Net trading income increased CHF 1,209 million, or 27.1%, to CHF 5,669 million for the first half of 2000, compared to CHF 4,460 million for the first half of 1999, driven by strong growth in equity trading income and through increased client activity, particularly in the first quarter of 2000. The

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#### **UBS**

following table sets forth UBS's net trading income by major business area for the first half of 2000 and 1999.

		For the
	Six Mor	nths Ended
	2000	30 June 1999(1)
		millions)
Foreign exchange(2)	680	718
Fixed income	643	1,303
Equities	4,346	2,439
Total	5,669	4,460

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Net trading income from foreign exchange decreased CHF 38 million, or 5.3%, from the first half of 1999 to the first half of 2000 in difficult trading conditions, with lower levels of market activity and narrowing margins on derivative products.

Net trading income from fixed income decreased CHF 660 million, or 50.7%, from the first half of 1999 to CHF 643 million in the first half of 2000. The fixed income component of net trading income does not represent the full revenue picture of the Fixed Income business area within the Corporate and Institutional Clients business unit. In particular, coupon income is managed as an integral part of the trading portfolio. The relative revenue contributions of mark-to-market gains, coupon income and other factors are somewhat volatile, because they depend on trading strategies and the instrument composition. In the first half of 2000, while fixed income trading income fell, coupon income, which is reported in net interest income, rose substantially. The sum of the two results suggests significantly more stable revenue development than either component standing alone. In total, in the first half of 2000, revenues in the Fixed Income business area of Corporate and Institutional Clients rose 13.6% over the first half of 1999.

Net trading income from equities increased CHF 1,907 million, or 78.2%, from the first half of 1999 to the first half of 2000. Positive markets led to an exceptionally good first quarter of 2000, with record client volumes and strong performances in European, U.S., U.K. and Japanese equities. Performance in the second quarter fell slightly in more mixed market conditions, but was still well ahead of second quarter of 1999.

Other income, including income from disposal of associates and subsidiaries, decreased CHF 1,696 million, or 72.5%, from CHF 2,340 million in the first half of 1999 to CHF 644 million in the first half of 2000. Total disposal-related pre-tax gains were CHF 1,778 million in the first half of 1999 compared to CHF 23 million in the first half of 2000. The first half of 1999 included pre-tax gains of CHF 1,490 million from the sale of UBS's stake in Swiss Life/Rentenanstalt, CHF 200 million from the disposal of the Global Trade Finance business and CHF 110 million from the sale of Julius Baer registered shares. Excluding income from disposal of associates and subsidiaries, other income increased CHF 59 million due to increased income from the disposal of private equity investments and the consolidation of Klinik Hirslanden AG's results in the first half of 2000 but not in the first half of 1999, offset by a reduction of income from investments in associates and losses from the revaluation of properties held for resale.

Personnel expense increased CHF 2,057 million, or 30.2%, from CHF 6,819 million in the first half of 1999 to CHF 8,876 million in the first half of 2000, despite an almost unchanged headcount of

<sup>(2)</sup> Includes other trading income such as banknotes, precious metals and commodities.

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47,744 at 30 June 2000, compared to 48,066 at 30 June 1999. This is primarily attributable to higher performance-related compensation based on the very strong results in the first half of 2000. In addition, CHF 567 million of the increase is the result of adverse currency movements and CHF 182 million is due to the consolidation of Klinik Hirslanden AG's results in the first half of 2000 but not in the first half of 1999 and the inclusion of GAM, acquired in the fourth quarter of 1999.

General and administrative expenses increased CHF 786 million, or 32.9%, from CHF 2,388 million in the first half of 1999 to CHF 3,174 million in the first half of 2000. General and administrative expenses in the first half of 2000 includes a final provision of CHF 200 million related to the U.S. global settlement of Holocaust-related claims and CHF 110 million from the consolidation of Klinik Hirslanden AG and the inclusion of GAM. Marketing and public relations costs increased by CHF 102 million in the first half of 2000, mainly due to the corporate re-branding program. CHF 146 million of the increase relates primarily to information technology outsourcing charges for work that was previously carried out in-house.

Depreciation and amortization increased CHF 83 million, or 9.6%, from CHF 864 million in the first half of 1999 to CHF 947 million in the first half of 2000, mainly as a result of the acquisition of GAM and Allegis in the fourth quarter of 1999.

Tax expense increased CHF 106 million, or 9.2%, from CHF 1,151 million in the first half of 1999 to CHF 1,257 million in the first half of 2000, principally due to increased operating profit. The effective tax rate of 22.6% in the first half of 2000 is very slightly lower than the 22.9% rate in the first half of 1999.

Year to 31 December 1999 Compared to Year to 31 December 1998. Net interest income increased by CHF 891 million, or 17.8%, from CHF 5,018 million in 1998 to CHF 5,909 million in 1999. Increased trading-related interest income and higher interest margins in the domestic loan portfolio in 1999 from more consistent application of UBS's risk-adjusted pricing model were partially offset by the sale of business activities which had contributed to net interest income in 1998, as well as the impact of lower returns on invested equity and the reduction of the international loan portfolio.

Credit loss expense had a slight increase of CHF 5 million from CHF 951 million in 1998 to CHF 956 million in 1999. During 1999, UBS experienced general improvements in the economy and in the credit performance of its loan portfolio, and a reduction in impaired loans in the aggregate. Although impaired loans decreased, additional provisions were required for some of the impaired domestic loans remaining in the portfolio.

Net fee and commission income decreased by CHF 19 million from CHF 12,626 million in 1998 to CHF 12,607 million in 1999. Excluding the effect of divestments in 1998, the decrease was roughly

The following table sets forth UBS's net fee and commission income for each of the years ended 31 December 1999 and 1998.

		Year Ended ecember(1) 1998 millions)
Credit-related fees and commissions	372	559
Security trading and investment activity fees:		
Underwriting and corporate finance fees	1,831	1,694
Brokerage fees	3,934	3,670
Fiduciary fees	317	349
Custodian fees	1,583	1,386

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	31 1999	e Year Ended December(1) 1998 n millions)
Portfolio and other management and advisory fees	2,984	3,335
Investment fund fees	1,915	1,778
Other	57	110
Total	12,621	12,322
Commission income from other services	765	776
Total fee and commission income	13,758	13,657
Fee and commission expense:		
Brokerage fees paid	795	704
Other	356	327
Total	1,151	1,031
Net fee and commission income	12,607	12,626

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Credit-related fees and commissions decreased in line with reduced emerging market exposures and the sale of UBS's international Global Trade Finance operations. As a result of strong results in mergers and acquisitions in 1999, underwriting and corporate finance fees increased 8% relative to exceptionally strong performance in 1998. Brokerage fees were higher in 1999 than in 1998 mainly due to strong volumes in the U.K., U.S. and Asia. A CHF 137 million increase in investment fund fees was attributable to higher volumes and pricing adjustments from the integration of the two pre-1998 merger product platforms. Strong increases in custodian fees reflected higher custodian assets and a new pricing model.

Net trading income increased CHF 4,406 million, or 133%, from CHF 3,313 million in 1998 to CHF 7,719 million in 1999. The following table sets forth UBS's net trading income by major business area for each of the years ended 31 December 1999 and 1998.

	For the Year Ended 31 December(1) 1999 1998 (CHF in millions)	
Foreign exchange(2)	1,108	1,992
Fixed income	2,603	162
Equities	4,008	1,159
Total	<u>7,719</u>	3,313

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Net trading income from foreign exchange decreased CHF 884 million, or 44.4%, from 1998 to 1999 mostly as a result of lower volumes in key markets. The reduced levels of activity resulted from the introduction of the euro and narrowing margins from increased competition in global markets.

Net trading income from fixed income increased CHF 2,441 million from 1998 to 1999. During 1998, net trading income from fixed income was negatively impacted by the pre-tax approximately CHF 790 million write-down of UBS's trading position in Long Term Capital Management, L.P., or "LTCM,"

<sup>(2)</sup> Includes other trading income such as banknotes, precious metals and commodities.

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### **UBS**

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and approximately CHF 690 million in losses in UBS's emerging markets trading portfolios. Excluding those write downs from the 1998 results, net trading income from fixed income increased approximately 58% in 1999 over 1998. Fixed income trading revenues were strong across all major products during 1999, led by swaps and options and investment grade debt.

Net trading income from equities increased CHF 2,849 million from 1998 to 1999. During 1998, net trading income was negatively impacted by pre-tax CHF 762 million in losses from the Global Equities Derivatives positions. In 1999, net trading income benefited from very strong customer volumes in equity products globally.

Other income, including income from disposal of associates and subsidiaries, increased CHF 905 million, or 40.4%, from CHF 2,241 million in 1998 to CHF 3,146 million in 1999. Total disposal-related pre-tax gains were CHF 1,821 million in 1999 compared to disposal-related pre-tax gains of CHF 1,119 million in 1998. The first-time consolidation of Klinik Hirslanden in 1999 resulting in other income of CHF 395 million was partially offset by less income from investments in associates as a result of the divestments as well as lower income from other properties. The approximately CHF 370 million portion of the LTCM write-down negatively impacted other income in 1998.

Personnel expense increased CHF 2,761 million, or 28.1%, from CHF 9,816 million in 1998 to CHF 12,577 million in 1999, despite only a minor increase in headcount from 48,011 at 31 December 1998 to 49,058 at 31 December 1999. At the end of 1997, UBS foresaw the probability of a shortfall in profit in its investment banking business as a result of the then-pending 1998 merger. In order to protect its investment banking franchise, UBS realized it would probably need to make payments to personnel in excess of amounts determined by normal compensation methodologies. An amount of approximately CHF 1 billion was recorded as part of the merger-related restructuring reserve for this purpose. By the end of 1998, this shortfall had materialized, and CHF 1,007 million of accrued payments to personnel were charged against the restructuring reserve in 1998 as planned. The shortfall in profits noted above was aggravated by losses associated with LTCM and the Global Equity Derivatives, or "GED," portfolio. Adjusting the prior year for the CHF 1,007 million, personnel expenses in 1999 increased by 16%, which was primarily attributable to higher performance-related compensation based on the good investment banking result in 1999. Personnel expense in 1999 was reduced by the recognition of CHF 456 million in pre-paid employer pension contributions.

General and administrative expenses decreased CHF 637 million, or 9.5%, from CHF 6,735 million in 1998 to CHF 6,098 million in 1999. General and administrative expenses in 1998 includes the provision of CHF 842 million for the settlement related to the Holocaust litigation. In 1999, the following were included:

- the additional restructuring provision of CHF 300 million;
- an additional provision of CHF 154 million for the U.S. global settlement of Holocaust-related claims; and
- CHF 130 million from the first-time consolidation of Klinik Hirslanden.

Excluding the impact of these items in 1998 and 1999, general and administrative expenses decreased 6.4% year-on-year reflecting stringent cost reduction programs.

Depreciation and amortization increased CHF 32 million, or 1.8%, from CHF 1,825 million 1998 to CHF 1,857 million in 1999. Excluding the impact of the first-time consolidation of Klinik Hirslanden in 1999, depreciation and amortization remained flat.

Tax expense increased CHF 782 million, or 86.5%, from CHF 904 million in 1998 to CHF 1,686 million in 1999, principally due to increased operating profit. The effective tax rate of 21.4% is lower than 23.4%, the rate in 1998, primarily due to the utilization of tax loss carry forwards.

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Year Ended 31 December 1998 Compared to Year Ended 31 December 1997. The following figures have not been restated for the changes in accounting policy and restructuring of the UBS business groups that have been introduced during 2000, as such a restatement of the 1997 data was not practicable. As a result of the differences in the reporting by the predecessor banks' accounting and reporting policies, the unavailability of certain data, and the shut down and modification of significant computer systems as a result of the 1998 merger and to address Year 2000 issues, there is insufficient information to permit UBS to restate the 1997 results for the changes in accounting policy.

	31 December	
	1998	1997
	(CHF in millions)	
Operating income:		
Interest income	22,835	23,669
Interest expense	16,173	16,733
Net interest income	6,662	6,936
Credit loss expense	951	1,278
Total	5,711	5,658
Net fee and commission income	12,626	12,234
Net trading income	1,750	5,491
Other income, including income from disposal of associates and subsidiaries	2,241	1,497
Operating income	22,328	24,880
Operating expenses:		
Personnel	9,816	11,559
General and administrative	6,617	5,315
Depreciation and amortization	1,825	1,762
Operating expenses	18,258	18,636
Operating profit before tax	4,070	6,244
Restructuring costs	_	7,000
Tax expense (benefit)	1,045	(105)
Net profit (loss) before minority interests	3,025	(651)
Minority interests	5	(16)
Net profit (loss)	3,030	(667)

Net interest income decreased CHF 274 million, or 4.0%, from CHF 6,936 million in 1997 to CHF 6,662 million in 1998. The decrease primarily resulted from lower variable-rate mortgage volumes and the elimination of operations in 1998 that generated interest income during 1997. Lower variable rate mortgage volumes during 1998 more than offset an increase in fixed-rate mortgages. In addition, although lower savings and deposit accounts reduced interest expense in 1998, it also resulted in lower interest income from deposits during the year.

UBS's credit loss expense decreased CHF 327 million, or 25.6%, from CHF 1,278 million in 1997 to CHF 951 million in 1998. Credit loss expense improved because of positive developments in the overall Swiss economy. This was offset in part by the rapid deterioration of emerging market economies, most notably in Latin America and Southeast Asia. This caused an approximately CHF 275 million net increase in country provisions from 1997 to 1998 and other increases in individual

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counterparty allowances. The largest provisions in the emerging markets economies were as follows at 31 December 1998 and 1997.

	<b>1998</b> (CHF in n	
Brazil	276	55
Indonesia	168	29
South Korea	186	19

Net fee and commission income increased CHF 392 million, or 3.2%, from CHF 12,234 million in 1997 to CHF 12,626 million in 1998. Increases in underwriting and corporate finance fees, custodian fees, portfolio and other management and advisory fees, and fees from investment funds resulting from strong markets, growth in assets under management and the acquisition of Dillon Read & Co., Inc. in late 1997 all contributed to this net increase. These increases were partially offset by a decrease in credit-related fees and commissions and brokerage fees.

Net trading income decreased CHF 3,741 million, or 68.1%, from CHF 5,491 million in 1997 to CHF 1,750 million in 1998. The decrease primarily resulted from the CHF 790 million write-down of UBS's trading position in LTCM, the CHF 762 million loss on UBS's Global Equities Derivatives portfolio and approximately CHF 810 million of losses on UBS's emerging markets trading portfolios. Net trading income from foreign exchange and bank notes decreased by CHF 541 million primarily reflecting losses in foreign exchange trading that were partially offset by unusually strong results in UBS's cash and collateral trading business. In addition, net trading income from precious metals and commodities decreased by CHF 216 million, or 89%, from CHF 244 million in 1997 to CHF 28 million in 1998 due primarily to the wind-down of some of these businesses and difficult trading conditions.

Other income, including income from disposal of associates and subsidiaries, increased CHF 744 million, or 49.7%, from CHF 1,497 million in 1997 to CHF 2,241 million in 1998. The increase primarily reflected CHF 1,058 million gains on the sales of BSI and Adler and gains in UBS's real estate and private equity activities, partially offset by the CHF 370 million write-down of UBS's investment in LTCM attributable to other income.

Personnel expense decreased CHF 1,743 million, or 15.1%, from CHF 11,559 million in 1997 to CHF 9,816 million in 1998, reflecting reduced headcount of 13.0% from 55,176 people as of 31 December 1997 to 48,011 people as of 31 December 1998. The headcount reduction primarily resulted from efficiencies gained from the 1998 merger and divestments of specific businesses. As discussed above, CHF 1,007 million of accrued payments to personnel were charged against the restructuring reserve in 1998. Adjusting 1998 for this amount, personnel expenses decreased 6.4% in 1998 compared to 1997.

General and administrative expenses increased CHF 1,302 million, or 24.5%, from CHF 5,315 million in 1997 to CHF 6,617 million in 1998. This increase primarily resulted from a CHF 842 million charge taken in 1998 for the settlement of the claim relating to the Holocaust litigation and approximately CHF 397 million in expenses recorded in 1998 associated with preparing for implementation of the euro and for Year 2000 readiness.

Depreciation and amortization increased CHF 63 million, or 3.6%, from CHF 1,762 million in 1997 to CHF 1,825 million in 1998. Increased amortization of goodwill and other intangible assets primarily resulting from additional goodwill recorded in 1998 on Brinson Partners, the acquisition of Dillon Read & Co., Inc. in September 1997 and the accelerated amortization of goodwill on Russian and Brazilian subsidiaries due to the worsening markets in these countries in 1998 were the primary reasons for the increase from 1997 to 1998. These increases were offset by a decrease in depreciation from the disposal of property and equipment.

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### **UBS**

Tax expense increased CHF 1,150 million, from a tax benefit in 1997 of CHF 105 million to a tax expense in 1998 of CHF 1,045 million. In 1997, UBS recognized a total current and deferred tax benefit of approximately CHF 1,600 million related to the CHF 7,000 million restructuring provision. Excluding the restructuring reserve, operating profit before tax would have been CHF 6,244 million in 1997 and UBS would have accrued tax expenses of CHF 1,395 million.

Operational Reserves. UBS maintains operational reserves to provide for losses associated with existing transaction errors in processing and other operational losses. The reserves cover probable losses that exist in the portfolio as of the balance sheet date, and are subject to senior management review and approval within the specific business unit, functional operations and financial control management and at the Group Executive Board.

UBS experienced an overall increase in the level of these reserves during 1999, primarily related to UBS's continuing program of integrating the two predecessor banks' domestic operations. As planned, this integration is taking longer than the integration of operations outside Switzerland. There has been no significant change in the level of these reserves in the first half of 2000.

Restructuring Provision. At the announcement of the 1998 merger in 1997, UBS estimated the costs it believed would result from integrating and restructuring the operations of the two pre-existing banks and recorded a charge of CHF 7 billion. The charge included estimates for personnel-related costs, costs for the elimination of duplicate infrastructures and the merging of bank premises, and other 1998 merger-related restructuring costs. An additional pre-tax restructuring charge of CHF 300 million in respect of the 1998 merger, representing about 4% of the original CHF 7 billion provision, was recognized in December 1999. The majority of the extra charge was taken to provide for revised estimates of the cost of lease breaks and property disposals. UBS has now largely completed the integration and restructuring process and, at 30 June 2000, has used approximately CHF 6.1 billion of the CHF 7.3 billion restructuring provision.

During 1998, CHF 4,027 million of the restructuring provision was utilized including:

- CHF 2 billion for personnel-related expenses,
- CHF 797 million for information technology integration projects and write-offs of equipment that management had committed to dispose of,
- CHF 267 million for merging premises, and
- CHF 939 million for costs associated with the exit of specific businesses, as well as merger administration costs.

Included in the CHF 2 billion of personnel-related expenses are severance payments and payments required to maintain stability in the workforce during the 1998 merger-related integration period, as well as some performance-related compensation as discussed above.

During 1999, CHF 1,844 million of the restructuring provision was utilized, bringing the total utilization to CHF 5,871 million at 31 December 1999. The transition to one common technology platform and parallel operation of the systems in UBS Switzerland's Private and Corporate Clients business unit and the merger of bank premises, including related moving, outfitting and vacancy costs, recognized in Corporate Center, were the primary uses of the provision in 1999.

**UBS** 

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During the first half of 2000, the main use of the restructuring provision related to premises costs in Corporate Center, including moving, outfitting and vacancy costs that were charged against the provision, and also to costs relating to the early retirement plan in Private and Corporate Clients. The following table analyzes the use of the restructuring provision through the first half of 2000.

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			Usage	in 2000	30 June	31 D	ecember
	Personnel	IT	Premises	Other	2000	1999	1998
			(CHF	in milli	ons)		
Private and Corporate Clients	53	14	1	20	88	794	717
Private Banking	0	_5	_0	0	5	122	104
UBS Switzerland	53	19	1	20	93	916	821
Institutional Asset Management	1	0	0	0	1	9	18
Investment Funds/GAM	0	0	_0	0	0	6	4
UBS Asset Management	1	0	0	0	1	15	22
Corporate and Institutional Clients	0	0	0	0	0	316	2,382
UBS Capital	0	0	0	0	0	3	2
Private Clients	0	0	0	0	0	29	39
e-Services	_0	0	_0	0	0	0	0
UBS Warburg	0	0	0	0	0	348	2,423
Corporate Center	3	0	91	3	97	565	761
Total	<u>57</u>	<u>19</u>	92	<u>23</u>	<u>191</u>	1,844	4,027

The substantial majority of the remaining restructuring reserve balance is also attributed to employees and real estate located in Switzerland. UBS estimates that the balance of the reserve will be used in the second half of 2000 and in 2001.

UBS has achieved 1998 merger-related cost savings of CHF 2 billion per year, including savings related to headcount reductions of CHF 1.6 billion and savings for other costs estimated to be around CHF 0.4 billion per year, including approximately CHF 75 million in eliminated depreciation expenses and other costs related to real estate.

Since the 1998 merger was announced, UBS Warburg has essentially completed its integration including the reduction of personnel and the integration of information technology platforms. As expected, most of the cost savings over the past two years have been attributable to UBS Warburg.

UBS Asset Management has also essentially completed its integration, while in the Corporate Center UBS expects the write-off or sale of the remaining redundant real estate to proceed in 2000 and 2001.

Within UBS Switzerland, Private Banking's integration is essentially complete. Private and Corporate Clients, meanwhile, has been rapidly integrating its business in line with a detailed timetable and project schedule. For example, the branch network has been reduced by 36%, or 200 branches. In addition, now that the integration of the technology platforms has been completed and in line with employee association agreements made in 1998, redundancy plans will gain momentum during 2000 and 2001.

As with any merger, cost savings attributable directly to the 1998 merger are becoming increasingly difficult to track. Across all divisions, normal organic business growth, new investments and initiatives, and at least three acquisitions and six divestitures have clouded underlying developments since the time of the 1998 merger.

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#### **UBS**

For example, UBS Warburg's Private Clients business unit has invested heavily over the past two years in building up its onshore private banking business outside Switzerland. Additionally, in 1999, UBS formed the e-services business area, which will experience further significant investment. More information on various divisional initiatives can be found in the respective business descriptions.

UBS is also implementing general cost control initiatives across all divisions, which extend well beyond merger-related savings. These initiatives are already well-structured at UBS Warburg's Corporate and Institutional Clients business unit and UBS Switzerland's Private and Corporate Clients business unit. Corporate and Institutional Clients is continuing to focus on cost management with emphasis on improving overall efficiency such that revenue growth exceeds any growth in non-personnel costs.

In addition, the Corporate and Institutional Clients Investment Committee has carried out a rigorous review process to ensure that investments in the business unit's infrastructure are fully aligned with the strategy of the business.

Within the UBS Switzerland Private and Corporate Clients business unit, the Strategic Projects Portfolio is expected to enhance revenues and reduce costs, including the ongoing realization of the remaining merger-related cost savings. This portfolio is well on track and is expected to yield a significant improvement in net profit by 2002.

In the third quarter of 1998, UBS realized a post-tax loss of CHF 984 million as a result of a writedown of its investment in Long Term Capital Management, L.P., or LTCM, and a post-tax loss of CHF 919 million as a result of unrealized losses in the value of its Global Equity Derivatives, or GED, portfolio.

Long Term Capital Management. In the case of LTCM, the loss arose from a structured transaction in which UBS sold an option that gave the optionholder the right to purchase shares in LTCM at a predetermined price over a seven-year period. In order to hedge the risk of this option, UBS held \$800 million of LTCM shares to create an incrementally risk neutral position. Separate from the structured transaction, UBS also made a further direct equity investment of \$266 million in LTCM. In normal market conditions, the structured transaction would have behaved in a controlled manner. However, the structured transaction could not be effectively hedged, particularly in the event of extreme market movements. As a result of the structured transaction, UBS was exposed to a sudden and severe downward movement in the value of LTCM equity, and had very limited scope to hedge this exposure. LTCM's equity was not traded and was valued only periodically based on the underlying instruments held by LTCM. Moreover, LTCM did not provide detailed information about its investment results. Consequently, UBS could not hedge with any precision against adverse moves in the value of LTCM's equity. In particular, when LTCM was faced by a sharp adverse move in market prices relating to certain specific investment strategies, UBS was unable to hedge this risk itself as it had no knowledge of the details of these strategies.

At the time of the recapitalization of LTCM in 1998, UBS wrote down its initial investment in LTCM and also agreed to provide a further \$300 million (out of \$3.6 billion provided by a group of financial institutions) of "consortium" equity in order to avoid a forced liquidation of LTCM and to enable LTCM's portfolio to be managed under the oversight of a management board that would oversee the orderly winding down of LTCM's portfolio.

On 24 November 1999, at the release of its nine month 1999 results, UBS reported that its initial investment, which was written down to \$106 million, had been bought back by LTCM, with an immaterial impact on UBS's income statement. That position is now closed. In addition, as part of UBS's "consortium" investment, four cash payments totaling \$296 million were received by UBS by 31 December 1999. Of these cash repayments, \$271 million were treated as a return of its \$300

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#### **UBS**

million investment, to leave a remaining balance of \$29 million, and \$25 million was recorded as

Global Equity Derivatives (GED) Portfolio. The other major contributory factor to the third-quarter 1998 losses related to the GED portfolio. This portfolio consists of a number of structured equity derivative transactions. This portfolio was analyzed at the time of the merger and it was recognized that it contained a number of positions that possessed the potential for significant short-term variance. Consequently, when equity market volatilities increased significantly as a result of the market turmoil in the third quarter of 1998, an unrealized loss of about CHF 728 million on the value of the portfolio arose. Over the next 12 months, as volatilities fell and positions were reduced, income from the portfolio of approximately CHF 306 million was recognized.

UBS continues to manage the exposure associated with this portfolio in order to minimize the risk of further adverse effects on earnings. The positions have now been included in UBS's standard equity risk management platform and are subject to its normal risk control and stress loss processes. UBS has been reducing the market risk associated with the portfolio and will continue to do so through specific hedges, close-outs and the passage of time. These positions, including the associated hedges, are all carried at fair value. However, given that the average maturity of the transactions in the portfolio is about two years, it will take some time to wind down this exposure, and during this time the portfolio will continue to be exposed to adverse moves in equity markets.

Reconciliation of IAS to U.S. GAAP. UBS's consolidated results of operations are prepared in accordance with IAS, which differs in certain respects from U.S. GAAP. A reconciliation of the effects on shareholders' equity and net profit/(loss) to U.S. GAAP for the years ended 31 December 1999 and 1998 is included in Note 42 of UBS's consolidated financial statements.

# Results of Operations by Business Unit

UBS's management reporting system and policies were used to determine the revenues and expenses directly attributable to each business unit. Internal charges and transfer pricing adjustments have been reflected in the performance of each business unit. The basis of the reporting reflects UBS's current management structure (UBS Warburg, UBS Asset Management, UBS Switzerland and Corporate Center), rather than the management structure that existed during 1999 and during 1998, following the 1998 merger (UBS Asset Management, UBS Private Banking, UBS Capital, UBS Private and Corporate Clients, UBS Warburg and Corporate Center).

Inter-business unit revenues and expenses include transfers between business units and between geographical locations. Inter-business unit expense charges are recorded as a reduction to expenses in the business unit providing the service. Corporate Center expenses are allocated to the operating business units, to the extent possible, whereby the business unit controlling the process that is driving the expense bears the expense.

The credit loss expense included in the business unit results is a statistically derived adjusted annual expected loan loss that reflects the inherent counterparty and country risks in the respective portfolios. The expected loss is based on assumptions about developments covering a full economic cycle and on cumulative loss probabilities over the entire life of the loan portfolio. In determining the inherent counterparty and country risk in the portfolio, UBS takes into consideration the statistical probability of default by the customer and the severity of loss.

As each business unit is ultimately responsible for its credit decisions, the difference between actual credit losses and annual expected loan loss will eventually be charged or credited back to the business unit in order to ensure that the risks and rewards of credit decisions are fully reflected in its results. The difference between the statistically adjusted expected loss that is charged to the management

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accounts of the business unit and the credit loss expense that is recorded in the financial accounts in accordance with IAS is included in Corporate Center results.

The following table compares the expected credit loss charged to the management accounts to the credit loss expense calculated in accordance with IAS, broken down by business unit for the half years to 30 June 2000 and 1999 and for the years ended 31 December 1999 and 1998.

	Cre	1999		Expense 30 June 1999		1998	IAS Cr 31 December 1999 millions)	redit Expense 31 December 1998
UBS Switzerland	423	560	(237)	617	1,071	1,186	985	445
UBS Asset Management					0	0	0	0
UBS Warburg	115	171	154	14	333	510	(20)	506
Corporate Center	(621)	(96)		4	(448)	(745)	(9)	0
Total	(83)	<u>635</u>	(83)	635	956	951	<u>956</u>	<u>951</u>

Business unit results are presented according to the current management structure and current accounting treatment for the following periods:

- Six months ended 30 June 2000 compared to six months ended 30 June 1999; and
- Year ended 31 December 1999 compared to year ended 31 December 1998.

Results for the year ended 31 December 1998 compared to the year ended 31 December 1997 are presented in terms of the business divisions through which UBS was managed at that time, namely UBS Private Banking, UBS Private and Corporate Clients, UBS Warburg, UBS Capital, UBS Asset Management and Corporate Center. As a result of the differences in the reporting by the predecessor banks' accounting and reporting policies, the unavailability of certain data, and the shut down and modification of significant computer systems as a result of the 1998 merger and to address Year 2000 issues, there is insufficient information to permit UBS to restate these results in terms of the current business group and business unit structure.

The principal differences between the structure in 1997 and the current structure are that the UBS Asset Management Investment Funds business unit and the UBS Warburg Private Clients business unit were part of the Private Banking Division, and their results are included within that Division. In addition, UBS Warburg's UBS Capital business unit was an autonomous division, and UBS Warburg itself consisted only of what is now the UBS Warburg Corporate and Institutional Clients business

In addition the comparison of the year ended 31 December 1998 with the year ended 31 December 1997 is based on results which are presented without restatement for new accounting policies introduced in 2000. The principal effect of this is within UBS Warburg. For further details, see Note 1(t) to UBS's consolidated financial statements.

In considering these results it is important to bear in mind the following representations with regard to the factors that may affect the operating income of each business unit.

# Introduction.

# UBS Switzerland.

Private and Corporate Clients. Private and Corporate Clients derives its operating income principally

- interest income on its loan portfolio;
- fees for investment and asset management services;

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- transaction fees; and
- investment income from deposits.

As a result, Private and Corporate Clients' operating income is affected by movements in interest rates, fluctuations in assets under management, client activity, investment performance and changes in market conditions.

Private Banking. Private Banking derives its operating income from:

- fees for financial planning and wealth management services;
- fees for discretionary services; and
- · transaction-related fees.

Private Banking's fees are based on the market value of assets under management and the level of transaction-related activity. As a result, Private Banking's operating income is affected by such factors as fluctuations in assets under management, changes in market conditions, investment performance and inflows and outflows of client funds.

# UBS Asset Management.

Prior to the reorganization of UBS in February 2000, UBS Asset Management generated most of its revenue from the asset management services it provides to institutional clients. In 2000 this has become more evenly divided between institutional and non-institutional sources due to the addition of GAM and the Investment Funds business area. Fees charged to institutional clients and on investment funds are based on the market value of assets under management. As a result, UBS Asset Management's revenues are affected by changes in market conditions as well as new and lost business.

## UBS Warburg.

Corporate and Institutional Clients. Corporate and Institutional Clients generates operating income from:

- commissions on agency transactions and spreads or markups on principal transactions,
- fees from debt and equity capital markets transactions, leverage finance and structuring derivatives and complex transactions;
- mergers and acquisitions advisory fees;
- interest income on principal transactions and from the loan portfolio; and
- gains and losses on market making, proprietary and arbitrage positions.

As a result, Corporate and Institutional Clients's operating income is affected by movements in market conditions, interest rate swings, the level of trading activity in primary and secondary markets and the extent of merger and acquisition activity. These and other factors outside the control of Corporate and Institutional Clients have had and may in the future have a significant impact on its results of operations from year to year.

UBS Capital. UBS Capital's primary source of operating income is capital gains from the disposition or sale of its investments, which are recorded at the time of ultimate divestment. As a result, appreciation in fair market value is recognized as operating income only at the time of sale. The level of annual operating income from UBS Capital is directly affected by the level of investment dispositions that take place during the course of a year. With the formation of regional funds, UBS Capital has begun to receive management fees from funds UBS manages and sponsors, which are recorded as operating income.

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Private Clients. Private Clients derives its operating income from:

- fees for financial planning and wealth management services;
- · fees for discretionary services; and
- · transaction-related fees.

Private Clients' fees are based on the market value of assets under management and the level of transaction-related activity. As a result, Private Clients' operating income is affected by such factors as fluctuations in assets under management, changes in market conditions, investment performance and inflows and outflows of client funds.

The e-services business unit has not yet generated revenues, but expects to generate revenues from fees for financial planning and wealth management services, fees for discretionary services and transaction related fees. It is expected that these fees will be based on the market value of assets under management and the level of transaction-related activity. As a result, e-services' operating income will be affected by such factors as fluctuations in assets under management, changes in market conditions, investment performance and inflows and outflows of client funds. In addition, e-services is a new business with no existing clients and an as yet unproven business model. e-services' possible future income will be affected by its ability to attract clients and by the success or failure of its

UBS Switzerland. The business group UBS Switzerland is made up of two business units:

- Private and Corporate Clients, the leading retail and commercial bank in Switzerland; and
- Private Banking, which covers all Swiss and international high net worth clients who bank in Switzerland or offshore centers.

Private and Corporate Clients. The following table sets forth the results of Private and Corporate Clients for the half years ended 30 June 2000 and 30 June 1999 and the years ended 31 December 1999 and 1998.

	Six	For the Months Ended 30 June(1)		For the Year Ended 31 December(2)
	2000	1999(2)	1999	1998
		(CHF in	millions)	
Operating income:				
Individual clients			4,553	4,785
Corporate clients			1,855	1,728
Risk transformation and capital management			330	_
Operations			313	448
Other			142	64
Total operating income before credit loss				
expense	3,803	3,599	7,193	7,025
Credit loss expense	412	554	1,050	1,170
Operating income	3,391	3,045	6,143	5,855



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	Six 2000	For the Months Ended 30 June(1) 1999(2) (CHF in	<b>1999</b> millions)	For the Year Ended 31 December(2) 1998
Operating expenses:			<u> </u>	
Personnel, general and administrative expenses	2,154	2,224	4,486	4,263
Depreciation and amortization	219	200	386	684
Operating expenses	2,373	2,424	4,872	4,947
Operating profit before tax	1,018	621	1,271	908
(at period end)				
Assets under management (CHF in billions)	439	443	439	434
Total loans	162,752	167,004	164,743	164,840

<sup>(1)</sup> Income by business area is only reported at year end.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Operating income before credit loss expense increased CHF 204 million, or 5.7%, from CHF 3,599 million in the first half of 1999 to CHF 3,803 million in the first half of 2000. This improvement was primarily due to increased brokerage revenues in the strong market conditions, particularly in the first quarter of 2000. Private and Corporate Clients' results are dependent on interest-related businesses, which contribute almost 60% of operating income.

Private and Corporate Clients' credit loss expense decreased CHF 142 million, or 26%, from CHF 554 million in the first half of 1999 to CHF 412 million in the second half of 2000 as a result of improved asset quality and increased collateral values.

Personnel, general and administrative expenses decreased CHF 70 million, or 3.1%, from CHF 2,224 million in the first half of 1999 to CHF 2,154 million in the first half of 2000. This decrease was due primarily to continued reduction in personnel expense, in line with headcount reductions as a result of the 1998 merger. General and administrative expenses increased by 1%, or CHF 6 million, from CHF 501 million in the first half of 1999 to CHF 507 million in the first half of 2000, while personnel expenses fell 4% or CHF 76 million to CHF 1,647 million in the first half of 2000.

Year to 31 December 1999 Compared to Year to 31 December 1998. Operating income before credit loss expense increased CHF 168 million, or 2.4%, from CHF 7,025 million in 1998 to CHF 7,193 million in 1999. This improvement was primarily due to higher margins on interest-related business, such as mortgages, as well as the first full-year impact of the amalgamation and repricing of products from the two former banks. In conjunction with the creation of the Risk Transformation and Capital Management business area in October 1999, the business areas within Private and Corporate Clients were realigned in 1999. These realignments and the resulting effects on 1999 operating income were as follows:

- The Business Client segment was transferred from Individual Clients to Corporate Clients resulting in a decrease in operating income from Individual Clients from 1998 to 1999.
- Operating income from Corporate Clients increased from 1998 to 1999 primarily due to the transfer in of the Business Client segment, the transfer in of the Swiss Global Trade Finance business from UBS Warburg and improving interest margins. The transfer out of the Recovery portfolio to Risk Transformation and Capital Management partially offset these increases.

<sup>(2)</sup> Certain amounts have been restated to conform to the 2000 presentation.

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#### **UBS**

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· Operating income from Operations decreased compared to 1998. This was the net effect of the transfer of emerging market bank activities from UBS Warburg into UBS Private and Corporate Clients and the transfer of industrialized bank activities to UBS Warburg during 1999.

UBS's credit loss expense decreased CHF 120 million, or 10.3%, from CHF 1,170 million in 1998 to CHF 1,050 million in 1999 as a result of the accelerated reduction of impaired positions and the movement to higher quality businesses. This was partially offset by increased loss expectations primarily resulting from the transfer of the remainder of the Swiss Global Trade Finance business from UBS Warburg during 1999.

Personnel, general and administrative expenses increased CHF 223 million, or 5.2%, from CHF 4,263 million in 1998 to CHF 4,486 million in 1999. This increase was due primarily to merger related IT integration work, work relating to the Year 2000 transition and the costs associated with the shift of the Swiss Trade Finance business from UBS Warburg. This business, with approximately 400 professionals, was transferred from UBS Warburg in early 1999. These increases were partially offset by cost savings resulting from the closure of redundant branches.

Depreciation and amortization expense decreased CHF 298 million, or 43.6%, from CHF 684 million in 1998 to CHF 386 million in 1999, primarily due to reduced assets employed subsequent to the merger.

Private Banking. The following table sets forth the results of Private Banking for the half years ended 30 June 2000 and 30 June 1999 and the years ended 31 December 1999 and 1998.

		For the Six Months Ended 30 June		or the Year Ended ecember(1)
	2000	1999(1)	1999	1998
		(CHF in mil	llions)	
Operating Income:				
Operating income before credit loss expense	3,471	2,728	5,568	6,933
Credit loss expense	11	6	21	16
Operating income	3,460	2,722	5,547	6,917
Operating expenses:				
Personnel, general and administrative				
expenses	1,425	1,147	2,513	2,411
Depreciation and amortization	55	38	97	91
Operating expenses	1,480	1,185	2,610	2,502
Operating profit before tax	1,980	1,537	2,937	4,415
(at period end)				
Assets under Management (CHF in billions):				
Advisory	533	470	501	437
Discretionary	150	<u>160</u>	170	142
Total	<u>683</u>	<u>630</u>	<u>671</u>	579

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Operating income before credit loss expense increased CHF 743 million, or 27.2%, from CHF 2,728 million in the first half of 1999 to CHF 3,471 million in the first half of 2000. This increase principally reflected higher transactionbased revenues due to higher levels of client transaction activity and asset growth since 30 June 1999.

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Assets under management increased CHF 53.0 billion, or 8.4%, from 30 June 1999 to 30 June 2000, with most of the increase due to positive performance trends, partially offset by a net decline of CHF 3 billion in new money.

Operating expenses increased 24.8%, or CHF 295 million, to CHF 1,480 million from the first half of 1999 to the first half of 2000, mainly due to increased general and administrative expense.

Personnel, general and administrative expenses increased CHF 278 million, or 24.2%, from CHF 1,147 million in the first half of 1999 to CHF 1,425 million in the first half of 2000. Personnel costs increased 16.5%, or CHF 109 million, to CHF 769 million in the first half of 2000, due to increased performance-related compensation in line with strong first half 2000 results and an increase in headcount. Headcount went up by 750 from 6,697 at 30 June 1999 to 7,447 at 30 June 2000 as Private Banking expanded its front line staff and strengthened its logistics. General and administrative expenses increased 34.7%, or CHF 169 million, from the first half of 1999 to the first half of 2000 due to increases in IT and marketing expenses and higher intra-Group cost recoveries, driven by higher transaction levels.

Goodwill amortization increased CHF 9 million, or 112.5%, to CHF 17 million in the first half of 2000 as a result of the acquisition of Bank of America's international private banking business, which took place in the second quarter of 1999. Depreciation increased CHF 8 million, or 26.6%, from CHF 30 million in the first half of 1999 to CHF 38 million in the first half of 2000.

Year to 31 December 1999 Compared to Year to 31 December 1998. In March 1999, UBS acquired Bank of America's international private banking operations in Europe and Asia, thereby increasing the assets under management in UBS Private Banking by approximately CHF 5 billion as of 31 December 1999. The remainder of the increase was principally performance related.

Operating income before credit loss expense decreased CHF 1,365 million, or 19.7%, from CHF 6,933 million in 1998 to CHF 5,568 million in 1999. This significant decrease principally reflected lower transaction-based revenues due to lower levels of client transaction activity. CHF 1,058 million gains from the divestitures of BSI and Adler, as well as CHF 268 million of operating income relating to BSI's operations, are included in operating income for 1998 and did not recur in 1999. Excluding the disposal related income, operating income from UBS Private Banking increased 2.3% from 1998 to

Notwithstanding the decrease in operating income, assets under management increased during 1999 by CHF 92 billion, or 15.9%. Strong markets, especially in Europe, the United States and in the technology sector, as well as the stronger U.S. dollar, led to a performance increase of CHF 80 billion for 1999. In addition, the acquisition of the international private banking operations of Bank of America accounted for an additional CHF 5 billion while interdivisional transfers resulted in another CHF 6 billion. This increase was partially offset, however, by decreased volumes from existing clients during the second half of 1999.

Operating expenses, adjusting for CHF 125 million in divestiture-related operating expenses, increased 4.3%, or CHF 108 million, to CHF 2,610 million in 1999, to a large extent as a result of UBS's expansion in the front-line staff as well as infrastructure related investments.

Personnel, general and administrative expenses increased CHF 102 million, or 4.2%, from CHF 2,411 million in 1998 to CHF 2,513 million in 1999. Personnel costs increased 9.7%, or CHF 118 million, to CHF 1,328 million, in 1999 due to an increase in headcount of 710 from 6,546 at 31 December 1998 to 7,256 at 31 December 1999. Headcount growth resulted from the acquisition in 1999 of Bank of America's international private banking operations, enhancement of UBS's logistics capabilities and support for the introduction of new portfolio monitoring and advisory capabilities. Operating expenses in 1998 also included CHF 125 million related to BSI that did not occur in 1999.

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#### **UBS**

As a result of the acquisition of the international private banking operations of Bank of America, goodwill amortization increased by CHF 21 million in 1999. Depreciation decreased CHF 15 million, or 16.5%, from CHF 91 million in 1998 to CHF 76 million in 1999.

## UBS Asset Management.

Institutional Asset Management. The following table sets forth the results of Institutional Asset Management for the half years ended 30 June 2000 and 30 June 1999 and the years ended 31 December 1999 and 1998.

	For the Six Months Ended			or the Year Ended	
	2000	<b>30 June</b> <b>1999(1)</b> (CHF in	<b>31 De</b> <b>1999</b> 1 millions)	cember(1) 1998	
Operating income	638	542	1,099	1,163	
Personnel, general and administrative expenses	402 <u>98</u>	331 <u>63</u>	636 138	619 107	
Operating expenses	<u>500</u>	<u>394</u>	774	726	
Operating profit before tax	<u>138</u>	<u>148</u>	325	<u>437</u>	
(at period end) Assets under management (CHF in billions):	525	563	574	531	

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Assets under management decreased 6.7% or CHF 38 billion, from CHF 563 billion at 30 June 1999 to CHF 525 billion at 30 June 2000, with increases in non-institutional assets under management more than offset by losses in institutional assets under management. Non-institutional assets under management increased primarily because of market performance, while institutional assets under management declined mainly due to client losses, as a result of performance issues in equity related mandates, offset by the effect of currency movements and the acquisition of Allegis Realty Investors LLC in December 1999.

Operating income increased CHF 96 million, or 17.5%, from CHF 542 million in the first half of 1999 to CHF 638 million in the first half of 2000. Despite the decrease in assets under management, operating income increased as a result of the acquisition of Allegis, the addition of the O'Connor alternative asset management business formed in June 2000 and positive currency movements, partially offset by lost revenue from client losses.

Personnel, general and administrative expenses increased CHF 71 million, or 21.5%, from CHF 331 million in the first half of 1999 to CHF 402 million in the first half of 2000. Headcount increased 13.6% from 1,507 as of 30 June 1999 to 1,712 as of 30 June 2000, primarily as a result of the acquisition of Allegis in December 1999 and the creation of the O'Connor business in June 2000. Personnel expenses increased 18.7% from CHF 252 million in the first half of 1999 to CHF 299 million in the first half of 2000 due to the acquisition of Allegis, the addition of the O'Connor business and currency movements. General and administrative expenses increased 30.4% to CHF 103 million in the period as a result of the acquisition of Allegis and currency movements.

Depreciation and amortization expense increased CHF 35 million, or 56%, from CHF 63 million in the first half of 1999 to CHF 98 million in the first half of 2000, reflecting the acquisition of Allegis. **UBS** 

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Year to 31 December 1999 Compared to Year to 31 December 1998. Operating income decreased CHF 64 million, or 5.5%, from CHF 1,163 million in 1998 to CHF 1,099 million in 1999. Assets under management increased 8.1%, or CHF 43 billion, to CHF 574 billion at 31 December 1999, with increases in both institutional and non-institutional categories year-on-year. Despite the 4.4% increase in institutional assets under management, which primarily resulted from investment performance, the acquisition of Allegis and growth in private client mandates, institutional revenues decreased. This decrease from CHF 968 million in 1998 to CHF 903 million in 1999 reflects a slight decline in average institutional assets under management from 1998 to 1999, as gains from performance and currency were offset by loss of clients and performance issues in certain mandate types. Non-institutional assets increased by 16% during 1999; however, non-institutional revenues declined slightly to CHF 193 million as a result of new interdivisional fee arrangements with UBS Private Banking.

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Personnel, general and administrative expenses increased CHF 17 million, or 2.7%, from CHF 619 million in 1998 to CHF 636 million in 1999. Headcount increased from 1,497 as of 31 December 1998 to 1,653 as of 31 December 1999, primarily as a result of the acquisition of Allegis in December 1999. Personnel expenses decreased slightly from CHF 465 million in 1998 to CHF 458 million in 1999 reflecting decreased incentive compensation. General and administrative expenses increased 15.6% to CHF 178 million in 1999 as a result of revisions in cost-sharing arrangements between Institutional Asset Management and other divisions of UBS.

Depreciation and amortization expense increased CHF 31 million, or 29%, from CHF 107 million in 1998 to CHF 138 million in 1999, reflecting increased goodwill amortization related to the buy-out of UBS's joint venture with the Long-Term Credit Bank of Japan.

Investment Funds/GAM. The following table sets forth the results of Investment Funds/GAM for the half years ended 30 June 2000 and 1999 and the years ended 31 December 1999 and 1998.

	For the Six Months Ended		Yea	For the ar Ended
	2000	30 June 1999(1)	31 Dece 1999	ember(1) 1998
		(CHF in n		
Operating income	334	102	270	195
Operating expenses:				
Personnel, general and administrative expenses	215	75	151	124
Depreciation and amortization	55	3		6
Operating expenses	270	_78	158	130
Operating profit before tax	64	<u>24</u>	112	65
(at period end) Assets under management (CHF in billions)	225	190	225	175

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Assets under management increased 18.4%, or CHF 35 billion, from CHF 190 billion at 30 June 1999 to CHF 225 billion at 30 June 2000, as a result of the acquisition of GAM, which had CHF 24 billion assets under management at 31 December 1999, and positive market performance.

Operating income increased CHF 232 million, or 227.5%, from CHF 102 million in the first half of 1999 to CHF 334 million in the first half of 2000. This was a result of the GAM acquisition and increases in Investment Fund fees from higher asset levels.

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#### **UBS**

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Personnel, general and administrative expenses increased CHF 140 million, or 187%, from CHF 75 million in the first half of 1999 to CHF 215 million in the first half of 2000. Headcount increased 165% from 392 as of 30 June 1999 to 1,038 as of 30 June 2000, primarily as a result of the acquisition of GAM and an increase of about 100 people to support increased marketing and distribution initiatives in Investment Funds. Personnel expenses increased 321% from CHF 29 million in the first half of 1999 to CHF 122 million in the first half of 2000 due to the acquisition of GAM. General and administrative expenses increased 102.2% from 30 June 1999 to CHF 93 million at 30 June 2000 as a result of the acquisition of GAM and marketing and distribution initiatives in Investment Funds.

Depreciation and amortization expense increased CHF 52 million, or 1,733% from CHF 3 million in the first half of 1999 to CHF 55 million in the first half of 2000, reflecting goodwill amortization following the acquisition of GAM.

Year to 31 December 1999 Compared to Year to 31 December 1998. Operating income increased CHF 75 million, or 38.5%, from CHF 195 million in 1998 to CHF 270 million in 1999. This was principally due to higher Investment Funds assets and the transfer from Private Banking of some client responsibility and related income. The acquisition of GAM did not impact income or expenses in

Assets under management increased 28.1%, or CHF 50 billion, to CHF 225 billion at 31 December 1999. CHF 24 billion of this increase was due to the acquisition of GAM in December 1999. The remainder was mainly due to positive investment performance.

Personnel, general and administrative expenses increased CHF 27 million, or 21.7%, from CHF 124 million in 1998 to CHF 151 million in 1999. Headcount increased from 366 as of 31 December 1998 to 923 as of 31 December 1999, primarily as a result of the acquisition of GAM in December 1999. Excluding GAM, headcount increased by 69, as a result of efforts to build the Investment Funds business, including the launching of new funds and expansion of distribution efforts. Personnel expenses increased 16% from CHF 50 million in 1998 to CHF 58 million in 1999 in line with the increase in headcount. General and administrative expenses increased 25.7% to CHF 93 million in 1999 reflecting increased investment in international distribution and the costs of launching new funds, offset by synergies from the 1998 merger, including reduced fees for market data systems and the combination of fund valuation and management systems.

Depreciation and amortization expense increased CHF 1 million, or 16.7%, from CHF 6 million in 1998 to CHF 7 million in 1999, as a result of changes in the holding structure of some of the business unit's real estate funds.

# UBS Warburg.

Corporate and Institutional Clients. The Corporate Finance business area within Corporate and Institutional Clients provides both advisory services and financing services. The financing services include both equity and fixed-income offerings undertaken in cooperation with the Equity Capital Markets, Debt Capital Markets and Leveraged Finance groups. Accordingly, a portion of operating income associated with these equity and fixed-income financing services is allocated to Corporate Finance and the remaining operating income is allocated to the Equities business area or Fixed Income business area as appropriate.

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## **UBS**

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The following table sets forth the results of Corporate and Institutional Clients for the half years ended 30 June 2000 and 1999 and the years ended 31 December 1999 and 1998.

	For the Six Months Ended 30 June			For the Year Ended 31 December(1)	
	2000	1999(1)(2)	1999 millions)	1998	
Operating income:					
Equities			5,724	3,253	
Fixed Income			2,464	(267)	
Corporate Finance			2,054	1,665	
Treasury Products			1,805	2,351	
Non-Core Business			682	(96)	
Total operating income before credit loss expense	9,909	6,966	12,729	6,906	
Credit loss expense	113	171	330	500	
Operating income	9,796	6,795	12,399	6,406	
Operating expenses:					
Personnel, general and administrative	6,601	4,972	9,290	6,816	
Depreciation and amortization	330	393	763	692	
Operating expenses	6,931	5,365	10,053	7,508	
Operating profit (loss) before tax	2,865	1,430	2,346	<u>(1,102</u> )	

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Operating income increased CHF 3,001 million, or 44.2% from CHF 6,795 million in the first half of 1999 to CHF 9,796 million in the first half of 2000. Corporate Finance revenues increased in the first half of 2000 with a strong performance in mergers and acquisitions, and both Equities and Fixed Income produced record revenues reflecting active markets and record levels of client commissions, offset by slightly weaker performances by Treasury Products.

Credit loss expense decreased CHF 58 million, or 33.9%, from CHF 171 million in the first half of 1999 to CHF 113 million in the first half of 2000. This reflected a decrease in expected credit losses due primarily to the continued wind-down of the non-core loan portfolio and the sale of the international Global Trade Finance business in mid-1999.

Personnel, general and administrative expenses increased CHF 1,629 million, or 32.8%, from CHF 4,972 million in the first half of 1999 to CHF 6,601 million in the first half of 2000. Despite a slight reduction in headcount of 418 from 13,148 at 30 June 1999 to 12,730 at 30 June 2000, personnel expenses increased CHF 1,464 million, or 37.6%, to CHF 5,362 in the first half of 2000, due primarily to performance-related compensation tied directly to the strong results for the half. General and administrative expenses increased by CHF 165 million, or 15.4%, from the first half of 1999 to the first half of 2000, mainly driven by increased investments in e-commerce and technology.

Depreciation and amortization decreased CHF 63 million, or 16%, from CHF 393 million in the first half of 1999 to CHF 330 million in the first half of 2000, as the depreciation impact of 1998 mergerrelated IT and premises projects diminished.

<sup>(2)</sup> Income by business area is only reported at year end.

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#### **UBS**

Year to 31 December 1999 Compared to Year to 31 December 1998. In October and November 1998, UBS's Board of Directors mandated and undertook a review of UBS's risk profile and risk management as well as UBS's control processes and procedures. The review placed particular emphasis on the Fixed Income business area, which had experienced losses on credit exposures in certain emerging market assets. Each of the business areas selected for review was assessed as to whether it supported the UBS and UBS Warburg franchises and, if so, whether the expected return as compared to the estimated risk justified a continuation of the business. Corporate and Institutional Clients used the review to define its core and non-core business areas, and decided to wind down over time the identified non-core businesses.

The businesses identified as non-core in late 1998 were:

- Lease Finance;
- Commodities Trading (energy, base metals, electricity);
- Non-structured Asset-Backed Finance;
- Distressed Debt Trading;
- Global Trade Finance, with the exception of the Swiss corporate business;
- Conduit Finance;
- Non-core loans loans and commitments that are not part of UBS's tradeable asset portfolio, that are not issued in conjunction with UBS's Leveraged Finance business or that are credit exposures UBS wishes to reduce; and
- Project Finance.

The identified non-core businesses are being wound down over time and will be disposed of as appropriate. While UBS considers all of its non-core businesses to be held for sale (including those listed above), none of these businesses constitutes a segment to be treated as a discontinued operation, as defined by U.S. GAAP. Businesses designated as non-core businesses remain consolidated for purposes of both IAS and U.S. GAAP unless and until such businesses are actually sold or otherwise disposed of. Most of UBS's international Global Trade Finance business was sold during the first quarter of 1999 and its Conduit Finance business was sold during the third quarter of 1999. UBS's non-core loan portfolio decreased approximately CHF 65 billion, or 61.3%, from approximately CHF 106 billion as of 31 December 1998 to CHF 41 billion as of 31 December 1999.

Negotiations for the sale of the Project Finance portfolio and residual Global Trade Finance positions were completed in December 1999 for proceeds approximating their carrying values. As a result, no material losses were realized. Certain aspects of UBS's Global Equities Derivatives portfolio previously identified at the time of the 1998 merger as inconsistent with UBS's risk profile were also designated as a non-core business during late 1998 in order to segregate this activity from the rest of its Equities business. UBS accrued CHF 154 million as a restructuring reserve for this portion of the portfolio.

In 1999, Corporate and Institutional Clients' operating income before credit loss expense from core businesses amounted to CHF 12,047 million and its operating income before credit loss expense from non-core businesses was CHF 682 million.

Operating income from Equities increased CHF 2,471 million, or 76%, from CHF 3,253 million in 1998 to CHF 5,724 million in 1999. This increase was primarily due to continued strong growth throughout 1999 compared to weaker results and losses in 1998 that did not recur. Equities performed well during the six months ended 30 June 1998, but experienced a more difficult trading environment in the second half of 1998 as a result of higher volatility levels in equity markets. In 1999, Equities

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#### **UBS**

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performed strongly in all major markets. Continuing strong secondary cash and derivatives business with institutional and corporate clients contributed significantly to the positive results.

Operating income from Fixed Income increased CHF 2,731 million from CHF (267) million in 1998 to CHF 2,464 million in 1999. The improvement in Fixed Income largely reflected particularly strong performance in swaps and options and investment grade corporate debt products during 1999. Strong client flows drove both investor and issuer activities, resulting in increased revenues. Weaker than expected results in Fixed Income in 1998 were due primarily to significant losses in the Group's emerging market portfolio, which were largely attributable to Corporate and Institutional Clients and a write-down of CHF 790 million in the division's LTCM trading position.

Operating income from Corporate Finance increased CHF 389 million, or 23.4%, from CHF 1,665 million in 1998 to CHF 2,054 million in 1999. Strong performance in mergers and acquisitions, resulting in higher advisory fees, and contributions from UBS's Equity and Debt Capital Markets Groups were the primary drivers of the increase.

Operating income from Treasury Products decreased CHF 546 million, or 23.2%, from CHF 2,351 million in 1998 to CHF 1,805 million in 1999. Foreign exchange trading, while continuing to be profitable, was adversely affected by diminished volumes in key markets in 1999. The reduced levels of activity resulted from the introduction of the euro and narrowing margins from increased competition in the global markets. Corporate and Institutional Clients' precious metals business was adversely impacted by the dramatic volatility in the gold market in the fourth quarter of 1999.

Operating income from the non-core business as identified above increased CHF 778 million from CHF (96) million in 1998 to CHF 682 million in 1999. In 1998, Equities recognized losses of CHF 762 million from the Global Equity Derivatives portfolio as compared to 1999, during which this portfolio generated CHF 74 million in positive revenues. The losses recognized in 1998 were partially offset by CHF 498 million in revenues generated by Global Trade Finance. In addition, during 1999 the Global Trade Finance business was sold for a CHF 200 gain after generating approximately CHF 160 million in revenues in 1999.

Credit loss expense decreased CHF 170 million, or 34.0%, from CHF 500 million in 1998 to CHF 330 million in 1999. This reflected a decrease in expected credit losses due primarily to the continued wind-down of the non-core loan portfolio and the sale of the international Global Trade Finance business in mid-1999. See "-UBS Switzerland-Private and Corporate Clients" for a discussion of the impact of the transfer of UBS's Swiss Global Trade Finance business to Private and Corporate Clients. The non-core loan portfolio will continue to be wound-down.

Personnel, general and administrative expenses increased CHF 2,474 million, or 36.3%, from CHF 6,816 million in 1998 to CHF 9,290 million in 1999. Despite a reduction in headcount of 1,100, or 8%, from 13,794 at 31 December 1998 to 12,694 at 31 December 1999, personnel expenses increased CHF 2,528 million, or 58.3%, to CHF 6,861 million in 1999, due primarily to performancerelated compensation tied directly to the strong divisional results for the year. In addition, in 1998, CHF 1,007 million of accrued payments to personnel was charged against the restructuring reserve. At the end of 1997, UBS foresaw the probability of a shortfall in profit in its investment banking business as a result of the merger. In order to protect its investment banking franchise, UBS realized it would probably need to make payments to personnel in excess of amounts determined by normal compensation methodologies. An amount of approximately CHF 1 billion was recorded as part of the merger-related restructuring reserve for this purpose. By the third quarter of 1998, this shortfall had materialized, and the CHF 1,007 million of accrued payments to personnel were charged against the restructuring reserve as planned. The shortfall in profits noted above was aggravated by losses associated with LTCM and the Global Equity Derivatives portfolio. After adjusting 1998 for the

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amount charged to the restructuring reserve, personnel expenses in 1999 increased 28.5% against the comparative prior period.

General and administrative expenses remained relatively flat from 1998 to 1999.

Depreciation and amortization increased CHF 71 million, or 10.3%, from CHF 692 million in 1998 to CHF 763 million in 1999, primarily reflecting accelerated amortization of the goodwill on a Latin American subsidiary.

UBS Capital. The following table sets forth the results of UBS Capital for the half years ended 30 June 2000 and 1999 and the years ended 31 December 1999 and 1998.

	Six Mo	For the nths Ended 30 June		For the ear Ended cember(1)
	2000	<b>1999(1)</b> (CHF in r	1999	1998
Operating income	151	120	315	585
Operating expenses:				
Personnel, general and administrative	76	60	151	156
Depreciation and amortization	4	3		1
Operating expenses	80	63	<u>158</u>	<u>157</u>
Operating profit before tax	<u>71</u>		<u>157</u>	<u>428</u>

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Operating income increased CHF 31 million, or 25.8% from CHF 120 million in the first half of 1999 to CHF 151 million in the first half of 2000. This reflects an increase in realized gains resulting from an increased number of sales of investments in the first half of 2000 as compared to 1999, partially offset by write-downs of the value of some under-performing companies in the portfolio.

Personnel, general and administrative expenses increased by CHF 16 million, or 26.7%, from CHF 60 million in the first half of 1999 to CHF 76 million in the first half of 2000. This was mainly driven by bonus expenses. Bonuses are accrued when an investment is successfully exited, so personnel expenses increase when divestments occur.

UBS Capital made approximately CHF 0.8 billion of new investments and add-ons between 31 December 1999 and 30 June 2000, compared to CHF 0.6 billion in the equivalent period in 1999. UBS Capital is gradually increasing its annual investment rate, as demonstrated by the higher investment rate in the first half of 2000 as compared to the first half of 1999. UBS Capital has a target portfolio book value of approximately CHF 5 billion from its own investments and CHF 5 billion from third-party funds.

Year to 31 December 1999 Compared to Year to 31 December 1998. Operating income decreased CHF 270 million, or 46.2%, from CHF 585 million in 1998 to CHF 315 million in 1999. This reflects a decrease in realized gains resulting from a reduced number of sales of investments in 1999 as compared to 1998. In 1999, operating income included CHF 13 million of management fees paid by funds that UBS manages and sponsors.

Personnel, general and administrative expenses decreased slightly by CHF 5 million, or 3.2%, from CHF 156 million in 1998 to CHF 151 million in 1999. These expenses remained stable despite the business unit's expansion into new regions and sectors, the recruitment of new professionals, the high level of investment activity during 1999 and the associated investment costs. As part of the

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#### **UBS**

restructuring related to the 1998 merger, one team from UBS Capital moved to another business unit effective 1 January 1999. This resulted in a lower headcount during most of 1999 when compared to 1998, and therefore personnel costs decreased 13.2% from CHF 121 million in 1998 to CHF 105 million in 1999. General and administrative expenses increased CHF 11 million, or 31.4%, to CHF 46 million in 1999 mainly due to deal-related expenses.

UBS Capital made approximately CHF 1.4 billion of new investments and add-ons during 1999.

Private Clients. The following table sets forth the results of Private Clients for the half years ended 30 June 2000 and 1999 and the years ended 31 December 1999 and 1998.

	2000	For the Six Months Ended 30 June 1999(1) (CHF in r	31 Dece 1999	For the r Ended ember(1) 1998
Operating income	133	93	194	190
Operating expenses:				
Personnel, general and administrative	365	216	481	294
Depreciation and amortization	14	18	40	29
Operating expenses	379	234	521	323
Operating loss before tax	<u>(246</u> )	<u>(141</u> )	<u>(327</u> )	<u>(133</u> )
(at period end)				
Assets under management (CHF in billions)	37	29	36	27

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 compared to Half Year to 30 June 1999. Operating income increased CHF 40 million, or 43%, from CHF 93 million in the first half of 1999 to CHF 133 million in the first half of 2000. Revenues have increased as assets under management have grown and a wider range of products and services has been offered to clients. With the exception of its business activities in Germany and Australia, UBS Warburg's Private Clients business is in the relatively early stages of development and its client relationships have not yet delivered their full revenue potential. Private Clients opened new offices in Rome, Madrid, Barcelona and Marbella in January 1999 and in Stuttgart and Paris in June 1999.

Assets under management increased by CHF 8 billion, or 27.6%, from 30 June 1999 to 30 June 2000, driven primarily by market performance.

Operating expenses increased 62%, or CHF 145 million, from CHF 234 million in the first half of 1999 to CHF 379 million in the first half of 2000, mainly due to the expansion of Private Clients' offices during the year. This included a restructuring charge of CHF 93 million taken as a result of scaling back operations in certain markets, subsequent to integration of Private Clients into UBS Warburg in February 2000. CHF 60 million of the charge relates to personnel costs, the remainder to general and administrative expenses.

Personnel, general and administrative expenses increased CHF 149 million, or 69.0%, from CHF 216 million in the first half of 1999 to CHF 365 million in the first half of 2000. Personnel costs increased 86.6%, or CHF 116 million, to CHF 250 million in the first half of 2000, versus the first half of 1999, including the restructuring charge of CHF 60 million as explained above. Excluding this restructuring charge, personnel expenses increased 41.8% in line with increases in headcount, and bonus accruals increased in line with improved revenue performance. General and administrative



#### **UBS**

expenses increased CHF 33 million, or 40%, from the first half of 1999 to the first half of 2000, due to the restructuring provision explained above. Excluding this provision, general and administrative expenses were unchanged, reflecting continued close management of non-personnel costs in the context of a growing business.

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Year to 31 December 1999 Compared to Year to 31 December 1998. Results for the year ended 31 December 1998 are driven by a business consisting primarily of the private banking operations of Schröder Münchmeyer Hengst, a German private bank acquired by the former Union Bank of Switzerland in August 1997, domestic private banking activities in Australia, and limited onshore private banking activities conducted in the United States and Italy, established by the former Union Bank of Switzerland.

Operating income increased CHF 4 million, or 2%, from CHF 190 million in 1998 to CHF 194 million in 1999.

Assets under management increased during 1999 by CHF 9 billion, or 33%.

Operating expenses increased 61%, or CHF 198 million, to CHF 521 million in 1999, as a result of expansion in front-line and support staff, office locations, and infrastructure related investments.

Personnel, general and administrative expenses increased CHF 187 million, or 64%, from CHF 294 million in 1998 to CHF 481 million in 1999. Personnel costs increased 57%, or CHF 107 million, to CHF 294 million in 1999 due to an increase in headcount of 664, or 92%, from 722 at 31 December 1998 to 1,386 at 31 December 1999. General and administrative expenses increased CHF 80 million, or 75%, from 1998 to CHF 187 million in 1999, due to increases in information technology, property and other infrastructure costs to support the new offices and increased headcount.

e-services. UBS Group established the e-services project in the third quarter of 1999.

The following table sets forth the results of e-services for the half year ended 30 June 2000 and the year ended 31 December 1999.

	For the Six Months Ended 30 June 2000 (CHF in t	For the Year Ended 31 December 1999(1) millions)
Operating income	0	0
Operating expenses:		
Personnel, general and administrative	144	36
Depreciation and amortization	14	3
Operating expenses	158	39
Operating loss before tax	<u>(158</u> )	<u>(39</u> )

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

e-services has yet to be launched to the public. Accordingly, there have been no revenues.

Operating expenses were CHF 158 million in the first half of 2000, mainly related to the hiring of front-line staff as well as infrastructure-related investments in core technologies. Personnel, general and administrative expenses were CHF 144 million in the first half of 2000 and CHF 36 million in 1999,

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of which CHF 84 million and CHF 18 million were personnel costs. These expenses are primarily related to

- the hiring of the management team across a broad range of functions,
- the establishment of the operations infrastructure, including new call centers in Maastricht and Edinburgh,
- the installation and testing of systems platforms, and
- the testing of the marketing concept.

Corporate Center. The following table sets forth the results of Corporate Center for the half years ended 30 June 2000 and 1999 and the years ended 31 December 1999 and 1998.

	For the Six Months Ended		24 5	For the Year Ended
	2000	30 June 1999	1999	December(1) 1998
			millions)	
Operating income:				
Operating income before credit loss expense	33	1,587	2,010	191
Credit loss expense	<u>(621</u> )	(96)	(448)	(745)
Operating income	654	1,683	2,458	936
Operating expenses:				
Personnel general and administrative expenses	668	182	931	1,868
Depreciation and amortization	158	146	416	215
Operating expenses	826	328	<u>1,347</u>	2,083
Operating profit (loss) before tax	<u>(172</u> )	<u>1,355</u>	<u>1,111</u>	<u>(1,147</u> )

<sup>(1)</sup> Certain amounts have been restated to conform to the 2000 presentation.

Half Year to 30 June 2000 Compared to Half Year to 30 June 1999. Operating income before credit loss expense decreased CHF 1,554 million from CHF 1,587 million in the first half of 1999 to CHF 33 million in the first half of 2000, primarily due to one-time gains on the divestitures of the stake in Swiss Life/Rentenanstalt of CHF 1,490 million and of Julius Baer registered shares of CHF 110 million included in the first half of 1999. Operating income before credit loss expense included CHF 216 million in the first half of 2000, due to the consolidation of Klinik Hirslanden AG. Other gains and losses attributable to Corporate Center arise from funding, capital and balance sheet management, the management of corporate real estate and the management of foreign currency earnings activities undertaken by Group Treasury.

Credit loss expense in Corporate Center reconciles the difference between management accounting and financial accounting, that is between the adjusted expected losses charged to the divisions and the actual credit loss expense recognized in the Group financial accounts. The Swiss economy has been strong in the first half of 2000 and has led to lower than expected credit losses, and a write back of credit loss provisions of CHF 208 million, resulting in a credit of CHF 621 million in this line.

Personnel, general and administrative expenses increased CHF 486 million, or 267%, from CHF 182 million in the first half of 1999 to CHF 668 million in the first half of 2000.

Personnel costs increased CHF 208 million, or 254%, in the first half of 2000 from CHF 82 million in the first half of 1999 to CHF 290 million in the first half of 2000. This increase is largely attributable to the first-time consolidation of Klinik Hirslanden AG beginning in the second half of 1999.

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General and administrative expenses increased 278%, or CHF 278 million, to CHF 378 million in the first half of 2000 from CHF 100 million in the first half of 1999, primarily as a result of the following items, which were included in general and administrative expenses for the first half of 2000:

- an additional charge of CHF 200 million for the U.S. global settlement of Holocaust-related claims;
- expenses of Klinik Hirslanden AG as a result of the consolidation of this entity in the first half of 2000, but not in the first half of 1999.

Depreciation and amortization increased CHF 12 million, or 8.2%, from CHF 146 million in the first half of 1999 to CHF 158 million in 1999, principally reflecting the inclusion of Klinik Hirslanden AG in the first half of 2000. The remaining portion of depreciation and amortization includes depreciation of workstations and information technology equipment, goodwill and other intangible assets as well as depreciation of other fixed assets.

Year to 31 December 1999 Compared to Year to 31 December 1998. Operating income before credit loss expense increased CHF 1,819 million, or 952%, from CHF 191 million in 1998 to CHF 2,010 million in 1999, primarily due to the following:

- gains on the divestments of Swiss Life/Rentenanstalt of CHF 1,490 million and of UBS's interest in Julius Baer registered shares of CHF 110 million included in 1999;
- approximately CHF 380 million due to the first time consolidation of Klinik Hirslanden AG included in 1999; and
- negative impact on 1998 operating income due to the loss of CHF 370 million from LTCM.

In addition, revenues attributable to Corporate Center arise from the funding, capital and balance sheet management, and the management of foreign currency earnings activities undertaken by Group

Personnel, general and administrative expenses decreased CHF 937 million, or 50.2%, from CHF 1,868 million in 1998 to CHF 931 million in 1999.

Personnel costs decreased 56.6% to CHF 92 million in 1999 from CHF 212 million in 1998 primarily as a result of the recognition in 1999 of pre-paid employer pension contributions of CHF 456 million. This represents the difference between previously recorded and actuarially determined pension expenses and was recognized in 1999 after the resolution of certain legal and regulatory issues. Excluding the recognition of this benefit, personnel expenses increased from 1998 to 1999 despite a slight decrease in headcount from 921 in 1998 to 862 in 1999. This increase year-on-year is largely attributable to the first-time consolidation of Klinik Hirslanden AG in 1999.

General and administrative expenses decreased CHF 817 million, or 49.3%, to CHF 839 million in 1999 from CHF 1,656 million in 1998, primarily as a result of a charge for the U.S. global settlement of Holocaust-related claims of CHF 842 million in 1998. In addition, the following items were included in general and administrative expenses for 1999:

- an additional charge of CHF 154 million related to the settlement of Holocaust-related claims in the United States;
- an additional pre-tax restructuring charge of CHF 300 million in respect of the 1998 merger; and
- expenses of Klinik Hirslanden AG as a result of the first-time consolidation of this entity in 1999.

In addition, total operating expenses in Corporate Center were reduced from 1998 to 1999 mainly due to a further refinement of service level agreements with the business groups.

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Depreciation and amortization increased CHF 201 million, or 93.5%, from CHF 215 million in 1998 to CHF 416 million in 1999, principally as a result of a reclassification of certain items which appeared in general and administrative expenses in 1998.

Divisional Results for Year Ended 31 December 1998 Compared to Year Ended 31 December 1997

Results for the year ended 31 December 1998 compared to year ended 31 December 1997 are shown in terms of the old divisional structure which existed at that time, and without taking account of the accounting changes implemented during 2000.

The principal differences from the current structure were that the UBS Asset Management Investment Funds business unit and the UBS Warburg Private Clients business unit were part of the Private Banking Division, and their results are included within that division. In addition, UBS Warburg's UBS Capital business unit was an autonomous division, and UBS Warburg itself consisted only of what is now the UBS Warburg Corporate and Institutional Clients business unit. The e-services business did not exist in 1998 or 1997.

Private and Corporate Clients. The following table sets forth the results of Private and Corporate Clients for the years ended 31 December 1998 and 1997.

		December 1997(1) nillions)	
Operating income:			
Individual clients	4,785		
Corporate clients	1,728		
Operations	448		
Other	64		
Total operating income	7,025	7,005	
Credit loss expense	1,170	1,092	
Operating income	5,855	5,913	
Operating expenses:			
Personnel, general and administrative expenses	4,263	4,497	
Depreciation and amortization	684	660	
Operating expenses	4,947	5,157	
Operating profit before tax	908	756	
(at year end)			
Assets under management (CHF in billions)	434	398	
Total loans	164,840	<u>N/A</u> (2	

Prior to the 1998 merger, the businesses were reported under different management reporting structures. A breakdown of 1997 operating income in accordance with UBS's current management reporting structure is, therefore, not possible.

Total operating income before credit loss expense increased slightly from CHF 7,005 million in 1997 to CHF 7,025 million in 1998. Included in operating income in 1997 was a CHF 97 million pre-tax gain on the sale of Bank Aufina AG. Included in operating income in 1998 were total gains from the sale of Bank Prokredit AG, a leasing and consumer credit company, of CHF 50 million. The small

As of Year Ended

<sup>(2)</sup> Total loans are not available for dates prior to the 1998 merger.

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increase in operating income before credit loss expense from 1997 to 1998 excluding the gains from the divestitures was primarily attributable to improved margins resulting from risk-adjusted pricing.

Private and Corporate Clients' credit loss expenses increased CHF 78 million, or 7.1%, from CHF 1,092 million in 1997 to CHF 1,170 million in 1998, reflecting increased loss expectations.

Personnel, general and administrative expense decreased CHF 234 million, or 5.2%, from CHF 4,497 million in 1997 to CHF 4,263 million in 1998. This decrease primarily reflected reduced costs due to a reduction in headcount from 25,641 in 1997 to 24,043 in 1998 resulting from the sales of Boss Lab SA and Bank Prokredit AG and additional reductions from the closing of redundant branches.

Private Banking. The following table sets forth the results of Private Banking for the years ended 31 December 1998 and 1997.

	= '	ear Ended December
	1998	1997 millions)
Operating income:		
Operating income before credit loss expense	7,223	6,215
Credit loss expense	26	59
Operating income	7,197	6,156
Operating expenses:		
Personnel, general and administrative expenses	2,735	2,869
Depreciation and amortization	126	122
Operating expenses	2,861	2,991
Operating profit before tax (at period end)	4,336	<u>3,165</u>
Assets under Management (CHF in billions):		
Advisory	458	470
Discretionary	149	140
Total	607	610

Operating income increased CHF 1,041 million, or 16.9%, from CHF 6,156 million in 1997 to CHF 7,197 million in 1998. This increase primarily reflected non-recurring gains of CHF 1,058 million realized on the sales of BSI and Adler. Excluding these gains from 1998 operating income, operating income decreased marginally from 1997 to 1998. The decrease primarily reflected adverse market conditions in the second half of 1998. Despite this difficult environment and the occurrence of the 1998 merger on 29 June 1998, Private Banking was able to maintain relatively stable performance, with assets under management decreasing only slightly from CHF 610 billion at 31 December 1997 to CHF 607 billion at 31 December 1998.

Personnel, general and administrative expenses decreased CHF 134 million, or 4.7%, from CHF 2,869 million in 1997 to CHF 2,735 million in 1998. Headcount decreased 2.9% from 7,862 at 31 December 1997 to 7,634 at 31 December 1998. Headcount in Switzerland, along with related personnel costs, decreased primarily from the sales of BSI and Adler. This decrease was partially offset by an increase in headcount outside of Switzerland due to the development of UBS's private banking business outside of Switzerland.

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Depreciation and amortization increased slightly, from CHF 122 million in 1997 to CHF 126 million in 1998.

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UBS Asset Management. The following table sets forth the results of UBS Asset Management for the years ended 31 December 1998 and 1997:

	<b>1998</b> (CHF	Year Ended 31 December 1997 in millions)
Operating income	1,163	1,040
Operating expenses:		
Personnel, general and administrative expense	608	542
Depreciation and amortization	107	95
Operating expenses	715	637
Operating profit before tax	448	403
(at period end):		
Assets under management (CHF in billions):		
Institutional	360	373
Non-institutional	171	131
Total	531	504

Operating income increased CHF 123 million, or 11.8%, from CHF 1,040 million in 1997 to CHF 1,163 million in 1998, reflecting growth in assets under management from UBS Asset Management's acquisition in Japan and positive market performance. Non-institutional assets under management, including assets from Private Banking, increased CHF 40 billion, or 30.5%, from 1997 to 1998. These positive developments were partially offset by a decline in the U.K. business's operating income and assets under management due to short-term performance issues and a very competitive U.K. marketplace.

Personnel, general and administrative expenses increased CHF 66 million, or 12.2%, from CHF 542 million in 1997 to CHF 608 million in 1998. This increase reflects the expansion in Europe and the acquisition of Long-Term Credit Bank of Japan's asset management business during 1998. Principally as a result of these expansions, headcount increased 9.8% from 1,364 at 31 December 1997 to 1,497 at 31 December 1998.

Depreciation and amortization increased CHF 12 million, or 12.6%, from CHF 95 million in 1997 to CHF 107 million in 1998. This increase reflects an increase in goodwill amortization due to additional goodwill recorded in 1998 upon the payment of the remaining obligation to the previous owners of Brinson Partners.

UBS Warburg, The following table sets forth the results of UBS Warburg for the years ended 31 December 1998 and 1997:

	31 December
	1998 1997(
	(CHF in millions)
Operating income:	
Equities	3,334
Fixed income	(267)
Corporate Finance	1,665

31 December

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		December
	<b>1998</b> (CHF in	<b>1997(1)</b> millions)
Treasury Products	2,351	
Non-core Business	(96)	
Total operating income before credit loss expense	6,987	10,888
Credit loss expense	500	300
Operating income	6,487	10,588
Operating expenses:		
Personnel, general and administrative	6,816	8,641
Depreciation and amortization	692	668
Operating expenses	7,508	9,309
Operating profit (loss) before restructuring costs and tax	(1,021)	1,279

<sup>(1)</sup> Prior to the 1998 merger, these businesses were reported under different management reporting structures. A breakdown of 1997 operating income in accordance with UBS's current management reporting structure in effect for 1998 was, therefore, not possible.

Total operating income before credit loss expense decreased CHF 3,901 million, or 35.8%, from CHF 10,888 million in 1997 to CHF 6,987 million in 1998, with decreases recognized across all business areas. Equities experienced a difficult trading environment in the second half of 1998 in addition to recognizing net losses on the Global Equity Derivatives portfolio of CHF 762 million, although this was offset somewhat by high commission levels and income from new issues. Fixed Income's operating income decreased from 1997 to 1998 due to the writedown in 1998 of UBS's holdings in LTCM by CHF 790 million and CHF 725 million in emerging markets. This emerging markets loss consisted of CHF 455 million in losses in Russia, CHF 215 million in Latin America and CHF 55 million in Asia and other Eastern European countries. These losses were somewhat offset by strong primary and secondary bond activity.

Corporate Finance exceeded expectations in 1998 resulting from strong mergers and acquisitions activity and improved results from equity and equity-linked issues. In 1997 and 1998, Treasury Products performed well in cash and collateral trading, as well as in foreign exchange.

Credit loss expense increased CHF 200 million, or 66.7%, from CHF 300 million in 1997 to CHF 500 million in 1998. This increase resulted from increased exposures from the start-up of the leveraged finance business in early 1998 and an increase in over-the-counter derivatives exposures due primarily to counterparty and country rating downgrades resulting from the Asian and Russian crises.

Personnel, general and administrative expenses decreased CHF 1,825 million, or 21.1%, from CHF 8,641 million in 1997 to CHF 6,816 million in 1998. This primarily reflected a reduction in personnel related costs resulting from a reduction in headcount by 25.9% from 18,620 at 31 December 1997 to 13,794 at 31 December 1998 as a result of the merger. Merger integration for UBS Warburg in connection with the 1998 merger was substantially completed during 1998. As discussed above, CHF 1,007 million of accrued payments to personnel were charged against the restructuring reserve in 1998. Adjusting 1998 for this amount, personnel expenses decreased from 1997 by 9.5%.

Depreciation and amortization increased CHF 24 million, or 3.6%, from CHF 668 million in 1997 to CHF 692 million in 1998. This reflected increased goodwill amortization in 1998 due to the acquisition of Dillon Read & Co., Inc. in September 1997 and the accelerated amortization of

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goodwill on Russian and Brazilian subsidiaries of CHF 35 million due to weak market conditions in these countries in 1998.

UBS Capital. The following table sets forth the results of UBS Capital for the years ended 31 December 1998 and 1997:

	311	December
	1998	1997
	(CHF in	millions)
Operating income	585	492
Operating expenses:		
Personnel, general and administrative expense	156	110
Depreciation and amortization	1	1
Operating expenses	157	111
Operating profit before tax	428	381
(at period end)		
Investments (at book value)	1,748	1,080

Operating income increased CHF 93 million, or 18.9%, from CHF 492 million in 1997 to CHF 585 million in 1998, reflecting generally favorable conditions in Western markets allowing for the disposals of investments in Switzerland, the United States, and the Benelux and Nordic region. UBS Capital's portfolio in 1998 was, and it continued to be during 1999, primarily focused on the United States and Western Europe with minor exposure to Latin America and Asia. Therefore, the emerging markets crises which took place during 1998 had little impact on the division's performance.

Personnel, general and administrative expenses increased CHF 46 million, or 41.8%, from CHF 110 million in 1997 to CHF 156 million in 1998. Higher performance-related compensation in 1998 than in 1997 primarily resulted from the stronger performance in 1998. Staff losses due to the merger were

UBS Capital made investments totaling approximately CHF 800 million during 1998 compared to approximately CHF 600 million during 1997, further demonstrating steady growth in its investment

Corporate Center. The following table sets forth the results of Corporate Center for the years ended 31 December 1998 and 1997.

	31 December 1998 1997 (CHF in millions)		
Operating income:			
Operating income before credit loss expense	296	518	
Credit loss expense	(745)	<u>(173</u> )	
Operating income	1,041	691	
Operating expenses:			
Personnel, general and administrative expenses	1,855	215	
Depreciation and amortization	215	216	
Operating expenses	2,070	431	
Operating profit (loss) before restructuring costs and tax	(1,029)	260	

Operating income before credit loss expense from Corporate Center activities decreased CHF 222 million, or 42.9%, from CHF 518 million in 1997 to CHF 296 million in 1998, reflecting a CHF 370 BNY\_CPS NO MARKS

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million charge resulting from the write-down in 1998 of UBS's investment in LTCM. In addition, revenues attributable to Corporate Center arise from the funding, capital and balance sheet management, and the management of foreign currency earnings activities undertaken by Group Treasury.

Personnel, general and administrative expenses increased CHF 1,640 million, or 763%, from CHF 215 million in 1997 to CHF 1,855 million in 1998, primarily resulting from a CHF 842 million provision taken in 1998, for the settlement in the United States of the Holocaust-related litigation, additional provisions for litigation and adjustments to the pricing of interdivisional allocations on the basis of service level agreements.

Depreciation and amortization decreased CHF 1 million, or 0.5%, from CHF 216 million in 1997 to CHF 215 million in 1998. This represented the charge for depreciation on goodwill and intangibles, information technology infrastructure, real estate and other fixed assets.

# UBS Financial Targets

UBS focuses on four key financial targets. These targets are to achieve:

- A pre-goodwill return on equity, or "RoE," averaging between 15% and 20%, across periods of varying market conditions.
- · Double-digit average annual growth in pre-goodwill earnings per share, across periods of varying market conditions.
- Focus and downward pressure on UBS's cost/income ratio.
- Strong growth in net new money in UBS's private client businesses.

Adjusted for the final provision of CHF 200 million relating to the U.S. global settlement, UBS's annualized pre-goodwill return on equity for the first six months of 2000 was 31.9%. Pre-goodwill earnings per share grew 92% over the first six months of 1999, adjusted for divestments and one-off provisions, reaching UBS's target of double-digit growth. UBS's cost/income ratio is well below that of the first half of 1999. After a positive start to the year, net new money in the private client businesses was slightly negative in the second quarter of 2000, against a more muted market background for asset growth than the first quarter.

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UBS's performance against its performance targets for the six months ended 30 June 2000 and the year ended 31 December 1999 are as follows:

# **UBS Performance Against Targets**

	For the Six Months Ended 30 June 2000	For the Year Ended 31 December 1999
RoE (%, annualized)		_
As reported	29.5	22.4
Before goodwill amortization and adjusted for significant financial events <sup>1, 2</sup>	31.9	18.2
Basic EPS (CHF) <sup>3</sup>		
As reported	10.91	15.20
Before goodwill amortization and adjusted for significant financial events <sup>1,2</sup>	12.01	12.37
Cost/income ratio (%)		
As reported	70.4	69.9
Before goodwill amortization and adjusted for significant		
financial events <sup>1,2</sup>	67.8	73.3
Net New Money for Private Client Businesses 4	4	5

<sup>(1)</sup> The amortization of goodwill and other purchased intangible assets are excluded from the calculation.

There can be no assurance that UBS will be able to achieve its financial targets, and these targets are subject to change at the discretion of UBS's management. A variety of factors could prevent UBS from achieving these targets, including the factors referred to under "Cautionary Note Regarding Forward-Looking Information.'

# Liquidity and Capital Resources

Group liquidity and capital management is undertaken at UBS by Group Treasury as an integral asset and liability management function. For a detailed discussion of UBS's asset and liability management, see "-Asset and Liability Management" and for a detailed discussion of UBS's liquidity risk -Asset and Liability Management—Liquidity and Funding Management.'

Consolidated Cash Flows. In the half year to 30 June 2000, cash equivalents decreased CHF 13,788 million, principally as a result of operating activities. UBS's net profit of CHF 4,268 million was more than offset by a high net cash outflow for repurchase and reverse repurchase agreements, cash collateral on securities borrowed and lent and for investments in trading positions. Negative cash flow of CHF 2,293 million from investing activities was principally due to the purchase of financial investments. Net cash inflow from financing activities of CHF 14,507 million was principally generated

<sup>(2)</sup> Significant financial events are excluded from the calculation. In 1999, these events included the disposal of the registered shares of Julius Baer, the sale of UBS's 25% stake in Swiss Life/Rentenanstalt, the sale of UBS's international Global Trade Finance business, and the pre-tax gains on Long Term Capital Management, L.P., the one-time credit recognized during the fourth quarter of 1999 in connection with excess pension fund employer prepayments, the additional provisions recognized in 1999 in connection with the U.S. global settlement and the utilization of the restructuring provision relating to the 1998 merger. In the first six months of 2000, these events included the further provision recognized in relation to the U.S. global settlement.

<sup>(3)</sup> The 1999 figures are restated for the two-for-one stock split relating to the UBS ordinary shares, which became effective on 8 May 2000.

<sup>(4)</sup> For this purpose, Private Client Businesses consist of the UBS Warburg Private Clients business unit and the UBS Switzerland Private Banking business unit. Excludes interest and dividend income

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by the issuance of CHF 20,754 million in money market paper and CHF 7,452 million in long-term debt, offset by the repayment of CHF 10,794 million of long-term debt, dividend payments of CHF 2,164 million and treasury share transactions.

UBS generated significant positive cash flow during the year ended 31 December 1999 resulting in a net increase in cash equivalents of CHF 18,599 million. Operating activities provided a net cash flow of CHF 3,338 million during the year ended 31 December 1999. The strong positive results and reduction in UBS's customers' loan exposures at UBS Warburg during the year, offset in part by a net cash outflow from trading-related balances, generated the net positive cash flow from operating activities. Net cash from investing activities included cash outflows due to the purchase of property and equipment and investments in subsidiaries and associates, which were more than offset by positive cash flows generated from the sale of subsidiaries and associates, property and equipment and financial investments. The net cash inflow from financing activities was principally due to the issuance of CHF 13,128 million in money market paper and CHF 12,661 million in long-term debt which was partially offset by the payment of dividends, treasury share transactions, the repayment of CHF 7,801 million in long-term debt and minority interests.

During the year ended 31 December 1998, UBS's net cash outflows from operating and financing activities more than offset its net cash inflow from investing activities resulting in a decrease in UBS's cash equivalents of CHF 8,675 million. The main contributor to the net decrease in cash equivalents was the negative cash flow from financing activities of CHF 12,335 million. This negative cash flow was primarily due to the repayment of long-term debt, the reduction in money market paper outstanding, the payment of dividends and treasury share transactions, partially offset by the issuance of long-term debt. Positive net cash flow from investing activities resulted primarily from the sale and maturity of financial investments.

During the year ended 31 December 1997, UBS's net cash outflows of CHF 35,895 million from operating and investing activities more than offset UBS's net cash inflow from financing activities of CHF 29,015 million resulting in a decrease in cash equivalents of CHF 7,451 million. UBS's operating activities generated negative net cash flow principally due to a net increase in its trading related balances which was only partially offset by strong operating results before the restructuring reserve. Investing activities generated a net cash outflow of CHF 1,671 million during the period primarily due to the purchase of property and equipment and financial investments. Net cash inflow from financing activities resulted principally from the issuance of long-term debt and money market paper.

Capital Resources. Capital management is undertaken at UBS by Group Treasury as an integral asset and liability management function. UBS does not have any material commitments for capital expenditures as of 30 June 2000. UBS's overall capital needs are continually reviewed to ensure that its capital base can appropriately support the anticipated needs of the divisions as well as the regulatory capital requirements. See "-Asset and Liability Management."

The Bank for International Settlements, or "BIS," is an international organization fostering the cooperation of central banks and international financial institutions. Among other activities, it provides guideline formulas for evaluating capital adequacy.

As the following table shows, UBS's BIS Tier 1 Ratio increased from 9.3% at 31 December 1998 to 10.6% at 31 December 1999 primarily resulting from a significant increase in retained earnings coupled with a reduction in risk weighted assets. The decrease in risk weighted assets is principally a result of reduced positive replacement values, off balance sheet contingent liabilities and the reduction in the size of the international loan book.

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UBS's BIS Tier 1 Ratio has continued to increase, from 10.6% at 31 December 1999 to 12.1% at 30 June 2000. The effect of UBS's share buy back program was more than offset by a significant increase in UBS's retained earnings as well as a further reduction in risk weighted assets.

	Pro Forma(1) 30 June 2000	<b>30 June</b> <b>2000</b> CHF in millions ex	1999	l December 1998
BIS Tier 1 Capital	24,982	31,904	28,952	28,220
BIS Tier 1 and Tier 2 Capital	35,921	42,173	39,682	40,306
BIS Tier 1 Capital Ratio	8.51%	12.1%	10.6%	9.3%
BIS Tier 1 and Tier 2 Capital Ratio	12.24%	15.9%	14.5%	13.2%
Balance sheet risk-weighted assets	239,359	210,538	214,011	237,042
Off balance sheet and other positions	41,718	41,718	48,282	50,659
Market risk positions	12,450	12,450	10,813	16,018
Total BIS risk-weighted assets	293,527	264,706	273,106	303,719

<sup>(1)</sup> Gives effect to the combined pro forma financial position of UBS and PaineWebber.

The ratios measure capital adequacy by comparing UBS's eligible capital with the risk-weighted asset positions, which include balance sheet assets, the net positions in securities not held in the trading portfolio, off-balance sheet transactions converted into their credit equivalents and market risk positions at a weighted amount to reflect their relative risk. See Note 33c in UBS's consolidated financial statements for additional information on capital adequacy.

The calculation of capital requirements applicable to UBS under the Swiss Federal Banking Commission's regulations differs in certain respects from the calculation under the BIS guidelines. Most importantly:

- where the BIS currently does not apply risk weightings above 100% to any asset category, the Swiss Federal Banking Commission applies risk weightings of greater than 100% to certain kinds of assets (for example, real estate, bank premises, other fixed assets, equity securities and unconsolidated participations); and
- where the BIS guidelines apply a 20% risk weighting to obligations of OECD banks, the Swiss Federal Banking Commission's regulations apply risk weightings of 25% to 75% (depending upon maturities) to obligations of OECD banks.

As a result of these differences, UBS's risk-adjusted assets are higher, and its ratios of total capital and Tier 1 capital are lower, when calculated pursuant to the Swiss Federal Banking Commission's regulations as compared to the BIS guidelines. However, since the BIS and Swiss Federal Banking Commission first implemented their risk-based capital guidelines and regulations in 1987, UBS and its predecessor banks have always had total capital and Tier 1 capital in excess of the minimum requirements of both the BIS and the Swiss Federal Banking Commission. For the years ended 31 December 1998 and 31 December 1999 and the six-months ended 30 June 2000, UBS has maintained significant levels of total capital and Tier 1 capital in excess of the minimum requirements of both the BIS and the Swiss Federal Banking Commission. Although no assurance can be given that UBS will continue to have total capital and Tier 1 capital in excess of the minimum requirements of both the BIS and the Swiss Federal Banking Commission, UBS does not expect that credit losses, risk-weighted asset growth and similar events will eliminate UBS's excess total capital or Tier 1 capital.

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UBS is committed to maintaining a strong capitalization and rating as a distinguishing characteristic of UBS for both clients and shareholders. On 12 March 1999, UBS introduced a treasury stock buy-back program, which was intended to run for a period of two years. At 31 December 1998, UBS held 8,300,300 shares, as adjusted for the two-for-one stock split that became effective on 8 May 2000, or 2% of its outstanding shares, as treasury stock. As of 31 December 1999, a total of 15,660,220 shares, as adjusted for the two-for-one stock split, or 3.6%, had been acquired as treasury stock. This amount includes 1,053,082 shares that are at the disposal of UBS's Board of Directors. The objective of the buy-back program was to utilize the shares for acquisitions and the employee stock ownership program. UBS has subsequently concluded that this program was too limited for its purposes because of the continuous increase in capital that was projected to arise from on-going retained earnings, the selective reduction in the risk profile and increasing capital efficiency.

For this reason, UBS announced in December 1999 that it would replace the treasury stock buy-back program with a Swiss-specific program targeted at Swiss institutional shareholders, which is the only tax-efficient means that has been identified to achieve cancellation. This is called a "second trading line" program. At UBS's annual shareholders' meeting on 18 April 2000, shareholders approved the repurchase of shares up to a maximum amount of CHF 4 billion, through the second trading line program. The second trading line program was implemented in January 2000 and concluded on 28 June 2000. During this time UBS repurchased 18,421,783 shares, representing 4.3% of its share capital, at an average price of CHF 217.00. The final cancellation of the shares bought back through the second trading line requires shareholders' approval which the board of directors will seek at the annual general meeting scheduled for April 2001.

Balance Sheet. UBS maintains a significant percentage of liquid assets, including collateralized receivables and trading portfolios that can be converted into cash on relatively short notice and with a limited impact on UBS's results in order to meet short-term funding needs. Collateralized receivables include reverse repurchase agreements and cash collateral on securities borrowed which are secured by U.S. government and agency securities, and marketable corporate debt and equity securities and a portion of UBS's loans and due from banks which are secured primarily by real estate. The value of UBS's collateralized receivables and trading portfolio will fluctuate depending on market conditions and client business. The individual components of UBS's total assets may vary significantly from period to period due to changing client needs, economic and market conditions and trading strategies.

Total assets increased CHF 47,419 million, or 5.3%, at 30 June 2000 compared to total assets at 31 December 1999. This was principally a result of an increase in cash collateral on securities borrowed, reverse repurchase and trading portfolio assets, which was partially offset by significant decreases in cash and balances with central banks and money market paper as liquidity levels were adjusted following Y2K, a reduction in positive replacement values resulting from decreases in derivative products, and decreases in amounts due from banks.

Total liabilities increased CHF 46,151 million, or 5.3%, at 30 June 2000, compared to total liabilities at 31 December 1999, principally due to a significant increase in amounts due under repurchase agreements, cash collateral on securities lent and trading portfolio liabilities and an increase in money market paper issued, offset in part by a decrease in negative replacement values resulting from decreases in derivative products.

In the course of the first half of 2000, UBS's long-term debt portfolio decreased from CHF 56.3 billion at 31 December 1999 to CHF 53.0 billion at 30 June 2000. During this half year CHF 7,452 million of long-term securities were issued while CHF 10,794 million matured. UBS believes the maturity profile of the long-term debt portfolio is well balanced with slight bias towards shorter-term maturities to match the maturity profile of UBS's assets.

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The following table sets forth information regarding total shareholders' equity at 30 June 2000 and 31 December 1999 and 1998.

	30 June	30 June 31 D	
	2000	1999	1998
	(CHF in	millions, exce	pt ratios)
Total shareholders' equity	31,876	30,608	28,794
Total shareholders' equity to total assets	3.4%	3.4%	3.3%

Shareholders' equity increased CHF 1,268 million, or 4.1%, from 31 December 1999 to 30 June 2000. The increase in treasury shares was more than offset by the increase in net income, resulting in a steady increase in total shareholders' equity.

*Credit Ratings.* UBS uses the debt capital markets to fund a significant portion of its operations. The cost and availability of debt financing is influenced by UBS's credit ratings. Credit ratings are also important in certain markets and in entering into certain transactions, such as derivative transactions. A reduction in UBS's credit ratings could increase its borrowing costs and limit its access to the capital markets. UBS has been able to maintain strong credit ratings over the past few years, even during periods of a difficult trading environment.

The following table sets forth UBS's credit ratings on its long-term debt as of 30 June 2000 and 31 December 1999 and 1998.

	30 June	31 D	December	
	2000	1999	1998	
Moody's, New York	Aa1	Aa1	Aa1	
Fitch/IBCA, London	AAA	AAA	AAA	
Standard & Poor's, New York	AA+	AA+	AA+	
Thomson BankWatch, New York	AA	AA	AA	

Each of these ratings reflects only the view of the applicable rating agency at the time the rating was issued, and any explanation of the significance of such rating may be obtained only from such rating agency. There is no assurance that any such credit rating will remain in effect for any given period of time or that such rating will not be lowered, suspended or withdrawn entirely by the applicable rating agency, if in such rating agency's judgment, circumstances so warrant. Moody's announced on 28 April 2000 that it had changed its outlook for its long-term rating of UBS AG from stable to negative.

# Recent Accounting Developments

For a discussion of recent accounting developments, including those that have not yet been adopted, see Note 1 to UBS's consolidated financial statements, which are included elsewhere in this document.

# Risk Management

The risk management process is an integral part of UBS's commitment to providing consistent high quality returns for its shareholders. UBS believes that the delivery of superior shareholder returns depends on achieving an appropriate balance between risk and return. This requires a management process that gives appropriate focus to risk as well as returns and which integrates this approach with the management of UBS's balance sheet and capital. For this reason, UBS restructured the Corporate Center in the course of 1999 to establish an integrated group-wide function under the Chief Financial Officer, or "CFO," to address all aspects of finance, strategic planning, risk control and balance sheet and capital management.

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The approach to risk management and control at UBS recognizes that risk is integral to its business. UBS's risk processes, which have evolved over a number of years, seek to limit the scope for adverse variations in UBS's earnings and in particular to protect UBS from the risk of loss in the event of unlikely, but possible, stress scenarios arising from any of the material risks which it faces. UBS's Risk Policy Framework focuses on the procedures for managing and controlling the risks that can affect the volatility of earnings from period to period, and distinguishes between the following three types of risk:

- Primary risks: risks inherent in the businesses that UBS undertakes. The principal primary risks are credit risk and market risk.
- Group risks: risks that UBS faces at the Group level in managing its business and balance sheet. Principal group risks are tax risk, liquidity and funding risk and residual balance sheet related interest rate risk.
- Consequential risks: risks that UBS faces as a consequence of the operational activities it undertakes to provide services to customers. This is sometimes referred to as "operational risk." Principal consequential risks are transaction processing risk, legal risk, compliance risk, liability risk and security risk.

UBS's risk framework recognizes that an effective risk management and control process depends on sound processes to identify risks, and to establish and maintain limits and procedures to control these risks. UBS's Chief Risk Officer, or "CRO," has overall responsibility for ensuring that the limits and procedures are appropriate and are adhered to for risks other than credit risk. The Chief Credit Officer, or "CCO," has overall responsibility for ensuring that the limits and procedures are appropriate and are adhered to for credit risk. Credit risk remains the single largest risk that UBS faces. The limits and procedures are designed to keep UBS's risk exposures within the parameters determined by the UBS Board of Directors. These limits and procedures take into account not only the external environment that UBS faces, but also UBS's internal capabilities to manage the risk, including issues such as the availability of appropriate information processing systems and the availability of suitably qualified staff to manage and control the risk.

The Board of Directors establishes the risk parameters within which UBS operates and reviews a report on UBS's risk profile from the CCO and the CRO on at least a quarterly basis. The Board of Directors establishes two limits: normal earnings volatility and potential losses under a stress scenario. UBS's risk appetite defines the amount of earnings volatility that the Board of Directors deems to be acceptable in normal market conditions in order to achieve divisional growth targets. This potential volatility is measured by the risk control organization using measures that estimate statistically possible losses. Value at risk, or "VaR," methodology is the principal quantitative measure UBS uses for evaluating risk

UBS's risk bearing capacity seeks to establish a limit to the potential scale of the loss that UBS might face in unlikely but possible stress situations. Stress loss limits are set by the Board of Directors taking into account UBS's overall earnings capacity. They are set in order to protect UBS from unacceptable damage to annual earnings, dividend paying capability, business viability and reputation. UBS currently adopts this approach to risk limits in the context of its trading activities and its country risk credit exposure. In addition, the Board of Directors approves UBS's key risk policies and the Chairman's office maintains an ongoing oversight of the integrity of the risk management and control processes through UBS's internal audit function.

The responsibility for implementing the risk framework on a day to day basis is delegated by the Board of Directors to the Group Executive Board, which allocates risk limits to the divisions and monitors UBS's aggregate risk profile on an ongoing basis. The Group Executive Board, together with

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the CRO and CCO, constitutes itself as UBS's Risk Council and usually meets twice a month to review outstanding risk issues, large exposures and significant transactions. In addition, the Group Executive Board has established a Group Risk Committee and a Group Governance Committee. These committees, which meet quarterly, consist of representatives of the risk control organization at the Corporate Center and from the business groups and consider issues relating to the implementation and development of the risk framework.

Each business group also has a risk management and control structure in place which is appropriate to its particular business profile. The CRO and CCO have risk control staff who are located in each business group and who are responsible for ensuring that the business group implements the Group-wide risk policies and procedures appropriately. They ensure that all risks are adequately taken into account in assessing the risk profile of the business groups' business activities. The focus is on identifying those infrequent events with a potentially severe impact. In addition, each business group has its own structure of risk management and governance committees. This is designed to ensure that there is an ongoing review of the risk profile that the business group faces in new business initiatives and in large and complex transactions and that any requirement for amendments to risk policies or limits is identified and, where appropriate, is escalated in a timely manner to the Group Executive Board.

# Analysis of Risks

Within UBS's risk framework, UBS has identified a number of risk factors as being of particular importance to its business. The following section summarizes the main trends and developments in the key risks that UBS faces.

Credit Risk. Credit risk is the risk of loss resulting from the default of an obligor or counterparty. UBS's definition of credit risk includes counterparty and country transfer risk, as well as settlement risk. Credit risk is inherent in traditional banking products, such as loans and commitments to lend money in the future or contracts to support clients' obligations to third parties, such as letters of credit. Credit risk is also inherent in derivative contracts and other traded products, such as bonds and equity investments. In view of the significance of credit risk for UBS, the approval and monitoring of new transactions giving rise to credit risk plays a central part in UBS's risk control process. Credit approval authorities are exercised independently from the business units. Credit authority is dependent on the amount involved, quality, security and tenor of the transaction as well as on the experience and competence of the credit professionals entrusted with this function.

In order to manage UBS's exposure to credit risk effectively, and in particular to encourage appropriate pricing of transactions involving credit, UBS measures its exposure to credit risk using a forward looking statistical estimate of the expected loss based on the estimated probability of default of UBS's counterparties. Such estimates are based on the volume and type of exposure, the value of potential collateral or support, and the quality of each counterparty. The quality of the counterparty is expressed in a rating with a specific default probability. For this purpose, UBS classifies all counterparties into a 14 point rating scale and the transfer risk into a 15 point country rating scale.

<u>Composition of Credit Risk.</u> Credit risk is assumed, as an integral part of their business, by UBS Warburg and UBS Switzerland.

The composition of UBS's credit exposure differs appreciably between these two business groups. At 30 June 2000, a substantial majority of UBS Warburg's counterparties fell into the internal counterparty rating categories C1-C5 both with respect to banking products (83%) and the traded products portfolio (97%). UBS's internal rating classes C1-C5 compare to Moody's Investor Services ratings Aaa to Baa3 and are considered investment grade. UBS Warburg's counterparties are primarily sovereigns, insurance companies, financial institutions, multi-national corporate clients and investment

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funds. UBS Warburg's exposure to lower rated customers is generally collateralized or otherwise structurally supported. UBS's aggregate, unsecured exposure to hedge funds measured in terms of net replacement value amounted to USD 5 million at 30 June 2000 compared to USD 55 million at 31 December 1999 and USD 81 million at 31 December 1998.

By contrast, the largest single component of the loan portfolio within UBS Switzerland consists of residential mortgage lending in Switzerland, over half of which is classified within UBS's lowest internal investment grade rating class of C5. The rating of the remainder of the Swiss portfolio, excluding mortgages, is fairly widely spread with the largest concentration being in rating classes C3-C5 comparable to Moody's rating of A2 to Baa3. Credits to Private Clients are predominately extended against the pledge of marketable securities and against single-family real estate property.

The continued improvement in the Swiss economy and property markets has aided in the overall improvement in the quality of this portfolio. UBS Switzerland's largest exposure at 30 June 2000 was to private households in Switzerland.

<u>Loan Portfolio</u>. The UBS Warburg loan portfolio remained unchanged during the first half of 2000. In 1999 this portfolio had been significantly reduced. This was a continuation of the strategy that began immediately after the 1998 merger with the objective of improving the risk/reward profile of the international lending business. This initiative included the shift in focus away from Emerging Markets and into high quality credits in the major OECD (Organization for Economic Cooperation and Development) countries and the sale of the non-Swiss portion of the Global Trade Finance business.

The overall impact of this shift has been a reduction in UBS Warburg's international banking portfolio (consisting of loans and unfunded commitments to corporates and institutional clients, excluding banks) from over CHF 250 billion at June 1998 to CHF 96 billion by 30 June 2000 (CHF 99 billion by 31 December 1999).

The following table shows UBS's loan portfolio and related allowances and provisions by business groups at 30 June 2000 and 31 December 1999.

	UBS Sw	itzerland		S Asset gement	UBS V	Varburg	Co	rporate Center		Total
All amounts in CHF millions	June 00	Dec 99	June 00	Dec 99	June 00	Dec 99	June 00	Dec 99	June 00	Dec 99
Loans to Banks (Gross)	11,673	8,780	352	181	14,442	21,481	93	343	26,560	30,785
Loans to Customers (Gross)	188,579	191,180	59	32	54,758	55,670	1,022	347	244,418	247,229
Loans, Gross	200,252	199,960	411	213	69,200	77,151	1,115	690	270,978	278,014
Counterparty Allowance	9,267	10,447	_	_	1,764	1,550	6	6	11,037	12,003
Country Allowance					1,166	1,246			1,166	1,246
Allowances for Loan Losses(1)	9,267	10,447			2,930	2,796	6	6	12,203	13,249
Loans, Net of Allowances	190,985	189,513	411	213	66,270	74,355	1,109	684	258,775	264,765
Counterparty Provision for Contingent Claims	12	_	_	_	24	19	_	_	36	19
Country Provision for Contingent Claims					151	130			151	130
Total Provisions(2)	12				175	149			187	149
Summary:										
Allowances & Provisions for Counterparty Risk	9,279	10,447	_	_	1,788	1,569	6	6	11,073	12,022
Allowances & Provisions for Country Risk					1,317	1,376			1,317	1,376
Total Allowances & Provisions	9,279	10,447			3,105	2,945	6	6	12,390	13,398

<sup>(1)</sup> Deducted from assets.

<sup>(2)</sup> Booked as liabilities.

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See "—Selected Statistical Information—Loans" for a breakdown of the loan exposure by type of borrower.

Over-the-Counter Derivative Contracts. A significant proportion of UBS Warburg's credit risk arises from its trading activities, including its trading of derivative products. The provision of risk management solutions that involve the use of derivative products is a core service that UBS offers to its clients. Derivative products by their nature are particularly sensitive to changes in market prices and consequently UBS pays close attention to the management and control of these risks. UBS's credit standards for entering into unsecured derivative contracts are very high and particular emphasis is placed on the maturity profile. Ninety-seven percent of UBS Warburg's credit risk on derivative products falls within UBS's internal rating classes C1-C5. Transactions with counterparties of lower quality are generally conducted only on a secured basis. A new system has been introduced in February 2000 to monitor credit risk exposure to derivative contracts on the basis of a statistically calculated potential exposure, or Potential Credit Exposure or "PLE," which will allow an even more precise valuation of the credit equivalents.

<u>Settlement Risk.</u> Due to UBS's international business, UBS is also exposed to settlement risk. Settlement risk arises in transactions involving the exchange of values where a counterparty fails to honor its obligation to deliver cash or securities. This risk is particularly significant in relation to foreign exchange and precious metals transactions. UBS limits its exposure to settlement risk by tolerance levels assigned to each counterparty in relation to its rating. In addition, UBS monitors this risk on a permanent basis and seeks to shorten, as much as practicable, the period during which UBS is exposed. UBS has also been an active participant in an industry initiative to establish a new organization, called CLS Bank, which is being established in order to substantially reduce settlement risk between major international financial institutions. Participation in regulated payment and securities clearing systems also reduces settlement exposure.

<u>Country Risk Exposure.</u> UBS's definition of country risk comprises all cross-border exposures from loans, derivative products and trading products. This definition includes its own intracompany cross-border positions, which amounted to CHF 419 billion at 30 June 2000, about 49% of the total non-emerging market country risk exposure of CHF 851 billion. At 30 June 2000, 98.0% of UBS's country risk exposure was included in its three highest internal ratings classes. This portion of UBS's country risk exposure was with OECD countries where the risk of default is judged to be negligible. The following table summarizes UBS's country transfer risk exposure grouped by rating classes as of 30 June 2000 compared to 31 December 1999 and 31 December 1999 compared to 31 December 1998.

	Banking Products	Traded Products(1)	Tradable Assets(2)	Total
Country Categories				
Industrialized Countries				
Countries rated S0 - S2	496,212	183,839	170,784	850,835
Change from December 1999	-8,512	27,738	-48,711	-29,485
Change December 1999/December 1998	28,270	-23,380	26,207	31,097

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Country Categories	Banking Products	Traded Products(1) (CHF in r	Tradable Assets(2) nillions)	Total
Emerging Markets				
Countries rated S3 - S14	11,020	3,478	2,941	17,439
Change from December 1999	-5,610	-1,967	414	-7,163
Change December 1999/December 1998	-7,533	-1,794	1,500	-7,827
Total	507,232	187,317	173,725	868,274
Change from December 1999	-14,122	25,771	-48,297	-36,648
Change December 1999/December 1998	20,737	-25,174	27,707	23,270

<sup>(1)</sup> Traded products consists of derivative instruments and repurchase agreements.

The remaining 2.0%, or CHF 17.4 billion, of UBS's country risk exposure is to emerging markets that are classified in rating classes S3 to S14. This exposure has decreased as a result of the restructuring of the international loan portfolio and the exit from the non-Swiss Global Trade Finance business in 1999. Total exposure to the emerging markets group of countries fell by CHF 7.2 billion between 31 December 1999 and 30 June 2000 — a reduction of 29% — and by CHF 15.0 billion between 31 December 1998 and 30 June 2000 — a reduction of 46%. In view of the higher risk associated with emerging markets, UBS closely monitors this exposure on an ongoing basis within the country limits approved by the Board of Directors. All significant new transactions in emerging and distressed markets require approval from the respective country risk manager in addition to the standard counterparty credit approval. The country risk limit operates as the primary limit for such transactions and extension of credit may be denied on the basis of a country risk limit even though adequate counterparty limits may be available for the customer concerned.

The following table analyzes the emerging markets exposures by the major geographical areas as of 30 June 2000 compared to 31 December 1999 and 31 December 1999 compared to December 1998.

Region	Banking Products	Traded Products(1) (CHF in millions)	Tradable Assets(2)	Total
Emerging Europe	711	210	351	1,272
Change from December 1999	-208	-38	-68	-314
Change from December 1999/December 1998	-402	-6	239	-169
Emerging Asia	5,152	1,657	1,257	8,066
Change from December 1999	149	-2,216	78	-1,989
Change from December 1999/December 1998	-4,230	-971	850	-4,351
Latin America	3,168	998	1,267	5,433
Change from December 1999	-5,001	333	454	-4,214
Change from December 1999/December 1998	-1,649	-603	371	-1,881
Africa/Middle East	1,989	613	66	2,668
Change from December 1999	-550	-46	-50	-646
Change from December 1999/December 1998	-1,252	-214	40	-1,426

<sup>(2)</sup> Tradeable assets consist of equity and fixed income financial instruments held for trading purposes, which are marked to market on a daily basis.

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Region	Banking Products	Traded Products(1) (CHF in millions)	Tradable Assets(2)	Total
Total	11,020	3,478	2,941	17,439
Change from December 1999	-5,610	-1,967	414	-7,163
Change from December 1999/December 1998	-7,533	-1,794	1,500	-7,827

<sup>(1)</sup> Traded products consists of derivative instruments and repurchase agreements.

Impaired loans were reduced from 31 December 1998 to 31 December 1999 by approximately CHF 1.4 billion and non-performing loans by about CHF 1 billion.

See "—Selected Statistical Information—Cross-Border Outstandings" for additional details on UBS's country risk exposures.

<u>Impaired and Non-Performing Loans</u>. UBS classifies a loan as impaired when it determines that there is a high probability that UBS will suffer a partial or full loss. A provision is then made with respect to the probable loss to be incurred for the loan in question. Within this category, non-performing loans are defined as loans where payment of interest, principal or fees is overdue for 90 days.

The following table provides a breakdown by business groups of the impaired and non-performing loans as of 30 June 2000 and 31 December 1999. UBS Asset Management did not have any impaired loans or non-performing loans in any of the periods presented.

	UE	S Switzerland	UBS Warburg		Cor	porate Center	UBS Group		
	30 June 2000	31 December 1999							
				(CHF in	millions)				
Impaired Loans:									
Total impaired loans	16,658	19,166	4,310	3,226	43	64	21,011	22,456	
Allocated allowances	9,267	10,447	2,279	2,018	6	_6	11,552	12,471	
Impaired loans, net of allowances	7,391	8,719	2,031	1,208	<u>37</u>	<u>58</u>	9,459	9,985	
Non-Performing Loans:									
Total non-performing loans	10,270	11,416	1,772	1,594	43	63	12,085	13,073	
Allocated allowances	6,486	7,315	1,383	1,341	_5	_5	7,874	8,661	
Non-performing loans, net of allowances	3,784	4,101	389	253	38	58	4,211	4,412	

Non-performing loans have decreased to CHF 12,085 million at 30 June 2000 from CHF 13,073 million at 31 December 1999. This positive result was principally due to the unexpectedly strong performance of the economy in Switzerland, especially in the second quarter. Previous provisions were established against a background of several years of relatively low growth in the Swiss economy and relatively high credit losses. Since the beginning of this year, the Swiss economy started improving, and accelerated further during the last quarter, with the Swiss National Bank recently raising its 2000 growth forecast from 1.8% to 3.0%. In particular, this turnaround has affected real estate values and the real estate construction market, which has led to recoveries of provisions against loans in these portfolios. UBS expects to recognize additional recoveries if current economic trends continue. Non-performing loans decreased to CHF 13,073 million at 31 December 1999 from CHF 16,113 million at 31 December 1998. The reduction reflects an accelerated writedown in the Swiss domestic portfolio, a substantial reduction in UBS's emerging markets exposure, a significant improvement in the macroeconomic situation in Switzerland and a faster than expected recovery in key Asian economies.

<sup>(2)</sup> Tradeable assets consist of equity and fixed income financial instruments held for trading purposes, which are marked to market on a daily basis.

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The following table provides a breakdown of impaired loans by type at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	<b>31 December 1999</b> (CHF in millions)	31 December 1998
Loans (Gross)	270,978	278,014	330,964
Impaired Loans:			
Counterparties:			
Non-performing loans	11,625	12,649	15,717
Other impaired loans	8,677	9,096	9,884
Sub-total	20,302	21,745	25,601
Country:			
Non-performing loans	460	424	397
Other impaired loans	249	287	449
Sub-total	709	711	846
Total impaired loans	21,011	22,456	26,447
Ratios:			
Impaired loans as a percentage of gross loans	7.8%	8.1%	8.0%
Non-performing loans as a percentage of gross loans	4.5%	4.7%	4.9%

See "—Selected Statistical Information—Impaired, Non-Performing and Restructured Loans" for further information on impaired and non-performing loans.

<u>Allowances and Provisions</u>. The adequacy of the allowances and provisions that UBS makes for impaired loans is assessed by the Credit Risk Management and Control function which is independent from the business units. Allowances and provisions are determined based upon an individual assessment of counterparties and countries and their creditworthiness as well as the amount of collateral available to UBS to offset against the probable loss. UBS believes that the probable losses in its portfolio are adequately covered by its allowances and provisions.

The following table provides a breakdown of allowances and provisions by type at 30 June 2000 and 31 December 1999 and 1998.

	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Counterparties:			
Allowances for non-performing loans	7,435	8,243	9,609
Allowances for other impaired loans	3,602	3,760	3,484
Subtotal allowances and provisions for counterparty risk	11,037	12,003	13,093
Country:			
Allowances for non-performing loans	439	418	397
Allowances for other impaired loans	76	50	92
Subtotal allowances and provisions for country risk	515	468	489



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	30 June 2000	31 December 1999 (CHF in millions)	31 December 1998
Allowances and provisions for country risk	802	908	961
Allowances for contingent liabilities	36	19	435
Total allowances and provisions for credit losses	12,390	13,398	<u>14,978</u>
Allowances and provisions for credit losses as a percentage of gross loans	4.6%	4.8%	4.5%
Allowances and provisions for credit losses as a percentage of impaired loans	58.9%	59.7%	56.6%

The following analysis provides an overview of UBS's credit loss experience for 30 June 2000 and 31 December 1999 and 1998:

	For the Six Months Ended 30 June 2000	For the Year Ended 30 December 1999 (CHF in millions)	For the Year Ended 30 December 1998
Balance at beginning of period	13,398	14,978	16,213
Net write-offs	(1,142)	(3,210)	(2,265)
Increase (Decrease) in credit loss allowances	(83)	956	951
Other Adjustments (primarily net foreign exchange and provisions for doubtful interest)	217	674	79
Balance at end of period	12,390	13,398	14,978

The allowances and provisions for credit losses decreased CHF 1,008 million, or 7.5%, from CHF 13,398 million at 31 December 1999 to CHF 12,390 million at 30 June 2000. During the first half of 2000, UBS realized a decrease in credit loss allowances of CHF 83 million compared to an increase of CHF 956 million for 1999. This positive result was essentially due to the continuous strong economy in Switzerland, where recoveries and write-backs of previously established provisions by far exceeded new provisioning requirements. The Swiss economy is expanding at the fastest rate in a decade and accelerated further during the quarter. The growth is broadly supported, especially in the domestic sector, and was markedly higher than what could have been expected in 1999.

The development of the total credit loss expense in 1998 and 1999 includes the effect of allocations from the special reserve pools that had been established in 1996, prior to the 1998 merger, by both Union Bank of Switzerland and Swiss Bank Corporation totaling some CHF 5.5 billion. These reserves were established in recognition of the fact that there might be a further deterioration in the quality of their loan portfolios as a result of adverse economic conditions particularly in Switzerland. These reserves totaled CHF 3.6 billion at the beginning of 1998. CHF 3.3 billion was applied against specific loan exposures during 1998 and the balance of CHF 300 million was used or reversed in 1999. Following these allocations, the credit loss expense incurred in 1998 amounted to CHF 951 million and in 1999 to CHF 956 million. UBS does not believe there is a current need for such allowances. See —Selected Statistical Information—Summary of Movements in Allowances and Provisions for Credit Losses" for a further analysis of credit losses.

The allowance and provisions for credit losses include a component for country risk. UBS's approach to country risk provisioning follows the guidelines of the Swiss Bankers' Association, which allows banks to establish provisions based on their own portfolio scenarios. UBS establishes country-specific scenarios, which are reviewed and used on an ongoing basis to evaluate the current and future probability of default due to country risk incidents or country-specific systemic risks. The appropriate allowances and provisions are then determined by evaluating the type of credit exposure and the loss severities that have been attributed to each exposure type. Total provisions and allowances for

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emerging market-related exposures stood at CHF 1,317 million at 30 June 2000, CHF 1,376 million at 31 December 1999 and CHF 1,450 million at 31 December 1998, reflecting both the reduction in the overall size of UBS's emerging market exposure and reallocation of provisions from Asia to Latin America during 1999.

See "—Selected Statistical Information — Summary of Movements in Allowances and Provisions for Credit Losses" and "—Selected Statistical Information — Allocation of the Allowances and Provisions for Credit Losses" for further analyses of the allowances and provisions for credit risk and related credit losses.

Market Risk. Market risk is the risk UBS faces as a result of adverse movements in the value of foreign exchange, commodities, equity market and interest rates positions. UBS incurs market risk mainly through its trading activities, which are centered in UBS Warburg, although market risk also arises — to a substantially lesser extent — in relation to other activities, notably in the context of balance sheet management activities. UBS Warburg's primary market risk exposure relates to its business activities in equities, fixed income products and foreign exchange. The risk that UBS Warburg assumes is primarily related to the need to facilitate its customers' activities in the major OECD markets.

UBS measures its exposure to market risk using the framework of expected loss, statistical loss and stress loss, as follows:

- In the context of market risk, expected losses are the value adjustments made to the portfolio to adjust for price uncertainties resulting from a lack of market liquidity or the absence of a reliable market price for a particular instrument.
- One-day loss is measured based on a value at risk, or "VaR," methodology. VaR is a forward-looking estimate of potential loss. One-day VaR looks forward one trading day, while 10-day VaR looks forward ten days. UBS calculates VaR using a 99% confidence level. In other words, under normal market conditions, UBS would expect over the course of a day a loss of more than its 1-day VaR to occur 1 in 100 times.
- Stress scenario loss is defined as the risk of an extreme market move affecting particular predefined market variables.

In order to keep its exposure to market risk within acceptable boundaries, the UBS Board of Directors has set limits on UBS's exposure to both statistical loss by reference to the VaR exposures as well as to stress scenario loss by placing limits in relation to particular stress scenarios.

UBS calculates the VaR associated with its exposure to market risk and consequently also its regulatory market risk capital requirement using the historical simulation technique, based on five years of data. VaR is calculated both on a 1-day 99% confidence interval and a 10-day 99% confidence interval, and the latter is used both for internal limits setting and for calculating regulatory market risk capital. The calculation incorporates both the risk from general market moves, such as moves in foreign exchange rates, equity indices and market interest rates, as well as the risk from price movements that are specific to an individual issuer. During 1999 and in the first six months of 2000, UBS Warburg operated within a CHF 450 million 10-day VaR limit.

The Swiss Federal Banking Commission, or "FBC," approved the use of UBS's VaR model to compute regulatory capital requirements for market risks in 1999.

While a VaR measure is the principal measure of UBS's exposure to day-to-day movements in market prices, UBS's risk control process is specifically focused on tail risks (or the risk of a loss on UBS's portfolios significantly larger than the VaR number as a result of large movements in the risk factors, such as equity indices, foreign exchange rates and interest rates). UBS has a consistent set of predefined

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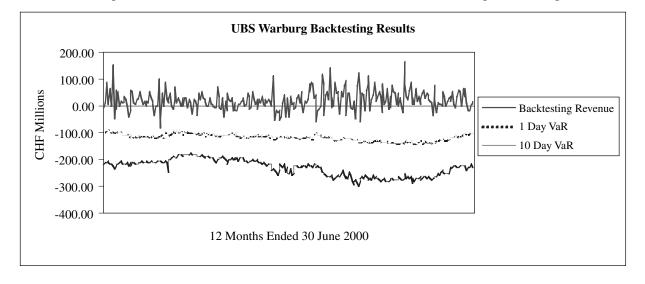
large price movements, or shocks, and risk limits, which apply to all the major risk factors to which UBS is exposed as a basis to prevent risk concentration. This is the primary protection against any extreme event. In addition to this first level protection, a stress loss limit has been introduced as a portfolio control for all the trading activities that are concentrated within UBS Warburg. The potential stress loss is calculated with respect to eight base scenarios which are supplemented by ad hoc analyses depending on external developments or specific portfolio concentrations such as Year 2000, which UBS added to its stress test analysis in the third quarter of 1999. This ensures that both historical crises as well as forward-looking extreme scenarios are incorporated in the analysis. Implementing this stress loss limit is a way of protecting UBS's earnings during periods of extreme market stress.

<u>UBS Warburg Market Risk Developments.</u> Market risk exposure as measured by the 10-day 99% confidence VaR was generally higher over 1999 and the first half of 2000. However, utilization remained well within the limits. The main market risk drivers continued to be Equity and Interest Rate risk.

Summary of 10-day 99% Confidence VaR Utilization for UBS Warburg

	Min.	Max.	Average	Six Months Ended 30 June 2000 (CHF in mil	<b>Min.</b> lions)	Max.	Average	Year Ended 31 December 1999
Risk Type								
Equities	169.5	245.9	210.2	189.6	121.8	207.6	162.5	172.8
Interest Rates	127.0	181.2	152.5	133.7	87.7	187.6	140.2	140.1
Foreign Exchange	8.7	97.5	41.0	9.5	9.5	144.7	57.5	76.1
Precious Metals	4.3	27.4	12.2	12.1	5.3	35.8	21.0	27.8
Diversification Effect			(159.8)	(113.6)			<u>(168.2</u> )	<u>(193.2</u> )
UBS Warburg	214.6	296.1	256.1	231.3	176.6	275.7	213.1	223.6

All VaR models, while forward-looking, are based on past events and are dependent upon the quality of available market data. In order to evaluate the VaR model, actual revenues are compared with the 1-day VaR on a daily basis, a process known as "backtesting," with losses greater than the VaR estimate being known as "exceptions." As the chart below shows, UBS Warburg's backtesting results showed no exceptions over the last 12 months. In addition, there were no exceptions during 1999.



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Market Risk in the Other Business Groups. Although UBS assumes almost all of its active market risk in UBS Warburg, the Group-wide VaR utilization includes all sources of market risk. This includes a small amount of risk that is assumed in order to facilitate customer business by UBS Private Banking in Switzerland as well as the risk associated with the structural foreign exchange and interest rate hedge positions managed by Corporate Center, which are discussed below under "— Asset and Liability Management." However, market risk exposure at the UBS group level continues to be dominated by the UBS Warburg positions.

## Summary of 10-day 99% Confidence VaR Utilization for Year Ended 31 December UBS Group

Si	ix Month	s Ended 30 June	31 [	ar Ended December
		<b>2000</b> (	<b>1999</b> CHF in million	1998 ns)
Division:				
UBS Warburg		231.3	223.6	259.9
UBS Switzerland		3.8	4.3	5.4
Corporate Center		62.8	59.8	79.2
Diversification Effect		(69.2)	<u>(55.5</u> )	(62.0)
UBS Group		228.7	<u>232.2</u>	282.5

Consequential Risks. In addition to credit and market risks that UBS assumes as an integral part of its business activities, UBS also assumes a number of consequential risks — often referred to as "operational risk" — which arise as a consequence of its business activities. These risks include:

- operations or transactions processing risk;
- · legal risk;
- compliance risk;
- liability risk; and
- security risk.

UBS is addressing the measurement of its consequential risks through the introduction of a generic operational risk-modeling framework. This framework groups risks into predetermined risk categories and identifies the factors behind the risk exposure. Operational risk scenarios are developed to stress UBS's processes and procedures underlying the exposure. This helps UBS to measure the risk of loss from the identified exposure in a similar manner to the statistical loss measurements of its credit and/or market risk exposures. This framework is relatively new and is periodically reviewed and enhanced so that risks are accurately assessed and are in accordance with UBS's risk appetite and risk-bearing capacity.

<u>Year 2000 Issue.</u> An important element of UBS's operational risks over the past two years has been the need to address the Year 2000 issue. UBS recognized early the potential problems that could arise from computer systems failing to properly recognize the change of date from 1999 to 2000. To combat this problem, starting in 1996, UBS and each of its operating divisions established and implemented a program responsible for addressing the Year 2000 issue.

UBS has not experienced any material problems related to the Year 2000 date change. The total cost to UBS of the Year 2000 program was CHF 493 million in 1998 and CHF 279 million in 1999.

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#### Asset and Liability Management

UBS's asset and liability management processes are designed to manage all balance sheet related risks on a coordinated Group-wide basis. The procedures and policies cover Group liquidity, Group funding and capital management, and the management of non-trading foreign exchange and interest rate risk.

UBS recognizes that the market and credit risk framework that is set out above cannot be fully applied to its asset and liability management activities. Consequently, specific processes and policies have been established for managing these risks. UBS's asset and liability management function is undertaken at the Corporate Center by the Group Treasury department, which reports directly to the CFO. Group Treasury is responsible for establishing and effectively managing the processes in relation to these risks in accordance with policies that have been approved by the Board of Directors.

The overriding goals of all processes within the asset and liability management activities are:

- efficient management of the bank's non-trading interest rate and foreign exchange exposures;
- sustainable and cost-efficient funding of the bank's balance sheet;
- optimal liquidity management in order to generate cash when required; and
- compliance with legal and regulatory requirements.

Interest Rate Management. Interest rate risk is inherent to most of UBS's businesses. Interest rate risks arise from a variety of factors, including differences in the timing between the contractual maturity or repricing of assets, liabilities and derivative instruments. Net interest income is affected by changes in market interest rates, given that the repricing characteristics of loans and other interest earning assets do not necessarily match those of deposits, other borrowings and capital. In the case of floating rate assets and liabilities, UBS is also exposed to basis risk, which is the difference in repricing characteristics of two floating rate indices, such as the savings rate and six-month LIBOR. In addition, certain products have embedded options that affect their pricing and principal.

UBS adopts a comprehensive Group-wide approach to managing interest rate risk, and allocates the responsibility for managing this risk to a limited number of business areas. Under this approach, interest rate risk is clearly segregated into trading and non-trading risk. All interest rate risks arising from non-trading business activities are captured at the point of business origination and transferred either to UBS Warburg's Cash and Collateral Trading book — or "CCT" — or to the Corporate Center's Bank Book through a Group-wide transfer pricing mechanism. The risk is then managed centrally in accordance with the relevant risk policy.

In the case of transactions with a fixed maturity, the interest rate risk is transferred from the relevant business area to CCT on a transaction by transaction basis. This means that products with fixed maturities immediately become part of the trading book in UBS Warburg and the business locks in an interest-rate-risk-free margin on such products, thereby relieving them of any residual interest rate risk. As a result of this process, UBS benefits fully from the netting potential between its balance sheet and trading products.

In the case of client business, such as savings accounts or current accounts, which have no contractual maturity date or directly market-linked customer rate, the interest rate risk is transferred from the business areas by pooled transactions to the Bank Book. Since these products effectively contain various embedded options in respect of withdrawal/prepayment and rate-setting, they cannot be hedged by single back-to-back transactions. Consequently, Group Treasury manages the inherent interest rate risk in these products in the Bank Book through the establishment of replicating portfolios of revolving fixed-rate transactions of predefined maturities, which approximate the average cash flow behavior of these positions. Group Treasury then hedges the overall risk in the Bank Book by means of internal

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transactions with CCT. As a result of this process, all interest rate risks arising from client business are transferred either directly or indirectly via the Bank Book to CCT.

In addition to the interest rate risk associated with client business, a significant amount of interest rate risk arises in relation to non-business balance sheet items, such as in the refinancing of the bank's real estate portfolio, equity investments in associated companies and the investment of UBS's own equity. The refinancing of real estate and equity investments and the investment of equity are all strategic decisions that implicitly create non-trading interest rate exposures. The interest rate risks inherent in these balance sheet items are managed in the Bank Book by representing them as replicating portfolios, on the basis of decisions taken by the Group Executive Board as to the appropriate effective maturities. Here, too, the risk is hedged by means of internal transactions with CCT.

All the replicating portfolios that are contained in the Bank Book are updated monthly by replacing maturing tranches with new aggregate tranches that reflect the changes in the balance sheet over the period. By their nature, the staggered tranches that constitute each replicating portfolio reduce the volume that must be hedged by the Bank Book at each monthly rollover. However, due to the extent of the underlying portfolio volumes, the new aggregate tranches are nevertheless of such a size that they cannot be hedged instantly. The Bank Book therefore assumes intramonth interest rate exposure until it can execute all the necessary offsetting hedges with CCT. The exposure of the Bank Book, which thus tends to fluctuate between monthly rollovers and the profits or losses arising out of the Bank Book, are reported on an accrual basis in the financial statements and constitute an integral part of the Group's net interest income.

The Board of Directors has approved risk management policies, risk limits and the control framework for the entire interest rate risk management process including the establishment of a VaR limit for the interest rate exposure of the Bank Book. Market Risk Control monitors the risk in both CCT and in the Bank Book on a daily basis as part of the Group's overall market risk in order to ensure the integrity of the interest rate risk management process and UBS's compliance with the defined risk limits.

UBS's approach to managing the interest rate risks inherent in the Bank Book complies with the regulatory framework recently introduced by the FBC. In the course of the year 2000, it will become mandatory for all Swiss banks to report to the Swiss National Bank the interest rate sensitivity of the Bank Book on a quarterly basis. Additionally, the specific composition of the underlying replicating portfolios used to manage individual balance sheet items must also be disclosed in order to assist the regulators to identify 'outliers' in terms of their interest rate risk profiles.

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The following table shows the interest rate sensitivity of the Bank Book as at 30 June 2000 measured in terms of the potential impact of a one basis point (0.01%) parallel rise in interest rates on the market value of each balance sheet item.

	within 1 month		3 to 12 months thousand	1 to 5 years per basis p	over 5 years oint)	Total
CHF	6	(5)	55	212	(627)	(359)
USD	8	(34)	(29)	(119)	505	331
EUR	0	(3)	3	106	192	298
GBP	0	0	(47)	288	531	772
JPY	0	0	0	1	(6)	(5)
Others	0	0	0	0	0	0
TOTAL	14	(42)	(18)	488	595	1,037
Of which Replicated Equity: CHF	16	23	237	6,990	1,710	8,976
Bank Book without Replicated Equity:	(2)	(65)	(255)	(6,502)	(1,115)	(7,939)

The most significant component of the Bank Book sensitivity stems from the investment of UBS's equity. At 30 June 2000, this was invested in a portfolio of fixed-rate CHF deposits with an average duration of 2.5 years and a sensitivity of CHF (9.0) million per basis point, in line with the strategic investment targets set by the Group Executive Board. In order to ensure that these Group Executive Board targets are met, UBS's equity is represented as a liability position by a replication portfolio reflecting this target benchmark. UBS's equity becomes then automatically invested according to the Group Executive Board's strategic targets so as to offset the interest rate risk associated with this equity replication portfolio. The interest rate sensitivity of these investments indicates the extent to which their marked-to-market value would be affected by an upward move in interest rates. This in turn is directly related to the investment duration chosen by the Group Executive Board. However, when measured against the equity replication portfolio itself, the residual interest rate risk is negligible. Moreover, any reduction in this measure of the interest rate sensitivity relating to the investment of UBS's equity would inevitably require investing at significantly shorter maturities, which would lead to a higher volatility of UBS's interest earnings.

In addition to the above standard sensitivity to a one basis point rise in rates, UBS uses the following two measures to help to monitor the risk inherent in the Bank Book:

- Net interest income at risk, which is defined as the exposure of the net interest income arising in the Bank Book to an adverse movement in interest rates over the next twelve months. Given the fact that all client business with fixed maturities is "match funded" with UBS Warburg, these transactions are not affected by changes in interest rates. Therefore only net interest income positions resulting from replicating portfolios may be exposed to market changes. This measure estimates the impact of different changes in the level of interest rates using shock scenarios as well as gradual changes in interest rates over a period of time. All of the scenarios are compared with a scenario in which current market rates are held constant for the next twelve months.
- The economic value sensitivity, which is defined as the potential change in market value of the Bank Book resulting from changes in interest rates. This estimates the effect of an immediate interest rate shock on the net position in the Bank Book.

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The net interest income at risk measure on the Bank Book considers such variables as:

- repricing characteristics of assets and liabilities;
- rate barrier effects, such as caps and floors, on assets and liabilities;
- maturity effects of replicating portfolios; and
- behavior of competitors.

Both measures are based on the Bank Book's interest rate position excluding the liability position relating to the "equity replication portfolio." The methodology is designed to highlight the effects of market changes in interest rates on existing balance sheet positions; it ignores future changes in the asset and liability mix and therefore it is not by itself a measure of future net interest income.

The two methodologies provide different measures of the level of interest rate risk. The economic value sensitivity measure provides a longer term view, since this considers the present value of all future cash flows generated from the existing balance sheet positions. The net interest income at risk measure provides a shorter term view, as it considers the repricing effect of all maturing positions over the next twelve months. The table below shows the change in risk under both measures at 30 June 2000, 31 December 1999 and 1998.

	30 June	31 De	ecember
	2000	1999	1998
	(CHF	in million	s)
Net interest income at risk	(188)	(355)	(265)
Economic value sensitivity	(787)	(555)	(493)

Among various scenarios that have been analyzed the net interest income at risk figure shown is the worst case and relates to an interest rate shock (parallel shift) of -200 basis points. At 31 December 1998, the difference to the constant market rate scenario represents -4.07% of UBS's 1998 total net interest income, -5.6% at 31 December 1999 and -3.0% at 30 June 2000. In this extreme scenario the largest part of the decrease would occur due to lower margins on deposit accounts and lower returns on the investment of UBS's equity.

The economic value sensitivity shows the effect of a 100 basis point adverse interest rate shock, implying that the bank had an exposure of CHF (493) million to rising interest rates at 31 December 1998, CHF (555) million at 31 December 1999 and CHF (787) million at 30 June 2000.

Liquidity and Funding Management. UBS's approach to liquidity management seeks to ensure that UBS will always have sufficient liquidity to meet its liabilities in a timely manner while preserving the option of exploiting potential strategic market opportunities. UBS's centralized approach to liquidity management encompasses the entire network of branches and all subsidiaries and ensures that the liquidity position is more than adequate to cover short-term liabilities at all times. UBS's liquidity management is based on an integrated framework that incorporates an assessment of all known cash flows within UBS as well as the availability of high grade collateral that could be used to secure additional funding if required. The liquidity position is prudently managed under different potential scenarios taking stress factors into due consideration.

UBS's Board of Directors has approved a policy that establishes the core principles for liquidity management and has defined an appropriate contingency plan. A first set of principles relates to the establishment of liquidity risk limits, such as a net overnight funding limit. The risk limits are set by the Group Executive Board and monitored by the Group Treasury Committee, or "GTC," which is chaired by the Group Treasurer and meets on a monthly basis in order to assess the bank's liquidity exposure. A second set of principles concentrates on liquidity crisis management for which detailed

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contingency plans have been worked out. Regional committees constantly monitor the markets in which UBS operates for potential threats and regularly report their findings to the GTC. If a liquidity crisis occurs, regional crisis task forces will perform all necessary contingency actions under the command of senior management.

The liquidity management process is undertaken jointly by Group Treasury and CCT. Group Treasury's function is to establish a comprehensive framework of directives and risk limits, while CCT undertakes the operational cash and collateral management transactions within the established parameters. UBS's centralized cash and collateral business management structure facilitates a tight control on both the global cash position and the stock of highly liquid and rediscountable securities.

UBS's funding strategy seeks to ensure that business activities are funded at the lowest possible costs. With a broad diversification (by market, product and currency) of funding sources UBS maintains a well balanced portfolio of liabilities which generate a stable flow of financing and additionally provides protection in the event of market disruptions. In this context UBS's strong domestic retail business is a very valuable, cost efficient and reliable source of funding. Through the establishment of short-, medium- and long-term funding programs in Europe, in the US and in Asia, UBS can raise funds globally in a very efficient manner and minimize its dependence on any particular source of funding.

See "-Liquidity and Capital Resources" for additional information.

Currency Management. UBS's corporate currency management activities are designed to protect UBS's equity and the expected future foreign currency cash-flows from adverse currency movements against the Swiss franc while preserving the option of exploiting any market opportunities which may arise.

The following principles guide the approach to managing this risk:

- UBS's equity must be invested in Swiss francs (translation risk management); and
- Recognized foreign currency exposures must be hedged proactively for the whole financial year, which represents the cycle of financial accounting (transaction risk management).

Translation (Balance Sheet) Currency Risk. UBS aims to maintain the flexibility to allow foreign assets (a business unit or a non-financial asset) to be divested at any time without adverse currency impacts. To limit these undesired foreign exchange impacts on investments and divestments of these assets, foreign currency assets are match funded in the relevant currency. The match-funding principle is also applied to the financing of foreign investments, including foreign equity investments. This strategy, together with the repatriation into Swiss francs of foreign currency dividends and capital, ensures that UBS's equity is always fully invested in Swiss francs.

Transaction (Revenues/Costs) Currency Risk. UBS's transaction risk currency management process is designed to protect the budgeted annual foreign currency net profits against adverse currency movements during the relevant reporting period. Foreign currency net profits are actively managed by Group Treasury on behalf of UBS in accordance with the instructions of the Group Executive Board and subject to the VaR limit that has been established for this risk. The budgeted net profits are treated as long forward foreign exchange exposures in the local reporting currency against the Swiss

The non-trading foreign currency exposures are hedged mainly with foreign exchange forward contracts, although foreign exchange options are also used particularly where there is a measure of uncertainty about the magnitude of the underlying income. The net position of the budgeted net profits and the corresponding hedges is the basis for the VaR calculation on Group Treasury's non-trading currency position. During the year, actual results are continuously monitored. Major budget deviations must be communicated to Group Treasury for potential additional hedge transactions. The VaR analysis, which is performed daily, is based on the same 10-day 99% confidence level as applies in

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UBS Warburg. The validity of the VaR measurement is evaluated by conducting backtests, which compare the estimated VaR amount with the actual shift of the positions' profit or loss due to exchange rate movements.

The following table summarizes the VaR usage during the second half of 1998, 1999 and the first half of 2000.

VaR	Minimum	<b>Maximum</b> (CH	<b>Average</b> F in millions)	Last value of period
1 July — 31 December 1998	37.2	133.7	77.5	79.2
1999	1.4	77.8	37.1	59.7
1 January — 30 June 2000	11.7	113.4	52.2	12.2

The principal contributors to UBS's non-trading currency exposure are the operations in the UK and the US. In general, the VaR position is highest at the beginning of the year when the budgeted net profits are transferred to Group Treasury and is gradually reduced during the year depending on the exact hedge strategy being used. The underlying policy is to keep the VaR of the non-trading currency position as low as practicable.

Capital Management. Capital management is undertaken at UBS by Group Treasury as an integral asset and liability management function. UBS's overall capital needs are continually reviewed to ensure that its capital base can appropriately support the anticipated needs of the divisions as well as regulatory capital requirements. See "—Liquidity and Capital Resources—Capital Resources" for further details.

*Performance Measurement.* UBS is in the process of implementing a comprehensive value based management approach intended to support management in key tasks like planning, investments, capital allocation, performance appraisal and compensation, strategic risk management and communication to investors and analysts.

Divisional business plans, planned acquisitions, investments and divestments are evaluated and approved on the basis of their expected contribution to shareholder value. Actual performance is appraised using division specific hurdle rates and according to the contribution to value creation. The implicit costs of risk tolerance as well as the consumption of regulatory equity and risk control efforts are therefore considered in an appropriate way.

### Selected Statistical Information

The tables below set forth selected statistical information regarding UBS's banking operations. Unless otherwise indicated, average balances for the year ended 31 December 1999 are calculated from monthly data and averages for the years ended 31 December 1998 and 1997 are calculated from quarterly data. The distinction between domestic and foreign generally is based on the domicile of the booking location. For loans, this method is not significantly different from an analysis based on domicile of the borrower. Disclosures for the years ended 31 December 1996 and 1995, where applicable, are presented for Union Bank of Switzerland and Swiss Bank Corporation individually. Combined data is not presented for these periods because differences between accounting policies of the predecessor banks were significant or could not be quantified, or because significant inter-company balances could not be identified and eliminated. For purposes of this selected statistical information, "UBS" refers to Union Bank of Switzerland and "SBC" refers to Swiss Bank Corporation.

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Average Balances and Interest Rates. The following table sets forth average interest-earning assets and average interest-bearing liabilities, along with the average rates, for the years ended 31 December 1999, 1998 and 1997.

			1999		1998					
	Average		Average	Average		Average	Average		Average	
	Balance	Interest	Rate (%)	<b>Balance</b> CHF in millior			Balance	Interest	Rate (%)	
Assets			•		.,	1				
Money market paper										
Domestic	2,798	27	1.0%	4,002	70	1.7%	6,768	181	2.7%	
Foreign	48,179	1,144	2.4%	20,679	763	3.7%	27,416	1,133	4.1%	
Due from banks	10,177	1,111	2.170	20,075	703	3.7 70	27,110	1,133	1.1 /0	
Domestic	19,451	705	3.6%	22,703	916	4.0%	22,823	926	4.1%	
Foreign	28,999	1,269	4.4%	43,705	2,852	6.5%	33,003	2,278	6.9%	
Securities borrowed and reverse repurchase agreements	_0,,,,,	1,202		10,700	2,002	0.0 70	55,000	<b>2,2</b> 7	012 70	
Domestic	3,265	117	3.6%	7,751	89	1.2%	_	_	_	
Foreign	223,962	11,305	5.0%	275,549	10,290	3.7%	257,090	11,328	4.4%	
Trading portfolio										
Domestic	36,269	72	0.2%	78,211	78	0.1%	19,915	139	0.7%	
Foreign	124,564	4,460	3.6%	119,629	3,802	3.2%	153,211	4,059	2.6%	
Loans										
Domestic	200,111	7,733	3.9%	207,937	8,839	4.3%	216,114	10,646	4.9%	
Foreign	58,634	3,326	5.7%	72,445	5,440	7.5%	61,110	5,400	8.8%	
Financial investments										
Domestic	2,066	74	3.6%	3,481	104	3.0%	3,819	119	3.1%	
Foreign	3,737	85	2.3%	7,105	268	3.8%	9,491	379	4.0%	
Net interest on		2 1 2 2			1 701			72.5		
swaps		2,132	_		1,701	_		<u>725</u>	_	
Total interest-earning assets	752,035	32,449	4.3%	863,197	35,212	4.1%	810,760	37,313	4.6%	
Non-interest-earning assets										
Positive replacement values	146,036			164,708			124,224			
Fixed assets	8,824			11,316			12,628			
Other	34,957			33,897			32,846			
Total average assets	941,852			1,073,118			980,458			
Liabilities and Equity										
Money market paper issued										
Domestic	146	1	0.7%	255	2	0.8%	625	12	1.9%	
Foreign	57,956	2,394	4.1%	51,435	2,557	5.0%	42,565	1,920	4.5%	
Due to banks										
Domestic	37,581	1,303	3.5%	69,140	2,772	4.0%	76,269	1,749	2.3%	
Foreign	41,583	1,704	4.1%	51,209	3,205	6.3%	63,498	4,155	6.5%	

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	Average Balance	Interest	1999 Average Rate (%)	Average Balance CHF in millior	Interest ns, except		Average Balance s)	Interest	1997 Average Rate (%)
Securities loaned and repurchase agreements									
Domestic	12,830	106	0.8%	12,261	71	0.6%	_	_	_
Foreign	144,837	8,340	5.8%	186,819	7,472	4.0%	177,128	9,660	5.5%
Domestic	_	_	_	_	_	_	_	_	_
Foreign	48,560	2,070	4.3%	65,677	1,741	2.7%	40,541	1,492	3.7%
Domestic	155,887	1,920	1.2%	161,688	2,613	1.6%	169,514	3,030	1.8%
Foreign Long-term debt	122,411	5,593	4.6%	132,338	7,275	5.5%	121,305	6,505	5.4%
Domestic	16,241	979	6.0%	21,267	1,138	5.4%	29,010	1,481	5.1%
Foreign	37,963	2,130	5.6%	31,024	1,348	4.3%	23,788	1,055	4.4%
Total interest-bearing liabilities	675,995	26,540	3.9%	783,113	30,194	3.9%	744,243	31,059	4.2%
Non-interest-bearing liabilities									
Negative replacement values	171,800			187,934			136,151		
Other	60,946			69,184			66,755		
Total liabilities	908,741			1,040,231			947,149		
Shareholders' equity	33,111			32,887			33,309		
Total average liabilities and shareholders' equity	941,852			1,073,118			980,458		
Net interest income Net yield on interest- earning assets		5,909	0.8%		5,018	0.6%		6,254	0.8%

All assets and liabilities are translated into Swiss francs at uniform month-end rates. Income and expenses are translated at monthly average rates.

Average rates earned and paid on assets and liabilities can change from period to period based on the changes in interest rates in general, but also are affected by changes in the currency mix included in the assets and liabilities. This is especially true for foreign assets and liabilities. Tax exempt income is not recorded on a tax-equivalent basis. For all three years presented, it is considered to be insignificant and therefore the impact from such income is negligible.

Interest income and expense on certain accounts are reported as trading income in UBS's 1997 consolidated financial statements, but are reported against those accounts in the table. These accounts include: money market paper, securities borrowed and lent, reverse repurchase and repurchase agreements, and trading assets and liabilities. Also, the interest expense in UBS's 1997 consolidated financial statements is reduced by an amount for funding costs for trading positions, which is not

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reflected in the preceding table. The following table reconciles net interest on interest-earnings assets as shown in the table above to net interest income in UBS's 1997 consolidated financial statements.

	1997 (CHF in millions)
Net interest on interest-earning assets	6,254
Money market paper	_
Securities borrowed and reverse repurchase agreements	(11,328)
Trading portfolio assets	(4,198)
Securities loaned and repurchase agreements	9,660
Trading portfolio liabilities	1,492
Funding costs for trading positions	5,056
Net interest per financial statements	6,936

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1999 Over 1998



1998 Over 1997

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Analysis of Changes in Interest Income and Expense. The following tables allocate, by categories of interest-earning assets and interest-bearing liabilities, the changes in interest income and expense due to changes in volume and interest rates for the year ended 31 December 1999 compared to the year ended 31 December 1998, and for the year ended 31 December 1998 compared to the year ended 31 December 1997. Volume and rate variances have been calculated on movements in average balances and changes in interest rates. Changes due to a combination of volume and rate have been allocated proportionally.

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		19 Increase (dec	99 over 1998 rease) due to changes in		1998 over 1997 Increase (decrease) due to changes in		
	Average Volume	Average Rate	Net Change (CHF in	Average Volume millions)	Average Rate	Net Change	
Interest-earning assets							
Money market paper							
Domestic	(21)	(22)	(43)	(74)	(37)	(111)	
Foreign	1,014	(633)	381	(278)	(92)	(370)	
Due from banks							
Domestic	(131)	(80)	(211)	(5)	(4)	(9)	
Foreign	(960)	(623)	(1,583)	739	(165)	574	
Securities borrowed and reverse repurchase agreements							
Domestic	(52)	79	27	89	_	89	
Foreign	(1,926)	2,941	1,015	813	(1,851)	(1,038)	
Trading portfolio							
Domestic	(42)	36	(6)	407	(468)	(61)	
Foreign	157	501	658	(890)	633	(257)	
Loans							
Domestic	(333)	(773)	(1,106)	(403)	(1,404)	(1,807)	
Foreign	(1,037)	(1,077)	(2,114)	1,002	(962)	40	
Financial investments							
Domestic	(13)	(17)	(30)	(11)	(4)	(15)	
Foreign	(126)	(57)	(183)	(95)	(16)	(111)	
Interest income							
Domestic	(592)	(777)	(1,369)	3	(1,917)	(1,914)	
Foreign	(2,878)	1,053	(1,825)	1,291	(2,453)	(1,162)	
Total interest-earning assets	(3,470)	276	(3,194)	1,294	(4,370)	(3,076)	
Net interest on swaps			431			976	
Total interest income			(2,763)			(2,100)	

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		19 Increase (dec	1998 over 1997 Increase (decrease) due to changes in			
	Average		changes in	Average		-
	Volume	Average Rate	Net Change (CHF in i	<b>Volume</b> millions)	Average Rate	Net Change
Interest-bearing liabilities						
Money market paper issued						
Domestic	(1)	(0)	(1)	(7)	(3)	(10)
Foreign	324	(487)	(163)	400	237	637
Due to banks						
Domestic	(1,265)	(204)	(1,469)	(164)	1,187	1,023
Foreign	(602)	(899)	(1,501)	(804)	(146)	(950)
Securities loaned and repurchase agreements						
Domestic	3	32	35	71	_	71
Foreign	(1,679)	2,547	868	529	(2,717)	(2,188)
Trading portfolio						
Domestic	_	_	_	_	_	_
Foreign	(454)	783	329	926	(677)	249
Due to customers						
Domestic	(94)	(599)	(693)	(140)	(277)	(417)
Foreign	(546)	(1,136)	(1,682)	592	178	770
Long-term debt						
Domestic	(269)	110	(159)	(395)	52	(343)
Foreign	302	480	782	321	(28)	293
Interest expense						
Domestic	(1,626)	(661)	(2,287)	(635)	959	324
Foreign	(2,655)	1,288	(1,367)	1,964	(3,153)	(1,189)
Total interest-bearing liabilities	(4,281)	627	(3,654)	1,329	(2,194)	(865)

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Deposits. The following table analyzes average deposits and the average rates on each deposit category listed below at and for the years ended 31 December 1999, 1998 and 1997. The geographic allocation is based on the location of the office or branch where the deposit is made.

		1999		1998		1997
	Average	Average	Average	Average	Average	Average
	Deposit	Rate (%)	Deposit	Rate (%)	Deposit	Rate (%)
		(СПГ	in millions ex	cept percenta	iges)	
Banks						
Domestic offices:						
Demand deposits	12,736	0.9%	11,890	0.6%	9,856	0.8%
Time deposits	6,715	4.8%	10,813	4.7%	12,967	2.5%
Total domestic offices	19,451	2.2%	22,703	2.6%	22,823	1.8%
Foreign offices:						
Interest-bearing deposits(1)	28,999	4.1%	43,705	6.3%	33,003	6.5%
Total due to banks	48,450	3.4%	66,408	5.0%	55,826	4.6%
Customer accounts						
Domestic offices:						
Demand deposits	49,261	0.6%	44,569	0.7%	41,411	0.8%
Savings deposits	80,543	1.1%	82,561	1.6%	85,027	1.8%
Time deposits	26,083	2.8%	34,558	2.9%	43,076	2.7%
Total domestic offices	155,887	1.2%	161,688	1.6%	169,514	1.8%
Foreign offices:						
Demand deposits	122,411	4.6%	132,338	5.5%	121,305	5.4%
Total due to customers	278,298	2.7%	294,026	3.4%	290,819	3.3%

<sup>(1)</sup> Includes mostly time deposits.

At 31 December 1999, the maturity of time deposits exceeding CHF 150,000, or an equivalent amount in other currencies, was as follows.

	At 31 De	cember 1999
		Foreign millions)
Within 3 months	32,466	117,260
3 to 12 months	4,620	7,784
1 to 5 years	1,027	978
Over 5 years	429	2,333
Total time deposits	38,542	128,355

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Short-Term Borrowings. The following table presents UBS's period-end, average and maximum month-end outstanding amounts for short-term borrowings, along with the average rates and periodend rates at and for the years ended 31 December 1999, 1998 and 1997.

	Money 1999	Market Pap 1998	per Issued 1997	1999	<b>Du</b> <b>1998</b> (CHF in mill	e to Banks 1997 lions)	1999	Repurchase 1998	Agreements 1997
Period-end balance	64,655	51,527	55,600	40,580	10,361	84,952	217,736	137,617	191,792
Average balance	58,103	51,690	43,190	30,714	53,941	83,941	149,071	177,298	153,028
Maximum month-end balance	76,368	53,710	55,600	64,562	89,072	105,332	217,736	202,062	191,792
Average interest rate during the period	4.1%	% 5.0%	% 4.5%	% 4.5%	% 4 <b>.</b> 9%	4.0%	% 4.8	% 3.6°	% 5.3%
Average interest rate at period-end	4.6%	% 4.6°	6 4.5%	6 4.8%	% 4.4%	4.2%	6 3.9	% 4.99	% 4.5%

Loans. UBS's loans are widely dispersed over customer categories both within and outside of Switzerland. No one concentration of loans, with the exceptions of private households in Switzerland and foreign commercial and manufacturing, accounted for more than 10% of the total loan portfolio. For further discussion of UBS's loan portfolio, see "-Analysis of Risks-Credit Risk." The following table illustrates the diversification of the loan portfolio among customer categories at 31 December 1999, 1998, 1997, 1996 and 1995. The industry categories presented are consistent with the classification of loans for reporting to the Swiss Federal Banking Commission and Swiss National Bank.

	1999	1998	1997	UBS (CHF in millions)	1996 SBC	UBS	1995 SBC
Domestic:							
Banks	5,802	4,543	17,751	15,039	2,532	2,700	2,467
Financial institutions	9,387	10,240	11,371	14,465	6,752	12,865	6,673
Construction	6,577	7,897	9,627	6,022	4,556	3,737	4,644
Services (1)	14,862	11,582	13,083	7,841	6,383	6,011	6,401
Retail and wholesale	10,904	8,912	10,512	7,220	6,602	6,772	6,323
Hotels and restaurants	4,259	4,129	4,668	4,815	2,200	4,311	2,219
Real estate and rentals (2)	19,835	21,231	22,915	N/A	N/A	N/A	N/A
Manufacturing	11,377	13,505	16,440	9,650	9,019	10,113	9,788
Public authorities	5,277	5,858	6,354	3,271	4,972	2,727	4,484
Private households	93,846	97,664	109,044	55,088	59,098	48,935	56,732
Other	1,818	1,662	1,862	1,156	694	1,629	747
Total domestic	183,944	187,223	223,627	124,567	102,808	99,800	100,478
Foreign:							
Banks	24,983	65,000	49,559	25,048	70,758	88,586	42,689
Other loans (3)	69,087	78,741	80,054	33,412	34,758	55,188	29,814
Total foreign	94,070	143,741	129,613	58,460	105,516	143,774	72,503
Total gross loans	278,014	330,964	353,240	183,027	208,324	243,574	172,981

 $<sup>(1) \ \</sup> Includes \ transportation, \ communication, \ health \ and \ social \ work, \ education \ and \ other \ social \ and \ personal \ service \ activities.$ 

<sup>(2)</sup> Includes real estate development, buying, selling and leasing of real estate, agency activities and real estate management. The Swiss National Bank introduced this category in 1997; prior years' balances cannot be restated.

<sup>(3)</sup> Includes commercial and manufacturing (52%), financial institutions (25%), commodities (8%) and other (15%) at 31 December 1999.

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The following table analyzes UBS's mortgage portfolio by geographic origin of the customer and type of mortgage at 31 December 1999, 1998, 1997, 1996 and 1995. Mortgages are included in the aforementioned industry categories.

	1999	1998	<b>1997</b> (CHF	UBS in million	1996 SBC s)	UBS	1995 SBC
Mortgages:							
Domestic	126,677	138,306	142,919	68,534	70,966	67,200	67,098
Foreign	1,310	2,479	3,883	1,657	2,266	1,306	2,372
Total gross mortgages	127,987	140,785	146,802	70,191	73,232	68,506	<u>69,470</u>
Mortgages:							
Residential	91,408	106,093	105,926	48,508	49,794	48,711	46,083
Commercial	36,579	34,692	40,876	21,683	23,438	19,795	23,387
Total gross mortgages	127,987	140,785	146,802	70,191	73,232	68,506	69,470

Loan Maturities. The following table discloses loans by maturity at 31 December 1999. The determination of maturities is based on contract terms. Information on interest rate sensitivities can be found in Note 33 of UBS's consolidated financial statements.

	Within 1 Year	<b>1 to 5 Years</b> (CHF in m		Total
Domestic:				
Banks	5,756	21	25	5,802
Mortgages	66,787	57,582	2,308	126,677
Other loans	39,665	9,304	2,496	51,465
Total domestic	112,208	66,907	4,829	183,944
Foreign:				
Banks	24,286	453	244	24,983
Mortgages	802	287	221	1,310
Other loans	62,140	4,124	1,513	67,777
Total foreign	87,228	4,864	1,978	94,070
Total gross loans	199,436	71,771	6,807	278,014

Impaired, Non-Performing and Restructured Loans. UBS classifies a loan as impaired when it is determined that there is a high probability that the bank will suffer a partial or full loss. A provision is then made with respect to the probable loss to be incurred for the loan in question. Within the category are non-performing loans, for which the contractual payments of principal and/or interest are in arrears for 90 days or more. After the 90-day period, UBS no longer recognizes interest income on the loan and takes a charge for the unpaid and accrued interest receivable. Unrecognized interest related to non-performing loans amounted to CHF 409 million, CHF 423 million and CHF 450 million for the years ended 31 December 1999, 1998 and 1997, respectively. The table below provides an analysis of the Group's non-performing and restructured loans at 31 December 1999, 1998, 1997, 1996 and 1995. For further discussion of impaired and non-performing loans, see "-Analysis of Risks-Credit Risk."

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	1999	1998	<b>1997</b> (CH	<b>UBS</b> IF in million	1996 SBC ns)	UBS	1995 SBC
Non-performing loans:							
Domestic	11,435	14,023	15,238	7,171	9,587	7,787	10,582
Foreign	1,638	2,091	1,426	414	1,446	424	1,703
Total non-performing loans	13,073	16,114	16,664	7,585	11,033	8,211	12,285
Foreign restructured loans(1)	287	449	638	473	289	439	301

<sup>(1)</sup> Amounts presented for 1999 and 1998 include only performing foreign restructured loans. Amounts presented for prior years include both performing and non-performing foreign restructured loans. UBS does not, as a matter of policy, typically restructure loans to accrue interest at rates different from the original contractual terms or reduce the principal amount of loans. Instead, specific loan allowances are established as necessary. Unrecognized interest related to the foreign restructured loans was not material to the results of operations during these periods.

In addition to the data above analyzing non-performing loans, at 31 December 1999 UBS had CHF 9,383 million in "other impaired loans." These are loans that are current, or less than 90 days in arrears, with respect to payment of principal or interest; however, UBS's credit officers have expressed doubts as to the ability of the borrowers to repay the loans, and specific allowances of CHF 3,810 million have been established against them. These loans are primarily domestic.

Cross-Border Outstandings. Cross-border outstandings consist of general banking products such as loans and deposits with third parties, credit equivalents of over-the-counter derivatives and repurchase agreements, and the market value of the inventory of securities. The outstandings are monitored and reported on an ongoing basis by the credit risk management organization with a dedicated country risk information system. With the exception of the 27 most developed economies, the exposures are rigorously limited.

Claims that are secured by third-party guarantees are recorded against the guarantor's country of domicile. Outstandings that are secured by collateral are recorded against the country where the asset could be liquidated. This follows the "Guidelines for the Management of Country Risk," which are applicable to all banks that report to the Swiss Federal Banking Commission as their supervisory body.

The following tables list those countries for which UBS's cross-border outstandings exceeded 0.75% of total assets at 31 December 1999, 1998 and 1997. At 31 December 1999, there were no outstandings that exceeded 0.75% of total assets in any country currently facing liquidity problems that the bank expects would materially affect the country's ability to service its obligations.

For more information on cross-border outstandings, see "-Analysis of Risks-Credit Risk-Country Risk Exposure."

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# UBS

	Bankin Banks	g Products Non-Banks	Traded Products(1) (CHF in	Tradeable Assets(2) millions)	At 31 Do	ecember 1999 % of Total Assets
United States	3,202	2,508	41,970	48,012	95,692	9.7%
Japan	1,117	965	7,153	69,194	78,429	8.0%
United Kingdom	3,417	3,193	11,273	58,300	76,183	7.8%
Germany	4,455	3,174	41,422	8,181	57,232	5.8%
Italy	2,462	762	6,803	8,708	18,735	1.9%
Netherlands	1,932	1,149	6,648	4,993	14,722	1.5%
France	1,200	1,395	7,324	4,379	14,298	1.5%
Australia	2,688	409	6,342	3,735	13,174	1.3%
Canada	866	492	5,233	807	7,398	0.8%
	Banking Banks	Products Non-Banks	Traded Products(1) (CHF in r	Tradeable Assets(2) millions)	At 31 De	ecember 1998 % of Total Assets
United States	13,882	2,292	27,922	65,543	109,639	11.6%
United Kingdom	4,006	2,583	10,912	32,348	49,849	5.3%
Japan	1,633	768	7,879	38,133	48,413	5.1%
Germany	7,850	2,500	20,666	15,903	46,919	5.0%
France	2,490	1,420	10,037	8,521	22,468	2.4%
Italy	2,174	1,201	8,236	9,394	21,005	2.2%
Australia	6,749	543	3,097	4,760	15,149	1.6%
Netherlands	1,221	1,086	6,134	6,363	14,804	1.6%
Sweden	449	812	3,710	8,091	13,062	1.4%
Canada	755	549	5,162	3,479	9,945	1.1%
Austria	769	82	1,513	5,436	7,800	0.8%
Spain	913	350	2,495	3,701	7,459	0.8%
Belgium	1,248	162	2,393	3,599	7,402	0.8%
Luxembourg	1,212	2,130	1,723	2,195	7,260	0.8%
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		Banking Products	Traded Products(1)	Tradeable Assets(2)	Total	ecember 1997 % of Total Assets
				(CHF in million		7.0000
United States		8,306	10,063	_	18,369	3.2%
France		-	3,450	_	10,788	1.9%
Germany		-	4,704	_	9,778	1.7%
United Kingdom		-	6,963	_	9,704	1.7%
Italy		-	1,748	_	7,836	1.4%
Singapore		-	739	_	6,669	1.2%
Luxembourg			1,123	_	5,955	1.0%
Japan		-	4,101		5,742	1.0%
Netherlands		•	1,114	_	4,638	0.8%

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# UBS

			SBC At 31 December 1997			
	Banking Products	Traded Products(1)	Tradeable Assets(2) (CHF in millions)	Total	% of Total Assets	
United States	23,084	11,432	26,170	60,686	13.8%	
Germany	4,790	10,404	8,768	23,962	5.5%	
Japan	2,022	6,555	11,870	20,447	4.7%	
France	1,271	5,150	2,900	9,321	2.1%	
Netherlands	2,621	4,009	2,379	9,009	2.1%	
Italy	2,419	2,541	3,988	8,948	2.0%	
Sweden	1,144	2,096	1,254	4,494	1.0%	
Belgium	365	1,664	2,035	4,064	0.9%	
Canada	655	2,531	818	4,004	0.9%	
Australia	73	1,982	1,671	3,726	0.8%	
Cayman Islands	771	1,443	1,328	3,542	0.8%	

<sup>(1)</sup> Traded products consist of derivative instruments and repurchase agreements.

Tradeable assets consist of equity and fixed income financial instruments held for trading purposes, which are marked to market on a daily basis.

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#### UBS

Summary of Movements in Allowances and Provisions for Credit Losses. The following table provides an analysis of movements in allowances and provisions for credit losses for the years ended 31 December 1999, 1998, 1997, 1996 and 1995.

As a result of Swiss bankruptcy laws, banks write off loans against allowances only upon final settlement of bankruptcy proceedings, the sale of the underlying asset and/or in case of the forgiveness of debt. Under Swiss law, a creditor can continue to collect from a debtor who has emerged from bankruptcy, unless the debt has been forgiven through a formal agreement.

					1996		1995
	1999	1998	1997	UBS	SBC	UBS	SBC
Balance at beginning of year	14,978	16,213	18,135	6,413	6,700	6,412	7,403
Writeoffs:							
Domestic:	(4)	(2)	(5)			(2)	
Banks	(4)	(2)	(5)	(22)		(3)	
Financial institutions	(92)	(66)	(226)	(32)	(284)	(57)	(88)
Construction	(296)	(228)	(408)	(103)	(140)	(447)	(166)
Services(1)	(315)	(116)	(229)	(220)	(54)	(283)	(100)
Retail and wholesale	(210)	(178)	(227)	(108)	(46)	(192)	(68)
Hotels and restaurants	(137)	(98)	(138)	(28)	(37)	(46)	(35)
Real estate and rentals(2)	(823)	(610)	(871)	(561)	(263)	(386)	(278)
Manufacturing	(242)	(214)	(514)	(179)	(111)	(197)	(171)
Public authorities	_	(2)	(19)	_	(3)	_	(2)
Private households	(598)	(534)	(1,214)	(306)	(389)	(220)	(867)
Other	(41)	(15)	(29)	(85)	(35)	(155)	(28)
Total domestic	(2,758)	(2,063)	(3,880)	(1,622)	(1,362)	(1,986)	(1,803)
Foreign	(517)	(261)	(240)	(49)	(350)	(73)	(339)
Total writeoffs	(3,275)	(2,324)	(4,120)	(1,671)	(1,712)	(2,059)	(2,142)
Recoveries:	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,
Domestic	54	59	406	438	71	354	78
Foreign	11	_	36	25	20	8	_
Total recoveries	65	59	442	463	91	362	78
Net writeoffs	(3,210)	(2,265)	(3,678)	(1,208)	(1,621)	(1,697)	(2,064)
Increase in credit loss allowances	956	951	1,432	1,272	1,018	1,084	874
Special provisions(3)	_	_	, <u> </u>	2,289	2,480	711	_
Other adjustments(4)	674	79	324	140	652	(97)	487
Balance at end of year	13,398	14,978	16,213	8,906	9,229	6,413	6,700

<sup>(1)</sup> Includes transportation, communication, health and social work, education and other social and personal service activities.

(4) Includes the following for 1999, 1998 and 1997:

	1999	1998	1997			
	(Cl	(CHF in millions)				
Doubtful interest	409	423	450			
Net foreign exchange	351	(98)	91			
Subsidiaries sold and other	(86)	<u>(246</u> )	<u>(217</u> )			
Total adjustments	<u>674</u>	<u>79</u>	324			

<sup>(2)</sup> Includes real estate development, buying, selling and leasing of real estate, agency activities and real estate management.

<sup>(3)</sup> The 1996 UBS amount includes a special provision of CHF 3,000 million for credit risks and the release of a CHF 711 million provision for general banking risks from the prior year.

UBS

Allocation of the Allowances and Provisions for Credit Losses. The following tables provide an analysis of the allocation of the allowances and provisions for credit losses by customer categories and geographic location at 31 December 1999, 1998, 1997, 1996 and 1995. For a description of the bank's procedures with respect to allowances and provisions for credit losses, see "-Analysis of Risks—Credit Risk."

					1996		1995
	1999	1998	<b>1997</b> (CHF i	UBS n millior	SBC ns)	UBS	SBC
Domestic:							
Banks	41	49	34	9	39	43	32
Financial institutions	342	668	510	152	403	132	370
Construction	1,247	1,671	1,449	716	539	602	471
Services(1)	934	766	661	429	160	440	157
Retail and wholesale	779	825	723	371	263	318	212
Hotels and restaurants	690	657	512	172	135	113	112
Real estate and rentals(2)	2,696	3,333	2,591	1,286	1,335	1,314	1,163
Manufacturing	1,223	1,331	1,036	603	438	547	385
Public authorities	40	107	59	1	66	1	47
Private households	2,350	2,741	2,264	970	1,459	976	1,396
Other	141	71	52	40	19	19	34
Total domestic	10,483	12,219	9,891	4,749	4,856	4,505	4,379
Foreign	1,539	1,309	1,399	353	1,286	340	1,539
Country provisions	1,376	1,450	1,175	804	404	857	559
Total foreign(3)	2,915	2,759	2,574	1,157	1,690	1,197	2,098
Unallocated allowances(4)			3,748	3,000	2,683	711	223
Total allowances and provisions for credit losses	13,398	14,978	16,213	8,906	9,229	6,413	6,700

<sup>(1)</sup> Includes transportation, communication, health and social work, education and other social and personal service activities.

The following table presents the percentage of loans in each category to total loans at 31 December 1999, 1998, 1997, 1996 and 1995. This table can be read in conjunction with the preceding table showing the breakdown of the allowances and provisions for credit losses by loan categories to evaluate the credit risks in each of the categories.

				1996	1995		
1999	1998	1997	UBS	SBC	UBS	SBC	
2.1%	1.4%	5.0%	8.2%	1.2%	1.1%	1.4%	
3.4%	3.1%	3.2%	7.9%	3.2%	5.3%	3.9%	
2.4%	2.4%	2.7%	3.3%	2.2%	1.5%	2.7%	
5.3%	3.5%	3.7%	4.3%	3.1%	2.5%	3.7%	
3.9%	2.7%	3.0%	3.9%	3.2%	2.8%	3.6%	
1.5%	1.2%	1.3%	2.6%	1.0%	1.8%	1.3%	
7.1%	6.4%	6.5%	0.0%	0.0%	0.0%	0.0%	
	2.1% 3.4% 2.4% 5.3% 3.9% 1.5%	2.1% 1.4% 3.4% 3.1% 2.4% 2.4% 5.3% 3.5% 3.9% 2.7% 1.5% 1.2%	2.1%       1.4%       5.0%         3.4%       3.1%       3.2%         2.4%       2.4%       2.7%         5.3%       3.5%       3.7%         3.9%       2.7%       3.0%         1.5%       1.2%       1.3%	2.1%       1.4%       5.0%       8.2%         3.4%       3.1%       3.2%       7.9%         2.4%       2.4%       2.7%       3.3%         5.3%       3.5%       3.7%       4.3%         3.9%       2.7%       3.0%       3.9%         1.5%       1.2%       1.3%       2.6%	1999         1998         1997         UBS         SBC           2.1%         1.4%         5.0%         8.2%         1.2%           3.4%         3.1%         3.2%         7.9%         3.2%           2.4%         2.4%         2.7%         3.3%         2.2%           5.3%         3.5%         3.7%         4.3%         3.1%           3.9%         2.7%         3.0%         3.9%         3.2%           1.5%         1.2%         1.3%         2.6%         1.0%	1999         1998         1997         UBS         SBC         UBS           2.1%         1.4%         5.0%         8.2%         1.2%         1.1%           3.4%         3.1%         3.2%         7.9%         3.2%         5.3%           2.4%         2.4%         2.7%         3.3%         2.2%         1.5%           5.3%         3.5%         3.7%         4.3%         3.1%         2.5%           3.9%         2.7%         3.0%         3.9%         3.2%         2.8%           1.5%         1.2%         1.3%         2.6%         1.0%         1.8%	

<sup>(2)</sup> Includes real estate development, buying, selling and leasing of real estate, agency activities and real estate management.

<sup>(3)</sup> The 1999 and 1998 amounts include CHF 149 million and CHF 435 million of provisions and commitments for contingent liabilities, respectively.

<sup>(4)</sup> The 1997 amount includes a provision for commitments and contingent liabilities of CHF 472 million. In addition, the 1996 SBC amount includes CHF 603 million of provisions for commitments and contingent liabilities. The 1995 UBS and SBC amounts represent provisions for general banking risks and commitments and contingent liabilities, respectively.

UBS

					1996	1995		
	1999	1998	1997	UBS	SBC	UBS	SBC	
Manufacturing	4.1%	4.1%	4.7%	5.3%	4.3%	4.1%	5.7%	
Public authorities	1.9%	1.8%	1.8%	1.8%	2.4%	1.1%	2.6%	
Private households	33.8%	29.5%	30.9%	30.1%	28.4%	20.1%	32.8%	
Other	0.7%	0.5%	0.5%	0.6%	0.3%	0.7%	0.4%	
Total domestic	66.2%	56.6%	63.3%	68.0%	49.3%	41.0%	58.1%	
Foreign:								
Banks	9.0%	19.6%	14.0%	13.7%	34.0%	36.4%	24.7%	
Other loans	24.8%	23.8%	22.7%	18.3%	16.7%	22.6%	17.2%	
Total foreign	33.8%	43.4%	36.7%	32.0%	50.7%	59.0%	41.9%	
Total gross loans	100.0%	100.0%	100.0%	<u>100.0</u> %	<u>100.0</u> %	<u>100.0</u> %	100.0%	

Loss History Statistics. The following is a summary of UBS's loan loss history at 30 June 2000 and 31 December 1999, 1998, 1997, 1996 and 1995.

						1996		1995
	30 June 2000	1999	<b>1998</b> (CHF in mi	1997 illions exce	UBS pt percenta	SBC iges)	UBS	SBC
Gross loans	270,978	278,014	330,964	353,240	183,027	208,324	243,574	172,981
Impaired loans	21,011	22,456	26,447	N/A	N/A	N/A	N/A	N/A
Non-performing loans	11,552	13,073	16,114	16,664	7,585	11,033	8,211	12,285
Allowances and provisions for credit losses	12,390	13,398	14,978	16,213	8,906	9,229	6,413	6,700
Net writeoffs	1,142	3,210	2,265	3,678	1,208	1,621	1,697	2,064
Credit loss expense	(83)	956	951	1,432	1,272	1,018	1,084	874
RATIOS:								
Impaired loans/Gross loans	7.8%	8.1%	8.0%	N/A	N/A	N/A	N/A	N/A
Non-performing loans/ Gross loans	4.3%	4.7%	4.9%	4.7%	4.1%	5.3%	3.4%	7.1%
Allowance and provisions for credit losses as a percentage of:								
Gross loans	4.6%	4.8%	4.5%	4.6%	4.9%	4.4%	2.6%	3.9%
Impaired loans	58.9%	59.7%	56.6%	N/A	N/A	N/A	N/A	N/A
Non-performing loans	107.3%	102.5%	93.0%	97.3%	117.4%	83.6%	78.1%	54.5%
Net writeoffs as a percentage of:								
Gross loans	0.4%	1.2%	0.7%	1.0%	0.7%	0.8%	0.7%	1.2%
Allowance and provisions for credit losses		24.0%	15.1%	22.7%	13.6%	17.6%	26.5%	30.8%
Allowance and provisions for credit losses as a multiple of net								
writeoffs	10.85	4.17	6.61	4.41	7.37	5.69	3.78	3.25

N/A = Not Available

# Quantitative and Qualitative Disclosure About Market Risk

See "-Management's Discussion and Analysis of Financial Condition and Results of Operations—Analysis of Risks—Market Risk."

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**UBS** 

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#### UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL INFORMATION

The accompanying unaudited pro forma financial statements on pages 135 to 156 present the condensed consolidated balance sheet of UBS and PaineWebber as of 30 June 2000 and the related condensed consolidated income statements for the six-month period ended 30 June 2000 and the year ended 31 December 1999, as if the merger had occurred on 1 January 1999. The presentation is made both on the basis of IAS and U.S. GAAP. In order to present this information and show the reader the source of the information, several schedules are required.

The first set of schedules included present the unaudited pro forma financial statements on the basis of IAS, in Swiss francs (CHF). This is achieved by presenting in the first two columns the financial statements of PaineWebber in accordance with IAS in U.S. Dollars (USD), and then showing the translation into CHF. The third column presents the IAS financial statements of UBS in CHF. We then present accounting entries to reflect the results of the merger, each of which is explained in a footnote, and the final resulting column presents the unaudited pro forma condensed consolidated financial statements. Since IAS will be the primary accounting framework of the consolidated company, we present this information first.

PaineWebber presents its financial statements on the basis of U.S. GAAP rather than IAS. The second set of schedules shows the restatement of the U.S. GAAP financial statements of PaineWebber into IAS. The first column presents the U.S. GAAP financial statements of PaineWebber, after reflecting certain reclassification entries required to conform to the UBS presentation. These reclassification entries do not affect net income or shareholders' equity, and are therefore not presented separately in this document. The next column presents the accounting entries required to restate the financial statements on the basis of IAS, and each entry is explained in a footnote. The final resulting column presents the PaineWebber financial statements in accordance with IAS, and is the same as the first column in the first set of schedules described in the preceding paragraph.

The third set of schedules presents the unaudited pro forma condensed consolidated financial statements in accordance with U.S. GAAP. In much the same way that UBS is required to present a reconciliation of its primary financial statements from IAS to U.S. GAAP, we have also presented this reconciliation. The first column presents the IAS unaudited pro forma condensed consolidated financial statements and is the same as the next to last column in the first set of schedules described two paragraphs above. The next two columns present the accounting entries required to restate the unaudited pro forma financial statements for UBS and PaineWebber, respectively, in accordance with U.S. GAAP. Each of the entries is described in a footnote. The final column presents the unaudited pro forma condensed consolidated financial statements in accordance with U.S. GAAP.

The unaudited pro forma financial statements were prepared during August 2000, shortly after the merger was announced, and they have not been updated since then. As of the date of this prospectus, the analyses necessary to complete the purchase accounting entries required to reflect the merger have not been finalized. However, several of the assumptions and data inputs used in preparing the pro forma financial statements have changed. The more significant changes include:

- Price of UBS Stock. UBS stock was assumed to be valued at \$148.75 (CHF245.70) per share for purposes of computing the fair value of the stock consideration given in the merger. The actual closing price on 3 November 2000 (the date the merger was consummated) was \$143.30 (CHF252.5) per share.
- Employee stock options. The pro forma financial statements assume that all outstanding PaineWebber employee stock options would have been exercised prior to consummation of the merger. In fact, a significant number of options were exchanged for options on UBS stock rather than being exercised.

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#### UBS

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- UBS partial dividend. The partial dividend authorized by UBS shareholders in their Extraordinary General Meeting has not been reflected in the pro forma financial statements.
- Fair value of PaineWebber debt. At the time the merger was announced, PaineWebber debt instruments were being traded generally at a discount to face value. Since that time, the market for these instruments has changed reflecting the prospective guarantee announced by UBS and they are now valued at a premium to face value.
- Final identification of all acquisitions related liabilities has not been completed.
- Analyses necessary to conform PaineWebber accounting policies to those of UBS and to adjust other PaineWebber assets and liabilities to fair value in accordance with purchase accounting have not yet been completed.

All of these matters will result in changes to the estimates included in the accompanying pro forma financial information, which will, in the aggregate be significant. While we do not expect the changes to result in any material change to operating income as presented in the pro formas, these changes will increase the recorded balance of goodwill significantly, as well as the related annual amortization.

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**UBS** 

## UBS and PaineWebber Unaudited Pro Forma Condensed Consolidated Balance Sheet and Income Statement As of and for the Six Months Ended 30 June 2000

The following unaudited pro forma condensed consolidated balance sheet and income statement as of and for the six months ended 30 June 2000 is derived from the unaudited consolidated financial statements of UBS as of and for the six month period then ended and PaineWebber's unaudited condensed consolidated financial statements as of and for the same period, as adjusted to IAS and translated into Swiss francs, after giving effect to the pro forma adjustments described in the notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement below. These adjustments have been made as if the merger took place on 1 January 1999, the first day of the earliest period presented in the UBS and PaineWebber unaudited pro forma condensed consolidated financial information. This information has been prepared from, and should be read together with, the respective unaudited consolidated financial statements and related notes of UBS and the unaudited condensed consolidated financial statements of PaineWebber, which are included in this document. These statements have been prepared in accordance with

#### Unaudited Pro Forma Condensed Consolidated **Income Statement** For the Six Months Ended 30 June 2000

(in millions)	Paine US\$	Webber CHF(1)	UBS CHF	UBS and PaineWebber Combined CHF	Pro Forma Adjustment(2) CHF	Reference(2)	UBS and PaineWebber Consolidated Pro Forma CHF	Translation UBS and PaineWebber Consolidated Pro Forma US\$(3)
Operating income								_
Interest income Interest expense	2,056 1,729	3,410 2,868	24,079 19,753	27,489 22,621	299	e,g	27,489 22,920	16,820 14,024
Net interest income Credit loss expense	327	542	4,326 (83)	4,868 (83)	(299)		4,569 (83)	2,796 (51)
Net interest income after credit loss								
expense Net fee and commission	327	542	4,409	4,951	(299)		4,652	2,847
income	2,025 473	3,359 784	7,835 5,669	11,194 6,453			11,194 6,453	6,850 3,948
of associates and subsidiaries	81	134	644	778			778	475
Total operating income	2,906	4,819	18,557	23,376	(299)		23,077	14,120
Operating expenses Personnel	1,781	2,955	8,876	11,831	166	h	11,997	7,340
administrative	605	1,003	3,174	4,177			4,177	2,556
Depreciation and amortization	63	104	947	1,051	372	d,k	1,423	871
Total operating expense	2,449	4,062	12,997	17,059	538		17,597	10,767
Operating profit before tax and minority								
interests	457	757	5,560	6,317	(837)	1	5,480	3,353
Tax expense Net profit before	166	274	1,257	1,531	(169)	1	1,362	834
minority interests	291	483	4,303	4,786	(668)		4,118	2,519
Minority interests	0	0	35	35	111	f	146	89
Net profit	291	483	4,268	4,751	(779)		3,972	2,430
Basic earnings per share		3.32	10.91				9.15	5.60
Diluted earnings per share		3.15	10.79				9.03	5.52

The notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement are an integral part of this pro forma information.

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# Unaudited Pro Forma Condensed Consolidated **Balance Sheet** As of 30 June 2000

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As of 30 June 2000								C
(in millions)	Pai US\$	ineWebber CHF(1)	UBS CHF	UBS and PaineWebber Combined CHF	Pro Forma Adjustment(2) CHF	Reference(2)	UBS and PaineWebber Consolidated Pro Forma CHF	Convenience Translation UBS and PaineWebber Consolidated Pro Forma US\$(3)
Assets								
Cash and balances with central banks	4,284 1,682	7,002 2,749	3,457 61,504 25,761	3,457 68,506 28,510			3,457 68,506 28,510	2,115 41,918 17,445
Cash collateral on securities borrowed	10,517	17,188	146,199	163,387			163,387	99,974
Reverse repurchase	17,622	28,800	164,866	193,666			193,666	118,501
agreements	15,939	26,048	215,649	241,697			241,697	147,891
Positive replacement	190	,	Ź	, in the second			*	
values Loans, net of allowance	190	310	57,758	58,068			58,068	35,531
for credit losses Financial investments Accrued income and	11,108 862	18,152 1,408	233,015 9,504	251,167 10,912	50	b	251,167 10,962	153,685 6,708
prepaid expenses	575	940	5,817 818	6,757 818	776	h	7,533 818	4,610 501
Property and equipment Intangible assets and	723	1,182	8,216	9,398			9,398	5,750
goodwill	676 1,408	1,105 2,301	3,545 10,198	4,650 12,499	12,669 1,601	b,c,d,k b,l	17,319 14,100	10,597 8,628
Total assets	65,586	107,185	946,307	1,053,492	15,096	-,	1,068,588	653,854
Liabilities	<del></del>	<u>:</u>						
Money market paper issued	1,157 1,496	1,890 2,445	85,409 75,172	87,299 77,617	7,724	a	87,299 85,341	53,417 52,219
Cash collateral on securities lent	7,249 28,825	11,847 47,109	15,334 230,565	27,181 277,674			27,181 277,674	16,632 169,904
Trading portfolio liabilities	4,239	6,928	60,279	67,207			67,207	41,123
Negative replacement values  Due to customers	320 10,228	523 16,716	77,926 279,915	78,449 296,631			78,449 296,631	48,002 181,503
Accrued expenses and deferred income  Long-term debt Other liabilities	2,197 5,603 1,121	3,591 9,157 1,829	14,492 52,990 21,950	18,083 62,147 23,779	802 (307) 303	e b,g b,f,l	18,885 61,840 24,082	11,555 37,839 14,736
Total liabilities	62,435	102,045	914,032	1,016,067	8,522	0,1,1	1,024,589	626,930
Minority interests			399	399	2,478	a	2,877	1,761
Total shareholders'	2 4 5 4	F 4.50	24.076	27.02	4.005	1 (1 :		
equity	3,151	5,150	31,876	37,026	4,096	a,b,c,f,h,j	41,122	25,163
Total liabilities, minority interests and shareholders' equity	65,586	107,185	946,307	1,053,492	15,096		1,068,588	653,854
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The notes to the UBS AG and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement are an integral part of this pro forma information.

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## UBS and PaineWebber Unaudited Pro Forma Condensed Consolidated **Income Statement** For the Year Ended 31 December 1999

The following unaudited pro forma condensed consolidated income statement for the year ended 31 December 1999 is derived from the audited consolidated financial statements of UBS for the year then ended and from the audited consolidated financial statements of PaineWebber for the year then ended as adjusted to IAS and translated into Swiss francs, after giving effect to the pro forma adjustments described in the notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement. These adjustments have been determined as if the merger took place on 1 January 1999, the first day of the earliest financial period presented in the UBS and PaineWebber unaudited pro forma condensed consolidated financial information. This information has been prepared from, and should be read together with, the respective historical consolidated financial statements of UBS and PaineWebber, which are included in this document. These statements have been prepared in accordance with IAS.

#### For the Year Ended 31 December 1999

(in millions)	Pain US\$	eWebber CHF(1)	UBS AG CHF	UBS and PaineWebber Combined CHF	Pro Forma Adjustment(2) CHF	Ref(2)	UBS and PaineWebber Consolidated Pro Forma CHF	Convenience Translation UBS and PaineWebber Consolidated Pro Forma US\$(3)
Operating income								
Interest income	3,123	4,694	35,604	40,298			40,298	24,658
Interest expense	2,647	3,979	29,695	33,674	545	e,g	34,219	20,938
Net interest income	476	715	5,909	6,624	(545)		6,079	3,720
Credit loss expense			956	956			956	585
Net interest income after credit loss expense  Net fee and commission	476	715	4,953	5,668	(545)		5,123	3,135
income	3,343	5,024	12,607	17,631			17,631	10,788
Net trading income	1,090	1,638	7,719	9,357			9,357	5,726
Other income, including income from disposal of associates and subsidiaries	171	257	3,146	3,403			3,403	2,082
Total operating income	5,080	7,634	28,425	36,059	(545)		35,514	21,731
Operating expenses								
Personnel	3,069	4,613	12,577	17,190	331	h	17,521	10,721
General and administrative	1,016	1,526	6,098	7,624			7,624	4,665
Depreciation and amortization	98	<u>147</u>	1,857	2,004	746	d,k	2,750	1,683
Total operating expenses	4,183	6,286	20,532	26,818	1,077		27,895	17,069
Operating profit before tax and minority interests	897	1,348	7,893	9,241	(1,622)		7,619	4,662
Tax expense	366	550	1,686	2,236	(306)	1	1,930	1,181
Net profit before minority interests	531	798	6,207	7,005	(1,316)		5,689	3,481
Minority interests			54	54	223	f	277	169
Net profit	531	798	6,153	6,951	(1,539)		5,412	3,312
Basic earnings per share		5.51	15.20				12.10	7.40
Diluted earnings per share		5.21	15.07				11.97	7.32

The notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement are an integral part of this information.

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**UBS** 

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# NOTES TO THE UBS AND PAINE WEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT

As of and for the Six Months Ended 30 June 2000 and for the Year Ended 31 December 1999

#### 1. Translation of PaineWebber Financial Statements

PaineWebber presents its financial statements on a U.S. GAAP basis and in U.S. dollars. These financial statements have been restated into IAS. The restated income statement of PaineWebber has been translated into Swiss francs at the average rate of CHF 1.66 per U.S. \$1.00 for the six months ended 30 June 2000 and CHF 1.50 per U.S. \$1.00 for the year ended 31 December 1999.

The restated PaineWebber balance sheet has been translated into Swiss francs at the spot rate of CHF 1.63 per U.S. \$1.00 at 30 June 2000 and CHF 1.59 per U.S. \$1.00 at 31 December 1999.

These translations should not be taken as assurances that the CHF amounts currently represent U.S. dollar amounts or could be converted into U.S. dollars at the rate indicated or at any other rate, at any time.

# 2. Pro Forma Acquisition Adjustments

The unaudited pro forma condensed consolidated financial information records the merger as being accounted for as an acquisition with the excess of the fair value of the consideration over the fair value of net assets acquired being allocated to goodwill. See the discussion below for information related to recording the issuance of UBS ordinary shares, trust preferred securities and debt to effect the purchase, the related retirement of shares of PaineWebber common stock, the adjustment of PaineWebber's assets and liabilities to fair value, and the recording of the resulting goodwill.

Issuance of UBS Securities and the Retirement of PaineWebber Securities

The unaudited pro forma condensed consolidated financial information assumes a total purchase price of \$12,696 million (CHF 20,970 million). Pursuant to the terms of the merger agreement, UBS will issue approximately 42.7 million UBS ordinary shares, equivalent to \$6,348 million (CHF 10,485 million), and pay \$6,348 million (CHF 10,485 million) in cash in exchange for 172.8 million shares of PaineWebber common stock at an exchange ratio of 0.4954. The total purchase price assumed is based on the closing price of UBS ordinary shares on the New York Stock Exchange on 11 July 2000, which was \$148.75 (CHF 245.70). Additional costs relevant to the merger include estimated professional fees of \$90 million (CHF 149 million) (primarily legal, investment bankers' and accountants' fees) to be accounted for as acquisition costs.

For purposes of determining the number of PaineWebber shares to be canceled, it is assumed that, in addition to the 146.8 million shares outstanding as of 11 July 2000, PaineWebber employee stock options and convertible debt representing approximately 33.6 million shares will be exercised or converted at an aggregate strike price of \$908 million (CHF 1,500 million), at a range of \$6.69 to \$48.56, or CHF 11.05 to CHF 80.21, per share, and reduced by approximately 7.6 million shares of PaineWebber common stock that may be repurchased from employees at \$73.50 (CHF 121.42) per share for a total price of \$562 million (CHF 928 million) to satisfy their individual tax withholding requirements.

a. This entry records the cash consideration of \$6,348 million (CHF 10,485 million) to be paid in the merger, on the basis of the assumptions noted in this footnote. We have assumed, for purposes of these pro forma financial statements, that UBS will issue, directly or indirectly through subsidiaries, \$1,500 million (CHF 2,478 million) in trust preferred securities during the third and fourth quarters of 2000. Although it has not yet been determined how the proceeds of these trust preferred securities will

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## NOTES TO THE UBS AND PAINE WEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT — (Continued)

be applied by UBS, we have assumed, solely for the purposes of these pro forma financial statements, that the cash consideration in the merger will be financed from the proceeds of those trust preferred securities and through the issuance of short-term debt instruments. UBS will also enter into certain interest rate swap transactions in order to produce the effect of issuing medium- to long-term debt.

The pro forma net cash requirement relating to the merger, including additional cost considerations and sources of funding, are shown below.

	US\$ (in millions)	CHF (in millions)
Cash consideration	6,348	10,485
Professional fees	90	149
Purchase price net cash requirement	6,438	10,634
1. Purchase of PaineWebber shares for tax withholding (see b)	562	928
2. Employee retention program (see h)	19	31
3. Proceeds from PaineWebber employee stock options (see i)	(908)	(1,500)
4. Swiss assessment for issuance of UBS ordinary shares (see j)	66	109
Total cash required to fund the merger	<u>6,177</u>	10,202
Sources of funding:		
Short-term debt	4,677	7,724
Issuance of trust preferred securities	1,500	2,478
	<u>6,177</u>	10,202

# Fair Value and Book Value Adjustments

b. This entry records the adjustments to state the net assets of PaineWebber at their fair market values and additional book value adjustments as of 30 June 2000. A preliminary allocation of the purchase price has been performed for purposes of the unaudited pro forma condensed consolidated financial information based on initial appraisal estimates and other valuation studies which are in process and on certain assumptions that UBS believes are reasonable. The final allocation is subject to completion of these studies, which is expected to be within the next twelve months. However, UBS does not expect the differences between the preliminary and final allocations to have a material impact on shareholders' equity or net profit for the periods. A summary, in accordance with IAS, is shown on the following page.

Certain financial and non-financial assets, long-term debt and corresponding hedging derivatives, and pension obligations have been adjusted to reflect their estimated fair values. All remaining assets and liabilities are reported in the historical accounts at approximately their respective fair values. The fair value adjustments have been shown pre-tax, with an aggregate tax effect, based on a 35% effective tax rate, disclosed.

PaineWebber vested and non-vested options and convertible debt outstanding as of 11 July 2000 are assumed to be fully exercised or converted prior to the merger. The resulting proceeds, related tax benefit and redemption of shares of PaineWebber common stock in satisfaction of employees' tax withholding requirements have been reflected in the adjustments.

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# NOTES TO THE UBS AND PAINE WEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT — (Continued)

	US\$ (in millions)	CHF (in millions)
Book value of PaineWebber net assets in accordance with IAS	3,151	5,205
Proceeds upon exercise of existing PaineWebber stock options	908	1,500
Tax benefit upon exercise/conversion of existing PaineWebber stock options/convertible debt and net tax benefit upon vesting of	54.4	4.450
(restricted) shares	714	1,179
Redemption of shares in satisfaction of employees' individual tax withholding requirements	(562)	(928)
Fair value adjustments:		
1. Elimination of existing goodwill	(660)	(1,090)
2. Revaluation of financial assets	30	50
3. Revaluation of non-financial assets	39	64
4. Recognition of fair value of lease obligations	145	240
5. Revaluation of long-term debt and associated hedging		
derivatives	85	141
6. Revaluation of pension obligations	(21)	(35)
Tax effect of fair value adjustments	134	221
Fair value of net assets acquired	3,962	6,545

#### Determination of Goodwill

c. This entry records payment of the total purchase consideration, the elimination of PaineWebber's equity accounts, and the recognition of the resulting goodwill.

	US\$ (in millions)	CHF (in millions)
Share consideration		
Share capital	635	1,049
Share premium	5,713	9,436
Total share consideration	6,348	10,485
Cash consideration	6,348	10,485
Acquisition costs	90	149
Total purchase consideration	12,786	21,119
Less: Fair value of net assets acquired (see above)	3,962	6,545
Goodwill	8,824	14,574

The purchase consideration and pro forma adjustments shown above are based in part on the assumption that all of the 33.6 million PaineWebber employee stock options and convertible debt are exercised/converted and the resulting shares (net of shares repurchased by PaineWebber) are tendered as part of the share exchange. UBS stock options will be issued to replace PaineWebber options and convertible debt that are not exercised/converted. If none of the PaineWebber stock options/convertible debt were exercised/converted, 16.7 million UBS options would be issued, with a fair value of \$1,845

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## NOTES TO THE UBS AND PAINE WEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT — (Continued)

million (CHF 3,048 million). This would change the pro forma information presented in this document as follows:

	US\$ (in millions except for earnings per share)	CHF (in millions except for earnings per share)	% Change
Decrease in purchase price	(184)	(305)	(1.5%)
Decrease in cash consideration	(1,014)	(1,675)	(16.0%)
Decrease in net assets acquired	(1,096)	(1,810)	(27.7%)
Increase in goodwill	911	1,505	10.3%
Change in pro forma net profit and EPS:			
6 months ended 30 June 2000			
Net profit	(9.56)	(15.67)	(0.4%)
Basic EPS	0.07	0.11	1.2%
Diluted EPS	(0.08)	(0.14)	(1.5%)
Year ended 31 December 1999			
Net profit	(19.12)	(35.48)	(0.7%)
Basic EPS	0.08	0.11	0.9%
Diluted EPS	(0.21)	(0.33)	(2.8%)

d. This entry records the amortization of goodwill of \$221 million (CHF 364 million) in the six months ended 30 June 2000, and \$441 million (CHF 729 million) in the year ended 31 December 1999.

### Other Merger-Related Adjustments

- e. This entry records interest expense accrued on \$4,677 million (CHF 7,724 million) of mergerrelated short-term debt. The interest expense assumes a weighted average rate of 6.85% on the shortterm debt and a 0.50% rate on swaps used to hedge the short-term debt, for a total interest rate of 7.35%. The resulting adjustment to interest expense is \$172 million (CHF 285 million) for the six months ended 30 June 2000, and \$344 million (CHF 517 million) for the year ended 31 December 1999. The effect of a 1/8% increase in interest rates would be to increase interest expense by \$3 million (CHF 5 million) for the six months ended 30 June 2000 and by \$6 million (CHF 9 million) for the year ended 31 December 1999.
- f. This entry records the distributions accrued on \$1,500 million (CHF 2,478 million) of trust preferred securities issued, assuming a distribution rate of 9%. The distributions accrued are \$68 million (CHF 111 million) for the six months ended 30 June 2000, and \$135 million (CHF 223 million) for the year ended 31 December 1999. The effect of a 1/8% increase in rates would be to increase distributions by \$1 million (CHF 2 million) for the six months ended 30 June 2000 and by \$2 million (CHF 3 million) for the year ended 31 December 1999.
- g. This entry records amortization of net discount resulting from fair market valuation of PaineWebber long-term debt and associated hedging swaps. The amortization period is a straight line period of 5 years (the average maturity of the long-term debt). The amounts amortized are \$9 million (CHF 14 million) for the six months ended 30 June 2000 and \$17 million (CHF 28 million) for the year ended 31 December 1999.
- h. This entry records the establishment of an employee retention bonus program. For purposes of this pro forma presentation, it is assumed that approximately 5 million restricted UBS ordinary shares, 2 million UBS stock options and \$37.5 million (CHF 62 million) cash, with an aggregate value of

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# NOTES TO THE UBS AND PAINE WEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT — (Continued)

\$875 million (CHF 1,446 million), subject to vesting restrictions of 2 to 4 years, will be awarded to certain employees of PaineWebber. It is further assumed that the options will be issued with strike prices equivalent to the current market value of UBS ordinary shares. No compensation expense is recorded for the options. The assumed issuance of restricted UBS ordinary shares results in incremental compensation expense of \$94 million (CHF 156 million) for the six months ended 30 June 2000 and \$188 million (CHF 310 million) for the year ended 31 December 1999. The related deferred compensation expense at the end of such periods is \$470 million (CHF 776 million) and \$564 million (CHF 931 million), respectively. The cash component of the award results in compensation expense of \$6 million (CHF 10 million) for the six months ended 30 June 2000 and \$13 million (CHF 21 million) for the year ended 31 December 1999. For purposes of computing the cash requirements in a. above, initial funding of the cash awards includes the total amount expensed through the periods ending 30 June 2000, \$19 million (CHF 31 million).

- i. This entry records PaineWebber's recognition of \$908 million (CHF 1,500 million) in proceeds from the exercise of existing PaineWebber employee stock options as a reduction in short term borrowings used to fund the merger.
- j. This entry records the payment of \$66 million (CHF 109 million) in Swiss assessments required upon the issuance of new UBS ordinary shares in the merger. For purposes of this entry, we have assumed the entire stock component of the purchase consideration will be newly issued shares. The actual amount of newly issued shares may differ if UBS issues shares from treasury stock or enters into stock borrow transactions as a funding source.
- k. This entry records the amortization of the fair market valuation of lease obligations. The amortization period is a straight line period of 14 years (the average economic life of existing lease obligations, to be fair valued). The amortization expense is \$5 million (CHF 8 million) for the six months ended 30 June 2000 and \$10 million (CHF 17 million) for 31 December 1999.
- l. This entry records the tax effects of the relevant pro forma adjustments arising from the acquisition at the assumed effective rate of 35%, for both balance sheet and income statement purposes, resulting in a net tax benefit of \$102 million (CHF 169 million) for the six months ended 30 June 2000 and \$203 million (CHF 306 million) for the year ended 31 December 1999.

#### 3. Convenience Translation

30 June 2000 and 31 December 1999 CHF amounts have been translated into U.S. dollars at the exchange rate of one US\$=CHF 1.63, the exchange rate on 30 June 2000.

## 4. PaineWebber Earnings per Share

The EPS amounts presented for PaineWebber reflect pro forma IAS adjustments to income and effects of currency translation and will thus differ from those presented in PaineWebber's historical audited and unaudited consolidated financial statements.

# 5. Proposed Dividend

At the extraordinary general meeting of UBS AG, held on 7 September 2000, the UBS shareholders approved the UBS Board of Directors proposal that a partial dividend be paid to UBS shareholders on record as of 2 October 2000. The payment, which was made on 5 October 2000, relates to the first nine months of the year 2000. The payment of \$2.75 (CHF 4.50) per share amounted to approximately \$1.1 billion (CHF 1.8 billion). This proposed dividend has not been reflected in the assumptions made for purposes of presenting pro forma financial information.

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#### **UBS**

# PaineWebber Unaudited Pro Forma Condensed Consolidated Statement of Financial Condition and Income Statement Conversion from U.S. GAAP to IAS As of and for the Six Months Ended 30 June 2000

The following unaudited condensed consolidated statement of financial condition and income statement as of and for the six months ended 30 June 2000 is derived from the historical unaudited condensed consolidated statement of financial condition and income statement of PaineWebber as of and for the six months then ended, after giving effect to the unaudited IAS adjustments described in the notes to the PaineWebber unaudited pro forma condensed consolidated statement of financial condition and income statement: conversion from U.S. GAAP to IAS. This information has been prepared from, and should be read together with, the unaudited condensed consolidated financial statements and related notes from PaineWebber's 10-Q for the six months ended 30 June 2000, which are included in this document.

## Income Statement For the Six Months Ended 30 June 2000

(in US\$ millions)	U.S. GAAP(1)	IAS Adjustment(2)	Pai Reference(2)	ne Webber IAS
Operating income	0.51 0.5 11 (1)	in to majustine in (2)	nererence(2)	
Interest income	2,056			2,056
Interest expense	1,713	16	i	1,729
Net interest income	343	(16)		327
Credit loss expense	_	( - /		_
Net interest income after credit loss		<del></del>		
expense	343	(16)		327
Net fee and commission income	2,093	(68)	j,k	2,025
Net trading income	491	(18)	f,j	473
Other income, including income from disposal of associates and subsidiaries	81			81
Total operating income	3,008	(102)		2,906
Operating expenses				
Personnel	1,789	(8)	f	1,781
General and administrative	653	(48)	j	605
Depreciation and amortization	64	(1)	a,d	63
Total operating expenses	2,506	(57)		2,449
Operating profit before tax and minority				
interests	502	<u>(45</u> )		457
Tax expense	182	(16)	g	166
Net profit before minority interests	320	_(29)		291
Minority interests	16	(16)	i	0
Net profit	304	<u>(13)</u>		291
Basic earnings per share	2.09			2.00
Diluted earnings per share	1.98			1.90

The notes to the PaineWebber unaudited pro forma condensed consolidated statement of financial condition and income statement conversion from U.S. GAAP to IAS are an integral part of this pro forma information.

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#### Statement of Financial Condition As of 30 June 2000

(in USD millions)	US GAAP(1)	IAS adj(2)	Ref(2)	IAS
Assets				
Cash and balances with central banks	_			_
Money market paper	4,302	(18)	f	4,284
Due from banks	1,682			1,682
Securities received as collateral	907	(907)	С	_
Cash collateral on securities borrowed	10,517			10,517
Reverse repurchase agreements	15,313	2,309	С	17,622
Trading portfolio assets	18,194	(2,255)	c,e,f	15,939
Positive replacement values	190			190
Loans, net of allowance for credit losses	11,108			11,108
Financial investments	892	(30)	k	862
Accrued income and prepaid expenses	575			575
Investments in associates	_			_
Property and equipment	748	(25)	a	723
Intangible assets and goodwill	693	(17)	d	676
Other assets	1,282	126	b	1,408
Total assets	66,403	(817)		65,586
Liabilities				
Money market paper issued	1,157			1,157
Due to banks	2,393	(897)	e	1,496
Cash collateral on securities lent	7,249			7,249
Obligation to return securities received as collateral	907	(907)	С	_
Repurchase agreements	27,918	907	С	28,825
Trading portfolio liabilities	4,081	158	c,e	4,239
Negative replacement values	194	126	b	320
Due to customers	10,228			10,228
Accrued expenses and deferred income	2,197			2,197
Long-term debt	5,209	394	i	5,603
Other liabilities	1,285	(164)	f,g	1,121
Total liabilities	62,818	(383)		62,435
Minority interests	394	(394)	i	
Total shareholders' equity	3,191	(40)	a,d,g	3,151
Total liabilities, minority interests and shareholders'				
equity	66,403	(817)		65,586

The notes to the PaineWebber unaudited pro forma condensed consolidated statement of financial condition and income statement: conversion from US GAAP to IAS are an integral part of this pro forma information.

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#### PaineWebber Unaudited Pro Forma Condensed Consolidated Income Statement Conversion from U.S. GAAP to IAS For the Year Ended 31 December 1999

The following unaudited condensed consolidated income statement for the year ended 31 December 1999 is derived from the historical audited consolidated income statement of PaineWebber for the year then ended, after giving effect to the unaudited IAS adjustments described in the notes to the PaineWebber unaudited pro forma condensed consolidated statement of financial condition and income statement: conversion from U.S. GAAP to IAS. This information has been prepared from, and should be read together with, the historical consolidated financial statements and related notes of PaineWebber, which are included in this document.

#### For the Year Ended 31 December 1999

(in US\$ millions)	U.S. GAAP(1)	IAS Adjustment(2)	Reference(2)	IAS
Operating income		.,		
Interest income	3,123			3,123
Interest expense	2,532	115	h,i	2,647
Net interest income	591	(115)		476
Credit loss expense				
Net interest income after credit loss expense	591	(115)		476
Net fee and commission income	3,418	(75)	j	3,343
Net trading income	1,110	(20)	j	1,090
Other income, including income from disposal of associates and subsidiaries	171			171
Total operating income	5,290	(210)		5,080
Operating expenses				
Personnel	3,050	19	a	3,069
General and administrative	1,105	(89)	a,j	1,016
Depreciation and amortization	100	(2)	a,d	98
Total operating expense	4,255	(72)		4,183
Operating profit before tax and minority interests	1,035	(138)		897
Tax expense	374	(8)	g	366
Net profit before minority interests	661	(130)		531
Minority interests	32	(32)	i	
Net profit	629	(98)		531
Dividends and amortization of discount on preferred	0.2	(02)	1	
stock	83	(83)	h	
Net profit applicable to common shares	546	(15)		531
Basic earnings per share	3.77			3.67
Diluted earnings per share	3.56			3.47

The notes to the PaineWebber unaudited pro forma condensed consolidated statement of financial condition and income statement: conversion from U.S. GAAP to IAS are an integral part of this pro forma information.

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#### NOTES TO THE PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL CONDITION AND INCOME STATEMENT CONVERSION FROM U.S. GAAP TO IAS AS OF AND FOR THE SIX MONTHS ENDED 30 JUNE 2000 AND THE YEAR ENDED 31 DECEMBER 1999

#### 1. Reclassification to Conform PaineWebber Accounts with UBS Financial Presentation

Reclassifications have been made to the PaineWebber historical financial information presented under U.S. GAAP to conform to UBS's presentation under IAS.

The principal income statement reclassifications relate to:

- 1. Commission revenue, Asset management revenue, and Investment banking revenue have been reclassified as Net fees and commission revenue.
- 2. Compensation and benefits expense has been reclassified into the Personnel balance.
- 3. Office and equipment expense, Communication expense, Business development expense, Professional services expense, and Other expenses have been reclassified into the General and administrative and Depreciation and Amortization expense balances.

The principal balance sheet reclassifications relate to:

- 1. Cash and cash equivalents, Cash and securities segregated and on deposit for federal and other regulations, and Receivables from broker dealers have been reclassified into Due from banks.
- 2. Treasury bills and money market securities have been removed from Financial instruments owned and moved into Money market paper.
- 3. Positive and negative replacement values on derivatives have been separated from Financial instruments owned or sold, not yet purchased into their own respective line items.
- 4. Receivables from clients have been reclassified to Loans, net of allowances for credit losses.
- 5. Dividend and interest receivables and Fees and other receivables have been reclassified into Accrued income and prepaid expenses.
- 6. Intangible assets and goodwill have been removed from Other assets and classified into their own line item.
- 7. Commercial and money market paper issued by PaineWebber have been removed from Short term borrowings and reclassified into Money market paper issued.
- 8. Short term borrowings, excluding those removed above, and Payables to broker dealers have been reclassified into Due to banks.
- 9. Dividends and interest payable and Other liabilities and accrued expenses have been reclassified into Accrued expenses and deferred income.
- 10. Accrued compensation and benefits have been reclassified into Other liabilities.
- 11. Company-obligated mandatorily redeemable preferred securities of subsidiary trusts have been reclassified into Minority interest.
- 12. Certain investments were reclassified from Financial instruments owned to Financial investments and all other Financial instruments owned have been reclassified into Trading portfolio assets.

None of these reclassification adjustments has an impact on net income or shareholders' equity.

#### 2. U.S. GAAP To IAS Adjustments

Accounting principles generally accepted in the United States differ in material respects from IAS. The differences that are material to restating the historical consolidated financial statements of PaineWebber to comply with IAS are described below.

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## NOTES TO THE PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL CONDITION AND INCOME STATEMENT CONVERSION FROM U.S. GAAP TO IAS — (Continued)

Adjustments to Historical PaineWebber Financial Statements:

#### a. Software Capitalization

IAS 38, Intangible Assets, became effective 1 January 2000 for entities reporting on a calendar year basis. This standard requires that companies capitalize certain costs of acquiring or developing internal use software. Prior to 1 January 2000, these costs were expensed. Under U.S. GAAP, PaineWebber early adopted SOP 98-1, Accounting for the Costs of Software Developed or Obtained for Internal Use, and capitalized such costs beginning in 1998. For purposes of the pro forma presentation, the effects of capitalization and related amortization prior to 1 January 2000 are reversed and costs are instead recognized in expense as incurred.

#### b. Hedge Accounting

Under U.S. GAAP, unrealized gains and losses on derivatives that qualify for hedge accounting are not recognized on the face of the balance sheet. Under IAS, the replacement value of all derivative products, including those qualifying for hedge accounting, are recognized on the balance sheet. For purposes of the pro forma presentation, positive and negative replacement values for derivatives qualifying for hedge accounting are reported on the face of the balance sheet, with the net offset reported as other assets.

#### c. Repurchase, Resale, and Securities Lending Transactions

Under IAS, repurchase agreements and securities borrowed are accounted for as collateralized borrowings. Reverse repurchase agreements and securities lending are accounted for as collateralized lending transactions. Cash collateral is reported on the balance sheet at amounts equal to the collateral advanced or received.

Under U.S. GAAP, securities lending and repurchase transactions are also generally accounted for as collateralized borrowing and lending transactions. However, certain such transactions may be deemed sale or purchase transactions under specific circumstances. The accounting for these transactions has been reversed for purposes of the IAS presentation.

Additionally, under U.S. GAAP, when specific control conditions exist, securities collateral controlled is recognized as an asset with an offsetting obligation to return such securities collateral. For purposes of IAS presentation, such controlled securities collateral has been de-recognized.

#### d. Goodwill and Other Intangibles

Under IAS, amortization of goodwill and other intangible assets is generally limited to a maximum period of 20 years. U.S. GAAP provides that goodwill and other intangibles are amortizable over their useful economic life with a maximum life of 40 years. For purposes of the pro forma presentation, the amortization of PaineWebber's goodwill and other intangibles has been restated using the maximum 20 year period.

#### e. Trade Date v. Settlement Date

UBS follows a settlement date convention of accounting for inventory in its trading portfolio, for balance sheet presentation purposes. PaineWebber recognizes purchases and sales of inventory on its statement of financial condition at their trade date. For purpose of pro forma presentation PaineWebber's statement of financial condition has been restated as if it followed settlement date accounting.

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#### NOTES TO THE PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL CONDITION AND INCOME STATEMENT CONVERSION FROM U.S. GAAP TO IAS — (Continued)

#### f. Rabbi Trusts

PaineWebber has transferred certain compensation related assets into "Rabbi Trusts." U.S. GAAP requires consolidation of the assets and liabilities of a Rabbi Trust. IAS, however, applies a "controls" approach in determining whether an entity should be consolidated. Under this approach the Rabbi Trusts would not be consolidated and therefore, for purposes of the pro forma presentation, such assets and liabilities and their related income and expenses have been eliminated from the statement of financial condition and income statement, respectively.

#### g. Income Taxes

Records the tax effect pertaining to the conversion from U.S. GAAP to IAS on the unaudited consolidated statement of financial condition and income statement of PaineWebber, assuming an effective tax rate of 37.3%.

#### h. Redemption of Mandatorily Redeemable Preferred Stock

Under IAS, preferred shares having mandatory redemption features are classified as debt with associated dividends recognized in interest expense. For purposes of pro forma presentation, the Unamortized discount charged to equity on redemption of preferred stock and Dividends and amortization of discount on preferred stock, thereon, have been reclassified as Interest expense.

#### i. Trust Preferred Securities

Under IAS, trust preferred securities having mandatory redemption features are classified as debt with associated dividends recognized in interest expense. For purposes of pro forma presentation, Company Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts have been reclassified to Long-term debt and the related Minority interest expense to Interest expense.

#### j. Brokerage, Clearing and Exchange Fees

PaineWebber records certain brokerage, clearing and exchange fees as separate components of expense for purposes of its U.S. GAAP financial statements. Under IAS, expenses directly connected with a transaction are charged against revenues.

#### k. Private Equity Investments

PaineWebber carries private equity related investments for which there exist trading restrictions at estimated net realizable value under U.S. GAAP. UBS records similar investments at cost, less writedowns for impairments in value. This adjustment reverses unrealized gains on such investments reflected in the PaineWebber accounts.

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### UBS and PaineWebber Unaudited Pro Forma Condensed Consolidated Balance Sheet and Income Statement Conversion from IAS to U.S. GAAP

As of and for the Six Months Ended 30 June 2000

The following unaudited pro forma condensed consolidated balance sheet and income statement as of and for the six months ended 30 June 2000 is derived from the unaudited consolidated balance sheet and income statements of UBS and PaineWebber as of and for the six months then ended, after giving effect to the U.S. GAAP adjustments described in the notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement: conversion from IAS to U.S. GAAP and the pro forma adjustments presented in the notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement. This information has been prepared from, and should be read together with, the respective unaudited consolidated financial statements and related notes of UBS and of PaineWebber, which are included in this document.

#### **Income Statement** For the Six Months Ended 30 June 2000

(in millions)	UBS and PaineWebber Consolidated Pro Forma IAS CHF	UBS U.S. GAAP Adjustment(1) CHF	Reference(1)	PaineWebber U.S. GAAP Adjustment CHF	UBS and PaineWebber Consolidated U.S. GAAP CHF	Translation UBS and PaineWebber Consolidated Pro forma U.S. GAAP US\$(2)
Operating income Interest income Interest expense	27,489 22,920	(91) (15)	a a	(27)	27,398 22,878	16,764 13,999
Net interest income	4,569 (83)	(76)		27	4,520 (83)	2,765 (51)
Net interest income after credit loss expense	4,652 11,194 6,453	(76) (1,270)	c	27 112 30	4,603 11,306 5,213	2,816 6,918 3,190
subsidiaries  Total operating income	$\frac{778}{23,077}$	$\frac{25}{(1,321)}$	d	169	$\frac{803}{21,925}$	$\frac{493}{13,417}$
Operating expenses Personnel General and administrative Depreciation and amortization Restructuring costs Total operating expenses	11,997 4,177 1,423 — 17,597	(7) 27 839 130 989	e,f,g b a,h b	13 79 3	12,003 4,283 2,265 130 18,681	7,344 2,621 1,386 80 11,431
Operating profit before tax and minority interests	5,480	(2,310)		74	3,244	1,986
Tax expense	1,362	(71)	a	26	1,317	807
Net profit before minority interests	4,118	(2,239)		48	1,927	1,179
Minority interests	146			27 21	173	106
Net profit	3,972	(2,239)		21	1,754	1,073
Other comprehensive income		34	O		34	21
Comprehensive income	3,972	(2,205)		21	1,788	1,094
Basic earnings per share	9.15				4.04	
Diluted earnings per share	9.03				3.99	

The notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement: conversion from IAS to U.S. GAAP are an integral part of this pro forma information.

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#### **Balance Sheet** As of 30 June 2000

(in millions)	UBS and PaineWebber Consolidated Pro Forma IAS CHF	UBS U.S. GAAP Adjustment(1) CHF	Reference(1)	PaineWebber U.S. GAAP Adjustment CHF	UBS and PaineWebber Consolidated U.S. GAAP CHF	Translation UBS and PaineWebber Consolidated Pro Forma U.S. GAAP US\$(2)
Assets						_
Cash and balances with central banks	3,457				3,457	2,115
Money market paper	68,506			30	68,536	41,936
Due from banks	28,510	18,866	a,j	741	48,117	9,442
Cash collateral on securities borrowed	163,387				163,387	99,974
Reverse repurchase agreements	193,666			(3,773)	189,893	116,192
Trading portfolio assets	241,697	(10,307)	g,i,j	3,685	235,075	143,839
Positive replacement values	58,068	(380)	i	,	57,688	35,298
Loans, net of allowance for credit						
losses	251,167	8,787	a,j	741	60,695	159,515
Financial investments	10,962	(5,880)	d	(1,458)	3,624	2,217
Accrued income and prepaid	7.522				7 522	4.600
expenses	7,533				7,533	4,609
Investments in associates	818	878	- 1-	41	818 10,317	501
Property and equipment	9,398	16,965	a,h a,h	59	34,343	6,313
Intangible assets and goodwill Other assets	17,319 14,100	15,025	a,n c,d,e,f	1,253	34,343	21,014 18,588
Other assets			C,u,e,1	<del></del>		
Total assets	1,068,588	43,954		1,319	1,113,861	681,553
Liabilities				<u></u>		
Money market paper issued	87,299				87,299	53,417
Due to banks	85,341	18,104	j	2,206	105,651	64,649
Cash collateral on securities lent	27,181	ŕ	,		27,181	16,632
Repurchase agreements	277,674	(15,703)	j	(1,482)	260,489	159,389
Trading portfolio liabilities	67,207			(259)	66,948	40,964
Negative replacement values	78,449	(378)	i	(205)	77,866	47,645
Due to customers	296,631	18,519	a,j	741	315,891	193,288
Accrued expenses and deferred	40.00				40.00	
income	18,885				18,885	11,555
Long-term debt	61,840	130	a,g	(644)	61,326	37,524
Other liabilities	24,082	4,212	a,b,c,d,g,i,j	250	28,544	17,466
Total liabilities	1,024,589	24,884		607	1,050,080	642,526
Minority interests	2,877			644	3,521	2,154
Total shareholders' equity	1,122	19,070		68	60,260	36,873
Total liabilities, minority interests and shareholders' equity	1,068,588	43,954		1,319	1,113,861	681,553

The notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement: conversion from IAS to U.S. GAAP are an integral part of this pro forma information.

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#### UBS and PaineWebber Unaudited Pro Forma Condensed Consolidated Income Statement Conversion from IAS to U.S. GAAP For the Year Ended 31 December 1999

The following unaudited pro forma condensed consolidated income statement for the year ended 31 December 1999 is derived from the audited consolidated income statement of UBS for the year then ended and from the unaudited pro forma condensed consolidated income statement of PaineWebber for the year then ended, after giving effect to the U.S. GAAP adjustments described in the notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement: conversion from IAS to U.S. GAAP and the pro forma adjustments presented in the notes to the UBS and PaineWebber unaudited pro forma condensed consolidated income statement. This information has been prepared from, and should be read together with, the respective consolidated financial statements and related notes of UBS and PaineWebber, which are included in this document.

#### For the Year Ended 31 December 1999

(in millions)	UBS and PaineWebber Consolidated Pro Forma IAS CHF	UBS U.S. GAAP Adjustment(1) CHF	Reference		UBS and PaineWebber Consolidated U.S. GAAP CHF	Translation UBS and PaineWebber Consolidated Pro Forma U.S. GAAP US\$(2)
Operating income Interest income	40,298	(200)	а		40,098	24,536
Interest expense	34,219	(35)		(173)	34,011	20,811
Net interest income	6,079 956	(165)		173	6,087 956	3,725 585
Net interest income after credit loss	5 122	(1.65)		172	5 121	2 1 4 0
Net fee and commission income	5,123 17,631	(165)		173 113	5,131 17,744	3,140 10,857
Net trading income Other income, including income from	9,357	(545)	a,b,c	30	8,842	5,411
disposal of associates and subsidiaries	3,403	36	a,d		3,439	2,104
Total operating income	35,514	(674)		316	35,156	21,512
Operating expenses Personnel	17,521 7,624		a,b,e,f,g,h a,b,h	(29) 134	17,398 8,324	10,646 5,093
Depreciation and amortization	2,750	1,597		3	4,350	2,662
Restructuring costs	27,895	750 2,819	b	108	750 30,822	459 18,860
Operating profit before tax and minority interests	7,619	(3,493)		208	4,334	2,652
Tax expense	1,930	(177)	a	12	1,765	1,080
Net profit before minority interests	5,689	(3,316)		196	2,569	1,572
Minority interests	277			48	325	199
Net profit	5,412	(3,316)		148	2,244	1,373
Dividends and amortization of discount on preferred stock				125	125	76
Net profit/(loss) applicable to common shares	5,412	(3,316)		23	2,119	1,297
Basic earnings per share	12.10				4.74	
Diluted earnings per share	11.97				4.69	

The notes to the UBS and PaineWebber unaudited pro forma condensed consolidated balance sheet and income statement: conversion from IAS to U.S. GAAP are an integral part of this pro forma information.

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#### NOTES TO THE UBS AND PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT CONVERSION FROM IAS TO U.S. GAAP AS OF AND FOR THE SIX MONTHS ENDED 30 JUNE 2000 AND FOR THE YEAR ENDED 31 DECEMBER 1999

#### 1. IAS to U.S. GAAP Adjustments

IAS accounting principles differ in material respects from accounting principles generally accepted in the U.S. The differences which are material to restating the historical consolidated financial statements of UBS and PaineWebber to comply with U.S. GAAP, are described below.

#### Adjustments to UBS and PaineWebber Unaudited Pro Forma Condensed Consolidated Balance Sheets and Income Statements

The differences which are material to restating the UBS unaudited pro forma consolidated balance sheets and income statements to U.S. GAAP relate to purchase accounting, restructuring provisions, derivatives held for non-trading purposes, financial investments, retirement and benefit plans, other employee benefits, equity participation plans, software capitalization, settlement date vs. trade date accounting and repurchase, resale and securities lending transactions as described in notes (a), (b), (c), (d), (e), (f), (g), (h), (i) and (j), respectively. PaineWebber's IAS to U.S. GAAP adjustments have been documented in the notes to the PaineWebber unaudited pro forma condensed consolidated statement of financial condition and income statement: conversion from U.S. GAAP to IAS, note #2: U.S. GAAP to IAS adjustments. In addition, for purposes of conforming PaineWebber's accounts to UBS's presentation under U.S. GAAP, certain investments have been reclassified from financial investments to Other Assets.

#### a. Purchase Accounting

#### General

Under IAS, UBS accounted for the 1998 merger of Union Bank of Switzerland and Swiss Bank Corporation under the pooling of interests method. The balance sheets and income statements of the banks were combined and no adjustments to the carrying values of the assets and liabilities were made.

Under U.S. GAAP, the business combination creating UBS is accounted for under the purchase method with Union Bank of Switzerland being considered the accounting acquirer. Under the purchase method, the cost of acquisition is measured at fair value and the acquirer's interests in identifiable tangible assets and liabilities of the acquiree are restated to fair values at the date of acquisition. Any excess consideration paid over the fair value of net tangible assets acquired is allocated, first to identifiable intangible assets based on their fair values, if determinable, with the remainder allocated to goodwill.

#### Goodwill

Under U.S. GAAP, goodwill and other intangible assets acquired are capitalized and amortized over the expected periods to be benefited with adjustments, if any, for impairment.

For purposes of the U.S. GAAP reconciliation, the excess of the consideration paid for Swiss Bank Corporation over the fair value of the net tangible assets received has been recorded as Goodwill and is being amortized on a straight line basis over a weighted average life of 13 years beginning 29 June 1998.

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#### NOTES TO THE UBS AND PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT CONVERSION FROM IAS TO U.S. GAAP — (Continued)

#### Other Purchase Accounting Adjustments

For purposes of the U.S. GAAP reconciliation, the restatement of Swiss Bank Corporation's net assets to fair value resulted in decreasing net tangible assets by CHF 1,077 million. This amount will be amortized over a period ranging from 2 years to 20 years depending upon the nature of the restatement.

#### b. Restructuring Provision

Under IAS, restructuring provisions are recognized when a legal or constructive obligation has been incurred. In 1997, UBS recognized a CHF 7,000 million restructuring provision to cover personnel, information technology ("IT"), premises and other costs associated with combining and restructuring the merged Group. An additional CHF 300 million provision was recognized in the fourth quarter of 1999, reflecting the impact of increased precision in the estimation of certain leased and owned

Under U.S. GAAP, restructuring provisions for business combinations are not recognized prior to the consummation date of the business combination. Also, the criteria for establishing liabilities of this nature are more stringent than under IAS. Established restructuring provisions are required to be periodically reviewed for appropriateness and revised if necessary.

For purposes of the U.S. GAAP reconciliation, the aggregate CHF 7,300 million restructuring provision was reversed. As a result of the business combination with Swiss Bank Corporation, the decision to combine and streamline certain activities of the banks for the purpose of reducing costs and improving efficiencies, Union Bank of Switzerland recognized a restructuring provision of CHF 1,575 million during 1998 for purposes of the U.S. GAAP reconciliation. CHF 759 million of this provision related to estimated costs for restructuring the operations and activities of Swiss Bank Corporation and such amount was recorded as a liability of the acquired business. The remaining CHF 816 million of estimated costs were charged to restructuring expense during 1998. Adjustments of CHF 130 million and 600 million to the restructuring provision were recognized in the six months ended 30 June 2000 and in the year ended 31 December 1999, respectively, for purposes of the U.S. GAAP reconciliation. The reserve is expected to be substantially exhausted by the end of 2001.

The restructuring provision initially included CHF 756 million for employee termination benefits, CHF 332 million for the closure and write downs of owned and leased premises, and CHF 487 million for professional fees, IT costs, miscellaneous transfer taxes and statutory fees.

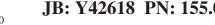
The usage of the U.S. GAAP restructuring provision was as follows:

(CHF millions)	Balance 1 January 1999	1999 Usage	1999 Revision	Balance 31 December 1999	Jan-Jun 2000 Usage	Jan-Jun 2000 Revision	Balance 30 June 2000
Personnel	382	(254)	553	681	57	70	694
Premises	305	(244)	179	240	98	45	187
IT	25	(5)	7	27	3	_	24
Other	313	(45)	(139)	129	6	15	138
Total	1,025	<u>(548</u> )	600	1,077	<u>164</u>	130	1,043

Additionally, for purposes of the U.S. GAAP reconciliation, nil and CHF 150 million of restructuring costs were expensed as incurred in the six months ended 30 June 2000 and the year ended 31 December 1999, respectively.

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## NOTES TO THE UBS AND PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT CONVERSION FROM IAS TO U.S. GAAP — (Continued)

#### c. Derivatives Instruments Held or Issued for Non-Trading Purposes

Under IAS, UBS recognizes transactions in derivative instruments hedging non-trading positions in the income statement using the accrual or deferral method, which is generally the same accounting as the underlying item being hedged.

U.S. GAAP requires that derivatives be reported at fair value with changes in fair value recorded in income unless specified criteria are met to obtain hedge accounting treatment (accrual or deferral method).

UBS is not required to comply with all of the criteria necessary to obtain hedge accounting treatment under U.S. GAAP. Accordingly, for purposes of the U.S. GAAP reconciliation, derivative instruments held or issued for non-trading purposes that did not meet U.S. GAAP hedging criteria have been carried at fair value with changes in fair value recognized as adjustments to net trading income.

#### d. Financial Investments

Under IAS, financial investments are classified as either current investments or long-term investments. UBS considers current financial investments to be held for sale and carried at lower of cost or market value. UBS accounts for long-term financial investments at cost, less any permanent impairment.

Under U.S. GAAP, investments are classified as either held to maturity (essentially debt securities), which are carried at amortized cost, or available for sale (debt and marketable equity securities), which are carried at fair value with changes in fair value recorded as a separate component of shareholders' equity. Realized gains and losses are recognized in net profit in the period sold.

For purposes of the U.S. GAAP reconciliation, amounts reflected in Other income for the changes in market values of held for sale investments are reclassified as a component of Shareholders' equity. Held to maturity investments that do not meet U.S. GAAP criteria are reclassified to the available for sale category. Unrealized gains or unrealized losses relating to these investments are recorded as a component of Shareholders' equity.

#### e. Retirement Benefit Plans

Under IAS, UBS has recorded pension expense based on a specific method of actuarial valuation of projected plan liabilities for accrued service including future expected salary increases and expected return on plan assets. Plan assets are held in a separate trust to satisfy plan liabilities. Plan assets are recorded at fair value. The recognition of a prepaid asset on the books of UBS is subject to certain limitations. These limitations generally cause amounts recognized as expense to equal amounts funded in the same period. Any amount not recognized as a prepaid asset and the corresponding impact on pension expense has been disclosed in the financial statements.

Under U.S. GAAP, pension expense, generally, is based on the same method of valuation of liabilities and assets as under IAS. Differences in the levels of expense and liabilities (or prepaid assets) exist due to the different transition date rules and the stricter provisions of IAS as well as industry practice under IAS for recognition of a prepaid asset.

As a result of the merger of the retirement benefit plans of Union Bank of Switzerland and Swiss Bank Corporation after the 1998 merger, there was a one time increase of the vested plan benefits for the beneficiaries of such plans. This had the effect of increasing the defined benefit obligation at this date by CHF 3,020 million. Under IAS this resulted in a one-time charge to income which was offset by the recognition of assets (previously unrecognized due to certain limitations under IAS).

Under U.S. GAAP, in a business combination that is accounted for under the purchase method, the assignment of the purchase price to individual assets acquired and liabilities assumed must include a

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#### NOTES TO THE UBS AND PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT CONVERSION FROM IAS TO U.S. GAAP — (Continued)

liability for the projected plan liabilities in excess of plan assets or an asset for plan assets in excess of the projected plan liabilities, thereby recognizing any previously existing unrecognized net gains or losses, unrecognized prior service cost, or unrecognized net liabilities or assets.

For purposes of the U.S. GAAP reconciliation, UBS recorded a prepaid asset for the Union Bank of Switzerland plans as of 1 January 1998. Swiss Bank Corporation recorded a purchase price adjustment to recognize its prepaid asset at 29 June 1998. The recognition of these assets impacts the pension expense recorded under U.S. GAAP versus IAS. The pension expense for the year ended 31 December 1999 is also impacted by the different treatment of the merger of the plans under IAS versus U.S. GAAP. The assets recognized under IAS (which had been previously unrecognized due to certain limitations under IAS) were already recognized under U.S. GAAP due to the absence of such limitations under U.S. GAAP.

#### f. Other Employee Benefits

Under IAS, UBS has recorded expenses and liabilities for post-retirement benefits determined under a methodology similar to that described above under retirement benefit plans.

Under U.S. GAAP, expenses and liabilities for post-retirement benefits would be determined under a similar methodology as under IAS. Differences in the levels of expenses and liabilities have occurred due to different transition date rules and the treatment of the merger of Union Bank of Switzerland and Swiss Bank Corporation under the purchase method.

#### g. Equity participation plans

IAS does not specifically address the recognition and measurement requirements for equity participation plans.

U.S. GAAP permits the recognition of compensation cost on the grant date for the estimated fair value of equity instruments issued (Statement of Financial Accounting Standards No. 123) or based on the intrinsic value of equity instruments issued (Accounting Principles Board Opinion No. 25), with the disclosure of the pro forma effects of equity participation plans on net profit and earnings per share, as if the fair value had been recorded on the grant date. UBS recognized only intrinsic values at the grant date with subsequent changes in value not recognized.

For purposes of the U.S. GAAP reconciliation, certain of UBS's option awards have been determined to be variable, primarily because they may be settled in cash or UBS has offered to hedge their value. Additional compensation expense from these options awards for the six months ended 30 June and the year ended 31 December 1999, is CHF 44 million and CHF 41 million, respectively. In addition, certain of UBS's equity participation plans provide for deferral of the awards, and the instruments are held in trusts for the participants. Certain of these trusts are recorded on UBS's balance sheet for U.S. GAAP presentation, the effect of which is to increase assets by CHF 1,070 million and CHF 655 million, liabilities by CHF 1,162 million and CHF 717 million, and decrease shareholders' equity by CHF 92 million and CHF 62 million (for UBS shares held by the trusts, which are treated as treasury shares) at 30 June 2000 and 31 December 1999, respectively.

#### h. Software capitalization

Under IAS, effective 1 January 2000, certain costs associated with the acquisition or development of internal use software are required to be capitalized. Once the software is ready for its intended use, the costs capitalized are amortized to the income statement over estimated lives. Under U.S. GAAP, the same principal applies; however this standard was effective beginning 1 January 1999. For purposes of the U.S. GAAP reconciliation, the costs associated with the acquisition or development of internal use

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#### NOTES TO THE UBS AND PAINEWEBBER UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT CONVERSION FROM IAS TO U.S. GAAP — (Continued)

software that met the U.S. GAAP software capitalization criteria in 1999 have been reversed from Operating expenses and amortized over a life of 2 years. From 1 January 2000, the only remaining reconciliation item is the amortization of software capitalized in 1999 for U.S. GAAP purposes.

#### i. Settlement Date vs. Trade Date Accounting

UBS's transactions from securities activities are recorded on the settlement date for balance sheet and on the trade date for income statement purposes. This results in recording an off-balance sheet forward transaction during the period between the trade date and the settlement date. Forward positions relating to trading activities are revalued to fair value and any unrealized profits and losses are recognized in Net profit.

Under U.S. GAAP, trade date accounting is required for purchases and sales of securities. For purposes of U.S. GAAP presentation, all purchases and sales of securities previously recorded on settlement date have been recorded as of trade date for balance sheet purposes. Trade date accounting has resulted in receivables and payables to broker-dealers and clearing organizations recorded in Other assets and Other liabilities.

#### j. Repurchase, Resale and Securities Lending Transactions

Under IAS, UBS's repurchase agreements and securities borrowed are accounted for as collateralized borrowings. Reverse repurchase agreements and securities lending are accounted for as collateralized lending transactions. Cash collateral is reported on the balance sheet at amounts equal to the collateral advanced or received.

Under U.S. GAAP, securities lending and repurchase transactions are also generally accounted for as collateralized borrowing and lending transactions. However, certain such transactions may be deemed sale or purchase transactions under specific circumstances. Additionally, under U.S. GAAP, UBS is required to recognize securities collateral controlled and an offsetting obligation to return such securities collateral on certain financing transactions, when specific control conditions exist.

For purposes of U.S. GAAP presentation, securities collateral recognized under financing transactions is reflected in Due from banks or loans, net of allowance for credit losses, depending on the counterparty. The related obligation to return the securities collateral is reflected in the balance sheet in Due to banks or Due to customers, as appropriate.

#### 2. Convenience Transaction

30 June 2000 and 31 December 1999 CHF amounts have been translated into U.S. dollars at the exchange rate of one US\$ = CHF 1.63, the exchange rate on 30 June 2000.

#### 3. Proposed Dividend

At the extraordinary general meeting of UBS AG, held on 7 September 2000, the UBS shareholders approved the UBS Board of Directors proposal that a partial dividend be paid to UBS shareholders on record as of 2 October 2000. The payment, which was made on 5 October 2000, relates to the first nine months of the year 2000. The payment of \$2.75 (CHF 4.50) per share amounted to approximately \$1.1 billion (CHF 1.8 billion). This proposed dividend has not been reflected in the assumptions made for purposes of presenting pro forma financial information.

## Capitalization of UBS

The following table sets forth the consolidated capitalization of UBS in accordance with International Accounting Standards and translated into U.S. dollars, both actual and as adjusted to give effect to this offering (based upon expected proceeds of this offering of \$1,500,000,000) and the use of the proceeds from this offering as described under "Use of Proceeds."

		30 June 2000		30 June 2000
		Actual		As Adjusted
	CHF	U.S.\$	CHF	U.S.\$
		(in mil	lions)	
Debt				
Money market paper issued	85,409	52,263	85,409	52,263
Due to banks	75,172	45,999	75,172	45,999
Cash collateral on securities lent	15,334	9,383	15,334	9,383
Due to customers	279,915	171,286	279,915	171,286
Long-term debt	52,990	32,426	52,990	32,426
Total Debt	508,820	311,357	508,820	311,357
Minority Interest	0	0	2,451	1,500
Shareholders' Equity	31,876	19,506	31,876	19,506
Total capitalization(1)	540,696	330,863	543,147	332,363

<sup>(1)</sup> There has been no material change in the capitalization of UBS since 30 June 2000.

CHF amounts have been translated into United States dollars at the rate of CHF 1 = \$0.6119

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## **UBS Preferred Funding Trust I**

UBS Preferred Funding Trust I is a statutory business trust that UBS AG created under the Delaware Business Trust Act, as amended, on 18 September 2000 pursuant to an initial trust agreement entered into by UBS AG and by the filing of a certificate of trust with the Secretary of State of the State of Delaware. We will continue UBS Preferred Funding Trust pursuant to an Amended and Restated Trust Agreement between UBS Preferred Funding Company, as grantor, and Wilmington Trust Company, as trustee. We will qualify the Amended and Restated Trust Agreement as an indenture under the Trust Indenture Act of 1939, as amended. UBS Preferred Funding Trust will be treated as a grantor trust for U.S. federal income tax purposes, meaning that investors in trust preferred securities will generally be treated as if they owned their proportionate shares of the company preferred securities owned by UBS Preferred Funding Trust.

We have formed UBS Preferred Funding Trust for the purpose of:

- issuing the trust preferred securities,
- investing the proceeds of the trust preferred securities in the company preferred securities, which benefit from the related UBS AG subordinated guarantee, and
- · engaging in any related or incidental activities.

The only assets of UBS Preferred Funding Trust will be the company preferred securities and the related rights of UBS Preferred Funding Trust under the UBS AG subordinated guarantee. The Amended and Restated Trust Agreement will not permit UBS Preferred Funding Trust to acquire any other assets, issue any other equity securities or any debt securities, or engage in any other activities. All expenses and liabilities of UBS Preferred Funding Trust will be paid by the Stamford branch of UBS AG, except that if the trustee of UBS Preferred Funding Trust incurs fees, charges or expenses at the request of a holder of trust preferred securities or other person for which UBS Preferred Funding Trust is not otherwise liable under the Amended and Restated Trust Agreement, that holder or other person will be liable for such fees, charges and expenses.

The total pro forma capitalization of UBS Preferred Funding Trust, as adjusted to give effect to this offering (based on expected proceeds of \$1,500,000,000 before deduction of expenses) and the use of the proceeds from this offering, is \$1,500,000,000. Upon completion of the offering, the authorized and issued capital of UBS Preferred Funding Trust will consist of trust preferred securities having an aggregate liquidation amount of \$1,500,000,000, issuable in denominations of \$1,000 liquidation amount per trust preferred security and integral multiples of \$1,000.

The Amended and Restated Trust Agreement will provide that, to the fullest extent permitted by law, without the need for any other action of any person, including the trustee or any other holder of trust preferred securities, each holder of trust preferred securities will be entitled to enforce, in the name of UBS Preferred Funding Trust, the rights of UBS Preferred Funding Trust under the company preferred securities and the UBS AG subordinated guarantee represented by the trust preferred securities held by such holder. A holder of trust preferred securities may at any time upon written notice withdraw and hold directly the underlying company preferred securities represented by such trust preferred securities, in which case such holder will be entitled to directly enforce its rights under the UBS AG subordinated guarantee.

The principal executive offices of UBS Preferred Funding Trust are c/o Wilmington Trust Company, 1100 North Market Street, Wilmington, DE 19890.

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## UBS Preferred Funding Company LLC I

#### Introduction

UBS Preferred Funding Company LLC I is a limited liability company that UBS AG formed under the Delaware Limited Liability Company Act, as amended, on 18 September 2000 pursuant to an initial limited liability company agreement entered into by UBS AG and by filing a certificate of formation with the Secretary of State of the State of Delaware. We will continue UBS Preferred Funding Company pursuant to an Amended and Restated Limited Liability Company Agreement, which we sometimes refer to as the LLC Agreement. UBS Preferred Funding Company will be treated as a partnership for U.S. federal income tax purposes.

We have formed UBS Preferred Funding Company for the purpose of :

- issuing the company common securities to UBS AG,
- · issuing the company preferred securities, initially to UBS Preferred Funding Trust,
- investing the proceeds of the company common securities and the company preferred securities in (1) initially, subordinated notes issued by the Cayman Islands branch of UBS AG with an aggregate principal amount of \$1,500,000,000 and (2) other securities issued by UBS AG acting through a branch, agency or other office located outside of the United States or by a non-U.S. branch of a non-U.S. subsidiary of UBS AG (together, "eligible investments"), and
- engaging in any related or incidental activities.

The total pro forma capitalization of UBS Preferred Funding Company, as adjusted to give effect to this offering (based on expected proceeds of \$1,500,000,000 before deduction of expenses) and the use of proceeds from this offering, is \$1,500,002,000. Upon completion of this offering, the authorized and issued capital of UBS Preferred Funding Company will consist of company common securities representing securityholders' equity of \$2,000 and company preferred securities with an aggregate liquidation preference of \$1,500,000,000, issuable in denominations of \$1,000 liquidation preference per company preferred security and integral multiples of \$1,000. UBS Preferred Funding Company will have no outstanding debt after giving effect to this offering and the use of the proceeds from this offering.

UBS Preferred Funding Company will apply the income generated by the subordinated notes and other eligible investments to pay dividends to UBS Preferred Funding Trust, as holder of company preferred securities, and UBS AG, as holder of the company common securities. UBS Preferred Funding Trust will then pass the dividends it receives on the company preferred securities through to the holders of trust preferred securities as distributions on the trust preferred securities.

UBS AG is purchasing all of the company common securities for \$2,000. UBS intends to treat the company preferred securities as Tier 1 capital for purposes of the relevant regulatory capital guidelines of the Swiss Federal Banking Commission. UBS AG will agree with UBS Preferred Funding Company in the LLC Agreement that, as long as any company preferred securities are outstanding, UBS AG will continue to own, directly or indirectly, 100% of the outstanding company common securities. UBS Preferred Funding Company will also covenant to maintain "UBS" as part of its name for as long as any trust preferred securities of UBS Preferred Funding Trust remain outstanding unless, because of a merger or other business combination involving UBS AG or a change by UBS AG of its own name, inclusion of "UBS" as part of UBS Preferred Funding Company's name is no longer appropriate.

UBS AG will also agree in the LLC Agreement that it will from time to time either (i) contribute (or cause others, including the Stamford branch of UBS AG, to contribute) to UBS Preferred Funding Company such additional funds as are necessary in order to enable UBS Preferred Funding Company

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#### **UBS Preferred Funding Company LLC I**

to pay its operating expenses on or before any date when any such operating expenses are due or (ii) directly pay UBS Preferred Funding Company's operating expenses then due and payable and not otherwise paid. "Operating expenses" generally means all expenses and obligations of UBS Preferred Funding Company, but does not include any payments on the company preferred securities or company common securities.

The principal executive offices of UBS Preferred Funding Company are located at The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801.

#### **Activities of UBS Preferred Funding Company** General

UBS Preferred Funding Company's principal business objective is to acquire and hold eligible investments, which include:

- initially, subordinated notes issued by the Cayman Islands branch of UBS AG with an aggregate principal amount of \$1,500,000,000, and
- other securities issued by UBS AG acting through a branch, agency or other office located outside of the United States or by a non-U.S. branch of a non-U.S. subsidiary of UBS AG.

UBS Preferred Funding Company will apply the net income generated by the subordinated notes and other eligible investments to pay dividends to UBS Preferred Funding Trust, as holder of company preferred securities, and UBS AG, as holder of the company common securities. UBS Preferred Funding Trust will then pass through the dividends it receives on the company preferred securities to the holders of trust preferred securities as distributions on the trust preferred securities. Although UBS Preferred Funding Company may (with the consent of the holders of two-thirds (based on the aggregate liquidation preference) of the company preferred securities and company parity preferred securities, voting together as a single class) issue additional preferred securities as described under "Description of Company Preferred Securities," UBS Preferred Funding Company has no present intention to do so.

#### **Dividends**

UBS Preferred Funding Company currently expects to pay an aggregate amount of dividends with respect to its outstanding company common securities and company preferred securities equal to approximately 100% of the interest and other income it receives on the subordinated notes and any other eligible investments.

The LLC Agreement of UBS Preferred Funding Company will:

- preclude UBS Preferred Funding Company from incurring any indebtedness for borrowed money (and UBS Preferred Funding Company does not anticipate having any material liabilities), and
- require approval of holders of at least 662/3% of the outstanding company preferred securities and any outstanding company parity preferred securities (based on the aggregate liquidation preference), voting together as a single class, before dividends on the company preferred securities can be paid out of any source other than interest income received on the subordinated notes or interest or dividend income received on other eligible investments.

Under the Delaware Limited Liability Company Act, UBS Preferred Funding Company may not pay dividends or other distributions on company common securities or company preferred securitiesif such payments are "mandatory"—if, after making the distributions, UBS Preferred Funding Company's liabilities would exceed the fair value of its assets. However, UBS Preferred Funding Company does not expect to have any material liabilities, so UBS Preferred Funding Company does

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not anticipate that this restriction will affect its ability to pay dividends on the company preferred securities.

Dividends on the company preferred securities will in any event be required to be paid up to the mandatory dividend payment amount on any mandatory dividend payment date, unless there is a capital limitation on such date. See "Description of Company Preferred Securities-Dividends-Mandatory Dividends."

#### **Investment Policies**

UBS Preferred Funding Company's initial investment policies will be established pursuant to the LLC Agreement. Under its investment policies, UBS Preferred Funding Company may not hold or invest in any securities other than eligible investments as described above under "-Introduction."

The investment policies require that:

- the terms of any eligible investments other than the subordinated notes purchased by UBS Preferred Funding Company be established in good faith and, to the extent deemed advisable by UBS AG, reflect arm's-length terms at the time of purchase, and the purchase by UBS Preferred Funding Company of such eligible investments be approved by the affirmative vote of a majority of its entire board of directors, and
- UBS Preferred Funding Company maintain its assets in a manner that will not require UBS Preferred Funding Company to be registered as an investment company under the Investment Company Act of 1940.

The investment policies of UBS Preferred Funding Company may be amended only by the affirmative vote of holders of at least 662/3% of the outstanding company preferred securities and any outstanding company parity preferred securities (based on the aggregate liquidation preference), voting together as a single class. Although UBS AG and UBS Preferred Funding Company do not anticipate that UBS Preferred Funding Company will sell the subordinated notes (and no market for them is expected to develop), were UBS Preferred Funding Company to do so, UBS Preferred Funding Company would be required to invest the proceeds of the sale in accordance with UBS Preferred Funding Company's investment policies as they exist at the time of such sale.

#### **Administration Agreement**

Before issuing the company preferred securities, UBS Preferred Funding Company will enter into an administration agreement with the Stamford branch of UBS AG, under which the Stamford branch will provide (or cause others to provide) accounting, legal, tax and other support services to UBS Preferred Funding Company, assist UBS Preferred Funding Company in complying with pertinent U.S. and Swiss local, state and federal laws, and provide administrative, record keeping and secretarial services to UBS Preferred Funding Company. Under the administration agreement, UBS Preferred Funding Company will agree to reimburse the provider of these services for the value of services provided by such provider to UBS Preferred Funding Company on an arm's-length basis.

UBS Preferred Funding Company will maintain company records that are separate from those of UBS AG or any of its affiliates. None of the officers, employees or directors of UBS Preferred Funding Company will have any direct or indirect pecuniary interest in any security to be acquired or disposed of by UBS Preferred Funding Company or in any transaction in which UBS Preferred Funding Company has an interest.

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#### **UBS Preferred Funding Company LLC I**

#### Management of UBS Preferred Funding Company

#### **Directors and Executive Officers**

The LLC Agreement of UBS Preferred Funding Company provides that its board of directors will at all times include not less than three and not more than five members. Initially, the board of directors will include three members. The directors will be designated as "managers" of UBS Preferred Funding Company within the meaning of the Delaware Limited Liability Company Act. The directors will serve until their successors are duly elected and qualified. UBS Preferred Funding Company has no present intention to alter the number of directors comprising the board of directors.

UBS Preferred Funding Company will have three officers when the company preferred securities are issued. The directors and executive officers of UBS Preferred Funding Company initially will be:

Name	Position and Offices Held
Robert Mills	Managing Director and President
Per Dyrvik	Director and Treasurer
Robert Dinerstein	Director and Secretary

Each of the initial directors and officers of UBS Preferred Funding Company is an individual who is an officer or employee of UBS AG or its affiliates. UBS Preferred Funding Company currently anticipates that all officers of UBS Preferred Funding Company will also be officers or employees of UBS AG or its affiliates.

#### **Additional Directors**

If at any time the aggregate of unpaid dividends on the company preferred securities or any company parity preferred securities equals or exceeds an amount equal to three semi-annual dividend payments, the holders of company preferred securities and any company parity preferred securities, voting together as a single class, will have the exclusive right to elect two additional directors. Holders of a majority (based on the aggregate liquidation preference) of company preferred securities and company parity preferred securities may exercise this right by written consent or at a meeting of such holders called for such purpose. The LLC Agreement of UBS Preferred Funding Company will provide that this meeting may be called at the request of any holder of company preferred securities or company parity preferred securities. This right will continue either until all unpaid dividends have been paid in full or until full dividends have been paid on the company preferred securities for two consecutive dividend periods. While this right continues, any vacancy in the office of the additional directors may be filled only by the holders of company preferred securities and company parity preferred securities voting as described above.

#### **Indemnification and Insurance for Directors**

The LLC Agreement of UBS Preferred Funding Company will provide that:

- its directors have no personal liability to UBS Preferred Funding Company or the holders of company common securities or company preferred securities for monetary damages (i) for voting not to take enforcement action with respect to the subordinated notes or any other eligible investments owned by UBS Preferred Funding Company, or (ii) at any time for breach of any such director's fiduciary duty, if any, except for such director's gross negligence or willful misconduct,
- · UBS Preferred Funding Company will indemnify any director or officer for any liability and related expenses, including reasonable counsel's fees, arising out of such director's or officer's status as a director or officer of UBS Preferred Funding Company, except for liability determined by a court of competent jurisdiction to have arisen out of such director's or officer's gross negligence or willful misconduct,

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#### **UBS Preferred Funding Company LLC I**

- the right to indemnification is a contract right and the LLC Agreement will set forth certain procedural and evidentiary standards applicable to the enforcement of a claim under the LLC Agreement of UBS Preferred Funding Company, and
- UBS Preferred Funding Company may purchase and maintain insurance to protect any director or officer against any liability asserted against, or incurred by, him or her, arising out of his or her status as a director or officer.

#### **Common Securities of UBS Preferred Funding Company**

Holders of company common securities will receive dividends out of interest payments received by UBS Preferred Funding Company on the subordinated notes and other eligible investments, if any, not required to be applied to fund dividends with respect to the company preferred securities or expenses of UBS Preferred Funding Company. However, as long as the company preferred securities or the company parity preferred securities are outstanding, no dividends or other distributions (including redemptions and purchases) may be made with respect to company common securities unless full dividends on all series of the company preferred securities have been paid (except as otherwise described under "Description of Company Preferred Securities—Ranking and Liquidation Preference"). See "Description of Company Preferred Securities-Dividends."

Subject to the rights, if any, of the holders of company preferred securities (to the limited extent described herein) and any other series of the company parity preferred securities, all voting rights are vested in the company common securities. Holders of company common securities are entitled to vote in proportion to the stated amounts represented by their company common securities. All issued and outstanding shares of company common securities are currently, and upon consummation of the offering will still be, held by UBS AG.

If UBS Preferred Funding Company dissolves, liquidates or winds up (whether voluntary or involuntary) after all debts and liabilities of UBS Preferred Funding Company have been satisfied and there have been paid or set aside for the holders of company preferred securities the full preferential amounts to which such holders are entitled, the holders of the company common securities will be entitled to share equally and ratably in any assets remaining.

#### **Preferred Securities of UBS Preferred Funding Company**

Subject to limitations prescribed by Delaware law and UBS Preferred Funding Company's LLC Agreement, the board of directors of UBS Preferred Funding Company or, if then constituted, a duly authorized committee of the board of directors is authorized to issue (with the consent of the holders of two-thirds (based on the aggregate liquidation preference) of the company preferred securities and company parity preferred securities, voting together as a single class), from the authorized but unissued capital shares of UBS Preferred Funding Company, additional series of preferred securities of the UBS Preferred Funding Company ranking on a parity with the company preferred securities in such series as the board of directors (or committee) may determine and to establish, from time to time, the number or amount by aggregate liquidation preference of shares (if applicable) of such series to be included in any such series and to fix the designation and any preferences, conversion and other rights, voting powers, restrictions, limitations as to dividends, qualifications and terms and conditions of redemption of the securities of any such series, and such other subjects or matters as may be fixed by resolution of the board of directors. However, UBS Preferred Funding Company's LLC Agreement precludes:

the issuance of any other classes or series of equity securities that are senior to the company preferred securities, either as to dividends or as to rights upon dissolution, liquidation or winding up of UBS Preferred Funding Company, without the approval of each holder of company preferred securities, and

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the issuance of any company parity preferred securities without the approval of 66<sup>2</sup>/<sub>3</sub>% of the holders of company preferred securities and unless the UBS AG subordinated guarantee is amended so that such additional company parity preferred securities benefit from the UBS AG subordinated guarantee in substantially the same manner as the company preferred securities without any adverse effect on the holders of company preferred securities. See "Description of Company Preferred Securities-Voting Rights."

No additional payments will be required pursuant to the Delaware Limited Liability Company Act for the company parity preferred securities to represent limited liability company interests in UBS Preferred Funding Company upon issuance against full payment of the purchase price for the company parity preferred securities. The specific terms of a particular series of the company parity preferred securities will be described in the certificate of designation (as defined in UBS Preferred Funding Company's LLC Agreement) to be incorporated into UBS Preferred Funding Company's LLC Agreement relating to that series, except in the case of shares of the company preferred securities where the terms thereof are set forth in UBS Preferred Funding Company's LLC Agreement.

#### **Legal Proceedings**

UBS Preferred Funding Company is not the subject of any litigation. None of UBS Preferred Funding Company, UBS AG or any of its affiliates is currently involved in nor, to UBS Preferred Funding Company's knowledge, currently threatened with any litigation with respect to the subordinated notes or any aspect of UBS Preferred Funding Company's operations.

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#### Use of Proceeds

UBS Preferred Funding Trust will use the net proceeds of \$1,500,000,000 from the sale of the trust preferred securities to purchase the company preferred securities.

UBS Preferred Funding Company will use the net proceeds of \$1,500,000,000 from the sale of the company preferred securities to UBS Preferred Funding Trust to acquire \$1,500,000,000 aggregate principal amount of subordinated notes issued by the Cayman Islands branch of UBS AG. See "UBS Preferred Funding Company LLC I-Activities of UBS Preferred Funding Company."

UBS AG will use the net proceeds of \$1,500,000,000 from the sale of the subordinated notes issued by its Cayman Island branch for general corporate purposes, including paying certain expenses related to the offering and possibly funding a portion of the purchase price of PaineWebber.

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## Description of Trust Preferred Securities

UBS Preferred Funding Trust will issue the trust preferred securities under the terms of its Amended and Restated Trust Agreement. We will qualify the Amended and Restated Trust Agreement as an indenture under the Trust Indenture Act. The terms of the trust preferred securities will include both those stated in the Amended and Restated Trust Agreement and the Delaware Business Trust Act and those made part of the Amended and Restated Trust Agreement by the Trust Indenture Act. The following summary of the material terms and provisions of the trust preferred securities is not complete and is subject to, and qualified in its entirety by reference to, the Amended and Restated Trust Agreement, the Delaware Business Trust Act and the Trust Indenture Act. We have filed a copy of the Amended and Restated Trust Agreement as an exhibit to the registration statement of which this prospectus is a part.

#### General

The trust preferred securities are certificates of beneficial interest in the assets of UBS Preferred Funding Trust, the terms of which are set forth in the Amended and Restated Trust Agreement.

The trust preferred securities will be issued in denominations of \$1,000 liquidation amount and wholenumber multiples of \$1,000. The aggregate liquidation amount of the trust preferred securities offered by this prospectus is \$1,500,000,000. Each trust preferred security represents a corresponding amount of the company preferred securities, together with related rights under the UBS AG subordinated guarantee.

The trustee of UBS Preferred Funding Trust will hold the company preferred securities and the related rights under the UBS AG subordinated guarantee deposited in UBS Preferred Funding Trust for the benefit of the holders of trust preferred securities. The Amended and Restated Trust Agreement provides that, to the fullest extent permitted by law, without the need for any other action of any person, including the trustee or any other holder of trust preferred securities, each holder of trust preferred securities will be entitled to enforce, in the name of UBS Preferred Funding Trust, the rights of UBS Preferred Funding Trust under the company preferred securities and the related rights under the UBS AG subordinated guarantee represented by the trust preferred securities held by such holder. The trust preferred securities may be exchanged for the underlying company preferred securities as described under "-Withdrawal of the Company Preferred Securities."

The funds of UBS Preferred Funding Trust available for distribution to the holders of trust preferred securities will be limited to payments received from UBS Preferred Funding Company as dividends, redemption payments and liquidation payments on the company preferred securities and to payments received from UBS AG pursuant to the UBS AG subordinated guarantee of those payments. See "Description of Company Preferred Securities." UBS Preferred Funding Trust will distribute such payments, upon their receipt, to the holders of trust preferred securities on a pro rata basis. If UBS Preferred Funding Company does not pay any semi-annual dividend on the company preferred securities when it is required to and UBS AG does not perform its obligations under the UBS AG subordinated guarantee, UBS Preferred Funding Trust will not have sufficient funds to make the related semi-annual distribution payment on the trust preferred securities.

We have applied to list the trust preferred securities on the Luxembourg Stock Exchange in accordance with its rules.

#### **Distributions**

Each trust preferred security will represent a corresponding amount of the company preferred securities, together with the related rights under the UBS AG subordinated guarantee. UBS Preferred NO MARKS

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#### **Description of Trust Preferred Securities**

Funding Trust will make semi-annual or quarterly distributions or other mandatory distributions on the trust preferred securities concurrently with, and in the same amount as, the semi-annual or quarterly dividends or special dividends on the company preferred securities. See "Description of Company Preferred Securities-Dividends." Accordingly, to the extent that dividends are paid on the company preferred securities, distributions on the trust preferred securities will accrue from the date of original issue and be paid on the liquidation amount of the trust preferred securities as follows:

- semi-annually in arrears on the dividend payment dates regularly scheduled to occur in April and October of each year, commencing 1 April 2001, for each dividend period through the dividend period ending on the dividend payment date in October 2010, at a fixed rate per annum equal to 8.622% (calculated on the basis of a 360-day year consisting of twelve 30-day months), and
- thereafter, quarterly in arrears on the dividend payment dates regularly scheduled to occur in January, April, July and October of each year, at a floating rate per annum equal to 3.07% above three-month LIBOR (calculated on the basis of the actual number of days elapsed in a 360-day year).

For details on the calculation and payment of dividends see "Description of Company Preferred Securities—Dividends." Whenever, and to the extent, UBS Preferred Funding Trust receives any cash payments representing a semi-annual dividend, special dividend or redemption payment on the company preferred securities, UBS Preferred Funding Trust will distribute such amounts to the holders of trust preferred securities in proportion to their liquidation amounts. Each semi-annual, quarterly or special distribution on the trust preferred securities will be payable to holders of record as they appear on the securities register of UBS Preferred Funding Trust on the corresponding record date. The record dates for the trust preferred securities will be the fifteenth day (whether or not a business day) prior to the relevant semi-annual, quarterly or other distribution date.

If any distribution would be payable on a day that is not a business day, that distribution will instead be made on the next business day. No interest or other payment will be due as a result of any such delay.

If dividends are not payable on company preferred securities on any dividend payment date for the reasons described in "Description of Company Preferred Securities-Dividends," then the holders of trust preferred securities will not be entitled to receive a distribution on that date.

#### Redemption

The trust preferred securities can be redeemed only upon redemption of the company preferred

If UBS Preferred Funding Company redeems the company preferred securities in accordance with its LLC Agreement as described under "Description of Company Preferred Securities-Redemption," then UBS Preferred Funding Company must give the trustee at least 30 days' prior notice before doing so. The trustee will mail the notice of redemption not less than 25 days prior to the date fixed for redemption of the company preferred securities to the holders of trust preferred securities as provided under "-Notices."

On the date of redemption of the company preferred securities, so long as UBS Preferred Funding Company or UBS AG has deposited with Wilmington Trust Company, the paying agent, on behalf of UBS Preferred Funding Trust the aggregate amount payable upon redemption of all the company preferred securities held by UBS Preferred Funding Trust to be redeemed, the paying agent on behalf of UBS Preferred Funding Trust will irrevocably deposit with The Depositary Trust Company ("DTC") funds sufficient to pay the redemption price and give DTC irrevocable instructions to pay the redemption price to the holders of trust preferred securities to be redeemed. See "Book-Entry Issuance of Trust Preferred Securities." Once the paying agent has received this deposit, all rights of the holders

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#### **Description of Trust Preferred Securities**

of trust preferred securities called for redemption will end, except their right to receive the redemption price, without interest. If any date fixed for redemption of the trust preferred securities is not a business day, then the redemption price will instead be paid on the next business day, except that if that business day falls in the next calendar year, the redemption price will be paid on the preceding business day. No interest or other payment will be due as a result of any such adjustment.

If only some of the outstanding trust preferred securities are to be redeemed, the trust preferred securities to be redeemed will be selected in accordance with DTC's procedures. See "Book-Entry Issuance of Trust Preferred Securities—DTC's Procedures for Notices, Voting and Payments." If the trust preferred securities do not remain registered in the name of DTC or its nominee and only some of the outstanding trust preferred securities are to be redeemed, the trust preferred securities will be redeemed proportionately or selected for redemption pursuant to the rules of any securities exchange on which the trust preferred securities are listed at that time. UBS Preferred Funding Company will promptly notify the registrar and transfer agent for the trust preferred securities, in writing, of the trust preferred securities selected for redemption. In addition, for so long as the rules of the Luxembourg Stock Exchange so require, notice will be given to the Luxembourg Stock Exchange of trust preferred securities selected for redemption and published in a daily newspaper of general circulation in Luxembourg (which is expected to be the *Luxembourger Wort*).

#### Withdrawal of the Company Preferred Securities

Any beneficial owner of the trust preferred securities may withdraw all, but not less than all, of the company preferred securities represented by such trust preferred securities by providing a written notice to the trustee, with evidence of beneficial ownership in form satisfactory to the trustee and providing to UBS Preferred Funding Company such documents or information as UBS Preferred Funding Company may request for tax reporting purposes. The holder's notice will also be deemed to be such beneficial owner's agreement to be subject to the terms of UBS Preferred Funding Company's LLC Agreement applicable to the rights of the holders of company preferred securities.

Within a reasonable period after such a request has been properly made, the trustee must instruct DTC to reduce the trust preferred securities represented by the global certificate by the corresponding amount of the company preferred securities to be so withdrawn by the withdrawing owner. UBS Preferred Funding Company will issue to the withdrawing owner a certificate representing the amount of the company preferred securities withdrawn, and the trustee will reduce the amount of the trust preferred securities represented by the global certificate accordingly. The company preferred securities will be issued only in certificated fully-registered form and will not be eligible to be held through DTC, Euroclear or Clearstream. Under U.S. tax reporting rules, holders of company preferred securities will thereafter receive an annual Form K-1 instead of the Form 1099 that holders of trust preferred securities will receive. See "Certain U.S. Tax Considerations—Information Reporting and Backup Withholding Tax."

Any holder of company preferred securities may redeposit withdrawn company preferred securities by delivering to the trustee the certificates for the company preferred securities to be deposited, which are (i) if required by the trustee, properly endorsed or accompanied by a properly executed instrument of transfer or endorsement in form satisfactory to the trustee and in compliance with the terms of UBS Preferred Funding Company's LLC Agreement and (ii) accompanied by all such certifications as may be required by the trustee in its sole discretion and in accordance with the provisions of the Amended and Restated Trust Agreement. Within a reasonable period after such deposit is properly made, the trustee will instruct DTC to increase the amount of the trust preferred securities represented by the global certificate accordingly.

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#### **Description of Trust Preferred Securities**

#### **Voting Rights**

If at any time, the holders of company preferred securities are entitled to vote under UBS Preferred Funding Company's LLC Agreement, the trustee will:

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- notify the holders of trust preferred securities of such right,
- request specific direction from each holder of trust preferred securities as to the vote with respect to the company preferred securities represented by such trust preferred securities, and
- vote the relevant company preferred securities only in accordance with such specific direction.

Upon receiving notice of any meeting at which the holders of company preferred securities are entitled to vote, the trustee will, as soon as practicable, mail to the holders of trust preferred securities a notice as provided under "-Notices." UBS Preferred Funding Company will provide the form of notice to the trustee to be forwarded to the holders of trust preferred securities. The notice will contain:

- all the information that is contained in the notice announcing the meeting of the company preferred securities,
- a statement that the holders of trust preferred securities will be entitled, subject to any applicable provision of law, to direct the trustee specifically as to the exercise of the voting rights pertaining to the number of the company preferred securities represented by their respective trust preferred securities, and
- a brief description of the manner in which the holders may give such specific directions.

If the trust receives a written direction from a holder of trust preferred securities, the trustee will vote, or cause to be voted, the amount of the company preferred securities represented by such trust preferred securities in accordance with the instructions set forth in the direction. If the trustee does not receive specific instructions from the holder of any trust preferred securities, the trustee will abstain from voting the company preferred securities represented by those trust preferred securities.

UBS Preferred Funding Company and the trustee may, without the consent of the holders of the trust preferred securities, enter into one or more agreements supplemental to the Amended and Restated Trust Agreement, in form satisfactory to the trustee, for any of the following purposes:

- to evidence the succession of another partnership, corporation or other entity to UBS Preferred Funding Company and the assumption by any such successor of the covenants of UBS Preferred Funding Company under the Amended and Restated Trust Agreement,
- to add to the covenants of UBS Preferred Funding Company for the benefit of the holders of the trust preferred securities, or to surrender any right or power herein conferred upon UBS Preferred Funding Company,
- to correct or supplement any provision of the Trust Agreement which may be defective or inconsistent with any other provision therein,
- · to make any other provisions with respect to matters or questions arising under the Amended and Restated Trust Agreement, provided that any such action does not materially adversely affect the interests of the holders of the trust preferred securities, or
- · to cure any ambiguity or correct any mistake.

Any other amendment or agreement supplemental to the Amended and Restated Trust Agreement must be in writing and approved by holders of 662/3% of the then outstanding trust preferred securities.

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#### **Description of Trust Preferred Securities**

#### **Transfer and Issue of Definitive Trust Preferred Securities**

#### **Transfer, Issue and Delivery**

If trust preferred securities are issued in definitive form ("definitive trust preferred securities") in the limited circumstances described in "Book-Entry Issuance of Trust Preferred Securities-Termination of and Changes to Depositary Arrangements," those trust preferred securities may be transferred in any whole-number multiples of \$1,000 by surrendering the definitive trust preferred securities certificates together with the form of transfer endorsed on it, duly completed and executed at the office of the transfer agent. The initial transfer agent will be Wilmington Trust Company. If only part of a definitive trust preferred securities certificate is transferred, a new definitive trust preferred securities certificate representing the securities that are not transferred will be issued to the transferor within three business days after the transfer agent receives the certificate. The new certificate representing the trust preferred securities that were not transferred will be delivered to the transferor by uninsured mail at the risk of the transferor, to the address of the transferor that appears in the records of UBS Preferred Funding Trust. The new certificate representing the trust preferred securities that were transferred will be sent to the transferee within three business days after the trustee receives the certificate transferred, by uninsured mail at the risk of the holder entitled to the trust preferred securities represented by the certificate, to the address specified in the form of transfer.

#### **Formalities Free of Charge**

Registration of transfers of definitive trust preferred securities will be made without charge by UBS Preferred Funding Trust, but the transferor must pay any tax or other governmental charges that may be imposed in relation to the transfer, together with any indemnity that UBS Preferred Funding Trust, UBS AG or the transfer agent may require.

#### **Closed Periods**

No holder may require the transfer of the trust preferred securities to be registered during the period of 15 days ending on the due date for any payment of principal on the trust preferred securities.

UBS Preferred Funding Trust will not be required to register, or cause others to register, the transfer of trust preferred securities after such trust preferred securities have been called for redemption.

#### **Regulations Concerning Transfer and Registration**

All transfers of definitive trust preferred securities and entries must be made as provided in the agency agreement relating to the trust preferred securities. The provisions of this agreement that govern transfers may be changed by UBS Preferred Funding Trust with the prior written approval of the

#### **Registrar and Transfer Agent**

Wilmington Trust Company will act as registrar and transfer agent for the trust preferred securities. As long as the trust preferred securities are listed on the Luxembourg Stock Exchange, UBS Preferred Funding Trust will also maintain a transfer agent in Luxembourg. The initial Luxembourg transfer agent will be BNP Paribas.

#### **Payments and Paying Agent**

As long as the trust preferred securities are in book-entry form, payments of interest and principal on the trust preferred securities will be made to DTC, which will credit the relevant accounts at DTC on the scheduled payment dates. The payments of interest and principal will be distributed to participants, indirect participants and beneficial owners of the trust preferred securities as described under "Book-Entry Issuance of Trust Preferred Securities—DTC's Procedures for Notices, Voting and Payments."

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#### **Description of Trust Preferred Securities**

If definitive trust preferred securities are issued in the limited circumstances described above, payments of interest and principal on the trust preferred securities will be made by check mailed to the address of the holder entitled to receive the payment, as the address appears in UBS Preferred Funding Trust's register.

UBS Preferred Funding Trust will maintain a paying agent with respect to the trust preferred securities which will initially be Wilmington Trust Company. The paying agent will be permitted to resign as paying agent upon 30 days' written notice to the trustee. If Wilmington Trust Company resigns as paying agent, the trustee will appoint another bank or trust company to act as paying agent. As long as the trust preferred securities are listed on the Luxembourg Stock Exchange, UBS Preferred Funding Trust will also maintain a paying agent in Luxembourg. The initial Luxembourg paying agent will be BNP Paribas.

#### Termination of Amended and Restated Trust Agreement

The Amended and Restated Trust Agreement will terminate upon the earliest to occur of the redemption of all of the trust preferred securities, the delivery of a final distribution of the company preferred securities to the holders of trust preferred securities, withdrawal of all the company preferred securities from UBS Preferred Funding Trust (as described under "-Withdrawal of the Company Preferred Securities") or dissolution of UBS Preferred Funding Trust as described in the following

UBS Preferred Funding Company may instruct the trustee to dissolve UBS Preferred Funding Trust and distribute the company preferred securities on a pro rata basis to the holders of trust preferred securities in the case of either a Tax Event as to UBS Preferred Funding Trust or an Investment Company Act Event as to UBS Preferred Funding Trust, as each is defined under "Description of Company Preferred Securities—Redemption."

Any company preferred securities held in definitive fully registered form will not be eligible to be held through DTC, Euroclear or Clearstream.

#### **Expenses of UBS Preferred Funding Trust**

All charges or expenses of UBS Preferred Funding Trust, including the charges and expenses of the trustee, will be paid by the Stamford branch of UBS AG, except that, if the trustee incurs fees, charges or expenses, for which it is not otherwise liable under the Amended and Restated Trust Agreement, at the request of a holder of trust preferred securities or other person, such holder or other person will be liable for such fees, charges and expenses.

#### **Resignation and Removal of the Trustee**

UBS Preferred Funding Trust will at all times have a trustee that is a bank that has its principal place of business in the State of Delaware and a combined capital and surplus of \$50,000,000. If the trustee ceases to be eligible, it must resign.

The trustee may resign as trustee under the Amended and Restated Trust Agreement at any time by giving notice of its resignation to UBS Preferred Funding Company. The trustee may be removed by UBS Preferred Funding Company at any time by notice of such removal delivered to the trustee. Any resignation or removal of the trustee will take effect upon the appointment of a qualified successor trustee and the successor's acceptance of such appointment.

If the trustee shall resign or be removed, UBS Preferred Funding Company shall, within 45 days after the delivery of the notice of resignation or removal, as the case may be, appoint a successor trustee, which shall be a bank or trust company, or an affiliate of a bank or trust company, having its

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#### **Description of Trust Preferred Securities**

principal office in the State of Delaware and having a combined capital and surplus of at least \$50,000,000.

#### **Information Concerning the Trustee**

Wilmington Trust Company is the trustee. The trustee is required to perform only those duties that are specifically set forth in the Amended and Restated Trust Agreement, except when a default has occurred and is continuing with respect to the trust preferred securities. After a default, the trustee must exercise the same degree of care a prudent person would exercise under the circumstances in the conduct of his or her own affairs. Subject to these requirements, the trustee is under no obligation to exercise any of the powers vested in it by the Amended and Restated Trust Agreement at the request of any holder of trust preferred securities, unless the holder offers the trustee reasonable indemnity against the costs, expenses and liabilities that might be incurred by exercising those powers.

#### **Notices**

Notices to the holders of trust preferred securities will be given by delivery of the relevant notice to DTC, Euroclear, Clearstream and any other relevant securities clearing system for communication by each of them to entitled participants, and, as long as the trust preferred securities are listed on one or more stock exchanges and the rules of such stock exchange(s) so require, notices will also be published in the manner that the rules of such stock exchange(s) may require. In addition, notices will be published in one English language daily newspaper of general circulation in London (which is expected to be the Financial Times) and, for as long as the rules of the Luxembourg Stock Exchange so require, in a daily newspaper of general circulation in Luxembourg (which is expected to be the Luxembourger Wort).

If the trust preferred securities are no longer held in the name of DTC or its nominee, notice to the holders of trust preferred securities will also be mailed by first-class mail, postage prepaid, to the holders' addresses appearing in the records of UBS Preferred Funding Trust.

#### **Governing Law**

The Trust Agreement and the trust preferred securities are governed by the laws of the State of Delaware.

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## **Description of Company Preferred Securities**

UBS Preferred Funding Company will issue the company preferred securities under the terms of its Amended and Restated Limited Liability Company Agreement. The following summary of the material terms and provisions of the company preferred securities is not complete and is subject to and qualified in its entirety by reference to the LLC Agreement of UBS Preferred Funding Company and the Delaware Limited Liability Company Act. We have filed a copy of the LLC Agreement of UBS Preferred Funding Company as an exhibit to the registration statement of which this prospectus is a part.

#### General

The company preferred securities are preferred limited liability company interests in UBS Preferred Funding Company, the terms of which are set forth in UBS Preferred Funding Company's LLC

The company preferred securities are intended to provide holders with rights to distributions and redemption and liquidation payments that are similar to those to which holders would be entitled if they had purchased the most senior ranking noncumulative perpetual preferred shares issued directly by UBS AG that have financial terms equivalent to those of the company preferred securities.

When issued, the company preferred securities will be validly issued, and no additional payments will be required for such securities to represent limited liability company interests in UBS Preferred Funding Company. Holders of company preferred securities will have no preemptive rights with respect to any other securities of UBS Preferred Funding Company. The company preferred securities will not be convertible into company common securities or any other interests in UBS Preferred Funding Company and will not be subject to any sinking fund or other obligation of UBS Preferred Funding Company for their repurchase or retirement.

The company preferred securities will be issued in certificated form only in denominations of \$1,000 liquidation preference and whole-number multiples of \$1,000. The aggregate liquidation preference of the company preferred securities offered pursuant to this prospectus is \$1,500,000,000.

UBS Preferred Funding Company has the power to create and issue additional preferred limited liability company interests (i) that are junior to the company preferred securities as to payment of dividends and payments of amounts upon dissolution, liquidation or winding up of UBS Preferred Funding Company ("company junior securities") or (ii) that are on a parity with the company preferred securities as to those payments ("company parity preferred securities"). As long as any company preferred securities remain outstanding, no company parity preferred securities may be issued unless the holders of at least 66<sup>2</sup>/<sub>3</sub>% of the outstanding company preferred securities and company parity preferred securities, if any (based on the aggregate liquidation preference), voting together as a single class, approve or unless the UBS AG subordinated guarantee is amended so that such company parity preferred securities benefit from the UBS AG subordinated guarantee in the same manner as the company preferred securities without any adverse effect on the holders of company preferred securities. See "-Voting Rights."

The LLC Agreement of UBS Preferred Funding Company will preclude UBS Preferred Funding Company from issuing, without the consent of each holder of company preferred securities, any company parity preferred securities or any other classes or series of equity securities that are senior to the company preferred securities as to dividend rights or rights upon dissolution, liquidation or winding up of UBS Preferred Funding Company.

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**Description of Company Preferred Securities** 

#### **Dividends**

#### General

Dividends on the company preferred securities will be payable from the date of initial issuance on a noncumulative basis, semi-annually in arrears on April 1 and October 1 of each year through October 2010 and thereafter quarterly in arrears on January 1, April 1, July 1 and October 1 each year (each a "dividend payment date") for the dividend period then ending, but only if UBS Preferred Funding Company has legally available funds for such purpose and satisfies the other qualifications described below. Each period from and including a dividend payment date or the date of initial issuance, as applicable, to but not including the next dividend payment date is a "dividend period".

Dividends will be payable on the liquidation preference:

- for each dividend period through the dividend period ending on the dividend payment date in October 2010, at a fixed rate per annum equal to 8.622% (calculated on the basis of a year of twelve 30-day months), and
- for each dividend period commencing on such dividend payment date and thereafter, at a floating rate per annum equal to 3.07% above three-month LIBOR (calculated on the basis of the actual number of days elapsed in a 360-day year).

Dividends will be mandatorily due and payable on a dividend payment date with respect to the related dividend period and special dividends will be mandatorily due and payable on other dates in the circumstances described under "-Mandatory Dividends," except that dividends will never be mandatorily due and payable or be paid when the capital limitation (described below under "-Limitation") applies. If dividends are neither mandatorily due and payable on a dividend payment date nor prohibited by application of the capital limitation, then:

- payment of dividends on the company preferred securities will be limited by UBS AG's available distributable profits (see "-Distributable Profits Limitation"), and
- if UBS AG delivers, on or before the tenth business day immediately preceding the dividend payment date, an instruction (a "no dividend instruction") to UBS Preferred Funding Company not to pay dividends on that dividend payment date or to pay less than full dividends on that dividend payment date, dividends payable on the related dividend payment date will be limited as provided in the no dividend instruction (see "-No Dividend Instruction").

If any dividends will be payable on the company preferred securities on a day that is not a business day, those dividends will instead be paid on the next business day. No interest or other payment will be due as a result of any such adjustment.

LIBOR, with respect to a determination date (as defined below), means the rate (expressed as a percentage per annum) for deposits in U.S. dollars for a three-month period commencing on the second London banking day (as defined below) immediately following that determination date that appears on Telerate Page 3750 (as defined below) as of 11:00 a.m. (London time) on that determination date. If such rate does not appear on Telerate Page 3750, LIBOR will be determined on the basis of the rates which deposits in U.S. dollars for a three-month period commencing on the second London banking day immediately following that determination date and in a principal amount of not less than \$1,000,000 are offered to prime banks in the London interbank market by four major banks in the London interbank market selected by the calculation agent (as defined below), after consultation with UBS Preferred Funding Company, at approximately 11:00 a.m., London time, on that determination date.

The calculation agent will request the principal London office of each of such banks to provide a quotation at its rate. If at least two such quotations are provided, LIBOR with respect to that determination date will be the arithmetic mean of such quotations. If fewer than two quotations are provided, LIBOR with respect to that determination date will be the arithmetic mean of the rates

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#### **Description of Company Preferred Securities**

quoted by three major money center banks in New York City selected by the calculation agent, after consultation with UBS Preferred Funding Company, at approximately 11:00 a.m., New York City time, on that determination date for loans in U.S. dollars to leading European banks for a three-month period commencing on the second London banking day immediately following that determination date and in a principal amount of not less than \$1,000,000. However, if the banks selected by the calculation agent to provide quotations are not quoting as described in this paragraph, LIBOR for the applicable period will be the same as LIBOR as determined on the previous determination date.

As used in this prospectus:

"calculation agent" means the London branch of UBS AG.

"determination date" for a dividend period or interest period (as applicable) means two London banking days preceding the first day of that dividend period or interest period (as applicable).

"London banking day" means a day on which dealings in deposits in U.S. dollars are transacted in the London interbank market.

"Telerate Page 3750" means the display designated as "Page 3750" on the Bridge/Telerate Service (or such other page as may replace Page 3750) on that service or such other service or services as may be nominated by the British Bankers' Association as the information vendor for the purpose of displaying London interbank offered rates for U.S. dollar deposits.

All percentages resulting from any calculations on the company preferred securities will be rounded, if necessary, to the nearest one hundred-thousandth of a percentage point, with five one-millionths of a percentage point rounded upward (e.g., 9.876545% (or .09876545) being rounded to 9.87655% (or .0987655)), and all dollar amounts used in or resulting from such calculation will be rounded to the nearest cent (with one-half cent being rounded upward).

#### **Mandatory Dividends**

UBS Preferred Funding Company will be required to pay dividends on the company preferred securities in three circumstances, as follows:

- If UBS AG declares or pays dividends or makes any other payment or distribution on any UBS AG junior obligations, and provided that the capital limitation does not apply, then UBS Preferred Funding Company will be required to pay full dividends on the company preferred securities during the one-year period beginning on and including the earlier of the date on which such dividend was declared or the date on which such dividend or other payment was
- (ii) If UBS AG or any of its subsidiaries redeems, repurchases or otherwise acquires any UBS AG parity securities or UBS AG junior obligations for any consideration, except by conversion into or exchange for shares of UBS AG or UBS AG junior obligations and except as described below (and provided that the capital limitation does not apply), then UBS Preferred Funding Company will be required to pay dividends on the company preferred securities during the one-year period beginning on and including the date on which such redemption, repurchase or other acquisition occurred.
- (iii) If (x) UBS AG or any of its subsidiaries pays any dividends or makes any other payment or distribution on any UBS AG parity securities on any date and (y) during the relevant period (as defined below) ending on and including that date there occurred a dividend payment date as to which UBS Preferred Funding Company paid no dividends or less than full dividends on the company preferred securities, and provided that the capital limitation does not apply, then on that date UBS Preferred Funding Company will be required to pay a special dividend on



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#### **Description of Company Preferred Securities**

the company preferred securities. The special dividend will be payable on that date whether or not that date is otherwise a dividend payment date and, if it is a dividend payment date, will be in addition to any other dividends required to be paid on that dividend payment date. The special dividend will be in an amount that, when taken together with dividends previously paid on the company preferred securities during the relevant period, represents the same proportion of full dividends on the company preferred securities for all dividend payment dates during the relevant period that the dividend on UBS AG parity securities paid during that relevant period bears to full dividends on such UBS AG parity securities for that relevant period.

Notwithstanding paragraph (ii) above, UBS Preferred Funding Company will not be required to pay dividends solely as a result of:

- repurchases, redemptions or other acquisitions of UBS AG parity securities or UBS AG junior obligations in connection with any employment contract, benefit plan or other similar arrangement with or for the benefit of any one or more employees, officers, directors or consultants, in connection with a dividend reinvestment or shareholder share purchase plan or in connection with the issuance of UBS AG parity securities or UBS AG junior obligations (or securities convertible into or exercisable for such UBS AG parity securities or UBS AG junior obligations) as consideration in an acquisition transaction,
- market-making in the UBS AG parity securities or UBS AG junior obligations as part of the securities business of UBS AG or any of its subsidiaries,
- the purchase of fractional interests in UBS AG parity securities or UBS AG junior obligations pursuant to the conversion or exchange provisions of such UBS AG parity securities or UBS AG junior obligations or the security being converted or exchanged,
- any declaration of a dividend in connection with any shareholder's rights plan, or the issuance of rights, shares or other property under any shareholder's rights plan, or the redemption or repurchase of rights pursuant to any such plan, or
- any dividend in the form of shares, warrants, options or other rights where the dividend shares or the shares issuable upon exercise of such warrants, options or other rights are the same shares as that on which the dividend is being paid or ranks equally with or junior to such

Any dividend payment date or other date on which dividends on the company preferred securities are required to be paid as described in clause (i), (ii) or (iii) of the second paragraph above is a "mandatory dividend payment date." The amount of dividends required to be paid on any mandatory dividend payment date (after giving effect to the capital limitation, if applicable) is called the "mandatory dividend payment amount." If a dividend payment date or other date is a mandatory dividend payment date, UBS Preferred Funding Company will be required to pay the mandatory dividend payment amount as dividends on that date whether or not there are available distributable profits and whether or not interest is paid on the subordinated notes.

For purposes of this prospectus:

"UBS AG junior obligations" means (i) ordinary shares of UBS AG, (ii) each class of preferred or preference shares or similar securities of UBS AG that ranks junior to the most senior ranking preferred or preference shares or similar securities of UBS AG, and (iii) any indebtedness, guarantee or support agreement or similar undertaking of UBS AG in respect of any subsidiary securities that rank junior to the UBS AG subordinated guarantee.

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#### **Description of Company Preferred Securities**

"UBS AG parity securities" means (i) each class of preferred or preference shares or similar securities of UBS AG that ranks equally with the most senior ranking preferred or preference shares or similar securities of UBS AG and (ii) any securities issued by any subsidiaries of UBS AG and entitled to the benefit of any guarantee or support agreement or similar undertaking of UBS AG that ranks equally with the UBS AG subordinated guarantee.

"relevant period" means (i) in the case of UBS AG parity securities that pay dividends less frequently than semi-annually, one year and (ii) in the case of UBS AG parity securities that pay dividends semi-annually or more frequently than semi-annually, six months (in each case ending on or including the date on which the related dividend on a parity security is paid but not including the corresponding day in the month that is twelve or six months prior thereto).

#### **Capital Limitation**

The prohibition on the payment of dividends on the company preferred securities as described below is called the "capital limitation."

Unless the Swiss Federal Banking Commission expressly permits otherwise, UBS Preferred Funding Company will not pay dividends on the company preferred securities on any dividend payment date (whether or not it is a mandatory dividend payment date) if on such date UBS AG is not in compliance, or because of a distribution by UBS AG or any of its subsidiaries of profits of UBS AG (including a payment of dividends on the company preferred securities) would not be in compliance, with the Swiss Federal Banking Commission's minimum capital adequacy requirements applicable to UBS AG as then in effect. For a discussion of UBS's capital resources relative to applicable guidelines, see "UBS—Management's Discussion and Analysis of Financial Condition and Results of Operations—Capital Resources."

#### **Distributable Profits Limitation**

The limitation or prohibition on the payment of dividends on the company preferred securities as described below is called the "distributable profits limitation." The distributable profits limitation will not limit or prohibit payment of mandatory dividends on a mandatory dividend payment date. The effect of the distributable profits limitation is to limit the amount of non-mandatory dividends that UBS Preferred Funding Company may pay on the company preferred securities to the amount of dividends that UBS AG would have been legally able to pay on such securities had they been issued directly by UBS AG as non-cumulative preference shares of UBS AG.

On or before the dividend payment date in April of each year, UBS AG will deliver a certificate to UBS Preferred Funding Company (a "distributable profits limitation certificate") specifying:

- the distributable profits (as defined below) of UBS AG for the financial year ending on the preceding December 31, and
- the available distributable profits (as defined below) for payment of dividends on the company preferred securities on the dividend payment dates in the then current year.

Unless UBS Preferred Funding Company is required to pay mandatory dividends:

- the aggregate amount of dividends on the company preferred securities that UBS Preferred
  Funding Company may pay on the dividend payment date in April of the current year may not
  exceed the lesser of full dividends and the available distributable profits set forth in such
  distributable profits limitation certificate, and
- the aggregate amount of dividends on the company preferred securities that UBS Preferred Funding Company may pay on any subsequent dividend payment date in the current year (or in January of the following year in the case of dividend payment dates occurring after October

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#### **Description of Company Preferred Securities**

2010) may not exceed the lesser of full dividends and the remaining amount of such available distributable profits (after giving effect to the payment of dividends pursuant to this bullet point or the bullet point immediately above).

#### For purposes of this prospectus:

"distributable profits" means, for any financial year of UBS AG, profit that may be distributed in accordance with Swiss law then applicable. Currently, for any financial year of UBS AG, distributable profits are equal to profit brought forward, plus profit for the period, minus appropriation to general statutory reserve, plus other reserves, each as shown in the audited unconsolidated balance sheet and statement of appropriation of retained earnings of UBS AG and as determined in accordance with accounting standards applicable under Swiss law. The "appropriation to general statutory reserve" is equal to up to 5% of annual profit to the extent the general reserves of UBS AG do not equal 20% of the paid-in share capital plus 10% of the amount distributed as a dividend from profit for the period in excess of 5% of the par value of the UBS common shares. UBS AG's distributable profits for 1999 were approximately CHF 12 billion.

"available distributable profits" means, for any financial year of UBS AG:

- if there are no UBS AG parity securities outstanding, distributable profits for the immediately preceding financial year of UBS AG, and
- if there are UBS AG parity securities outstanding, then an amount determined as the product
  - (x) distributable profits for the immediately preceding financial year of UBS AG, and
  - a ratio (I) the numerator of which is the aggregate amount of full dividends on the company preferred securities to be paid on the dividend payment dates that occur during the then current financial year (but excluding dividends paid on January of the current year and including dividends to be paid on January of the following year, in the case of calculations occurring after October 2010) and (II) the denominator of which is equal to the amount determined pursuant to clause (I) plus the aggregate amount of full dividends on the UBS AG parity securities to be paid on dividend payment dates which occur during the then current financial year.

#### **No Dividend Instruction**

Except for the mandatory dividend payment amounts required to be paid on mandatory dividend payment dates:

- dividends on the company preferred securities will not be payable on a dividend payment date if, on or before the tenth business day immediately preceding such dividend payment date, UBS AG delivers a no dividend instruction to UBS Preferred Funding Company instructing it not to pay dividends on that dividend payment date, and
- if, on or before the tenth business day immediately preceding such dividend payment date, UBS AG delivers a no dividend instruction to UBS Preferred Funding Company limiting but not prohibiting the payment of dividends on such dividend payment date, dividends on the company preferred securities will be payable on that dividend payment date only to the extent permitted by such no dividend instruction.

If a no dividend instruction is given, then UBS Preferred Funding Company must promptly give notice to the holders of company preferred securities in the manner described under "-Notices" of the fact

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### **Description of Company Preferred Securities**

that it has received a no dividend instruction and the amount of dividends, if any, that will be paid on the related dividend payment date.

#### **Additional Amounts**

If UBS Preferred Funding Company or UBS Preferred Funding Trust is required to withhold any taxes, duties or other governmental charges with respect to any dividend payment on the trust preferred securities or the company preferred securities, UBS Preferred Funding Company will be required to pay, as additional amounts included in the dividend payment (and UBS AG will be required to include in any related payment made by it under the UBS AG subordinated guarantee), an amount sufficient that the net amount received by the holder of company preferred securities or trust preferred securities, as applicable, after the withholding, will not be less than the dividend payment amount. However, UBS Preferred Funding Company will not be required to pay any such additional amounts to the extent that the taxes, duties or other governmental charges are imposed or levied by Switzerland or the Cayman Islands because the holder or beneficial owner of trust preferred securities or company preferred securities:

- has some connection with Switzerland or the Cayman Islands, as applicable, other than being a holder or beneficial owner of those trust preferred securities or company preferred securities, or
- has not made a declaration of non-residence in, or other lack of connection with, Switzerland or the Cayman Islands, as applicable, or any similar claim for exemption, if UBS Preferred Funding Company has given the beneficial owner of those trust preferred securities or company preferred securities or its nominee at least 60 days' prior notice of an opportunity to make the declaration or claim.

### **Ranking and Liquidation Preference**

The company preferred securities ordinarily will rank senior to the company common securities as to the payment of dividends. However, UBS AG has the right to shift the dividend preference of the company preferred securities to the company common securities on any dividend payment date to the extent that the mandatory dividend payment amount then required to be paid as dividends on the company preferred securities (if any) is less than full dividends on the company preferred securities. If UBS AG shifts the dividend preference to the company common securities, the interest payment received by UBS Preferred Funding Company on the subordinated notes will be returned as dividends to UBS AG, as the holder of company common securities, before any dividends are paid on the company preferred securities.

As long as any company preferred securities are outstanding, UBS AG will agree in UBS Preferred Funding Company's LLC Agreement that it will take no voluntary action to cause UBS Preferred Funding Company to dissolve or liquidate unless UBS AG also liquidates. UBS Preferred Funding Company's LLC Agreement will provide that UBS Preferred Funding Company will be liquidated if UBS AG is liquidated.

If UBS Preferred Funding Company dissolves, liquidates or winds up, then after the claims of any creditors of UBS Preferred Funding Company are satisfied, the holders of company preferred securities will be entitled to receive, before any distribution of assets is made to the holders of company common securities or any other class of shares ranking junior to the company preferred securities upon liquidation, liquidating distributions in respect of the company preferred securities in the amount of:

- the liquidation preference of the company preferred securities, plus
- an amount equal to unpaid dividends, if any, on the company preferred securities with respect to the current dividend period accrued on a daily basis to the date of liquidation, plus

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### **Description of Company Preferred Securities**

an amount equal to unpaid definitive dividends for any prior dividend period, without interest and without accumulation of unpaid nondefinitive dividends for any prior dividend period.

For purposes of this prospectus:

"definitive dividends" means, as to a dividend payment date and related dividend period, dividends that are due and payable because (i) they are not limited by the capital limitation and (ii) either (x) they are mandatory dividends or (y) a no dividend instruction was not delivered and they are not limited by the distributable profit limitation.

"nondefinitive dividends" means, as to a dividend payment date and related dividend period, dividends that are not definitive dividends.

If UBS AG is liquidated, whether voluntarily or involuntarily, (i) UBS Preferred Funding Company will be liquidated and (ii) under the UBS AG Subordinated Guarantee Agreement, the holders of company preferred securities (whether through UBS Preferred Funding Trust or as direct holders who have withdrawn their company preferred securities from UBS Preferred Funding Trust) will have a claim entitling them to substantially the same liquidating distributions in the liquidation of UBS AG that they would have been entitled to if they had purchased preferred shares of UBS AG having an aggregate liquidation preference equal to the aggregate liquidation preference of the company preferred securities and bearing dividends at the rate of dividends applicable to the company preferred securities. The UBS AG Subordinated Guarantee Agreement and UBS Preferred Funding Company's LLC Agreement, taken together, will provide that the holders of company preferred securities may not receive liquidating distributions in a liquidation of UBS Preferred Funding Company and payments under the UBS AG subordinated guarantee that, taken together, exceed the liquidating distributions to which they would have been entitled had they instead owned preferred shares of UBS AG with equivalent terms as described above.

### **Voting Rights**

Except as expressly required by applicable law, or except as indicated below, the holders of company preferred securities will not be entitled to vote. If the holders of company preferred securities are entitled to vote as indicated below, each \$1,000 liquidation preference of the company preferred securities will be entitled to one vote on matters on which the holders of company preferred securities are entitled to vote.

If at any time the aggregate of unpaid dividends equals or exceeds an amount equal to three semiannual dividend payments, the holders of company preferred securities and any company parity preferred securities, voting together as a single class, will have the exclusive right to elect two additional directors of their choosing. Holders of a majority (based on the aggregate liquidation preference) of the company preferred securities and any company parity preferred securities may exercise this right by written consent or at a meeting of such holders called for such purpose. This right will continue either until all unpaid dividends have been paid in full or until full dividends have been paid on the company preferred securities for two consecutive dividend periods. While this right continues, any vacancy in the office of the additional directors may be filled only by the holders of company preferred securities and company parity preferred securities voting as described above.

UBS Preferred Funding Company's LLC Agreement will provide that a meeting will be called at the request of holders of 25% (based on the aggregate liquidation preference) of the company preferred securities and any company parity preferred securities.

As long as any company preferred securities are outstanding, UBS Preferred Funding Company may not, without the consent or vote of holders of at least 66<sup>2</sup>/<sub>3</sub>% of the outstanding company preferred

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### **Description of Company Preferred Securities**

securities and company parity preferred securities, if any (based on the aggregate liquidation preference), voting together as a single class:

- change or remove any provision of UBS Preferred Funding Company's LLC Agreement (including the terms of the company preferred securities), issue any company parity preferred securities, redeem or repurchase any company common securities, or consent to a change in the booking location of the issuance of the subordinated notes to a branch or other office of UBS AG other than the Cayman Islands branch of UBS AG, in each case, if such action would materially and adversely affect the rights, preferences, powers or privileges of the company preferred securities and such company parity preferred securities,
- to the fullest extent permitted by law, liquidate, dissolve or terminate UBS Preferred Funding Company without the concurrent liquidation of UBS AG,
- amend or modify UBS Preferred Funding Company's investment policies, or
- merge, convert, consolidate, reorganize or effect any other business combination involving UBS Preferred Funding Company, unless the resulting entity will have no class or series of equity securities either authorized or outstanding that ranks ahead of the company preferred securities as to dividends or as to the distribution of assets upon liquidation, dissolution or winding up, except the same number of shares of such equity securities with the same preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications or terms or conditions or redemption as the shares of equity securities of UBS Preferred Funding Company that are authorized and outstanding immediately prior to such transaction, and each holder of company preferred securities immediately prior to such transaction shall receive securities with the same preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications or terms or conditions or redemption of the resulting entity as the company preferred securities held by such holder immediately prior to the transaction.

As long as any company preferred securities are outstanding, UBS Preferred Funding Company may not, without the consent of the holders of each outstanding company preferred security, authorize, create or increase the authorized amount of, or issue any class or series of, any equity securities of UBS Preferred Funding Company, or any warrants, options or other rights convertible or exchangeable into any class or series of any equity securities of UBS Preferred Funding Company, ranking prior to the company preferred securities, either as to dividend rights or rights on dissolution, liquidation or winding up of UBS Preferred Funding Company.

Notwithstanding any of the foregoing, without consent of any holder of company preferred securities, UBS AG may amend or supplement the UBS AG Subordinated Guarantee Agreement to correct or supplement any provision in the UBS AG Subordinated Guarantee Agreement which may be defective or inconsistent with any other provision therein, or to make any other provisions with respect to matters or questions arising under the UBS AG Subordinated Guarantee Agreement, so long as any such action shall not materially adversely affect the interests of the holders of company preferred securities. See "Description of UBS AG Subordinated Guarantee-Amendments."

Notwithstanding the foregoing, without the consent of any holder of company preferred securities, UBS AG may amend or supplement the UBS Preferred Funding Company's LLC Agreement:

to correct or supplement any provision in the UBS Preferred Funding Company's LLC Agreement which may be defective or inconsistent with any other provision therein, or to make any other provisions with respect to matters or questions arising under the UBS Preferred Funding Company's LLC Agreement, so long as any such action shall not materially adversely affect the interests of the holders of company preferred securities, or

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### **Description of Company Preferred Securities**

to cure any ambiguity or correct any mistake.

#### Redemption

The company preferred securities may not be redeemed before the dividend payment date scheduled to occur in October 2010 unless a Tax Event, an Investment Company Act Event or a Capital Event occurs, in which case UBS Preferred Funding Company may redeem the company preferred securities in whole (but not in part) at any time on not less than 30 nor more than 60 days' notice. On or after the dividend payment date regularly scheduled to occur in October 2010, UBS Preferred Funding Company may redeem the company preferred securities on any dividend payment date for cash, in whole or in part, on not less than 30 nor more than 60 days' notice.

The redemption price for such redemptions on or after the regularly scheduled dividend payment date in October 2010 will be:

- 100% of the liquidation preference of the company preferred securities being redeemed, plus
- an amount equal to unpaid dividends, if any, on the company preferred securities with respect to the current dividend period (whether or not declared) accrued on a daily basis to the date fixed for redemption, plus
- an amount equal to unpaid definitive dividends for any prior dividend period, without interest and without accumulation of unpaid nondefinitive dividends for any prior dividend period.

UBS Preferred Funding Company will also have the right to redeem the company preferred securities in whole (but not in part) at any time prior to the dividend payment date regularly scheduled to occur in October 2010, upon the occurrence of a Tax Event, an Investment Company Act Event or a Capital Event. The redemption price for a redemption arising out of a Tax Event resulting from a Change in Tax Law (as defined below) and relating to the:

- imposition of tax on UBS Preferred Funding Trust or UBS Funding Company, or
- the imposition of withholding tax on UBS Preferred Funding Company's payment of dividends on the company preferred securities, on UBS Preferred Funding Trust's payment of dividends on the trust preferred securities, on UBS AG's payment of interest on the subordinated notes or on UBS AG's payment under the subordinated guarantee

(which are the events described in clauses (A), (B) and (C) of the definition of "Tax Event") will be the redemption price described above for optional redemptions. Otherwise, the redemption price for such redemptions will be:

- the Make Whole Amount (as defined below), plus
- an amount equal to unpaid dividends, if any, on the company preferred securities with respect to the current dividend period (whether or not declared) accrued on a daily basis to the date fixed for redemption, plus
- an amount equal to unpaid definitive dividends for any prior dividend period, without interest and without accumulation of unpaid nondefinitive dividends for any prior dividend period.

UBS Preferred Funding Company will have until the dividend payment date regularly scheduled to occur in October 2010 after the occurrence of a Tax Event, an Investment Company Act Event or a Capital Event to exercise its right to redeem the company preferred securities.

Any redemption of the company preferred securities must comply with applicable regulatory requirements, including the prior approval of the Swiss Federal Banking Commission if then required under applicable guidelines or policies of the Swiss Federal Banking Commission. The Swiss Federal



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### **Description of Company Preferred Securities**

Banking Commission in its discretion may impose conditions on its approval of any proposed redemption of the company preferred securities. If dividends on any company preferred securities are unpaid, no company preferred securities may be redeemed unless all outstanding company preferred securities are redeemed, and UBS Preferred Funding Company may not purchase or otherwise acquire any company preferred securities, except pursuant to a purchase or exchange offer made on the same terms to the holders of all outstanding company preferred securities.

The company preferred securities will not be subject to any sinking fund or mandatory redemption and will not be convertible into any other securities of UBS Preferred Funding Company or any securities

As long as any company preferred securities are outstanding, other company parity preferred securities may not be redeemed or repurchased unless UBS Preferred Funding Company concurrently redeems an approximately equal proportion of the aggregate liquidation preference of the outstanding company preferred securities or each rating agency then rating the company preferred securities informs UBS Preferred Funding Company in writing that the redemption or repurchase of such company parity preferred securities would not result in a reduction or withdrawal of the rating then assigned by that rating agency to the company preferred securities.

If fewer than all outstanding company preferred securities are to be redeemed, the amount of the company preferred securities to be redeemed will be determined by the board of directors of UBS Preferred Funding Company, and the securities to be redeemed will be determined by lot or pro rata as the board of directors in its sole discretion determines to be equitable. UBS Preferred Funding Company will promptly notify the registrar and transfer agent for the company preferred securities in writing of the securities selected for redemption and, in the case of any partial redemption, the liquidation preference to be redeemed.

Any company preferred securities redeemed will be canceled. There will be no prescription period in respect of uncollected dividends on the company preferred securities.

## As used in this prospectus:

"administrative action" means any judicial decision, official administrative pronouncement, published or private ruling, regulatory procedure, notice or announcement (including any notice or announcement of intent to adopt such procedures or regulations) by any legislative body, court, governmental authority or regulatory body having appropriate jurisdiction.

"Capital Event" means the determination by UBS AG after consultation with the Swiss Federal Banking Commission that the company preferred securities cannot be included in calculating the Tier 1 capital of UBS AG on a consolidated basis.

"Change in Tax Law" means the receipt by UBS AG of an opinion of a nationally recognized law firm or other tax advisor (which may be an accounting firm) in Switzerland, the United States or the Cayman Islands, as appropriate, experienced in such matters to the effect that an event of the type described in clause (A), (B) or (C) of the definition of "Tax Event" has occurred or will occur as a result of (i) any amendment to, clarification of, or change (including any announced prospective change) in, the laws or treaties (or any regulations under any laws or treaties) of the United States, Switzerland or the Cayman Islands or any political subdivision or taxing authority of or in the United States, Switzerland or the Cayman Islands affecting taxation or (ii) any administrative action or any amendment to, clarification of, or change in the official position of or UBS AG interpretation of any administrative action or any interpretation or pronouncement that provides for a position with respect to any administrative action that differs from the previously generally accepted position, in each case, by any legislative body, court, governmental authority or regulatory body, regardless of the manner in which such amendment, clarification, change,

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### **Description of Company Preferred Securities**

interpretation or pronouncement is made known, which amendment, clarification, change or administrative action is effective or which interpretation or pronouncement is announced on or after the date of issuance of the company preferred securities.

"Investment Company Act Event" means the receipt by UBS AG of an opinion of a nationally recognized law firm in the United States experienced in such matters to the effect that there is more than an insubstantial risk that UBS Preferred Funding Company or UBS Preferred Funding Trust is an "investment company" within the meaning of the Investment Company Act of 1940.

"Make Whole Amount" as applied to a redemption of the company preferred securities means the greater of (i) 100% of the liquidation preference of the company preferred securities and (ii) as determined by a quotation agent (as defined below), the sum of the present value of the liquidation preference of the company preferred securities together with the present values of scheduled payments of dividends accrued from the date of redemption to the dividend payment date in October 2010 (the "remaining life"), in each case discounted to the date of redemption on a semi-annual basis (assuming a 360-day year consisting of twelve 30-day months) at the adjusted treasury rate.

For purposes of determining the Make Whole Amount:

"adjusted treasury rate" means, with respect to any redemption date, the treasury rate plus

"comparable treasury issue" means with respect to any redemption date the United States Treasury security selected by the quotation agent as having a maturity comparable to the remaining life that would be utilized, at the time of selection and in accordance with customary financial practice, in pricing new issues of corporate debt securities of comparable maturity to the remaining life. If no United States Treasury security has a maturity that is within a period from three months before to three months after the interest payment date and dividend payment date in October 2010, the two most closely corresponding United States Treasury securities will be used as the comparable treasury issue, and the treasury rate will be interpolated or extrapolated on a straight-line basis, rounding to the nearest month using such securities.

"comparable treasury price" means (A) the average of five reference treasury dealer quotations for such redemption date, after excluding the highest and lowest of such reference treasury dealer quotations, or (B) if the quotation agent obtains fewer than five such reference treasury dealer quotations, the average of all such quotations.

"quotation agent" means UBS Warburg LLC and its successors, except that if UBS Warburg LLC ceases to be a primary U.S. Government securities dealer in New York City (a "primary treasury dealer"), UBS Preferred Funding Company will designate another primary treasury

"reference treasury dealer" means (i) the quotation agent and (ii) any other primary treasury dealer selected by the quotation agent after consultation with UBS Preferred Funding

"reference treasury dealer quotations" means, with respect to each reference treasury dealer and any redemption date, the average, as determined by the quotation agent, of the bid and asked prices for the comparable treasury issue (expressed in each case as a percentage of its principal amount) quoted in writing to the quotation agent by such reference treasury dealer at 5:00 p.m., New York City time, on the third business day preceding such redemption date.

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**Description of Company Preferred Securities** 

"treasury rate" means (i) the yield, under the heading which represents the average for the week immediately prior to the redemption date, appearing in the most recently published statistical release designated "H.15(519)" or any successor publication which is published weekly by the Federal Reserve and which establishes yields on actively traded United States Treasury securities adjusted to constant maturity under the caption "Treasury Constant Maturities," for the maturity corresponding to the remaining life (or, if no maturity is within three months before or after the remaining life, yields for the two published maturities most closely corresponding to the remaining life will be determined and the treasury rate will be interpolated or extrapolated from such yields on a straight-line basis, rounding to the nearest month) or (ii) if such release (or any successor release) is not published during the week preceding the calculation date or does not contain such yields, the rate per annum equal to the semi-annual equivalent yield to maturity of the comparable treasury issue, calculated using a price for the comparable treasury issue (expressed as a percentage of its principal amount) equal to the comparable treasury price for such redemption date. The treasury rate will be calculated on the third business day preceding the redemption date.

"Tax Event" means the receipt by UBS AG of an opinion of a nationally recognized law firm or other tax advisor (which may be an accounting firm) in Switzerland or the United States, as appropriate, experienced in such matters to the effect that, as a result of (i) any amendment to, clarification of, or change (including any announced prospective change) in, the laws or treaties (or any regulations under any laws or treaties) of the United States, Switzerland or the Cayman Islands or any political subdivision or taxing authority of or in the United States, Switzerland or the Cayman Islands affecting taxation or (ii) any administrative action or any amendment to, clarification of, or change in the official position or the interpretation of any administrative action or any interpretation or pronouncement that provides for a position with respect to any administrative action that differs from the theretofore generally accepted position, in each case, by any legislative body, court, governmental authority or regulatory body, irrespective of the manner in which such amendment, clarification, change, interpretation or pronouncement is made known, which amendment, clarification, change or administrative action is effective or which interpretation pronouncement or decision is announced on or after the date of issuance of the company preferred securities, there is more than an insubstantial risk that (A) UBS Preferred Funding Company or UBS Preferred Funding Trust is or will be subject to more than a de minimis amount of additional taxes, duties or other governmental charges, (B) UBS AG is or will be required to pay any additional amounts in respect of any taxes, duties or other governmental charges with respect to payments of interest or principal on the subordinated notes and with respect to any payments on the trust preferred securities, (C) UBS Preferred Funding Company is or will be required to pay any additional amounts in respect of any taxes, duties or other governmental charges with respect to payments of dividends on the company preferred securities or UBS Preferred Funding Trust is or will be required to pay any additional amounts in respect of any taxes, duties or other governmental charges with respect to distributions on the trust preferred securities, or (D) the treatment of any of UBS Preferred Funding Company's items of income, gain, loss, deduction or expense, or the treatment of any item of income, gain, loss, deduction or expense of UBS AG related to the subordinated notes or its ownership of UBS Preferred Funding Company, in each case as reflected on the tax returns (including estimated returns) filed (or to be filed) by UBS Preferred Funding Company or UBS AG, will not be respected by a taxing authority, as a result of which UBS Preferred Funding Company or UBS AG is or will be subject to more than a de minimis amount of additional taxes, duties or other governmental charges or civil liabilities, the effect of which cannot be avoided by UBS Preferred Funding Company or UBS AG taking reasonable measures available to it without any adverse effect on or material cost to UBS AG or UBS Preferred Funding Company (as determined by UBS AG in its sole discretion).

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**Description of Company Preferred Securities** 

### **Registrar and Transfer Agent**

Wilmington Trust Company, or any other entity that UBS AG designates, will act as registrar and transfer agent for the company preferred securities.

Registration of transfers of the company preferred securities will be effected without charge by or on behalf of UBS Preferred Funding Company, but upon payment of any tax or other governmental charges that may be imposed in connection with any transfer or exchange. UBS Preferred Funding Company will not be required to register or cause to be registered the transfer of the company preferred securities after such company preferred securities have been called for redemption.

The LLC Agreement of UBS Preferred Funding Company provides that, in the event of a partial redemption of the company preferred securities that would result in a delisting of the trust preferred securities from any securities exchange on which the trust preferred securities are then listed, UBS Preferred Funding Company will redeem the company preferred securities in whole.

### **Notices**

Notices to the holders of company preferred securities will be mailed by first-class mail, postage prepaid, to the holders' addresses appearing in UBS Preferred Funding Company's records.

### **Governing Law**

The LLC Agreement of UBS Preferred Funding Company and the company preferred securities are governed by the laws of the State of Delaware.

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# Book-entry Issuance of Trust Preferred Securities

The trust preferred securities will initially be issued to investors only in book-entry form. The total aggregate amount of the trust preferred securities will be represented by a permanent global security in fully registered form (a "global certificate") and deposited with a custodian for, and registered in the name of The Depository Trust Company ("DTC") or its nominee. The global certificate will initially be deposited with Wilmington Trust Company, as the custodian for DTC, and registered in the name of Cede & Co., as the nominee of DTC.

Except as described below, the global certificate may be transferred, in whole and not in part, only to another nominee of DTC or a successor of DTC or its nominee. Beneficial interests in the global certificate may not be exchanged for the trust preferred securities in certificated form except in the limited circumstances described below.

Persons that acquire beneficial ownership interests in the global certificate will hold their interests through either (i) DTC in the United States or (ii) Clearstream Banking or Euroclear System in Europe if such persons are participants of systems, or indirectly through organizations that are participants in those systems. Clearstream and Euroclear will hold omnibus positions on behalf of their participants through customers' securities accounts in Clearstream's and Euroclear's names on the books of their respective depositaries, which in turn will hold those positions in customers' securities accounts in the depositaries' names on the books of DTC. Unless and until certificated securities are issued, the only "holder" of trust preferred securities will be Cede & Co., as nominee of DTC, or the nominee of a successor depositary. Beneficial owners will be permitted to exercise their rights only indirectly through DTC, Clearstream, Euroclear and their participants.

### Withdrawal of the Company Preferred Securities Represented by the Trust Preferred **Securities**

Any beneficial owner of the trust preferred securities may withdraw and hold directly a corresponding amount of the company preferred securities as described under "Description of Trust Preferred Securities—Withdrawal of the Company Preferred Securities." Within a reasonable period after such request has been properly made, the trustee of UBS Preferred Funding Trust will instruct DTC to reduce the number of trust preferred securities represented by the global certificate by the amount of the company preferred securities to be so withdrawn by the withdrawing owner.

The company preferred securities that are withdrawn will be issued only in definitive, fully-registered form and will not be eligible to be held through DTC, Euroclear or Clearstream, and the holders of such company preferred securities will receive an annual Form K-1 instead of the Form 1099 that is received by the holders of trust preferred securities. See "Certain U.S. Tax Considerations-Information Reporting and Backup Withholding Tax."

Any holder of company preferred securities may redeposit, the company preferred securities as described under "Description of Trust Preferred Securities-Withdrawal of the Company Preferred Securities." Within a reasonable period after such deposit is properly made, the trustee of UBS Preferred Funding Trust will instruct DTC to increase the number of trust preferred securities represented by the global certificate accordingly.

### **The Depository Trust Company**

The Depository Trust Company, or DTC, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York

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### **Book-entry Issuance of Trust Preferred Securities**

Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934.

DTC holds securities that its participants deposit with DTC. DTC also facilitates the settlement among its participants of securities transactions, such as transfers and pledges, in deposited securities through electronic computerized book-entry changes in its participants' accounts, eliminating the need for physical movement of securities certificates. Participants in DTC include Clearstream and Euroclear, securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations.

DTC is owned by a number of its participants and by the New York Stock Exchange, the American Stock Exchange, Inc., and the National Association of Securities Dealers, Inc. Access to DTC is also available to others, such as securities brokers and dealers, banks and trust companies, that clear through or maintain a custodial relationship with a DTC participant, either directly or indirectly. The rules applicable to DTC and its participants are on file with the SEC. In March 1999, DTC announced plans to merge with the National Securities Clearing Corporation, subject to regulatory approvals. Upon consummation of the merger, DTC is expected to be managed as a separate operating subsidiary.

### **Clearstream Banking**

Clearstream Banking *société anonyme*, or Clearstream, is incorporated under the laws of Luxembourg as a professional depositary. Clearstream holds securities for its participating organizations and facilitates the clearance and settlement of securities transactions between its participants through electronic book-entry changes in accounts of its participants, eliminating the need for physical movement of certificates. Transactions may be settled in Clearstream in any of 28 currencies, including United States dollars.

Clearstream provides to its participants, among other things, services for safekeeping, administration, clearance and settlement of internationally traded securities and securities lending and borrowing. Clearstream interfaces with domestic markets in several countries. As a professional depositary, Clearstream is subject to regulation by the Luxembourg Monetary Institute. Clearstream participants are recognized financial institutions around the world, including securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations. Indirect access to Clearstream is also available to others, such as banks, brokers, dealers and trust companies that clear through or maintain a custodial relationship with a Clearstream participant, either directly or indirectly.

### **Euroclear System**

Euroclear System, or Euroclear, was created in 1968 to hold securities for its participants and to clear and settle transactions between its participants through simultaneous electronic book-entry delivery against payment, eliminating the need for physical movement of certificates and any risk from lack of simultaneous transfers of securities and cash. Transactions may be settled in any of 32 currencies, including United States dollars. Euroclear includes various other services, including securities lending and borrowing and interfaces with domestic markets in several countries generally similar to the arrangements for cross-market transfers with DTC described in this prospectus.

Euroclear is operated by the Brussels, Belgium office of Morgan Guaranty Trust Company of New York, the Euroclear Operator, under contract with Euroclear Clearance Systems S.C., a Belgian cooperative corporation, which we refer to as the cooperative. All operations are conducted by the Euroclear Operator, and all Euroclear securities clearance accounts and Euroclear cash accounts are accounts with the Euroclear Operator, not the cooperative. The cooperative establishes policy for Euroclear on behalf of Euroclear participants.

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### **Book-entry Issuance of Trust Preferred Securities**

Euroclear participants include banks, including central banks, securities brokers and dealers and other professional financial intermediaries. Indirect access to Euroclear is also available to other firms that clear through or maintain a custodial relationship with a Euroclear participant, either directly or indirectly. The Euroclear Operator is the Belgian branch of a New York trust company that is a member bank of the Federal Reserve System. As such, it is regulated and examined by the Federal Reserve and the New York State Banking Department, as well as the Belgian Banking Commission.

Securities clearance accounts and cash accounts with the Euroclear Operator are governed by the Terms and Conditions Governing Use of Euroclear and the related Operating Procedures of the Euroclear System, collectively, the Euroclear Terms and Conditions, and applicable Belgian law. The Euroclear Terms and Conditions govern transfers of securities and cash within Euroclear, withdrawals of securities and cash from Euroclear, and receipts of payments with respect to securities in Euroclear. All securities in Euroclear are held on a fungible basis without attribution of specific certificates to specific securities clearance accounts. The Euroclear Operator acts under the Euroclear Terms and Conditions only on behalf of Euroclear participants, and has no record of or relationship with persons holding through Euroclear participants.

### **Participants and Beneficial Owners**

Purchases of the trust preferred securities within the DTC system must be made by or through DTC participants, which will receive a credit for the trust preferred securities on DTC's records and on the records of Clearstream or Euroclear, if applicable. The ownership interest of each actual purchaser of the trust preferred securities, which is that of a beneficial owner of an interest in a global certificate, is in turn to be recorded on the DTC participants' and indirect participants' records.

Beneficial owners of interests in a global certificate will not receive written confirmation from DTC of their purchases, but beneficial owners of an interest in a global certificate are expected to receive written confirmations providing details of the transactions, as well as periodic statements of their holdings, from the DTC participants or indirect participants through which the beneficial owners of an interest in a global certificate purchased their ownership interests in the trust preferred securities. Transfers of ownership interests in the trust preferred securities will be accomplished by entries made on the books of DTC participants and indirect participants acting on behalf of beneficial owners of an interest in a global certificate. Beneficial owners of interests in a global certificate will not receive certificates representing their ownership interests in the trust preferred securities, unless use of the book-entry system for the trust preferred securities is discontinued.

### Transfers Among DTC, Clearstream and Euroclear

Transfers between DTC participants will occur in accordance with the rules of DTC. Transfers between Clearstream and Euroclear participants will occur in accordance with their respective rules and operating procedures.

Cross-market transfers between persons holding directly or indirectly through DTC, on the one hand, and directly or indirectly through Clearstream or Euroclear participants, on the other, will be effected in DTC in accordance with the rules of DTC on behalf of the relevant European international clearing system by the relevant European depositary. However, those cross-market transactions will require delivery of instructions to the relevant European international clearing system by the counterparty in that system in accordance with its rules and procedures and within its established deadlines, European time. The relevant European international clearing system will, if the transaction meets its settlement requirements, deliver instructions to the relevant European depositary to take action to effect final settlement on its behalf by delivering or receiving securities in DTC, and making or receiving payment

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### **Book-entry Issuance of Trust Preferred Securities**

in accordance with normal procedures for same-day funds settlement applicable to DTC. Clearstream and Euroclear participants may not deliver instructions directly to the European depositaries.

Because of time zone differences, credits of the trust preferred securities received in Clearstream or Euroclear as a result of a transaction with a person that does not hold the trust preferred securities through Clearstream or Euroclear will be made during subsequent securities settlement processing and dated the business day following the DTC settlement date. Those credits or any transactions in those securities settled during that processing will be reported to the relevant Euroclear or Clearstream participants on that business day. Cash received in Clearstream or Euroclear as a result of sales of the trust preferred securities by or through a Clearstream or Euroclear participant to a DTC participant will be received with value on the DTC settlement date, but will be available in the relevant Clearstream or Euroclear cash account only as of the business day following settlement in DTC.

### Limitations on Responsibilities of DTC, Clearstream and Euroclear

DTC, Clearstream and Euroclear have no knowledge of the actual beneficial owners of interests in a global certificate representing the trust preferred securities. DTC's records reflect only the identity of the DTC participants, including Clearstream and Euroclear, to whose accounts those trust preferred securities are credited, which may or may not be the beneficial owners of interests in a global certificate. Similarly, the records of Clearstream and Euroclear reflect only the identity of the Clearstream or Euroclear participants to whose accounts those trust preferred securities are credited, which also may or may not be the beneficial owners of interests in a global certificate. DTC, Clearstream and Euroclear participants and indirect participants will remain responsible for keeping account of their holdings on behalf of their customers.

### **DTC's Procedures for Notices, Voting and Payments**

So long as DTC, or its nominee, is the registered owner or holder of a global certificate, DTC or that nominee, as the case may be, will be considered the sole owner or holder of trust preferred securities represented by the global certificate for all purposes under the Amended and Restated Trust Agreement. No beneficial owner of an interest in a global certificate will be able to transfer that interest except in accordance with DTC's applicable procedures, in addition to those provided for under the Amended and Restated Trust Agreement.

DTC has advised UBS AG, as provider of the UBS AG subordinated guarantee, that it will take any action permitted to be taken by a holder of trust preferred securities, including the presentation of the trust preferred securities for exchange as described below, only at the direction of one or more of its participants to whose account the DTC interests in the global certificates are credited and only in respect of that portion of the aggregate liquidation amount of the trust preferred securities as to which that participant or participants has or have given the direction.

Conveyance of notices and other communications by DTC to its participants, by those participants to its indirect participants, and by participants and indirect participants to beneficial owners of interests in a global certificate will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

The trustee will send redemption notices in respect of the trust preferred securities held in book-entry form to Cede & Co., and will also give those notices in the manner indicated under "Description of Trust Preferred Securities—Notices." If less than all the trust preferred securities are being redeemed, DTC will determine the amount of the interest of each DTC participant to be redeemed in accordance with its procedures.

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### **Book-entry Issuance of Trust Preferred Securities**

Although voting with respect to the trust preferred securities is limited, in those cases where a vote is required, neither DTC nor Cede & Co. will itself consent or vote with respect to the trust preferred securities. Under its usual procedures, DTC will mail an Omnibus Proxy to UBS Preferred Funding Trust as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights of those participants to whose accounts the trust preferred securities are allocated on the record date identified in a listing attached to the Omnibus Proxy.

Distributions on the trust preferred securities held in book-entry form will be made to DTC in immediately available funds. DTC's practice is to credit its participants' accounts on the relevant payment date in accordance with their respective holdings shown on DTC's records unless DTC has reason to believe that it will not receive payments on that payment date. Payments by DTC's participants and indirect participants to beneficial owners of interests in a global certificate will be governed by standing instructions and customary practices. Such payments will be the responsibility of those participants and indirect participants and not of DTC, UBS Preferred Funding Trust or UBS AG, as the guarantor, subject to any statutory or regulatory requirements that may be in effect from time to time. Payment of any dividends or other amounts to DTC is the responsibility of UBS Preferred Funding Trust, disbursement of such payments to participants is the responsibility of DTC, and disbursement of those payments to the beneficial owner of an interest in a global certificate is the responsibility of participants and indirect participants.

Except as described in this prospectus, a beneficial owner of an interest in a global certificate will not be entitled to receive physical delivery of the trust preferred securities. Accordingly, each beneficial owner of an interest in a global certificate must rely on the procedures of DTC to exercise any rights under the trust preferred securities.

### **Termination of and Changes to Depositary Arrangements**

A global certificate is exchangeable for the trust preferred securities in registered certificated form if DTC:

- notifies UBS Preferred Funding Trust that it is unwilling or unable to continue as depositary for the global certificates and UBS Preferred Funding Trust does not appoint a successor depositary, or
- has ceased to be a clearing agency registered under the Securities Exchange Act of 1934.

Although DTC, Clearstream and Euroclear have agreed to the foregoing procedures in order to facilitate transfers of interests in the global certificates among participants, none is under any obligation to perform or continue to perform those procedures, and those procedures may be discontinued at any time. Neither UBS AG nor UBS Preferred Funding Trust will have any responsibility for the performance by DTC, Clearstream, Euroclear or their participants or indirect participants under the rules and procedures governing them. DTC, Clearstream and Euroclear may discontinue providing their services as securities depositary with respect to the trust preferred securities at any time by giving notice to UBS Preferred Funding Trust. Under those circumstances, definitive trust preferred security certificates would be delivered as described under "Description of Trust Preferred Securities—Transfer and Issue of Definitive Trust Preferred Securities."

### **Limitations on Rights Resulting from Book-Entry Form**

The laws of some jurisdictions require that certain purchasers of securities take physical delivery of securities in definitive form. These laws may impair the ability to transfer beneficial interests in the global trust preferred securities as represented by a global certificate.

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# Description of UBS AG Subordinated Guarantee

At or prior to the issuance of the trust preferred securities and the company preferred securities, UBS AG and Wilmington Trust Company, as guarantee trustee, will execute the UBS AG Subordinated Guarantee Agreement. We will qualify the UBS AG Subordinated Guarantee Agreement as an indenture under the Trust Indenture Act. The terms of the UBS AG subordinated guarantee will include both those stated in the UBS AG Subordinated Guarantee Agreement and those made part of the UBS AG Subordinated Guarantee Agreement by the Trust Indenture Act. The following summary of the material terms and provisions of the UBS AG subordinated guarantee is not complete and is subject to, and qualified in its entirety by reference to, the UBS AG Subordinated Guarantee Agreement and the Trust Indenture Act. We have filed a copy of the UBS AG Subordinated Guarantee Agreement as an exhibit to the registration statement of which this prospectus is a part.

### **Guaranteed Obligations**

In the UBS AG Subordinated Guarantee Agreement, UBS AG will unconditionally guarantee, on a subordinated basis, the payment by UBS Preferred Funding Company of the following, without duplication:

- any dividends on the company preferred securities that are due and payable on any mandatory dividend payment date in an amount equal to the mandatory dividend payment;
- any discretionary dividends on the company preferred securities that become definitive because UBS AG does not deliver a no dividend instruction;
- the redemption price payable with respect to any company preferred securities called for redemption by UBS Preferred Funding Company;
- the liquidating distribution on each company preferred security payable upon liquidation of UBS Preferred Funding Company; and
- any additional amounts payable by UBS Preferred Funding Company as described under "Description of Company Preferred Securities—Additional Amounts".

Subject to the subordination provisions described below, UBS AG will be obligated to make such payments as and when due, regardless of any defense, right of set-off or counterclaim that UBS Preferred Funding Company may have or assert, other than the defense of payment, and whether or not UBS Preferred Funding Company has legally available funds for the guaranteed payments. UBS AG's obligations under the UBS AG Subordinated Guarantee Agreement are several and independent of the obligations of UBS Preferred Funding Company with respect to the company preferred securities.

See "Description of Company Preferred Securities—Dividends" for a description of circumstances when dividend on the company preferred securities are mandatory, "Description of Company Preferred Securities—Redemption" for a description of the company preferred securities' redemption provisions, and "Description of Company Preferred Securities—Ranking and Liquidation Preference" for a description of the liquidation claim to which the holders are entitled in a liquidation of UBS Preferred Funding Company.

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### **Description of UBS AG Subordinated Guarantee**

#### **Subordination**

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The UBS AG subordinated guarantee is a general and unsecured obligation of UBS AG and, in liquidation of UBS AG, will rank, both as to payment and in liquidation:

- subordinate and junior to all deposits and other liabilities (including those in respect of bonds, notes and debentures of UBS AG) that do not expressly rank equally with the obligations of UBS AG under the UBS AG Subordinated Guarantee Agreement, and
- senior to the ordinary shares of UBS AG and any other securities or shares of UBS AG expressed to rank junior to the most senior preference shares of UBS AG (if any) from time to time outstanding.

The foregoing liabilities that rank senior to the UBS AG subordinated guarantee are collectively called "UBS AG senior liabilities."

Payments under the UBS AG subordinated guarantee (other than payments upon a winding-up or dissolution, by bankruptcy or otherwise, in Switzerland of UBS AG as provided below) are conditional upon UBS AG not being in default in the payment of UBS AG senior liabilities and being solvent at the time of payment. A report as to the insolvency of UBS AG by two persons, each being a managing director, director or other authorized officer or agent of UBS AG or employees of the independent accountants of UBS AG will, in the absence of manifest error be treated and accepted by UBS AG, the holders of company preferred securities and all other interested parties as correct and sufficient evidence thereof.

If UBS AG is liquidated, whether voluntarily or involuntarily, (i) UBS Preferred Funding Company will be liquidated and (ii) under the UBS AG Subordinated Guarantee Agreement, the holders of company preferred securities (whether through UBS Preferred Funding Trust or as direct holders who have withdrawn their company preferred securities from UBS Preferred Funding Trust) will have a claim entitling them to substantially the same liquidating distributions in the liquidation of UBS AG that they would have been entitled to if they had purchased preferred shares of UBS AG having an aggregate liquidation preference equal to the aggregate liquidation preference of the company preferred securities and bearing dividends at the rate of dividends applicable to the company preferred securities. The UBS AG Subordinated Guarantee Agreement and UBS Preferred Funding Company's LLC Agreement, taken together, will provide that the holders of company preferred securities will not receive liquidating distributions in a liquidation of UBS Preferred Funding Company and payments under the UBS AG subordinated guarantee that, taken together, exceed the liquidating distributions to which they would have been entitled had they instead owned non-cumulative perpetual preferred shares of UBS AG with equivalent terms as described above.

The subordination provisions set out above are irrevocable. UBS AG may not create or permit to exist any charge or other security interest over its assets to secure its obligations in respect of the UBS AG subordinated guarantee.

The obligations of UBS AG in respect of the UBS AG subordinated guarantee are, prior to the winding up or dissolution of UBS AG, conditional upon UBS AG being solvent immediately before and after payment by the Cayman Islands branch. If this condition is not satisfied, any amounts that might otherwise have been allocated in or towards payment in respect of the UBS AG subordinated guarantee may be used to absorb losses of UBS AG.

If a capital loss (as defined below) occurs, the board of directors of UBS AG is required by Article 725 paragraph 1 of the Swiss Code of Obligations to call a general meeting of the shareholders of UBS AG and propose at such meeting measures for a financial reorganization of UBS AG. Holders of trust preferred securities and company preferred securities will not have any right to attend or take any

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### **Description of UBS AG Subordinated Guarantee**

action at any such meeting because they are not shareholders of UBS AG. Neither the calling of such a meeting nor the proposal of such financial organization will itself affect the obligations of UBS AG under the UBS AG Subordinated Guarantee Agreement.

If at any time UBS AG's unconsolidated unsubordinated liabilities exceed its unconsolidated total assets (valued at the higher of their going-concern and their liquidation value), as calculated based on the most recent unconsolidated interim balance sheet of UBS AG, the board of directors of UBS AG is required by Article 725 paragraph 2 of the Swiss Code of Obligations to notify the competent court of such excess, unless unsubordinated creditors of UBS AG agree to subordinate their claims to the extent that such unsubordinated liabilities exceed such assets. Upon any such notification, such court must declare the bankruptcy of UBS AG in accordance with Article 725a paragraph 1 of the Swiss Code of Obligations and Article 35 paragraph 2 of the Swiss Banking Law. In the past, however, the Swiss Federal Banking Commission has usually exercised the broad discretion granted to it under Swiss banking law before the occurrence of such an excess when it has perceived the interests of creditors of a Swiss bank to be at risk. In such cases, the Swiss Federal Banking Commission has generally withdrawn the banking license of the affected bank, which has then been required to go into liquidation (pursuant to Article 23 quinquies of the Swiss Banking Law).

As used in this prospectus:

"assets" means the consolidated gross assets of UBS AG.

A "capital loss" is deemed to occur if UBS AG's assets are less than the sum of (i) its liabilities and (ii) one-half of its share capital and statutory reserves, each as shown on and as calculated based on the latest published annual unconsolidated balance sheet of UBS AG. The sum of UBS AG's unconsolidated share capital and statutory reserves at 31 December 1999 was CHF 18,837 millions.

"liabilities" means the consolidated gross liabilities of UBS AG, all as shown by the latest published audited consolidated balance sheet of UBS AG as adjusted for contingencies and for subsequent events, all valued in such manner as UBS AG or any liquidator (as the case may be) may determine and calculated in accordance with IAS.

"solvent" means (i) UBS AG is able to pay its debts as they fall due and (ii) UBS AG's assets exceed its liabilities (other than its liabilities to persons who are not senior creditors).

Subject to applicable law, no beneficiary of the UBS AG subordinated guarantee may exercise, claim or plead any right of set-off, compensation or retention in respect of any amount owed to it by UBS AG arising under or in connection with the UBS AG subordinated guarantee and each beneficiary of the UBS AG subordinated guarantee shall, by virtue of being a beneficiary of the UBS AG subordinated guarantee, be deemed to have waived all such rights to set-off, compensation or retention.

### **Additional Amounts**

UBS AG will make all payments under the UBS AG subordinated guarantee without withholding or deducting for, or on account of, any present or future tax, duties, assessments or governmental charges imposed or levied by Switzerland or the jurisdiction of residence of the issuer of any subordinated notes held by UBS Preferred Funding Company or from which any payment on such notes is made or any authority of any of those jurisdictions that has the power to tax, unless UBS AG is required by law to withhold or deduct the present or future tax, duties, assessments or governmental charges. If UBS AG is required to withhold or deduct any portion of a payment, UBS AG will pay additional amounts in order to cause the net amounts received by the holders of trust preferred securities and company preferred securities to be the same as the holders would have received in the absence of the withholding or deduction, subject to the same limitations or additional amounts payable by UBS



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### **Description of UBS AG Subordinated Guarantee**

Preferred Funding Company as described above under "Description of Company Preferred Securities-Additional Amounts.'

If payment of the amounts described above cannot be made by reason of any limitation referred to above, those amounts will be payable in proportion to the amounts that would have been payable but for that limitation.

#### **Other Provisions**

The guarantee trustee, on behalf of the holders of company preferred securities, may enforce the UBS AG subordinated guarantee directly against UBS AG if UBS AG defaults under the UBS AG subordinated guarantee. The UBS AG Subordinated Guarantee Agreement provides that, to the fullest extent permitted by law, without the need for any other action of any person, including the guarantee trustee or any other holder of the trust preferred securities or company preferred securities, each holder of trust preferred securities or company preferred securities will be entitled to enforce the rights of the holders of the company preferred securities under the UBS AG Subordinated Guarantee Agreement represented by the trust preferred securities or company preferred securities held by such holder.

### **Certain Covenants of UBS AG and UBS Preferred Funding Company**

### **Issuance and Guarantee of Preference Shares**

UBS AG will not issue any preferred or preference shares with liquidation rights effectively ranking senior to its obligations under the UBS AG subordinated guarantee or give any guarantee in respect of any of its preferred shares or preferred shares issued by any of its subsidiaries if the guarantee would rank senior to the UBS AG subordinated guarantee unless the UBS AG subordinated guarantee is amended to give the holders of company preferred securities and the trust preferred securities the same rights and entitlements as are contained in or attached to the other guarantees so that the UBS AG subordinated guarantee ranks equally with those guarantees and, from a financial point of view, effectively, with those preferred shares. Except to the extent described above, the UBS AG subordinated guarantee does not limit the incurrence or issuance of other secured or unsecured debt or other obligations of UBS.

### **Payment of Dividends**

UBS AG will agree in the UBS AG subordinated guarantee that if any amount required to be paid under the UBS AG subordinated guarantee in respect of any dividends on the trust preferred securities or company preferred securities payable in respect of the most recent dividend period has not been paid, UBS AG will pay that amount before paying any dividend or other payment on any UBS AG junior obligations, except dividends in the form of the ordinary shares.

### **No Assignment**

UBS AG may not assign its obligations under the UBS AG subordinated guarantee, except in the case of merger, consolidation or sale of substantially all of its assets where UBS AG is not the surviving entity.

# **Termination**

The UBS AG subordinated guarantee will terminate on the earlier of:

- the payment of the redemption price for all company preferred securities or purchase and cancellation of all company preferred securities,
- full payment of the liquidating distribution on all company preferred securities.

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### **Description of UBS AG Subordinated Guarantee**

However, the UBS AG subordinated guarantee will continue to be effective or will be reinstated, as the case may be, if the holder is required to return any payment made under the company preferred securities or the UBS AG subordinated guarantee.

### **Amendments**

Any changes to the provisions of the UBS AG subordinated guarantee that establish the amount and timing of the payments under the UBS AG subordinated guarantee must be approved by each holder of company preferred securities. Any other provision of the UBS AG subordinated guarantee may be modified only with the prior approval of the holders of not less than two-thirds (based on the aggregate liquidation preference) of the company preferred securities.

Notwithstanding the foregoing, without the consent of any holder of company preferred securities, UBS AG may amend or supplement the UBS AG Subordinated Guarantee Agreement:

- · to evidence the succession of another entity to UBS AG and the assumption by any such successor of the covenants of UBS AG in the UBS AG Subordinated Guarantee Agreement,
- to add to the covenants of UBS AG for the benefit of the holders of company preferred securities, or to surrender any right or power conferred upon UBS AG under the UBS AG Subordinated Guarantee Agreement,
- to correct or supplement any provision in the UBS AG Subordinated Guarantee Agreement which may be defective or inconsistent with any other provision therein, or to make any other provisions with respect to matters or questions arising under the UBS AG Subordinated Guarantee Agreement, so long as any such action shall not materially adversely affect the interests of the holders of company preferred securities, or
- to cure any ambiguity or correct any mistake.

### **Information Concerning the Guarantee Trustee**

Wilmington Trust Company is the guarantee trustee. The guarantee trustee is required to perform only those duties that are specifically set forth in the UBS AG subordinated guarantee, except when a default has occurred and is continuing with respect to the UBS AG subordinated guarantee. After a default, the guarantee trustee must exercise the same degree of care a prudent person would exercise under the circumstances in the conduct of his or her own affairs. Subject to these requirements, the guarantee trustee is under no obligation to exercise any of the powers vested in it by the UBS AG subordinated guarantee at the request of any holder of company preferred securities or any holder of trust preferred securities, as the case may be, unless the holder offers the guarantee trustee reasonable indemnity against the costs, expenses and liabilities that might be incurred by exercising those powers.

## **Governing Law**

The UBS AG subordinated guarantee will be governed by and construed in accordance with the laws of the State of New York.

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# Description of Subordinated Notes of UBS AG

The following summary of the material terms and provisions of the subordinated notes is not complete and is subject to, and qualified in its entirety by reference to, the terms and provisions of the subordinated notes. We have filed a copy of the form of subordinated note as an exhibit to the registration statement of which this prospectus is a part.

### General

UBS Preferred Funding Company will apply the proceeds of the company preferred securities and company common securities to purchase from the Cayman Islands branch of UBS AG newly issued subordinated notes of the Cayman Islands branch. The subordinated notes will be undated perpetual obligations of UBS AG, acting through the Cayman Islands branch, and have an aggregate principal amount of \$1,500,000,000. Interest on the subordinated notes will be payable from the date of initial issuance, semi-annually in arrears on April 1 and October 1 of each year through October 2010 and thereafter quarterly in arrears on January 1, April 1, July 1 and October 1 of each year (or, if any such day is not a business day, the next business day, but without any additional interest or other payment in respect of such delay) (each an "interest payment date" and the period from and including an interest payment date, or the date of initial issuance, as applicable, to but not including the next interest payment date, an "interest period") as follows:

- for each interest period through the interest period ending on the interest payment date in October 2010, at a fixed rate per annum equal to 8.622% (calculated on the basis of a 360day year consisting of twelve 30-day months), and
- for each interest period ending after October 2010, at a floating rate per annum equal to 3.07% above three-month LIBOR (calculated on the basis of the actual number of days elapsed in a 360-day year).

The calculation of LIBOR is described under "Description of Company Preferred Securities-Dividends." Interest due on an interest payment date will be deferrable at the option of UBS AG's Cayman Islands branch to the extent that dividends on the company preferred securities due on the corresponding dividend payment date would constitute nondefinitive dividends. Interest deferred in this manner will not itself bear interest.

### Redemption

The subordinated notes will be redeemable with the consent of the Swiss Federal Banking Commission and at the option of the Cayman Islands branch of UBS AG:

- on the interest payment date in October 2010 or any interest payment date occurring after that date, in whole or in part, at a redemption price equal to 100% of their principal amount plus interest accrued but unpaid to the date fixed for redemption,
- prior to the interest payment date in October 2010, in whole but not in part, if a Tax Event resulting from a Change in Tax Law (and relating to an event described in clauses (A), (B) or (C) of the definition of "Tax Event") occurs at a redemption price equal to 100% of their principal amount plus interest accrued but unpaid to the date fixed for redemption, or
- prior to the interest payment date in October 2010, in whole but not in part, if a Tax Event not resulting from a Change in Tax Law relating to an event described in clause (A), (B) or (C) of the definition of "Tax Event", an Investment Company Act Event or a Capital Event occurs at a redemption price equal to interest accrued but unpaid to the date fixed for redemption plus a make whole amount calculated in substantially the same manner as the Make Whole Amount applicable to the company preferred securities.

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### **Description of Subordinated Notes of UBS AG**

### **Additional Amounts**

If the Cayman Islands branch of UBS AG is required to withhold any taxes, duties or other governmental charges with respect to any payment in respect of the subordinated notes, the Cayman Islands branch will pay such additional amounts as shall be required so that the amount received by UBS Preferred Funding Company under the subordinated notes shall not be reduced as a result of any such additional taxes, duties or other governmental charges.

### **Subordination**

The subordinated notes are a general and unsecured obligation of UBS AG and, in liquidation of UBS AG, will rank, both as to payment and in liquidation:

- subordinate and junior to UBS AG senior liabilities, as defined under "Description of UBS AG Subordinated Guarantee—Subordination," and
- senior to the ordinary shares of UBS AG and any other securities or shares of UBS AG expressed to rank junior to the most senior preference shares of UBS AG (if any) from time to time outstanding.

Payments under the subordinated notes (other than payments upon a winding-up or dissolution, by bankruptcy or otherwise, in Switzerland of UBS AG) are conditional upon UBS AG not being in default in the payment of UBS AG senior liabilities, and being solvent, as defined under "Description of UBS AG Subordinated Guarantee—Subordination," at the time of payment. A report as to the insolvency of UBS AG by two persons, each being a managing director, director or other authorized officer or agent of UBS AG or employees of the independent accountants of UBS AG will, in the absence of manifest error be treated and accepted by UBS AG, the holders of the company preferred securities and all other interested parties as correct and sufficient evidence thereof.

### **Enforcement of the Subordinated Notes**

Any consent, notice or other action (including any enforcement action) given or taken by or on behalf of UBS Preferred Funding Company with respect to the subordinated notes may be given or taken at the discretion of a majority of the entire board of directors of UBS Preferred Funding Company.

### **Transfer of the Subordinated Notes**

The subordinated notes will be represented by a single definitive note registered in the name of UBS Preferred Funding Company. UBS Preferred Funding Company's LLC Agreement will provide that UBS Preferred Funding Company may sell the subordinated notes only upon the affirmative vote of both a majority of the board of directors of UBS Preferred Funding Company and the holders of two-thirds (based on the aggregate liquidation preference) of the company preferred securities and other company parity preferred securities (if any), voting together as a single class.

Although UBS Preferred Funding Company may sell the subordinated notes subject to the requirements of the Securities Act of 1933 and other applicable laws and the foregoing requirements, UBS AG and UBS Preferred Funding Company do not anticipate that UBS Preferred Funding Company will sell the subordinated notes and there is no expectation that a market will develop or exist for the subordinated notes. The subordinated notes, by their terms, will provide that they may be sold in whole and not in part and may not be divided into denominations of less than \$1,000.

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### **Description of Subordinated Notes of UBS AG**

#### **Events of Default**

The subordinated notes will not provide for acceleration if the Cayman Islands branch of UBS AG fails to make a payment when due. If the Cayman Islands branch fails to make a payment when due of an installment of interest on the subordinated notes, UBS Preferred Funding Company will be entitled to seek to enforce payment only of the defaulted installment but not in respect of any failure to pay interest due under the subordinated notes that was deferred because the dividends on the company preferred securities on the corresponding dividend payment date would have constituted nondefinitive dividends. A "default" under the subordinated notes will occur if the Cayman Islands branch fails to make a payment when due of an installment of principal or interest.

### **Modification and Amendment of the Subordinated Notes**

The subordinated notes may be modified or amended only by the written agreement of the Cayman Islands branch of UBS AG and UBS Preferred Funding Company, However, UBS Preferred Funding Company's LLC Agreement will provide that UBS Preferred Funding Company may not agree to any such modification or amendment for so long as any company preferred securities or other company parity preferred securities, if any, are outstanding unless holders of two-thirds (based on the aggregate liquidation preference) of the company preferred securities and other company parity preferred securities, if any, voting as a class, consent to such modification or amendment (except that such consent of the holders of company preferred securities and any other company parity preferred securities shall not be required if (a) the proposed amendment or modification would not materially and adversely affect the rights, preferences, powers or privileges of UBS Preferred Funding Company and (b) UBS Preferred Funding Company has received a letter from each of Moody's Investors Service, Inc. and Standard & Poor's Ratings Services to the effect that such amendment will not result in a downgrading of its respective rating then assigned to the company preferred securities).

### **Governing Law**

The subordinated notes will be governed by the laws of the State of New York.

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# Certain U.S. Tax Considerations

In the opinion of Sullivan & Cromwell, the following accurately describes the material United States federal income tax (and, where specifically noted, United States federal estate tax) consequences of the purchase of the trust preferred securities and the ownership and disposition of the trust preferred securities and the company preferred securities.

YOU SHOULD CONSULT WITH YOUR OWN TAX ADVISORS AS TO THE UNITED STATES FEDERAL INCOME TAX CONSEQUENCES OF THE PURCHASE, OWNERSHIP AND DISPOSI-TION OF THE TRUST PREFERRED SECURITIES OR THE COMPANY PREFERRED SECURI-TIES, AS WELL AS THE EFFECT OF ANY STATE, LOCAL OR FOREIGN TAX LAWS IN LIGHT OF YOUR PARTICULAR CIRCUMSTANCES.

This discussion addresses only the tax consequences to a person that acquires the trust preferred securities on their original issue at their original offering price and that holds the trust preferred securities, and any company preferred securities received in exchange for the trust preferred securities, as capital assets. It does not address all tax consequences that may be applicable to a beneficial owner of the trust preferred securities, nor does it address the tax consequences to:

- persons that may be subject to special treatment under United States federal income tax law, such as tax exempt entities, certain insurance companies, broker-dealers, traders in securities that elect to mark to market, persons liable for alternative minimum tax or persons that actually or constructively own 10% or more of the voting stock of UBS AG,
- persons that will hold the trust preferred securities or the company preferred securities as part of a larger transaction, such as a "straddle" or a "hedging" or "conversion" transaction, or
- persons whose functional currency is not the United States dollar.

This discussion is based upon the Internal Revenue Code of 1986, as amended, Treasury regulations, Internal Revenue Service rulings and pronouncements and judicial decisions as of the date hereof, all of which are subject to change, possibly with retroactive effect.

## Classification of UBS Preferred Funding Trust and UBS Preferred Funding Company

Under current law, and assuming compliance with the terms of the Amended and Restated Trust Agreement, UBS Preferred Funding Trust will be treated as a grantor trust and not as a partnership or an association taxable as a corporation for United States federal income tax purposes. As a result, each beneficial owner of the trust preferred securities will be considered the beneficial owner of a pro rata portion of the company preferred securities held by UBS Preferred Funding Trust.

Under current law, and assuming compliance with the LLC Agreement, UBS Preferred Funding Company will be treated as a partnership for United States federal income tax purposes. A partnership is not a taxable entity and incurs no United States federal income tax liability. Instead, each partner is required to take into account its allocable share of items of income, gain, loss and deduction of the partnership in computing its United States federal income tax liability, regardless of whether distributions are made to the partner. These items generally will be treated as if realized by the partner directly from the same source realized by UBS Preferred Funding Company.

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#### Certain U.S. Tax Considerations

#### **United States Holders**

You are a "United States Holder" if you are a beneficial owner of the trust preferred securities and you are:

- · an individual citizen or resident of the United States,
- a corporation organized in or under the laws of the United States or any state thereof or the District of Columbia,
- an estate, and your income is subject to United States federal income tax regardless of source, or
- · a trust, and
  - · a United States court is able to exercise primary supervision over your administration, and
  - no non-United States person has the authority to control any of your substantial decisions.

### **Income from the Trust Preferred Securities**

Under the LLC Agreement, upon the declaration, or deemed declaration, of dividends on the company preferred securities, a like amount of UBS Preferred Funding Company's ordinary income will be allocated to the holders of company preferred securities. Regardless of when dividends on the trust preferred securities are actually paid, income allocated to the holders of company preferred securities will be includable as ordinary income by a United States Holder for its taxable year that includes December 31 of the calendar year in which the income is allocated, except that if the United States Holder disposes of its entire holding of the trust preferred securities and the company preferred securities (if any), the amount allocated for the calendar year of that disposition will be includable for the United States Holder's taxable year that includes the date of that disposition.

Assuming compliance with the terms of the Amended and Restated Trust Agreement, UBS Preferred Funding Trust will distribute, on a semi-annual basis, an amount of cash equal to all of the income that is allocated to it as a holder of company preferred securities. As a consequence, a United States Holder will not recognize income in respect of the trust preferred securities without receiving the corresponding cash distribution, unless the United States Holder sells or otherwise disposes of those trust preferred securities between the declaration date of dividends on the company preferred securities and the corresponding record date for dividends on the trust preferred securities. In the case of a sale between those dates, a United States Holder will recognize ordinary income in an amount equal to the dividends on the company preferred securities, which would increase the United States Holder's basis in the trust preferred securities and reduce the gain, or increase the loss, recognized on the sale or other disposition.

A United States Holder's allocated share of UBS Preferred Funding Company's income from the initial subordinated notes will be foreign source income for purposes of determining the limitation on any allowable foreign tax credit. The overall limitation on foreign taxes eligible for credit is calculated separately with respect to specific classes of income. For this purpose, a United States Holder's allocated share of UBS Preferred Funding Company's income from the initial subordinated notes generally will constitute "passive income" or, in the case of certain United States Holders, "financial services income." If, with respect to any distribution to a United States Holder, additional amounts are paid by UBS Preferred Funding Company as a result of withholding taxes imposed on the distribution, those additional amounts will be taxable to the United States Holder as foreign source income. However, withholding taxes in the amount of those additional amounts will generally be treated as foreign income taxes eligible for credit against that United States Holder's United States federal income

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### Certain U.S. Tax Considerations

tax liability, subject to generally applicable limitations and conditions or, at the election of that United States Holder, for deduction in computing the United States Holder's taxable income.

No portion of the income derived by a United States Holder from the trust preferred securities will be eligible for the dividends-received deduction generally available to United States corporations in respect of dividends received from other United States corporations.

UBS AG believes that it is not a "passive foreign investment company" (sometimes known as a "PFIC") for United States federal income tax purposes, but this conclusion is a factual determination made annually and thus may be subject to change. A United States Holder might be subject to special rules with respect to certain amounts earned by UBS Preferred Funding Company with respect to the initial subordinated notes if UBS AG were treated as a PFIC for United States federal income tax purposes.

### Receipt of the Company Preferred Securities upon Liquidation of UBS Preferred **Funding Trust**

Under certain circumstances, the company preferred securities may be distributed to the trust preferred securityholders in exchange for their trust preferred securities and in liquidation of UBS Preferred Funding Trust. Unless the liquidation of UBS Preferred Funding Trust occurs as a result of UBS Preferred Funding Trust being subject to United States federal income taxes, such a distribution to a United States Holder would be treated, for United States federal income tax purposes, as a non-taxable event. Each United States Holder would receive an aggregate tax basis in the company preferred securities equal to the United States Holder's aggregate tax basis in its trust preferred securities and the United States Holder's holding period in the company preferred securities received would include the period during which the trust preferred securities were held by the United States Holder. If, however, the liquidation of UBS Preferred Funding Trust were to occur because UBS Preferred Funding Trust is subject to United States federal income taxes, the distribution of the company preferred securities to United States Holders by UBS Preferred Funding Trust would likely be a taxable event to each United States Holder, and a United States Holder would recognize gain or loss as if the United States Holder had exchanged its trust preferred securities for the company preferred securities it received. The gain or loss would be equal to the difference between the United States Holder's aggregate tax basis in its trust preferred securities surrendered in the exchange and the aggregate fair market value of the company preferred securities received in the exchange.

If the company preferred securities are distributed to the holders of trust preferred securities in liquidation of UBS Preferred Funding Trust, U.S. tax information will be provided to beneficial owners of the trust preferred securities and to the Internal Revenue Service on Schedule K-1, rather than in the manner described below under "-Information Reporting and Backup Withholding Tax".

### **Disposition of the Trust Preferred Securities or the Company Preferred Securities**

A United States Holder will recognize gain or loss on a sale, exchange or other taxable disposition of the trust preferred securities or the company preferred securities in an amount equal to the difference between the United States Holder's adjusted tax basis and the amount realized on the disposition. A United States Holder's adjusted tax basis in the trust preferred securities generally will equal the amount paid for the trust preferred securities, increased by the amount of income allocated to the United States holder and reduced by the amount of any cash, and the fair market value of any other property, distributed to the United States Holder. Any gain or loss so recognized generally will be capital gain or loss, will be long-term capital gain or loss if the United States Holder's holding period is more than one year and will be U.S. source income or loss for purposes of determining the

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#### Certain U.S. Tax Considerations

limitation on any allowable foreign tax credit. In the case of a non-corporate United States Holder, long-term capital gains are generally subject to tax at preferential rates.

The trust preferred securities may trade at a price that does not fully reflect the value of income that may have been allocated to a United States Holder with respect to the United States Holder's trust preferred securities. A United States Holder that disposes of the trust preferred securities between the declaration date of dividends on the company preferred securities and the corresponding record date for dividends on the trust preferred securities will be required to include as ordinary income an amount equal to dividends on the company preferred securities and to add the amount of that income to its adjusted tax basis in the trust preferred securities. Accordingly, such a United States Holder will recognize a capital loss to the extent that the selling price is less than the United States Holder's adjusted tax basis. Subject to certain limited exceptions, capital losses cannot be applied to offset ordinary income for United States federal income tax purposes.

#### **Non-United States Holders**

You are a "Non-United States Holder" if you are a beneficial owner of the trust preferred securities or the company preferred securities and you are not a United States Holder.

UBS Preferred Funding Company intends to operate so that it will not be engaged in a trade or business within the United States for United States federal income tax purposes. Moreover, UBS Preferred Funding Company intends to invest in securities the income from which will be either generally exempt from United States federal withholding tax or exempt from United States federal withholding tax to the extent allocable to a Non-United States Holder.

A Non-United States Holder will not be subject to United States federal income or withholding tax on any allocated share of UBS Preferred Funding Company's income or gain, or any gain realized on the sale or exchange of the trust preferred securities, unless, in the case of gains, the Non-United States Holder is an individual who was present in the United States for 183 days or more in the taxable year in which the gain is realized and certain other conditions are met. A Non-United States Holder will not be subject to backup withholding provided certain certification requirements are satisfied as described under "—Information Reporting and Backup Withholding Tax."

The treatment of the trust preferred securities and the company preferred securities for United States federal estate tax purposes is unclear. If you are an individual Non-United States Holder, you should consult your tax advisor about the possibility that the trust preferred securities or the company preferred securities will be includable in your gross estate for purposes of the United States federal estate tax.

# Information Reporting and Backup Withholding Tax

The amount of income paid or accrued on the trust preferred securities generally will be reported to United States Holders on Internal Revenue Service Form 1099. "Backup" withholding at a rate of 31% will apply to payments made within the United States to a beneficial owner of the trust preferred securities, other than a corporation or another exempt United States Holder, unless the beneficial owner of the trust preferred securities certifies as to its non-United States status or furnishes its taxpayer identification number in the manner prescribed in applicable Treasury regulations, certifies that the number is correct, certifies as to no loss of exemption from backup withholding and meets certain other conditions.

Payment of the proceeds from the disposition of the trust preferred securities within the United States is subject to information reporting and backup withholding unless the beneficial owner of the trust preferred securities certifies its non-United States status or otherwise establishes an exemption.

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### Certain U.S. Tax Considerations

Payments of the proceeds from the disposition of the trust preferred securities will not be subject to information reporting or backup withholding if made to or through a foreign office of a broker, except that information reporting may apply, unless the beneficial owner of the trust preferred securities certifies its non-United States status or otherwise establishes an exemption, if the broker is:

- a United States person,
- · a controlled foreign corporation for United States tax purposes,
- a foreign person 50% or more of whose gross income is effectively connected with a United States trade or business for a specified three-year period, or
- with respect to payments made after 31 December 2000, a foreign partnership, if at any time during its tax year, one or more of its partners are United States persons, as defined in United States Treasury regulations, who in the aggregate hold more than 50% of the income or capital interest in the partnership or if, at any time during its tax year, the foreign partnership is engaged in a United States trade or business.

Any amounts withheld from a beneficial owner of the trust preferred securities under the backup withholding rules will be allowed as a refund or as a credit against the beneficial owner's United States federal income tax liability, so long as the required information is furnished to the IRS.

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# Certain Tax Considerations Under the Laws of Switzerland

#### General

The tax information set forth below is based on the opinion of ATAG Ernst & Young AG, Switzerland, dated 7 August 2000, and has been approved by them for its accuracy. The following is a summary of the material Swiss tax consequences related to the acquisition, ownership and disposition of the trust preferred securities. The summary is based on legislation as of the date of this prospectus and does not aim to be a comprehensive description of all the tax considerations that may be relevant to a decision to invest in the trust preferred securities. The tax treatment for each shareholder depends on the particular situation of the shareholder and prospective investors are therefore advised to consult with their professional tax advisors as to the respective tax consequences of the purchase, ownership and disposition of the trust preferred securities.

Furthermore, this summary does not address the tax treatment of the holders of trust preferred securities subject to special tax rules.

### Holders Who Are Not Residents or Domiciliaries of Switzerland and Have No Permanent Establishment or Representative in Switzerland

Holders of trust preferred securities who are not residents or domiciliaries of Switzerland and have no permanent establishment or permanent representative in Switzerland to which or to whom the shares are attributable or to which or to whom the trust preferred securities belong, will not be subject to Swiss corporate or individual income and capital tax or capital gains tax on the holding and disposition of the trust preferred securities. Furthermore, there will be no inheritance or gift tax imposed in Switzerland on the trust preferred securities if the holder is an individual who is not domiciled in Switzerland.

### **Issuance Stamp Tax**

The issuance of the trust preferred securities will not be a taxable event for Swiss issuance stamp tax purposes.

### Securities Turnover Tax

On the sale or purchase of the trust preferred securities through a registered Swiss securities dealer a turnover tax of 0.15% will be imposed on each party. No turnover tax will be imposed on transactions that are not through a registered Swiss securities dealer.

### Holders Who Are Residents or Domiciliaries of Switzerland or Have a Permanent **Establishment or Representative in Switzerland**

The following summary of the treatment of the holders of trust preferred securities who are residents or domiciliaries of, or who have a permanent establishment or residence in Switzerland, is based upon the conclusion that for Swiss tax purposes the trust preferred securities are shareholder's equity rather than debt.

### **Withholding Tax**

No Swiss withholding tax is levied on dividend payments on the trust preferred securities.

Dividends received by a Swiss resident company or by an individual on the trust preferred securities are subject to Swiss income tax.

Dividends received by a Swiss resident company qualify for the participation exemption, if the recipient of the dividend owns at least 20% of the shares of the distributing corporation or if the

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### Certain Tax Considerations Under the Laws of Switzerland

recipient holds shares with a market value of at least CHF 2 million. Moreover, an investment in the trust preferred securities may qualify as a participation for determining the holder privilege.

### **Capital Gains**

Capital gains or losses realized by legal entities on the disposal or exchange of the trust preferred securities are treated as ordinary income or expense. The basis for determining the gain or loss is the tax value, which is generally the book value.

As a result of a recent change of the Federal Tax Law, a corporation that controls a participation of 20% or more in another corporation may claim the participation relief for capital gains.

Nonbusiness capital gains realized by individuals are not taxed in Switzerland. Individuals are only taxed on capital gains if they qualify as professional securities dealers, or if the trust preferred securities are attributable to a business carried on in Switzerland.

### **Redemption of Capital**

The amount distributed to individual shareholders in excess of the nominal share capital is regarded as a dividend, which is subject to Swiss income tax.

For the trust preferred securities attributed to a business in Switzerland or a legal entity, the principles of taxation of capital gains apply.

### **Inheritance and Gift Taxes**

Almost all cantons levy separate inheritance and gift taxes. No inheritance or gift taxes are imposed on the federal level. Inheritance and gift taxes are only imposed on individuals. No corporate inheritance or gift tax is levied. The tax is due on the transfer of the trust preferred securities by way of gift or upon the death of a holder, provided the holder is domiciled in Switzerland. The tax is based on the fair market value of the trust preferred securities.

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# Certain ERISA Considerations

If you are a fiduciary of a pension, profit-sharing or other employee benefit plan subject to the Employee Retirement Income Security Act ("ERISA"), you should review the fiduciary standards of ERISA and the plan's particular circumstances before deciding to invest in the trust preferred securities. You should consider whether the investment would satisfy the prudence and diversification requirements of ERISA and whether the investment would be consistent with the terms of the plan and the other agreements which apply to plan investments.

A fiduciary of a plan subject to ERISA, as well as a person investing on behalf of an individual retirement account or a pension or profit-sharing plan for one or more self-employed persons, should also consider whether an investment in the trust preferred securities could result in a prohibited transaction. ERISA and the Internal Revenue Code of 1986, as amended, prohibit plans and individual retirement accounts from engaging in certain transactions involving plan assets with persons who are parties in interest under ERISA or disqualified persons under the Internal Revenue Code of 1986, as amended, with respect to the plan or individual retirement account. A violation of these rules may result in a substantial excise tax under the Internal Revenue Code of 1986, as amended, and other liabilities under ERISA. Employee benefit plans that are governmental plans, foreign plans or church plans generally are not subject to the prohibited transaction rules or the fiduciary standards of ERISA.

The assets of UBS Preferred Funding Trust would be treated as plan assets for purposes of the prohibited transaction rules under a U.S. Department of Labor regulation if plans and individual retirement accounts purchase trust preferred securities, unless an exception under the regulation applies. The regulation provides an exception if the trust preferred securities are considered to be publicly-offered securities. The underwriters expect that the trust preferred securities will be publicly-offered securities under the regulation because:

- the underwriters expect that the trust preferred securities will be purchased initially by at least 100 persons who are independent of us and each other,
- · the trust preferred securities can be transferred freely,
- the trust preferred securities are being sold through this prospectus which is part of an effective registration statement filed with the SEC, and
- the trust preferred securities will be timely registered with the SEC under Securities Exchange Act of 1934.

If we are a party in interest or a disqualified person with respect to a plan or individual retirement account that buys the trust preferred securities, either directly or because we own banking or other subsidiaries, the sale could be treated as a prohibited transaction unless an administrative exemption issued by the Department of Labor applies. The Department of Labor has issued class exemptions that may apply to exempt transactions resulting from the purchase or holding of the trust preferred securities. Among those class exemptions are:

- 96-23, for transactions determined by in-house asset managers;
- 95-60, for transactions involving insurance company general accounts;
- 91-38, for transactions involving bank collective investment funds;
- 90-1, for transactions involving insurance company separate accounts; and
- 84-14, for transactions determined by independent qualified asset managers.

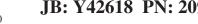
These rules are very complicated and the penalties that may be imposed upon persons involved in prohibited transactions can be substantial. This makes it very important that fiduciaries or other persons considering purchasing the trust preferred securities on behalf of a benefit plan investor consult with their lawyer regarding what could happen if the assets of UBS Preferred Funding Trust were

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### **Certain ERISA Considerations**

deemed to be plan assets and if the investor can use one of the above class exemptions or another applicable exemption.

Before relying on any of these exemptions, a purchaser must conclude that the exemption provides the necessary relief for all potential prohibited transactions arising from the purchase of and from holding the trust preferred securities. Neither the underwriters, UBS AG nor any of their respective affiliates, agents or representatives have or can represent that these exemptions apply with respect to any purchase of trust preferred securities by any holder.

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# Underwriting

Subject to the terms and conditions set forth in the underwriting agreement, dated as of the date of this prospectus, among UBS AG, UBS Preferred Funding Company, UBS Preferred Funding Trust and each of the underwriters, UBS AG and UBS Preferred Funding Company have agreed that UBS Preferred Funding Company will cause UBS Preferred Funding Trust to issue, and each of the underwriters has severally agreed to underwrite, the respective liquidation amount of the trust preferred securities set forth opposite its name below:

Underwriters	The Trust Preferred Securities
	(by liquidation amount)
UBS Warburg LLC	\$1,312,500,000
PaineWebber Incorporated	
Credit Suisse First Boston Incorporated	30,000,000
Goldman, Sachs & Co.	30,000,000
Merrill Lynch & Co	30,000,000
Morgan Stanley Dean Witter	30,000,000
Salomon Smith Barney	30,000,000
Total	\$1,500,000,000

Under the terms and conditions of the underwriting agreement, the underwriters are committed to take and pay for all the trust preferred securities offered hereby, if any are taken. The underwriting agreement entitles the underwriters to terminate the underwriting agreement in certain circumstances before payment is made to UBS Preferred Funding Trust.

The purchase price for the trust preferred securities will be the initial offering price set forth on the cover page of this prospectus. UBS AG will pay the underwriters a commission of \$10 for each trust preferred security. The underwriting agreement provides that UBS AG will reimburse the underwriters for certain expenses of the offering. The underwriters propose to offer shares of the trust preferred securities at the offering price. After the trust preferred securities are released for sale, the offering price and other selling terms may be varied from time to time by the underwriters.

During a period of 30 days from the date of the prospectus, neither UBS Preferred Funding Trust nor UBS Preferred Funding Company nor any other subsidiary of UBS AG that is similar to UBS Preferred Funding Trust or UBS Preferred Funding Company will, without the prior written consent of the underwriters, directly or indirectly, sell, offer to sell, grant any option for sale of, or otherwise dispose of, any trust preferred securities or any company preferred securities or any security convertible into or exchangeable into or exercisable for the trust preferred securities or the company preferred securities.

We have applied to list the trust preferred securities on the Luxembourg Stock Exchange in accordance with its rules. In connection with that application, a legal notice relating to the issue of the trust preferred securities and a copy of the Trust Agreement will be deposited with the Registrar of the District Court of Luxembourg (Greffier en Chef du Tribunal d'Arrondissement à Luxembourg), where those documents may be examined and copies obtained.

In connection with the offering, the underwriters may purchase and sell the trust preferred securities in the open market. These transactions may include stabilizing transactions and purchases to cover short positions created by the underwriters, and the imposition of a penalty bid, in connection with the offering. Stabilizing transactions consist of certain bids or purchases for the purpose of preventing or retarding a decline in the market price of the trust preferred securities; and short positions created by the underwriters involve the sale by the underwriters of a greater number of the trust preferred

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### Underwriting

securities than they are required to purchase from UBS Preferred Funding Company in the offering. The underwriters also may impose a penalty bid, whereby selling concessions allowed to broker-dealers in respect of the trust preferred securities sold in the offering may be reclaimed by the underwriters if such trust preferred securities are repurchased by the underwriters in stabilizing or covering transactions. These activities may stabilize, maintain or otherwise affect the market price of the trust preferred securities, which may be higher than the price that might otherwise prevail in the open market; and these activities, if commenced, may be discontinued at any time. These transactions may be effected in the over-the-counter market or otherwise.

### Each underwriter has agreed that:

- it has not offered or sold and before the date six months after the date of issue of the trust preferred securities will not offer or sell any trust preferred securities to persons in the United Kingdom except to persons whose ordinary activities involve them in acquiring, holding, managing or disposing of investments as principal or agent, for the purposes of their businesses or otherwise in circumstances that have not resulted and will not result in an offer to the public in the United Kingdom within the meaning of the Public Offers of Securities Regulations 1995,
- it has complied and will comply with all the applicable provisions of the Financial Services Act
  of 1986 with respect to anything done by it in relation to the trust preferred securities in, from
  or otherwise involving the United Kingdom, and
- it has only issued or passed on and will only issue or pass on in the United Kingdom any document received by it in connection with the issue of the trust preferred securities to a person who is of a kind described in Article 11(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1996, or is a person to whom the document may otherwise lawfully be issued or passed on.

Because the NASD considers this offering an offering of interests in a "direct participation program" as that term is defined in Rule 2810(a)(4) of the NASD, the offering is being conducted in accordance with Rule 2810 of the NASD. Pursuant to Rule 2810 of the NASD and with regard to the trust preferred securities, no NASD member will (i) execute transactions in any discretionary account without the prior written approval of the customer, nor (ii) recommend to a customer the purchase, sale or exchange of a trust preferred security without reasonable grounds to believe, on the basis of information obtained from the customer concerning his investment objectives, other investments, financial situation and needs, and any other information known by the member or associated person, that (a) the customer is or will be in a financial position appropriate to enable him to realize to a significant extent the benefits described in this prospectus; (b) the customer has a fair market net worth sufficient to sustain the risks inherent in the program, including loss of investment and lack of liquidity; and (c) the program is otherwise suitable for the customer. Also pursuant to Rule 2810 of the NASD, NASD members participating in the offering will maintain in the files of the member documents disclosing the basis upon which the determination of suitability was reached as to each customer.

UBS Warburg LLC has agreed to purchase approximately 87.5% of the shares offered in the offering. If any of the shares underwritten by UBS Warburg LLC are sold by it at a price less than the initial public offering price, the net proceeds from the offerings to UBS AG on a consolidated basis will be reduced because UBS Warburg LLC and UBS AG are accounted for on a consolidated basis.

Following the initial distribution of the trust preferred securities, UBS Warburg LLC and PaineWebber Incorporated may offer and sell the trust preferred securities in the course of their business as broker-dealers, subject to obtaining any necessary approvals for any such offers and sales. UBS Warburg LLC

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### Underwriting

and PaineWebber Incorporated may act as principals or agents in these transactions. This prospectus may be used by UBS Warburg LLC and PaineWebber Incorporated in connection with these transactions. These sales, if any, will be made at varying prices related to prevailing market prices at the time of sale or otherwise. Neither UBS Warburg LLC nor PaineWebber Incorporated is obligated to make a market in the trust preferred securities and either of them may discontinue market-making at any time without notice. No assurance can be given as to the liquidity of the trading market for the trust preferred securities. UBS AG does not expect that UBS Warburg LLC nor PaineWebber Incorporated will pay any proceeds from these market-making resales to UBS AG. Unless UBS AG or an agent informs you in your confirmation of sale that your trust preferred security is being purchased in its original offering and sale, you may assume that you are purchasing your trust preferred security in a market-making transaction.

UBS Preferred Funding Company and UBS AG have agreed to indemnify the underwriters against, or contribute to payments that the underwriters may be required to make in respect of, certain liabilities, including liabilities under the Securities Act of 1933, as amended.

The underwriters and/or their affiliates have provided investment banking, commercial banking and financial advisory services to UBS AG or its affiliates in the past, for which they have received customary compensation and expense reimbursement, and may do so again in the future.

Purchasers of the trust preferred securities may be required to pay stamp taxes and other charges in accordance with the laws and practices of the country of purchase in addition to the offering price.

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# Validity of the securities

Certain matters of Delaware law relating to the validity of the trust preferred securities and the company preferred securities will be passed upon by Richards, Layton & Finger, P.A., special Delaware counsel to UBS AG, UBS Preferred Funding Trust and UBS Preferred Funding Company. The validity of the subordinated notes and the UBS AG Subordinated Guarantee Agreement will be passed upon for UBS AG, UBS Preferred Funding Trust and UBS Preferred Funding Company by Sullivan & Cromwell. The validity of the subordinated notes and the UBS AG Subordinated Guarantee Agreement will be passed upon for the underwriters by Davis Polk & Wardwell. Sullivan & Cromwell and Davis Polk & Wardwell will rely upon the opinion of Richards, Layton & Finger, P.A., as to matters of Delaware law and the opinion of Bär & Karrer, Swiss counsel to UBS AG, as to matters of Swiss law. Certain matters relating to United States federal income tax considerations will be passed upon for UBS AG, UBS Preferred Funding Trust and UBS Preferred Funding Company by Sullivan & Cromwell.

# **Experts**

The consolidated financial statements of UBS AG at 31 December 1999 and 1998 and for each of the three years in the period ended 31 December 1999 appearing in this document have been audited by Ernst & Young Ltd., independent auditors, as set forth in their report thereon appearing elsewhere in this prospectus, and are included in reliance upon such report given upon the authority of such firm as experts in accounting and auditing. The consolidated financial statements of PaineWebber Group Inc. at 31 December 1999 and 1998 and for each of the three years appearing in this document have been audited by Ernst & Young LLP, independent auditors, as set forth in their report thereon appearing elsewhere in this prospectus, and are included in reliance upon such report given upon the authority of such firm as experts in accounting and auditing.

# Limitations on enforcement of U.S. laws against UBS AG, its management and others

UBS AG is a Swiss bank. Many of its directors and executive officers, including all of the persons who signed the registration statement of which this prospectus is a part, and certain experts named in this prospectus, are resident outside the United States, and all or a substantial portion of our assets and the assets of such persons are located outside the United States. As a result, it may be difficult for you to serve legal process on UBS AG or its management or have any of them appear in a U.S. court. We have been advised by Bär & Karrer, Swiss counsel to UBS AG, that there is doubt as to enforceability in Switzerland, in original actions or in actions for enforcement of judgment of U.S. courts, of liabilities based solely on the federal securities laws of the United States.

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# General Information

### Listing

We have applied to list the trust preferred securities on the Luxembourg Stock Exchange in accordance with its rules.

In connection with the listing on the Luxembourg Stock Exchange, a notice relating to the issue of the trust preferred securities (Notice Légale) and the LLC Agreement of UBS Preferred Funding Company have been filed with the Chief Registrar of the District Court of Luxembourg (Greffier en Chef du Tribunal d'Arrondissement de et à Luxembourg), where such documents are available for inspection and copies of such documents will be obtainable upon request. For listing purposes, the trust preferred securities will be considered as debt instruments and will appear under the heading "emprunts ordinaires."

### **Clearing Systems**

The trust preferred securities have been accepted for clearance by Clearstream and Euroclear. The Common Code for the trust preferred securities is 011877982 and the International Security Identification Number (ISIN) for the trust preferred securities is US90262PAA66.

#### **Authorization**

The transactions constituting the formation of UBS Preferred Funding Company were authorized by a resolution of the board of directors of UBS AG passed on 14 September 2000 and the issue of the company preferred securities was authorized by UBS Preferred Funding Company as of 18 September 2000.

### **Documents**

As long as any trust preferred securities are outstanding, copies of UBS Preferred Funding Company's LLC Agreement, the Amended and Restated Trust Agreement of UBS Preferred Funding Trust and the UBS AG subordinated guarantee will be available for inspection during usual business hours at the specified office of the paying agent in Luxembourg.

As long as any trust preferred securities are outstanding, a copy of the English translation of the statutes and by-laws of UBS AG will be available for inspection at the specified office of the paying agent in Luxembourg.

Copies of the latest annual report of UBS Preferred Funding Company and copies in the English language of the latest annual report on a consolidated and an unconsolidated basis and the published consolidated semi-annual financial statements of UBS AG will be available at the specified office of the paying agent in Luxembourg, so long as any trust preferred securities are outstanding. Neither UBS Preferred Funding Trust nor UBS Preferred Funding Company currently publish interim financial statements. UBS Preferred Funding Trust and UBS Preferred Funding Company do not intend to publish non-consolidated financial statements. UBS Preferred Funding Trust will make available in Luxembourg any separate financial information about it made publicly available in the United States, Switzerland or elsewhere.

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#### **General Information**

### **Material Adverse Change**

Except as disclosed in this prospectus, there has been no material adverse change in the financial position of UBS AG since 30 June 2000 and in the financial position of UBS Preferred Funding Trust or UBS Preferred Funding Company since 18 September 2000.

#### **Information in Prospectus**

UBS AG, UBS Preferred Funding Company and UBS Preferred Funding Trust, to the best of their knowledge, confirm respectively that this prospectus contains all information with respect to UBS AG and its consolidated subsidiaries, UBS Preferred Funding Company, UBS Preferred Funding Trust, the company preferred securities and the trust preferred securities which is material in the context of the issue and offering of the trust preferred securities, that all the information contained herein is true and accurate in all material respects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts the omission of which would make this prospectus as a whole or any of such information or the expression of any such opinions or intentions misleading in any material respect. UBS Preferred Funding Trust accepts responsibility accordingly. Each investor contemplating purchasing the trust preferred securities is required to make its own independent investigation of the financial condition, general affairs and property and its own appraisal of the credit worthiness of UBS AG and its consolidated subsidiaries, UBS Preferred Funding Company and UBS Preferred Funding Trust.

No person has been authorized to give any information or to make any representation other than those contained in this prospectus, and, if given or made, such information or representation must not be relied upon as having been authorized by UBS AG, UBS Preferred Funding Company and UBS Preferred Funding Trust. This prospectus does not constitute an offer to sell or the solicitation of an offer to buy any securities other than the securities to which it relates. Neither the delivery of this prospectus nor any sale hereunder shall create, under any circumstances, any implication that there has been no change in the affairs of UBS AG, UBS Preferred Funding Company or UBS Preferred Funding Trust since the date hereof or that the information contained herein is correct as of any time subsequent to its date.

# Litigation

None of UBS Preferred Funding Trust, UBS Preferred Funding Company or UBS AG are involved in any litigation or arbitration proceedings relating to claims or amounts that are material in the context of the issue of the trust preferred securities nor, so far as UBS Preferred Funding Trust, UBS Preferred Funding Company or UBS AG are aware, is any such litigation or arbitration pending or threatened.

### **Governing Law**

The LLC Agreement of UBS Preferred Funding Company, the company preferred securities, the Amended and Restated Trust Agreement and the trust preferred securities will be governed by the laws of the State of Delaware without regard to any conflicts of laws principles that would require the application of the laws of a jurisdiction other than the State of Delaware. The subordinated notes and the UBS AG Subordinated Guarantee Agreement will be governed by the laws of the State of New York.



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## Where You Can Find More Information

UBS files periodic reports and other information with the Securities and Exchange Commission. You may read and copy any document that UBS files with the SEC at the SEC's public reference room at 450 Fifth Street, N.W., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the operation of its public reference room. You may also inspect UBS's SEC reports and other information at the New York Stock Exchange, Inc., 20 Broad Street, New York, New York 10005. Copies of these documents will, so long as any trust preferred securities are outstanding, be available for inspection during usual business hours at the specified office of the Luxembourg Paying Agent.

We have filed a registration statement on Form F-1 under the Securities Act of 1933, as amended, with the SEC covering the trust preferred securities, the company preferred securities and the UBS AG subordinated guarantee. For further information on the trust preferred securities, the company preferred securities, the UBS AG subordinated guarantee, UBS Preferred Funding Trust, UBS Preferred Funding Company and UBS AG, you should review our registration statement and its exhibits. This prospectus summarizes material provisions of the contracts and other documents that we refer you to. Since this prospectus may not contain all the information that you may find important, you should review the full text of these documents. We have included copies of these documents as exhibits to our registration statement. Copies of these documents will, so long as any trust preferred securities are outstanding, be available for inspection during usual business hours at the specified office of the Luxembourg Paying Agent.

## Presentation of Financial Information

UBS's financial statements have been prepared in accordance with International Accounting Standards and are denominated in Swiss francs, or "CHF," the legal tender of Switzerland. For convenience, 31 December 1999 CHF amounts have been translated into United States dollars, or "\$," at the rate of CHF 1=\$0.6277, which was the noon buying rate on 31 December 1999, and 31 June 2000 CHF amounts have been translated into United States dollars at the rate of CHF 1=\$0.6129, which was the noon buying rate on 30 June 2000. This translation should not be construed as a representation that the Swiss franc amounts actually denote such United States dollar amounts or have been, could have been or could be, converted into United States dollars at the rate indicated.

The table below sets forth, for the periods and dates indicated, information concerning the noon buying rate for the Swiss franc, expressed in United States dollars per one Swiss franc. The "noon buying rate" is the rate in New York City for cable transfers in foreign currencies as certified for customs purposes by the Federal Reserve Bank of New York.

Year Ended 31 December	High	Low	Average Rate(1) (\$ per 1 CHF)	At Period End
1995	0.8951	0.7616	0.8466	0.8666
1996	0.8641	0.7399	0.8090	0.7468
1997	0.7446	0.6510	0.6890	0.6845
1998	0.7731	0.6485	0.6894	0.7281
1999	0.7361	0.6244	0.6605	0.6277
2000 (through August 31)	0.7539	0.6442	0.6023	0.7510

<sup>(1)</sup> The average of the noon buying rates on the last business day of each full month during the relevant period.

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#### REPORT OF INDEPENDENT AUDITORS

The Board of Directors and Group Executive Board UBS AG:

We have audited the accompanying consolidated balance sheets of UBS AG and subsidiaries as of 31 December 1999 and 1998, and the related consolidated statements of income, cash flows and changes in shareholders' equity for each of the three years in the period ended 31 December 1999. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, based on our audits, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of UBS AG as of 31 December 1999 and 1998, and the consolidated results of their operations and their cash flows for each of the three years in the period ended 31 December 1999, in conformity with International Accounting Standards ("IAS") and comply with Swiss Law.

IAS vary in certain significant respects from accounting principles generally accepted in the United States of America. Application of accounting principles generally accepted in the United States of America would have affected shareholders' equity as of 31 December 1999 and 1998 and the results of operations for the two years then ended to the extent summarized in Note 42 of the Notes to the Financial Statements.

Basel, 8 March 2000, except for Note 38, as to which the date is 18 April 2000 and Note 1(t) as to which the date is 17 August 2000

ATAG Ernst & Young Ltd.

/s/ Roger K. Perkin	/s/ Peter Heckendorn
Roger K. Perkin	Peter Heckendorn
Chartered Accountant in charge of the audit	lic. oec. in charge of the audit

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# Consolidated Financial Statements UBS GROUP

Years ended 31 December 1999, 1998 and 1997

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## UBS GROUP INCOME STATEMENT

For the year ended	Note	31.12.1999(1)	31.12.1998(1)	31.12.1997
CHF million, except per share data				
Operating income				
Interest income	4	35,604	37,442	23,669
Interest expense	4	<u>(29,695</u> )	(32,424)	(16,733)
Net interest income		5,909	5,018	6,936
Credit loss expense	12b	(956)	(951)	(1,278)
Net interest income after credit loss expense		4,953	4,067	5,658
Net fee and commission income	5	12,607	12,626	12,234
Net trading income	6	7,719	3,313	5,491
Income from disposal of associates and subsidiaries	7	1,821	1,119	198
Other income	8	1,325	1,122	1,299
Total operating income		28,425	22,247	24,880
Operating expenses				
Personnel	9	12,577	9,816	11,559
General and administrative	9	6,098	6,735	5,315
Depreciation and amortization	9	1,857	1,825	1,762
Total operating expenses		20,532	18,376	18,636
Operating profit before restructuring costs, tax and minority interests		7,893	3,871	6,244
Restructuring costs				7,000
Operating profit/(loss) before tax and minority				
interests		7,893	3,871	(756)
Tax expense/(benefit)	25	1,686	904	(105)
Net profit/(loss) before minority interests		6,207	2,967	(651)
Minority interests	26	(54)	5	(16)
Net profit/(loss)		6,153	2,972	(667)
Basic earnings per share (CHF)	10	15.20	7.33	(1.59)
Diluted earnings per share (CHF)	10	15.07	7.20	(1.59)

<sup>(1)</sup> The 1999 and 1998 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

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## **UBS GROUP BALANCE SHEET**

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For the year ended CHF million	Note	31.12.1999(1)	31.12.1998(1)
Assets			
Cash and balances with central banks		5,073	3,267
Money market paper	11	69,717	18,390
Due from banks	12a	29,907	68,495
Cash collateral on securities borrowed	13	113,162	91,695
Reverse repurchase agreements	14	132,474	141,285
Trading portfolio assets	15	212,440	159,179
Positive replacement values	27	64,698	90,511
Loans, net of allowance for credit losses	12a	234,858	247,926
Financial investments	16	7,039	6,914
Accrued income and prepaid expenses		5,167	6,627
Investments in associates	17	1,102	2,805
Property and equipment	18	8,701	9,886
Intangible assets and goodwill	19	3,543	2,210
Other assets	20	11,007	12,092
Total assets		898,888	861,282
Total subordinated assets		600	496
Liabilities			
Money market paper issued		64,655	51,527
Due to banks	21	76,365	85,716
Cash collateral on securities lent	13	12,832	19,171
Repurchase agreements	14	196,914	137,617
Trading portfolio liabilities	15	54,586	47,033
Negative replacement values	27	95,786	125,847
Due to customers	21	279,960	274,850
Accrued expenses and deferred income		12,040	11,232
Long-term debt	22	56,332	50,783
Other liabilities	23,24,25	18,376	27,722
Total liabilities		867,846	831,498
Minority interests	26	434	990
Shareholders' equity			
Share capital		4,309	4,300
Share premium account		14,437	13,617
Foreign currency translation		(442)	(456)
Retained earnings		20,327	16,224
Treasury shares		(8,023)	(4,891)
Total shareholders' equity		30,608	28,794
Total liabilities, minority interests and shareholders' equity		898,888	861,282
Total subordinated liabilities		14,801	13,652

<sup>(1)</sup> The 1999 and 1998 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).



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#### **UBS GROUP**

## STATEMENT OF CHANGES IN EQUITY

For the year ended CHF million	31.12.1999(1)	31.12.1998(1)	31.12.1997
Issued and paid up share capital Balance at the beginning of the year	4,300	4,296 4	4,255 41
Balance at the end of the year(2)	4,309	4,300	4,296
Share premium Balance at the beginning of the year as previously reported	13,740 (123) 13,617 45 526	13,260 1406 (4) 14,666 111 (1,598)	13,001 0 13,001 130 0
activity	249	438	129
Balance at the end of the year	14,437	13,617	13,260
Foreign currency translation Balance at the beginning of the year Movements during the year Balance at the end of the year	(456) 14 (442)	(111) (345) (456)	(155) 44 (111)
Retained earnings Balance at the beginning of the year as previously reported	16,293 (69) 16,224 6,153 (2,050)	15,464 0 15,464 2,972 (2,212)	16,931 0 16,931 (667) (800)
Balance at the end of the year	20,327	16,224	15,464
Treasury shares, at cost Balance at the beginning of the year as previously reported Change in accounting policy Balance at the beginning of the year (restated) Acquisitions restated Disposals restated	(1,482) (3,409) (4,891) (6,595) 3,463	(1,982) (2,345)(4) (4,327) (3,860) 3,296	(702) 0 (702) (3,172) 1,892
Balance at the end of the year(3)	(8,023)	(4,891)	<u>(1,982)</u>
Total shareholders' equity	30,608	28,794	30,927

<sup>(1)</sup> The 1999 and 1998 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

In addition to the Treasury shares, a maximum of 1,057,908 unissued shares (conditional capital) (1,998,458 at 31 December 1998 and 2,884,672 at 31 December 1997) can be issued without the approval of the shareholders. This amount consists of unissued and reserved shares for the former Swiss Bank Corporation employee share ownership plan and optional dividend warrants. The optional dividend warrants were the warrants granted in lieu of a cash dividend by the former Swiss Bank Corporation in February 1996 (at the option of the shareholder).

<sup>(2)</sup> Comprising 430,893,162 ordinary shares at 31 December 1999; 429,952,612 ordinary shares at 31 December 1998; and 428,724,700 ordinary shares at 31 December 1997 (as restated for the 1998 merger of Union Bank of Switzerland and Swiss Bank Corporation), at CHF 10 each, fully paid.

<sup>(3)</sup> Comprising 36,873,714 shares at 31 December 1999; 24,456,698 shares at 31 December 1998; and 11,692,326 shares at 31 December 1997.

<sup>(4)</sup> Opening balance sheet adjustment to 1 January 1998, with no restatement to 1997.

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## **UBS GROUP** STATEMENT OF CASH FLOWS

STATEMENT OF CASH LEC	, M. O.		
For the year ended	21 12 1000/1)	21 12 1000/1)	21 12 1007
CHF million	31.12.1999(1)	31.12.1998(1)	31.12.1997
Cash flow from/(used in) operating activities			
Net profit/(loss)	6,153	2,972	(667)
Adjustments to reconcile to cash flow from/(used in) operating activities			
Non cash items included in net profit/(loss) and other adjustments:			
Depreciation and amortization	1,857	1,825	1,762
Provision for credit losses	956	951	1,278
Income from associates	(211)	(377)	(231)
Deferred tax expense/(benefit)	479	491	(1,035)
Restructuring provision	0	0	7,000
Net gain from investing activities	(2,282)	(1,803)	(967)
Net increase/(decrease) in operating assets:			
Net due from/to banks	(5,298)	(65,172)	22,503
Reverse repurchase agreements, cash collateral on securities			
borrowed	(12,656)	66,031	(52,440)
Trading portfolio including net replacement values	(49,956)	45,089	(38,388)
Loans due to/from customers	17,222	(5,626)	2,865
Accrued income, prepaid expenses and other assets	2,545	2,107	(350)
Net increase/(decrease) in operating liabilities:			
Repurchase agreements, cash collateral on securities lent	52,958	(49,145)	24,594
Accrued expenses and other liabilities	(7,366)	1,686	1,037
Income taxes paid	(1,063)	(733)	(1,185)
Net cash flow from/(used in) operating activities	3,338	(1,704)	(34,224)
	3,330	(1,701)	(31,221)
Cash flow from/(used in) investing activities			
Investments in subsidiaries and associates	(1,720)	(1,563)	(1,550)
Disposal of subsidiaries and associates	3,782	1,858	1,294
Purchase of property and equipment	(2,820)	(1,813)	(1,785)
Disposal of property and equipment	1,880	1,134	1,101
Net (investment)/divestment in financial investments	356	6,134	(731)
Net cash flow from/(used in) investing activities	1,478	5,750	(1,671)
Cash flow from/(used in) financing activities			
Money market paper issued	13,128	(4,073)	23,303
Net movements in treasury shares and treasury share contract activity	(2,312)	(2,552)	(1,151)
Capital issuance	9	4	408
Capital repayment	0	0	(795)
Dividends paid	(2,050)	(2,212)	(800)
Issuance of long term debt	12,661	5,566	17,155
Repayment of long term debt	(7,112)	(9,068)	(9,105)
Repayment of minority interests	(689)	0	0
Net cash flow from/(used in) financing activities	13,635	(12,335)	29,015
Effects of exchange rate differences	148	(386)	(571)
Net increase/(decrease) in cash equivalents	18,599	(8,675)	(7,451)
Cash and cash equivalents, beginning of year	83,678	92,353	99,805
Cash and cash equivalents, end of year	102,277	83,678	92,354
Cash and cash equivalents comprise:			
Cash and cash balances with central banks	5,073	3,267	4,638
Money market paper	69,717	18,390	36,353
Bank deposits maturing in less than 3 months	27,487	62,021	51,363
	102,277		92,354
Total	102,2//	83,678	72,334

<sup>(1)</sup> The 1999 and 1998 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

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#### UBS GROUP

#### NOTES TO THE FINANCIAL STATEMENTS

#### Note 1 Summary of significant accounting policies

#### a) Basis of accounting

UBS AG and subsidiaries ("UBS" or the "Group") provides a broad range of financial services such as advisory, underwriting, financing, market making, asset management, brokerage, and retail banking on a global level. The Group was formed on 29 June 1998 when Swiss Bank Corporation and Union Bank of Switzerland merged. The merger was accounted for using the pooling of interests method of accounting. Due to the merger, the Group harmonized its accounting policies, which have been retrospectively applied for the presentation of comparative information.

The Group adopted new International Accounting Standards ("IAS") and changed the presentation of certain financial information effective 1 January 2000. The consolidated financial statements have been restated, where practicable, to give retroactive effect to these changes — see t) below.

The consolidated financial statements are stated in Swiss francs, the currency of the country in which UBS AG is incorporated. They are prepared in accordance with International Accounting Standards. In preparing the consolidated financial statements, management is required to make estimates and assumptions that affect the amounts reported. Actual results could differ from such estimates and the differences may be material to the consolidated financial statements.

#### b) Consolidation

The consolidated financial statements comprise those of the parent company (UBS AG), its subsidiaries and its special purpose entities, presented as a single economic entity. Subsidiaries and special purpose entities which are directly or indirectly controlled by the Group are consolidated. Subsidiaries acquired are consolidated from the date control passes. Companies which are acquired and held with a view to their subsequent disposal are recorded as financial investments.

The effects of intra-group transactions are eliminated in preparing the Group financial statements, except for certain intercompany derivatives for which hedge accounting is used.

Equity and net income attributable to minority interests are shown separately in the balance sheet and income statement respectively.

#### c) Offsetting

Assets and liabilities are offset only when the Group has a legal right to offset amounts with the same counterparty and transactions are expected to be settled on a net basis.

#### d) Trade date/settlement date accounting

When the Group becomes party to a contract in its trading activities it recognizes from that date ("trade date") any unrealized profits and losses arising from revaluing that contract to fair value. These unrealized profits and losses are recognized in the income statement.

On a date subsequent to the trade date, the terms of spot and forward trading transactions are fulfilled ("settlement date") and a resulting financial asset or liability is recognized on the balance sheet at the fair value of the consideration given or received.

## e) Foreign currency translation

Foreign currency transactions are recorded at the rate of exchange on the date of the transaction. At the balance sheet date, monetary assets and liabilities denominated in foreign currencies are reported

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

using the closing exchange rate. Exchange differences arising on the settlement of transactions at rates different from those at the date of the transaction, and unrealized foreign exchange differences on unsettled foreign currency monetary assets and liabilities, are recognized in the income statement.

Assets and liabilities of foreign entities are translated at the exchange rates at the balance sheet date, while income statement items and cash flows are translated at average rates over the year. Differences resulting from the use of these different exchange rates are recognized directly in foreign currency translation within shareholders' equity.

## f) Business and geographical segments

The Group is organized on a worldwide basis into five major operating divisions and Corporate Center. These divisions are the basis upon which the Group reports its primary segment information.

Segment revenue, segment expenses and segment performance include transfers between business segments and between geographical segments. Such transfers are accounted for at competitive prices charged to unaffiliated customers for similar services.

#### g) Securities borrowing and lending

Securities borrowed and lent that are collateralized by cash are included in the balance sheet at amounts equal to the collateral advanced or received.

Income arising from the securities lending and borrowing business is recognized in the income statement on an accrual basis.

#### h) Repurchase and reverse repurchase transactions

The Group enters into purchases of securities under agreements to resell and sales of securities under agreements to repurchase substantially identical securities. Securities which have been sold subject to repurchase agreements continue to be recognized in the balance sheet and are measured in accordance with the accounting policy for trading balances or financial assets as appropriate. The proceeds from sale of these securities are treated as liabilities and included in repurchase agreements.

Securities purchased subject to commitments to resell at a future date are treated as loans collateralized by the security and are included in reverse repurchase agreements.

Interest earned on reverse repurchase agreements and interest incurred on repurchase agreements is recognized as interest income and interest expense respectively over the life of each agreement.

## i) Trading portfolio

The trading portfolio consists of debt and equity securities as well as of precious metals held to meet the financial needs of our customers and to take advantage of market opportunities. The trading portfolio is carried at fair value. Short positions in securities are reported as trading portfolio liabilities. Realized and unrealized gains and losses, net of related transaction expenses, are recognized as net trading income. Net trading income also includes interest and dividend income on trading assets as well as the funding costs for holding these positions.

## j) Loans and allowance for credit losses

Loans are initially recorded at cost. For loans originated by the Group, the cost is the amount lent to the borrower. For loans acquired from a third party the cost is the fair value at the time of acquisition.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Interest income on an unimpaired loan is recognized on an accrual basis. Interest includes the amount of amortization of any discount or premium between the cost of a loan and its amount at maturity and the amortization of any loan fees and costs.

The allowance for credit losses provides for risks of losses inherent in the credit extension process, including loans and lending-related commitments. Such commitments include letters of credit, guarantees and commitments to extend credit. Counterparties are individually rated and periodically reviewed and analyzed. The allowance is adjusted for impairments identified on a loan-by-loan basis. If there are indications that there are significant probable losses in the portfolio that have not specifically been identified, allowances would also be provided for on a portfolio basis.

Impairments in loans are recognized when it becomes probable that the Group will not be able to collect all amounts due according to the contractual terms of the loans. The carrying amounts of the loans are reduced to their estimated realizable value through a specific allowance. The impairment is recognized as an expense for the period. Loans are stated at their principal amount net of any allowance for credit losses.

This management process has resulted in the following components of the overall allowance:

Counterparty-specific: Probable losses from individual credit exposures are evaluated based upon the borrower's character, overall financial condition, resources and payment record; the prospects for support from any financially responsible guarantors; and, if appropriate, the realizable value of any collateral. Impairment is measured and allowances are established based on discounted expected cash flows.

Country-specific: Probable losses resulting from exposures in countries experiencing political and transfer risk, countrywide economic distress, or problems regarding the legal enforceability of contracts are assessed using country specific scenarios and taking into consideration the nature of the individual exposures and their importance for the economy. Specific country allowances exclude exposures addressed in counterparty-specific allowances.

Specific reserve pools: Specific risk reserve pools were established in 1996 to absorb probable losses not specifically identified at that time, but which experience indicated were present in the portfolio. These pools subsequently have been applied to specific loans based on the analysis of individual credit exposures. The Group does not believe there is a current need for such allowances.

A loan is classified as non-performing when the contractual payments of principal and/or interest are in arrears for 90 days or more. After the 90 day period the recognition of interest income ceases and a charge is recognized for the unpaid and accrued interest receivable.

A write-off is made when all or part of a loan is deemed uncollectible or in the case of debt forgiveness. Write-offs are charged against previously established allowances and reduce the principal amount of a loan.

#### k) Financial investments

Financial investments are debt and equity securities held for the accretion of wealth through distributions, such as interest and dividends, and for capital appreciation. Financial investments also include real estate held for sale.

Debt securities held to maturity are carried at amortized cost. If necessary, the carrying amount is reduced to its estimated realizable value. Interest income on debt securities, including amortization of premiums and discounts, is recognized on an accrual basis and reported as net interest income.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Financial investments held for sale are carried at the lower of cost or market value. Reductions to market value and reversals of such reductions as well as gains and losses on disposal are included in other income. Interest earned and dividends received are included in net interest income.

Private equity investments are carried at cost less write-downs for impairments in value. Reductions of the carrying amount and reversals of such reductions as well as gains and losses on disposal are included in other income.

## l) Investments in associates

Investments in associates in which the Group has a significant influence are accounted for by the equity method. Investments in which the Group has a significant influence, but which are acquired and held with a view to their subsequent disposal, are included in financial investments (see the reference to private equity investments in the paragraph above).

Investments in companies where the parent company does not hold a significant influence are recorded at cost less value adjustments for less than temporary declines in value.

#### m) Property and equipment

Property and equipment includes land, buildings, furnishings, fixtures, leasehold improvements, computer, telecommunications and other equipment. Property and equipment is carried at cost less accumulated depreciation and is periodically reviewed for impairment.

Property and equipment is depreciated on a straight-line basis over their estimated useful lives as follows:

Buildings Not exceeding 50 years
 Furnishings and fixtures Leasehold improvements
 Equipment Not exceeding 10 years
 Not exceeding 10 years
 Not exceeding 5 years

#### n) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net assets of the acquired subsidiary or associate at the date of acquisition. Goodwill and intangibles resulting from the acquisition of client franchises are recognized as an asset and are amortized using the straight-line basis over their estimated useful economic life, not exceeding 20 years. At each balance sheet date, goodwill is reviewed for indications of impairment. If such indications exist an analysis is performed including an assessment of future cash flows to determine if a write-down is necessary.

Goodwill and fair value adjustments arising on the acquisition of foreign subsidiaries are treated as local currency balances and are translated into Swiss francs at the closing rate at subsequent balance sheet dates.

## o) Income taxes

Income tax payable on profits, based on the applicable tax laws in each jurisdiction, is recognized as an expense in the period in which profits arise. The tax effects on income tax losses available for carry-forward are recognized as an asset when it is probable that future taxable profit will be available against which those losses can be utilized.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Deferred tax liabilities are recognized for temporary differences between the carrying amounts of assets and liabilities in the Group balance sheet and their amounts as measured for tax purposes, which will result in taxable amounts in future periods. Deferred tax assets are recognized for temporary differences which will result in deductible amounts in future periods, but only to the extent it is probable that sufficient taxable profits will be available against which these differences can be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period in which the asset will be realized or the liability will be settled.

Current and deferred tax assets and liabilities are offset when they arise from the same tax reporting group and relate to the same tax authority and when the legal right to offset exists.

## p) Own shares, own bonds and derivatives on own shares

In the normal course of its trading and market making activities, the Group buys and sells its own shares, its own bonds and derivatives on its own shares. In 1997, these instruments were held in the trading portfolio similar to other trading instruments, and carried at fair value. Changes in fair value and dividends received on UBS AG shares and interest on its own bonds in the trading portfolio were recognized as net trading income (See Note t).

The Group also holds its own shares for non-trading purposes for instance employee compensation schemes and other strategic purposes. These shares are recorded within treasury shares and are deducted from shareholders' equity. The difference between the proceeds of the sale of treasury shares and their cost basis is recognized in share premium. Dividends relating to treasury shares are not recognized.

#### q) Retirement benefits

The Group sponsors a number of retirement benefit plans for its employees worldwide. These plans include both defined benefit and defined contribution plans and various other retirement benefits such as post-employment medical benefit. As of 1 January 1999, the Group adopted IAS 19, Employee Benefits (revised 1998) ("IAS 19") to account for such plans. Under IAS 19, Group contributions to defined contribution plans are expensed when employees have rendered services in exchange for such contributions, generally in the year of contribution.

In accordance with IAS 19, the Group uses the projected unit credit actuarial method to determine the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost.

The principal actuarial assumptions made by the actuary are set out in Note 35.

The Group recognizes a portion of its actuarial gains and losses as income or expenses if the net cumulative unrecognized actuarial gains and losses at the end of the previous reporting period exceeded the greater of:

- a) 10% of the present value of the defined benefit obligation at that date (before deducting plan assets); and
- b) 10% of the fair value of any plan assets at that date.

The unrecognized actuarial gains and losses exceeding the greater of the two values are recognized in the income statement over the expected average remaining working lives of the employees participating in the plans.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### r) Derivative instruments

Derivative instruments are carried at fair value. Fair values are obtained from quoted market prices, discounted cash flow models and option pricing models as appropriate. The fair values of derivative instruments are shown in the balance sheet as positive and negative replacement values. Realized and unrealized gains and losses are recognized in net trading income. Valuation adjustments to cover credit and market liquidity risks have been made.

Transactions in derivative instruments entered into for hedging of non-trading positions are recognized in the income statement on the same basis as to the underlying item being hedged.

#### s) Comparability

Certain amounts have been reclassified from previous years to conform to the 1999 presentation.

The prior year financial statements reflect the requirements of the following revised or new International Accounting Standards, which the Group implemented in 1999:

- IAS 1 Presentation of Financial Statements
- IAS 14 Segment Reporting
- IAS 17 Accounting for Leases
- IAS 19 Employee Benefits
- IAS 36 Impairment of Assets.

The implementation of the above standards had no material impact for the Group.

#### t) Retroactive application of accounting changes adopted 1 January 2000

The consolidated financial statements as of and for the years ended 31 December 1999 and 1998 have been restated to reflect retroactively changes in accounting policy arising from newly applicable IAS and changes in presentation adopted 1 January 2000, as discussed below. 1997 financial information has not been restated due to unavailability of certain pre-merger data and different organizational structures.

The following notes to the financial statements also have been revised to reflect the changes referred to in this Note: Notes 2, 3, 4, 6, 10, 14, 15, 25, 27, 33, 34, 41, 42 and 43.

Standing Interpretations Committee ("SIC") 16, Share Capital — Reacquired Own Equity Instruments (Treasury Shares)

In May 1999, the International Accounting Standards Committee ("IASC") issued Interpretation SIC 16, Share Capital — Reacquired Own Equity Instruments (Treasury Shares) which the Group adopted as of 1 January 2000. The Interpretation provides guidance for the recognition, presentation, and disclosure of Treasury shares. SIC 16 applies to own shares and derivatives on own shares held for trading and non-trading purposes. SIC 16 requires own shares and derivatives on own shares to be presented as Treasury shares and deducted from Shareholders' equity. Gains and losses relating to the sale of own shares and derivatives on own shares are not recognized in the income statement but rather as a change in Shareholders' equity.

As a result of the retroactive application of Interpretation SIC 16, net trading income was reduced by CHF 196 million and CHF 81 million, and income tax expense was reduced by CHF 49 million and CHF 23 million for the years ended 31 December 1999 and 1998, respectively; these amounts were recorded in shareholders' equity. Shareholders' equity and total assets were reduced by CHF 4,227 million and CHF 3,601 million as of 31 December 1999 and 1998, respectively, to reflect the

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

reclassification of own shares and derivatives on own shares held at those dates. Of the CHF 4,227 million for 31 December 1999, CHF 4,561 million was a reduction in trading portfolio assets and the remaining CHF 334 million was an increase in positive replacement values. Of the CHF 3,601 million for 31 December 1998, CHF 3,409 million was a reduction to trading portfolio assets and the remaining CHF 192 million was a reduction to positive replacement values. In addition, shareholders' equity was adjusted as of 1 January 1998.

## Offsetting of Amounts Related to Certain Contracts

In order to improve comparability with its main competitors, the Group has offset positive and negative replacement values and reverse repurchase agreements and repurchase agreements with the same counter-party for transactions covered by legally enforceable master netting agreements. Positive and negative replacement values have been reduced by CHF 66,136 million and CHF 79,233 million as of 31 December 1999 and 1998, respectively. Reverse repurchase and repurchase agreements have been reduced by CHF 12,322 million as of 31 December 1999.

## Interest and Dividend Income and Expense on Trading Assets and Liabilities

In prior periods, interest and dividend income and expense on trading assets and liabilities were included in net trading income. In order to improve comparability with its main competitors, the Group has included interest and dividend income on trading assets and interest expense on trading liabilities in interest income and interest expense, respectively, and has discontinued the allocation of funding costs to net trading income.

Interest income was increased by CHF 17,281 million and CHF 14,607 million for the years ended 31 December 1999 and 1998, respectively. Interest expense was increased by CHF 17,728 million and CHF 16,251 million for the years ended 31 December 1999 and 1998, respectively. Net trading income was increased by CHF 447 million and CHF 1,644 million for the years ended 31 December 1999 and 1998, respectively.

## Tax Expense

Capital taxes were included in tax expense. The Group has reclassified CHF 80 million and CHF 118 million in Capital taxes from tax expense to General and administrative expenses for the years ended 31 December 1999 and 1998, respectively.

#### Segment Information

In the first half of 2000, the Group reorganized its business divisions. The segment reporting for the year ended 31 December 1999 and 1998 has been restated to reflect the new Group structure.

The following IAS were adopted as of 1 January 2000, but this adoption had no material impact on the prior periods presented herein.

#### IAS 37, Provisions, Contingent Liabilities and Contingent Assets

In July 1998, the IASC issued IAS 37, Provisions, Contingent Liabilities and Contingent Assets, which is required to be adopted for the Group's financial statements as of 1 January 2000. The Standard provides accounting and disclosure requirements for contingent liabilities and contingent assets. IAS 37 also provides recognition and measurement requirements for provisions.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

IAS 38, Intangible Assets

In July 1998, the IASC issued IAS 38, Intangible Assets, which is required to be adopted prospectively for the Group's financial statements as of 1 January 2000. The Standard requires the capitalization and amortization of intangible assets, if it is probable that the future economic benefits that are attributable to the assets will flow to the enterprise and the cost of the asset can be measured reliably. The amortization period for recognized intangible assets should not exceed 20 years. If adopted in 1999 this standard would have increased operating profit by approximately CHF 300 million.

IAS 10 (revised), Events After the Balance Sheet Date

In May 1999, the IASC issued IAS 10 (revised), Events After the Balance Sheet Date, which is required to be adopted for the Group's financial statements as of 1 January 2000. IAS 10 (revised) establishes requirements for the recognition and disclosure of events after the balance sheet date.

u) Recent accounting standards not yet adopted

IAS 39, Recognition and Measurement of Financial Instruments

In December 1998, the IASC issued IAS 39, Recognition and Measurement of Financial Instruments, which is required to be adopted for the Group's financial statements as of 1 January 2001 on a prospective basis. The Standard provides comprehensive guidance on accounting for financial instruments. Financial instruments include conventional financial assets and liabilities and derivatives. IAS 39 requires that all financial instruments should be recognized on the balance sheet. Most financial instruments should be carried at fair value. IAS 39 also establishes hedge accounting criteria and guidelines. While the specific impact on earnings and financial position of IAS 39 has not been determined, the activities that will be most affected by the new Standard have been identified. Specifically, the use of derivatives to hedge loans, deposits, and issuance of debt, primarily hedge of interest rate risk, will be affected by IAS 39. Management is currently evaluating the impact of IAS 39. The actual assessment of the impact of IAS 39 on the Group's earnings and financial position will be based on the 1 January 2001 financial position, among other things, in accordance with the Standard.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### Note 2 Segment Reporting by Business Group

The business group results have been presented on a management reporting basis. Consequently, internal charges and transfer pricing adjustments have been reflected in the performance of each business. The basis of the reporting reflects the management of the business within the Group. Total revenue includes income which is directly attributable to a business group whether from sales to external customers or from transactions with other segments. Revenue sharing agreements are used to allocate external customer revenues to a business group on a reasonable basis. Transactions between business groups are conducted at arm's length.

For the year ended 31 December 1999(2)	UBS Switzerland	UBS Asset Management	UBS Warburg	Corporate Center	UBS Group
CHF million					
Revenues	12,761	1,369	13,241	2,010	29,381
Credit loss expense(1)	(1,071)	0	(333)	448	(956)
Total operating income	11,690	1,369	12,908	2,458	28,425
Personnel expenses	4,691	516	7,278	92	12,577
General and administrative expenses	2,308	271	2,680	839	6,098
Depreciation	460	32	659	366	1,517
Amortization of goodwill and other intangible assets	23	113	154	50	340
Total operating expenses	7,482	932	10,771	1,347	20,532
Segment performance before tax	4,208	437	2,137	1,111	7,893
Tax expense					1,686
Net profit before minority interests					6,207
Minority interests					(54)
Net profit					6,153
Other information as of 31.12.1999					
Total assets(3)	254,577	10,451	721,900	(88,040)	898,888
Total liabilities(3)	270,137	4,614	695,965	(102,436)	868,280

<sup>(1)</sup> In order to show the relevant business group performance over time, adjusted expected loss figures rather than the net credit loss expense are reported for all business groups. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures and the net credit loss expense for financial reporting purposes is reported in the Corporate Center. The divisional breakdown of the net credit loss expense for financial reporting purposes of CHF 956 million for the year ended 31 December 1999 is as follows: UBS Switzerland CHF 985 million, UBS Warburg CHF (20) million, Corporate Center CHF (9) million.

<sup>(2)</sup> The 1999 figures have been restated to reflect the new Group structure and retroactive changes in accounting policy and changes in presentation (see Note 1: Basis of Accounting).

<sup>(3)</sup> The funding surplus/requirement is reflected in each business group and adjusted in Corporate Center.

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

	UBS	UBS Asset	UBS	Corporate	UBS
For the year ended 31 December 1998(2)	Switzerland	Management	Warburg	Center	Group
CHF million					
Revenues	13,958	1,358	7,691	191	23,198
Credit loss expense(1)	(1,186)	0	(510)	745	(951)
Total operating income	12,772	1,358	7,181	936	22,247
Personnel expenses	4,448	515	4,641	212	9,816
General and administrative expenses	2,226	228	2,625	1,656	6,735
Depreciation	771	35	549	128	1,483
Amortization of goodwill and other intangible assets	4	78	173	87	342
Total operating expenses	7,449	856	7,988	2,083	18,376
Segment performance before tax	5,323	502	(807)	(1,147)	3,871
Tax expense					904
Net profit before minority interests					2,967
Minority interests					5
Net profit					2,972
Other information as of 31.12.1998					
Total assets(3)	217,215	7,266	662,006	(25,205)	861,282
Total liabilities(3)	228,583	2,848	637,676	(36,619)	832,488

<sup>(1)</sup> In order to show the relevant divisional performance over time, adjusted expected loss figures rather than the net credit loss expense are reported for all business divisions. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures and the net credit loss expense for financial reporting purposes is reported in the Corporate Center. The divisional breakdown of the net credit loss expense for financial reporting purposes of CHF 951 million as of 31 December 1998 is as follows: UBS Private Banking CHF 48 million, UBS Warburg CHF 506 million, UBS Private & Corporate Clients CHF 397 million.

- (2) The 1998 figures have been restated to reflect the new Group structure and retroactive changes in accounting policy and changes in presentation (see Note 1: Basis of Accounting).
- (3) The funding surplus/requirement is reflected in each division and adjusted in Corporate Center.

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

F .1 1.124 D 1.4007	UBS Private	UBS	UBS Private & Corporate	UBS Asset	UBS	Corporate	UBS
For the year ended 31 December 1997 CHF million	Banking	Warburg	Clients	Management	Capital	Center	Group
Revenues	6,215	10,888	7,005	1,040	492	518	26,158
Credit loss expense(1)	(59)	(300)	(1,092)	0	0	<u>173</u>	(1,278)
Total operating income	6,156	10,588	5,913	1,040	<u>492</u>	<u>691</u>	24,880
Personnel, general and administrative expenses	2,869	8,641	4,497	542	110	215	16,874
Depreciation and amortization	122	668	660	95	1	<u>216</u>	1,762
Total operating expenses	2,991	9,309	5,157	637	<u>111</u>	431	18,636
Segment performance before tax	3,165	1,279	756	403	381	260	6,244
Tax expense							1,395
Net profit before minority interests							4,849
Minority interests							16
Net profit before restructuring costs							4,833

<sup>(1)</sup> Basically the same methodology as for the year 1998 segment reporting is applied. Due to the unavailability of certain pre-1998 merger data and different organizational structures, the divisional breakdown of the financially booked net credit loss expense is not available.

The 1997 results do not take into account the 1998 merger provision and the impact of the 1998 merger on taxes. The net loss for the Group including these items was CHF (667) million. Due to the unavailability of certain pre-merger (1998 merger) data, 1997 assets and liabilities by business group are not presented.

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 3 Segment Reporting by Geographical Location

The geographical analysis of total assets is based on customer domicile whereas operating income and capital investment is based on the location of the office in which the transactions and assets are recorded. Because of the global nature of financial markets the Group's business is managed on an integrated basis worldwide, with a view to profitability by product line. The geographical analysis of operating income, total assets, and capital investment is provided in order to comply with International Accounting Standards, and does not reflect the way the Group is managed. Management believes that analysis by business division, as shown in Note 2 to these financial statements, is a more meaningful representation of the way in which the Group is managed.

For the year ended	31 December 1999					
		ating incon		Total assets Capital investm		
	CHF m	Share	% CHF m	Share %	CHF m	Share %
Switzerland	14,976	52	227,821	25	1,990	70
Europe	7,626	27	243,427	27	356	13
Americas	3,861	14	316,363	35	386	14
Asia/Pacific	1,945	7	103,703	12	87	3
Africa/Middle East	17	0	7,574	1	1	0
Total	28,425	100	898,888	100	<u>2,820</u>	100
For the year ended			31 Decemb	er 1998		
	Total oper	ating incon		assets	Capital i	nvestment
	CHF m	Share	% CHF m	Share %	CHF m	Share %
Switzerland	16,757	75	221,945	26	234	13
Europe	1,655	8	322,841	38	765	42
Americas	2,548	11	216,989	25	513	28
Asia/Pacific	1,251	6	95,402	11	304	17
Africa/Middle East	36	0	4,105	0	2	0
Total	22,247	100	861,282	100	<u>1,818</u>	<u>100</u>
Note 4 Net Interest Income						
For the year ended CHF million			31.12.1999	31.12.1998	31.1	2.1997(1)
Interest income						
Interest earned on loans and advances to bank	ζς		6,105	7,687		4,031
Interest earned on loans and advances to custo	omers		12,077	14,111		7,565
Interest from finance leasing			49	60		90
Interest earned on securities borrowed and rev			11,422	10,380		0
Interest and dividend income from financial in			160	372		498
Interest and dividend income from trading por			5,598	3,901		0
Other			193	931		1,485
Total			35,604	37,442	_	3,669

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

For the year ended CHF million	31.12.1999	31.12.1998	31.12.1997(1)
Interest expense			
Interest on amounts due to banks	5,515	8,205	7,247
Interest on amounts due to customers	8,330	9,890	10,074
Interest on securities lent and repurchase agreements	8,446	7,543	0
Interest on medium and long term debt	5,334	5,045	4,468
Interest and dividend expense from trading portfolio	2,070	1,741	0
Funding costs for trading positions	0	0	(5,056)
Total	29,695	32,424	16,733
Net interest income	5,909	5,018	6,936

<sup>(1)</sup> Interest and dividends derived from the securities and derivative product portfolios held for trading are included within net trading income. The funding costs of holding these assets are charged to net trading income and credited to interest expense.

## Note 5 Net Fee and Commission Income

For the year ended CHF million	31.12.1999	31.12.1998	31.12.1997
Credit-related fees and commissions	372	559	793
Security trading and investment activity fees			
Underwriting and corporate finance fees	1,831	1,694	1,645
Brokerage fees	3,934	3,670	4,145
Investment fund fees	1,915	1,778	1,457
Fiduciary fees	317	349	375
Custodian fees	1,583	1,386	1,188
Portfolio and other management and advisory fees	2,984	3,335	2,549
Other	57	110	233
Total	12,621	12,322	11,592
Commission income from other services	765	776	784
Total fee and commission income	13,758	13,657	13,169
Fee and commission expense			
Brokerage fees paid	795	704	694
Other	356	327	241
Total	1,151	1,031	935
Net fee and commission income	12,607	12,626	12,234

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## UBS GROUP

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 6 Net Trading Income

For the year ended	31.12.1999	31.12.1998	31.12.1997(2)
CHF million			
Foreign exchange(1)	1,108	1,992	2,550
Fixed income	2,603	162	1,843
Equities	4,008	1,159	1,098
Net trading income	7,719	3,313	<u>5,491</u>

<sup>(1)</sup> Includes other trading income such as banknotes, precious metals and commodities.

#### Note 7 Net Gains/(Losses) from Disposal of Associates and Subsidiaries

For the year ended	31.12.1999	31.12.1998	31.12.1997
CHF million			
Net income from disposal of consolidated subsidiaries	8	1,149	154
Net gains/(losses) from disposal of investments in associates	1,813	(30)	44
Net gains from disposal of associates and subsidiaries	1,821	1,119	198

While the 1999 figure represents mainly the disposal gains from our investments in Swiss Life/Rentenanstalt and Julius Baer registered shares, the 1998 number is mainly attributable to the disposal of the BSI - Banca della Svizzera Italiana.

## Note 8 Other Income

For the year ended	31.12.1999	31.12.1998	31.12.1997
CHF million		·	
Investments in financial assets (debt and equity)			
Net income from disposal of private equity investments	374	587	418
Net income from disposal of other financial assets	180	398	338
Net gains/(losses) from revaluation of financial assets	(102)	(556)	(16)
Total	452	429	740
Investments in property			
Net income from disposal of properties held for resale	78	33	20
Net gains/(losses) from revaluation of properties held for resale	(49)	(106)	(90)
Net income from other properties	(20)	328	99
Total	9	255	29
Equity income from investments in associates	211	377	231
Other	653	61	299
Total other income	1,325	<u>1,122</u>	1,299

<sup>(2)</sup> Interest and dividends derived from the securities and derivative product portfolios held for trading are included within net trading income. The funding costs of holding these assets are charged to net trading income and credited to interest expense.

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# $\label{eq:ubs_group} \textbf{UBS GROUP}$ NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 9 Operating Expenses

For the year ended	31.12.1999	31.12.1998	31.12.1997
CHF million		·	
Personnel expenses			
Salaries and bonuses	9,872	7,082(1)	8,932
Contractors	886	535	365
Insurance and social contributions	717	542(1)	536
Contributions to retirement benefit plans	8(2)	614	580
Employee share plans	151	201	143
Other personnel expenses	943	842	1,003
Total	12,577	9,816	11,559
General and administrative expenses			
Occupancy	847	822	830
Rent and maintenance of machines and equipment	410	390	460
Telecommunications and postage	756	820	819
Administration	784	759	794
Marketing and public relations	335	262	306
Travel and entertainment	552	537	528
Professional fees, including IT outsourcing	1,815	1,792	1,464
Other	599	1,353	114
Total	6,098	6,735	5,315
Depreciation and amortization			
Property and equipment	1,517	1,483	1,623
Goodwill and other intangible assets	340	342	139
Total	1,857	1,825	1,762
Total operating expenses	20,532	18,376	18,636

<sup>(1)</sup> CHF 121 million of bonus related social contribution costs have been reclassified from Salaries and bonuses to Insurance and social contributions.

<sup>(2)</sup> Includes CHF 456 million prepaid employer contributions.

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 10 Earnings per Share

For the year ended	31.12.1999	31.12.1998	31.12.1997
Basic earnings/(loss) per share calculation			
Net profit/(loss) for the year (CHF million)	6,153	2,972	(667)
Weighted average shares outstanding:			
Registered ordinary shares	430,497,026	429,710,128	426,994,240
Treasury shares	(25,754,544)	(24,487,833)	(7,724,236)
Weighted average shares for basic earnings per share	404,742,482	405,222,295	419,270,004
Basic earnings/(loss) per share (CHF)	15.20	7.33	(1.59)
Diluted earnings/(loss) per share calculation			
Net profit/(loss) for the period (CHF million)	6,153	2,972	(667)
Weighted average shares for basic earnings per share	404,742,482	405,222,295	419,270,004
Potential dilutive ordinary shares resulting from outstanding options, warrants and convertible debt			
securities	3,632,670	7,658,746	576,290
Weighted average shares for diluted earnings per			
share	408,375,152	412,881,041	419,846,294
Diluted earnings/(loss) per share (CHF)	<u>15.07</u>	7.20	(1.59)

The weighted average number of shares is calculated based upon the average outstanding shares at the end of each month. 1999 share figures are restated for the two-for-one stock split, approved at the shareholder meeting of 18 April 2000.

## Note 11 Money Market Paper

CHF million	31.12.1999	31.12.1998
Government treasury notes and bills	32,724	9,568
Money market placements	36,540	8,262
Other bills and cheques	453	560
Total money market paper	<u>69,717</u>	18,390
thereof eligible for discount at central banks	64,671	16,512

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 12a Due from Banks and Loans to Customers

The composition of due from banks, the loan portfolio and the allowances for credit losses by type of exposure at the end of the year was as follows:

CHF million	31.12.1999	31.12.1998
Banks	30,785	69,543
Allowance for credit losses	(878)	(1,048)
Net due from banks	29,907	68,495
Loans to customers:		
Mortgages	127,987	140,785
Other loans	119,242	120,636
Subtotal	247,229	261,421
Allowance for credit losses	(12,371)	(13,495)
Net loans to customers	234,858	247,926
Net due from banks and loans to customers	264,765	316,421
thereof subordinated	86	133

The composition of due from banks and loans to customers by geographical region based on the location of the borrower at the end of the year was as follows:

CHF million	31.12.1999	31.12.1998
Switzerland	183,944	187,223
Europe	44,796	53,013
Americas	31,285	44,556
Asia/Pacific	13,451	43,142
Africa/Middle East	4,538	3,030
Subtotal	278,014	330,964
Allowance for credit losses	(13,249)	(14,543)
Net due from banks and loans to customers	264,765	316,421

The composition of due from banks and loans to customers by type of collateral at the end of the year was as follows:

CHF million	31.12.1999	31.12.1998
Secured by mortgages	130,835	145,247
Collateralized by securities	19,061	13,185
Guarantees and other collateral	28,725	27,953
Unsecured	99,393	144,579
Subtotal	278,014	330,964
Allowance for credit losses	(13,249)	(14,543)
Net due from banks and loans to customers	264,765	316,421

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 12b Allowance and Provision for Credit Losses

The allowance and provision for credit losses developed as follows:

	Specific	Country risk	To	tal
CHF million	allowance	provision	31.12.1999	31.12.1998
Balance at the beginning of the year	13,528	1,450	14,978	16,213
Write-offs	(3,271)	(4)	(3,275)	(2,324)
Recoveries	65	0	65	59
Increase/(decrease) in credit loss allowance and provision	1,122	(166)	956	951
Net foreign exchange and other adjustments(1)	578	96	674	79
Balance at the end of the year	12,022	1,376	13,398	14,978

<sup>(1)</sup> Includes allowance for doubtful interest of CHF 409 million at 31 December 1999 and CHF 423 million at 31 December 1998.

At the end of the year the aggregate allowances and provisions were apportioned and displayed as follows:

CHF million	31.12.1999	31.12.1998
As a reduction of due from banks	878	1,048
As a reduction of loans to customers	12,371	13,495
Subtotal	13,249	14,543
Included in other liabilities related to commitments and contingent liabilities	149	435
Total allowance and provision for credit losses	13,398	14,978

## Note 12c Non-Performing Loans

An analysis of changes in non-performing loans is presented in the following table:

CHF million	31.12.1999	31.12.1998
Non-performing loans at beginning of year	16,113	16,664
Net additions	(638)	2,258
Write-offs and disposals	(2,402)	(2,809)
Non-performing loans at the end of the year	13,073	16,113

The non-performing loans by type of exposure at the end of the year were as follows:

CHF million	31.12.1999	31.12.1998
Banks	499	477
Loans to customers:		
Mortgages	7,105	9,280
Other	5,469	6,356
Subtotal	12,574	15,636
Total non-performing loans	13,073	16,113

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The non-performing loans by geographical region based on the location of the borrower were as follows:

CHF million	31.12.1999	31.12.1998
Switzerland	11,435	14,022
Europe	223	405
Americas	697	1,156
Asia/Pacific	373	281
Africa/Middle East	345	249
Total non-performing loans	13,073	16,113

When principal and interest are overdue by 90 days, loans are classified as non-performing, the recognition of interest income ceases and a charge is recognized against income for the unpaid interest receivable. Allowances are provided for non-performing loans to reflect their net estimated recoverable amount. Unrecognized interest related to such loans totaled CHF 409 million for the year ended 31 December 1999 and CHF 423 million for the year ended 31 December 1998.

## Note 13 Cash Collateral on Securities Borrowed and Lent

	31.12.1999		31.12.1998	
CHF million	Securities borrowed	Securities lent	Securities borrowed	Securities lent
Cash collateral by counterparties				
Banks	99,810	8,926	68,186	5,337
Customers	13,352	3,906	23,509	13,834
Total cash collateral on securities borrowed and lent	113,162	12,832	91,695	19,171

## Note 14 Repurchase and Reverse Repurchase Agreements

	31.12	.1999	31.12.1998		
CHF million	Reverse Repurchase Agreements	Repurchase Agreements	Reverse Repurchase Agreements	Repurchase Agreements	
Agreements by counterparties					
Banks	93,161	125,054	107,565	77,942	
Customers	39,313	71,860	33,720	59,675	
Total repurchase and reverse repurchase agreements	132,474	196,914	141,285	137,617	

## Note 15 Trading Portfolio

Trading assets and liabilities are carried at fair value. The following table presents the carrying value of trading assets and liabilities at the end of the year.

CHF million	31.12.1999	31.12.1998
Trading Portfolio Assets		
Debt instruments		
Swiss government and government agencies	7,391	13,448
U.S. Treasury and government agency	21,821	9,969

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

CHF million	31.12.1999	31.12.1998
Other government	65,821	62,639
Corporate listed instruments	13,646	8,519
Other unlisted instruments	8,439	8,100
Total	117,118	102,675
Equity instruments		
Listed instruments (excluding own shares)	87,227	49,848
Unlisted instruments	2,968	841
Total	90,195	50,689
Precious metals	5,127	5,815
Total trading portfolio assets	212,440	159,179
Trading Portfolio Liabilities		
Debt instruments		
Swiss government and government agencies	0	96
U.S. Treasury and government agency	24,535	4,455
Other government	11,917	34,979
Corporate listed instruments	6,459	3,154
Total	42,911	42,684
Listed equity instruments	11,675	4,349
Total trading portfolio liabilities	54,586	47,033

The Group trades debt, equity, precious metals, foreign currency and derivatives to meet the financial needs of its customers and to generate revenue through its trading activities. Note 27 provides a description of the various classes of derivatives together with the related volumes used in the Group's trading activities, whereas Notes 13 and 14 provide further details about cash collateral on securities borrowed and lent and repurchase and reverse repurchase agreements.

## Note 16 Financial Investments

CHF million	31.12.1999	12.31.1998
Debt instruments		
Listed	1,357	1,880
Unlisted	609	547
Total	<u>1,966</u>	<u>2,427</u>
Equity investments		
Listed	356	400
Unlisted	557	1,048
Total	913	<u>1,448</u>
Private equity investments	3,001	1,759
Properties held for resale	1,159	<u>1,280</u>
Total financial investments	7,039	<u>6,914</u>
thereof eligible for discount at central banks	563	544

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The following table gives additional disclosure in respect of the valuation methods used.

		31.12	.1999	31.12.1998		
CHF million		Book value	Fair value	Book value	Fair value	
Valued at amortized cost						
Debt instruments		677	687	1,530	1,551	
Valued at the lower of cost or market value	e					
Debt instruments		1,289	1,314	897	907	
Equity instruments		913	939	1,448	1,552	
Properties held for resale		1,159	1,194	1,280	1,369	
Total		3,361	3,447	3,625	3,828	
Valued at cost less adjustments for impairm	ients					
Private equity investments		3,001	4,146	1,759	2,574	
Total financial investments		<u>7,039</u>	8,280	<u>6,914</u>	<u>7,953</u>	
Note 17 Investments in Associates						
CHF million	Carrying amount as of 31.12.1998	Income	Additions	Disposals	Carrying amount as of 31.12.1999	

The figure of CHF 1,961 million for disposals for the year ended 31 December 1999 primarily consists of the sale of Swiss Life/Rentenanstalt.

211

<u>47</u>

(1,961)

1,102

2,805

## Note 18 Property and Equipment

Total investments in associates . . . . . . . .

CHF million	Historical cost	Accumulated amortization as of 31.12.1998	Carrying amount as of 31.12.1998	Additions	Disposals	Depreciation, write-offs	Carrying amount as of 31.12.1999	Accumulated depreciation as of 31.12.1999(3)
Bank premises	10,668	(4,096)	6,572	292	(1,050)	(354)	5,460	(3,625)
Other properties	1,802	(656)	1,146	705	(325)	(59)	1,467	(539)
Equipment and furniture	6,035	(3,867)	2,168	1,823	(525)	(1,692)	1,774	<u>(4,345</u> )
Total property and equipment(1)	18,505	<u>(8,619</u> )	9,886	2,820	<u>(1,900)</u>	<u>(2,105</u> )(2)	8,701	<u>(8,509</u> )

<sup>(1)</sup> Fire insurance value of property and equipment is CHF 15,004 million (1998: CHF 14,941 million).

<sup>(2)</sup> Depreciation, write-offs of CHF 2,105 million include a charge of CHF 588 million that was charged against the restructuring provision.

<sup>(3)</sup> After elimination of CHF 2,215 million accumulated depreciation relating to disposals.

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Note 19 Intangible Assets and Goodwill

CHF million	Historical cost	Accumulated amortization as of 31.12.1998	Carrying amount as of 31.12.1998	Additions(1)	Amortization, write-offs	Carrying amount as of 31.12.1999	Accumulated amortization as of 31.12.1999(2)
Intangible assets	553	(301)	252	55	(42)	265	(40)
Goodwill	2,447	<u>(489</u> )	1,958	1,618	(298)	3,278	<u>(951</u> )
Total intangible assets and goodwill	3,000	<u>(790</u> )	<u>2,210</u>	1,673	(340)	3,543	<u>(991</u> )

<sup>(1)</sup> Including currency translation differences.

## Note 20 Other Assets

CHF million	31.12.1999	31.12.1998
Deferred tax assets(1)	742	1,205
Settlement and clearing accounts	4,911	5,543
VAT and other tax receivables	702	839
Other receivables.	4,652	4,505
Total other assets	11,007	12,092
(1) Additional tax information is provided in Note 25.		

## Note 21 Due to Banks and Customers

CHF million		31.12.1999
Due to banks	76,365	85,716
Due to customers in savings and investment accounts	78,640	79,723
Amounts due to customers on demand and time	201,320	195,127
Total due to customers	279,960	274,850
Total due to banks and customers	356,325	360,566

## Note 22 Long-Term Debt

## CHF million

Total bond issues	48,305
Shares in bond issues of the Swiss Regional or Cantonal Banks' Central Bond Institutions	2,055
Medium term notes	5,972
Total long-term debt	56,332

<sup>(2)</sup> After elimination of CHF 139 million accumulated amortization relating to intangible assets fully written off and no longer used.

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

	UBS AG	(parent)	Subsidi	aries		
CHF million	Fixed rate	Floating rate	Fixed rate	Floating rate	Total 31.12.1999	Total 31.12.1998
Contractual maturity date						
2000	13,395	524	818	0	14,737	8,208
2001	7,866	121	1,354	0	9,341	7,803
2002	5,313	270	2,158	399	8,140	8,368
2003	3,093	147	129	0	3,369	6,534
2004	2,316	47	286	1,705	4,354	3,772
2005-2009	9,795	208	581	1,378	11,962	12,562
Thereafter	3,476	32	921	0	4,429	3,536
Total	45,254	1,349	6,247	3,482	56,332	50,783

The Group issues both CHF and non-CHF denominated fixed and floating rate debt. Publicly placed fixed rate debt pays interest at rates up to 16%. Floating rate debt pays interest based on the three-month or six-month London Interbank Offered Rate ("LIBOR").

Subordinated debt securities are unsecured obligations of the Group and are subordinated in right of payment to all present and future senior indebtedness and certain other obligations of the Group. At 31 December 1999 and 31 December 1998, the Group had CHF 13,106 million and CHF 12,071 million, respectively, in subordinated debt excluding convertible and exchangeable debt and notes with warrants which have been included in the following paragraph. Subordinated debt usually pays interest annually and provides for single principal payments upon maturity. At 31 December 1999 and 31 December 1998, the Group had CHF 41,093 million and CHF 36,379 million, respectively, in unsubordinated debt.

The Group issues convertible obligations that can be exchanged for ordinary shares of UBS AG and notes with warrants attached on UBS AG shares. Furthermore, the Group issues notes exchangeable into common stock or preferred stock of other companies, or repaid based on the performance of an index or group of securities. At 31 December 1999 and 31 December 1998, the Group had CHF 2,133 million and CHF 2,333 million, respectively, in convertible and exchangeable debt and notes with warrants attached outstanding.

The Group, as part of its interest-rate risk management process, utilizes derivative instruments to modify the repricing and maturity characteristics of the notes/bonds issued. The Group also utilizes other derivative instruments to manage the foreign exchange impact of certain long-term debt obligations. Interest rate swaps are utilized to convert the economic characteristics of fixed rate debt to those of floating rate debt.

The Group issues credit-linked notes generally through private placements. The credit-linked notes are usually senior unsecured obligations of UBS AG, acting through one of its branches, and can be subject to early redemption at the option of the Group or in the event of a defined credit event. Payment of interest and/or principal is dependent upon the performance of a reference entity or security. The rate of interest on each credit-linked note is either floating and determined by reference to LIBOR plus a spread or fixed. Medium-term and credit-linked notes have been included in the amounts disclosed above as unsubordinated debt.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### Note 23 Other Liabilities

CHF million	31.12.1999	31.12.1998
Provision, including restructuring provision(1)	5,995	7,094
Provision for commitments and contingent liabilities	149	435
Current tax liabilities	1,747	875
Deferred tax liabilities	994	1,012
VAT and other tax payables(2)	888	1,010
Settlement and clearing accounts	4,789	9,502
Other payables	3,814	7,794
Total other liabilities	18,376	27,722

- (1) Further details to business risk and restructuring provisions are provided in Note 24.
- (2) Additional information regarding income tax is provided in Note 25.

## Note 24 Provisions, including Restructuring Provision

CHF million	31.12.1999	31.12.1998
Business risk provision		
Balance at the beginning of the year	4,121	1,142
New provisions charged to income	539	3,133
Provisions applied	(705)	(484)
Recoveries and adjustments	611	330
Balance at the end of the year	4,566	4,121
Restructuring provision		
Balance at the beginning of the year	2,973	7,000
Addition	300	0
Applied(1)		
Personnel	(378)	(2,024)
IT	(642)	(797)
Premises	(673)	(267)
Other	(151)	(939)
Total utilized during the year	(1,844)	(4,027)
Balance at the end of the year	1,429	2,973
Total provisions, including restructuring provision	5,995	7,094

<sup>(1)</sup> The expense categories refer to the nature of the expense rather than the income statement expense line.

**Provision for restructuring costs:** At the time of the 1998 merger, it was announced that the merged banks' operations in various locations would be combined, resulting in vacant properties, reductions in personnel, elimination of redundancies in the information technology platforms, exit costs and other costs. As a result, the individual banks estimated that the cost of the post-merger (1998 merger) restructuring would be approximately CHF 7 billion, to be expended over a period of four years. By the end of December 1999, the Group had utilized CHF 6 billion of the provision.

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## **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

As of today, many of the actions under these plans are completed or near completion. As a result of the real estate lease breaks or disposals which have been identified, the Group recognized an additional restructuring provision of CHF 300 million in 1999.

## Note 25 Income Taxes

<u>For the year ended</u> <u>31.12.1999</u> <u>31.12.1998</u> <u>31</u>	.12.1997
CHF million	
Federal and Cantonal	
Current payable	511
Deferred	(191)
Foreign	
Current payable	419
Deferred	<u>(844</u> )
Total income tax expense (benefit)	<u>(105</u> )

The Group made net tax payments, including domestic federal, cantonal and foreign taxes, of CHF 1,063 million and CHF 733 million for the full year of 1999 and 1998, respectively.

The components of operating profit/(loss) before tax, and the differences between income tax expense/(benefit) reflected in the financial statements and the amounts calculated at the statutory rate of 25% are as follows:

For the year ended	31.12.1999	31.12.1998	31.12.1997
CHF million			
Operating profit/(loss) before tax	7,893	3,871	(756)
Domestic	6,957	10,287	1,202
Foreign	936	<u>(6,416</u> )	<u>(1,958</u> )
Income taxes at statutory rate of 25%	1,973	968	(189)
Increase/(decrease) resulting from:			
Applicable tax rates differing from statutory rate	55	88	(3)
Tax losses not recognized	39	1,436	310
Previously unrecorded tax losses now recognized	(215)	(142)	(201)
Lower taxed income	(278)	(1,849)	(333)
Non-deductible expenses	132	172	171
Adjustments related to prior years	(112)	7	(27)
Capital taxes	0	0	96
Change in deferred tax valuation allowance	92	224	71
Income tax expense (benefit)	<u>1,686</u>	904	(105)

As of 31 December 1999 the Group had accumulated unremitted earnings from foreign subsidiaries on which deferred taxes had not been provided as the undistributed earnings of these foreign subsidiaries are indefinitely reinvested. In the event these earnings were distributed it is estimated that Swiss taxes of approximately CHF 35 million would be due.

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## UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Significant components of the Group's deferred income tax assets and liabilities (gross) are as follows:

CHF million	31.12.1999	31.12.1998	31.12.1997
Deferred tax assets			
Compensation and benefits	316	114	106
Restructuring provision	316	718	1,100
Allowance for credit losses	138	370	573
Net operating loss carryforwards	2,194	1,610	672
Others	237	<u>170</u>	270
Total	3,201	2,982	2,721
Valuation allowance	(2,459)	<u>(1,777)</u>	(647)
Net deferred tax assets	742	1,205	2,074
Deferred tax liabilities			
Property and equipment	342	484	602
Investments in associates	153	299	287
Other provisions	142	109	501
Unrealized gains on investment securities	93	103	69
Others	264	17	36
Total	994	1,012	1,495

The change in the balance of the net deferred tax asset (liability) at 31 December 1999, 31 December 1998 and 31 December 1997 does not equal the deferred tax expense (benefit) in those years. This is due to the effect of foreign currency rate changes on tax assets and liabilities denominated in currencies other than CHF.

Certain foreign branches and subsidiaries of the Group have deferred tax assets related to net operating loss carryforwards and other items. Because recognition of these assets is uncertain, the Group has established valuation allowances of CHF 2,459 million, CHF 1,777 million and CHF 647 million at 31 December 1999, 1998 and 1997, respectively.

Net operating loss carryforwards totaling CHF 9,149 million at 31 December 1999 are available to reduce future taxable income of certain branches and subsidiaries.

The carryforwards have lives as follows:

	31.12.1999
One year	15
2 to 4 years	215
More than 4 years	8,919
Total	9,149

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### Note 26 Minority Interests

CHF million	31.12.1999	31.12.1998
Minority interests in profit/(loss)	54	(5)
Preferred stock(1)		689
Minority interests in equity	380	<u>306</u>
Total minority interests	434	990

<sup>(1)</sup> Represents Auction Market Preferred Stock, issued by UBS Inc., New York, a subsidiary whose ordinary share capital is completely owned by UBS AG.

#### Note 27 Derivative Instruments

Derivatives held or issued for trading purposes

Most of the Group's derivative transactions relate to sales and trading activities. Sales activities include the structuring and marketing of derivative products to customers at competitive prices to enable them to transfer, modify or reduce current or expected risks. Trading involves market-making, positioning and arbitrage activities. Market-making involves quoting bid and offer prices to other market participants with the intention of generating revenues based on spread and volume. Positioning involves managing market risk positions with the expectation of profiting from favorable movements in prices, rates or indices. Arbitrage activities involve identifying and profiting from price differentials between markets and products.

Derivatives held or issued for non-trading purposes

The Group also uses derivatives as part of its asset/liability management activities.

The majority of derivative positions used in UBS's asset and liability management activities are established via intercompany transactions with independently managed UBS dealer units within the Group. When the Group purchases assets and issues liabilities at fixed interest rates it subjects itself to fair value fluctuations as market interest rates change. These fluctuations in fair value are managed by entering into interest rate contracts, mainly interest rate swaps which change fixed rate instruments into variable rate instruments.

When the Group purchases foreign currency denominated assets, issues foreign currency denominated debt or has foreign net investments, it subjects itself to changes in value as exchange rates move. These fluctuations are managed by entering into currency swaps and forwards.

Type of derivatives

The Group uses the following derivative financial instruments for both trading and non-trading purposes:

Swaps

Swaps are transactions in which two parties exchange cash flows on a specified notional amount for a predetermined period.

Interest rate swap contracts generally represent the contractual exchange of fixed and floating rate payments of a single currency, based on a notional amount and an interest reference rate.

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#### **UBS GROUP**

## NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Cross currency interest rate swaps generally involve the exchange of payments which are based on the interest reference rates available at the inception of the contract on two different currency principal balances that are exchanged. The principal balances are re-exchanged at an agreed upon rate at a specified future date. Interest rate swaps subject the Group to market risks associated with changes in interest rates and possibly foreign exchange rates. Exposure to the credit risk associated with counterparty default also exists.

#### Forwards and futures

Forwards and futures are contractual obligations to buy or sell a financial instrument on a future date at a specified price. Forward contracts are effectively tailor-made agreements that are transacted between counterparties in the over-the-counter market (OTC), whereas futures are standardized contracts that are transacted on regulated exchanges. Varying levels of credit risk and market risk exist with respect to these instruments. For futures contracts closed prior to settlement, the cash receipt or payment is limited to the change in value of the underlying instrument. Futures contracts allow for daily cash settlement, therefore the credit risk is generally limited to one day's variation margin. Forward contracts are settled at maturity by the exchange of notional amounts specified under the contracts. Forwards generally have a greater degree of credit risk since daily cash settlements are not required.

## **Options**

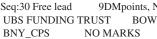
Options are contractual agreements under which the seller (writer) grants the purchaser the right, but not the obligation, either to buy (call option) or sell (put option) by or at a set date, a specified amount of a financial instrument at a predetermined price. The seller receives a premium from the purchaser for this right. For options purchased, the Group is subject to credit and market risk to the extent of the carrying value of the options. For options sold, the Group is subject to market risk in excess of the carrying values but is not subject to credit risk, except that for put options sold, credit risk may arise from the underlying instrument that the Group may be obligated to buy.

## Notional amounts and replacement values

The table below provides the notional amounts and the positive and negative replacement values of the Group's derivative transactions. The notional amount is the amount of a derivative's underlying asset, reference rate or index and is the basis upon which changes in the value of derivatives are measured. It provides an indication of the volume of business transacted by the Group but does not provide any measure of risk.

Some derivatives are standardized in terms of their nominal amounts and settlement dates, and these are designed to be bought and sold in active markets (exchange traded). Others are packaged specifically for individual customers and are not exchange traded although they may be bought and sold between counterparties at negotiated prices (over-the-counter or OTC instruments).

Positive replacement value represents the cost to the Group of replacing all transactions with a receivable amount if all the Group's counterparties were to default. This measure is the industry standard for the calculation of current credit exposure. Positive replacement values represent current credit risk without giving effect to any possible reductions due to master netting agreements, collateral, or other security. Negative replacement value is the cost to the Group's counterparties of replacing all the Group's transactions with a commitment if the Group were to default. The total positive and negative replacement values are reported separately on the balance sheet on a net by counterparty basis.





# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

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For the year ended 31.12.1999 Term to maturity Total Within notional 3-12 months Total Total 3 months 1-5 years over 5 years amount PRV(1) NRV(2) PRV NRV PRV NRV PRV NRV PRV(4) NRV(4)CHF bn CHF million Interest rate contracts Over the counter (OTC) contracts 34 0 108 554.0 Forward contracts . . . . . . 55 68 19 5,386 3,163 2,871 22,843 2,100 24,168 35,942 30,301 67,334 59,440 2,650.9 Swaps..... Options ..... 108 427 2,799 12 4 2,018 1,877.0 Exchange-traded contracts(3) 0 0 0 0 0 0 0 0 0 0 774.1 0 0 0 0 0 0 0 0 54.4 Options ..... 0 32,319 5,528 2,182 3,278 3,632 23,117 24,181 35,946 67,869 62,314 5,910.4 Total ...... Foreign exchange contracts Over the counter (OTC) contracts 25 Forward contracts 9,669 14,264 3,661 7,008 445 851 37 13,800 22,160 1,077.1 622 3,344 520 2,708 2,036 3,934 2,567 30 Interest and currency swaps 1,826 529 6,076 1,518 5,754 9,940 252 3 813.5 8,883 411 16,191 6,267 <u>3,1</u>38 Options ..... 10 Exchange-traded contracts(3) 3.5 3.7 0 () () () () 0 () () 1 1 0 0 0 0 0 9,857 2,150.1 13,635 17,494 9,635 11.973 7,338 2,622 1.565 35,749 38,370 Total ..... Precious metals contracts Over the counter (OTC) contracts 1,112 1,047 53 62 80 60 1,245 1,169 30.0 Forward contracts ..... 0 594 1,059 Options ..... 277 215 466 1,168 117 130 2,156 1,870 82.9 Exchange-traded contracts(3) 0 0 0 0 0 0 0 0.8 0 8 0 10 0 0 23 4.9 Total ..... 1,389 1,267 652 536 1,248 1,129 117 130 3,406 3,062 118.6 Equity/Index contracts Over the counter (OTC) contracts 149.4 Forward contracts ..... 11,877 41,799 526 721 1,148 2,044 503 2.787 3,939 5,325 1,941 27,182 Options ..... 1,611 4,013 10,021 10,146 439 2,985 16,539 264.7 Exchange-traded contracts(3) 25.1 79.8 Futures..... 304 1,744 4,047 4,414 Options ..... 1,395 72 63 0 0 3,211 3,936 3,682 6,905 16,112 10,721 32,570 2,201 5,772 23,763 58,136 519.0 Total ...... Commodity contracts Over the counter (OTC) contracts 32 15 0 167.9 79.7 0 0 0 0 0 Forward contracts. 2.5 32 2.5 15 15 247.6 47 0 40 47 40 0 0 0 0 0 Total derivative instruments 31.12.1999 . . . . . . . . .

24,535

24,665

20,470

44,943

65,218

40,886

39,786

32,253

161,922

130,834

PRV Positive replacement value.
NRV Negative replacement value.
Exchange-traded products include proprietary trades only.
The figures above are presented on a gross by counterparty basis for disclosure purposes, but shown net in the balance sheet (see Note 1: Basis of Accounting).

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**UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# For the year ended 31.12.1998

	Term to maturity										
						to mu	turrey				Total
		thin onths	3 12 #	nonths	1.5	years	over 5	years	Total	Total	notional amount
	PRV(1)	NRV(2)	PRV	NRV	PRV	NRV	PRV	NRV	PRV(4)	NRV(4)	CHF bn
	11(1)	111(2)		11111	TRV	CHF mill		1111	11(1)	111(1)	CIII bii
Interest rate contracts											
Over the counter (OTC) contracts											
Forward contracts	783	932	309	271	45	29	42	23	1,179	1,255	217.7
Swaps	3,488	4,502	6,657	6,024	36,464	35,799	38,056	34,758	84,665	81,084	3,722.5
Options	233	327	465	615	2,947	4,476	3,207	4,427	6,852	9,845	2,519.2
Exchange-traded contracts(3) Futures	12	7	0	1	2	0	0	0	14	7	732.3
Options	0	Ó	Ö	0	0	Ő	Ö	Ö	0	0	77.8
Total	4,516	5,768	7,431	6,911	39,458	40,304	41,305	39,208	92,710	92,191	7,269.5
Foreign exchange contracts											
Over the counter (OTC) contracts											
Forward contracts	3,439	498	6,493	9,455	278	261	164	237	10,375	10,451	888.4
Interest and currency swaps	2,456	3,009	1,718	2,683	4,626	5,202	4,974	5,097	13,775	15,991	235.4
Options	4,718	17,168	10,123	218	1,945	619	604	604	17,390	18,610	921.9
Exchange-traded contracts(3) Futures	0	0	0	0	0	0	0	0	0	0	2.5
Options	156	120	193	ő	ő	5	0	ő	348	124	5.2
Total	10,769	20,795	18,527	12,356	6,849	6,087	5,742	5,938	41,888	45,176	2,053.4
Precious metals contracts											
Over the counter											
(OTC) contracts Forward contracts	4,539	4,633	216	295	75	60	10	0	4,840	4,988	47.7
Options	2,840	2,915	24	6	41	0	0	Ö	2,905	2,921	56.2
Exchange-traded contracts(3)											
Futures	0 4	0	0 15	0	0 2	0	0	0	0 21	0	1.2 5.0
Options	7,383	7,548	255	301	$\frac{2}{118}$	60	10	0	7,766	7,909	110.1
Total	7,303	7,340							7,700	7,707	110.1
Equity/Index contracts Over the counter											
(OTC) contracts					-0.4		4.50				
Forward contracts Options	279 8,220	383 15,347	325 4,619	608 8,480	791 8,700	2,421 25,726	159 1,687	446 4,598	1,554 23,227	3,858 54,151	57.3 939.6
Exchange-traded contracts(3)		13,317	1,012	0,100	0,700	23,720	1,007	1,570		3 1,131	
Futures	3	15	0	0	0	0	_0	0	3	15	17.7
Options	128	242	703	392	754	305	75	9	1,659	948	62.0
Total	8,630	15,987	5,647	9,480	10,245	28,452	1,921	5,053	26,443	58,972	1,076.6
Commodity contracts Over the counter											
(OTC) contracts											
Forward contracts	114	52	244	214	325	359	65	66	749	691	8.9
Options	8	0	62	70	24	0	5	0	99	70	3.0
Exchange-traded contracts(3) Futures	0	0	85	65	0	0	0	0	85	65	2.2
Options	0	0	0	7	2	0	0	0	2	7	0.9
Total	122	52	391	356	351	359	70	66	935	823	15.0
Total derivative instruments							40.04-				
31.12.1998	31,420	50,150	32,251	29,404	57,022	75,262	49,048	50,265	169,742	205,081	

PRV Positive replacement value.
NRV Negative replacement value.
Exchange-traded products include proprietary trades only.
The figures above are presented on a gross by counterparty basis for disclosure purposes, but shown net in the balance sheet (see Note 1: Basis of Accounting).

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# Note 28 Pledged Assets

Assets pledged or assigned as security for liabilities and assets subject to reservation of title

	31.12.	1999	31.12.1998		
CHF million	Carrying amount	Related liability	Carrying amount	Related liability	
Money market paper	35,578	707	6,981	5	
Mortgage loans	2,536	1,736	2,955	2,047	
Securities(1)	23,837	585	13,902	5,636	
Property and equipment	170	91	147	71	
Other	2,110	0	0	0	
Total pledged assets	<u>64,231</u>	<u>3,119</u>	23,985	7,759	

<sup>(1)</sup> Excluding securities pledged in respect of securities borrowing and repurchase agreements.

Assets are pledged as collateral for collateralized credit lines with central banks, loans from central mortgage institutions, deposit guarantees for savings banks, security deposits relating to stock exchange membership and mortgages on the Group's property. These assets are also segregated pursuant to certain regulatory requirements.

# Note 29 Fiduciary Transactions

CHF million	31.12.1999	31.12.1998
Placements with third parties	60,221	60,612
Fiduciary credits and other fiduciary financial transactions	1,438	652
Total fiduciary transactions		61,264

Fiduciary placements represents funds which customers have instructed the Group to place in foreign banks. The Group is not liable to the customer for any default by the foreign bank nor do creditors of the Group have a claim on the assets placed.

# Note 30 Commitments and Contingent Liabilities

Commitments and contingencies represent potential future liabilities of the Group resulting from credit facilities available to clients, but not yet drawn upon by them. They are subject to expiration at fixed dates. The Group engages in providing open credit facilities to allow clients quick access to funds required to meet their short-term obligations as well as their long-term financing needs. The credit facilities can take the form of guarantees, whereby the Group might guarantee repayment of a loan taken out by a client with a third party; standby letters of credit, which are credit enhancement facilities enabling the client to engage in trade finance at lower cost; documentary letters of credit, which are trade finance-related payments made on behalf of a client; commitments to enter into repurchase agreements; note issuance facilities and revolving underwriting facilities, which allow clients to issue money market paper or medium term notes when needed without engaging in the normal underwriting process each time.

The figures disclosed in the accompanying tables represent the amounts at risk should clients draw fully on all facilities and then default, and there is no collateral. Determination of the creditworthiness

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# **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

of the clients is part of the normal credit risk management process, and the fees charged for maintenance of the facilities reflect the various credit risks.

	31.12.1999	31.12.1998
CHF million		
Contingent liabilities		
Credit guarantees and similar instruments(1)	18,822	22,697
Sub-participations	(3,665)	(5,217)
Total	<u>15,157</u>	17,480
Performance guarantees and similar instruments(2)	6,782	12,092
Sub-participations	(42)	(216)
Total	6,740	11,876
Irrevocable commitments under documentary credits	2,704	2,942
Sub-participations	0	(39)
Total	2,704	2,903
Gross contingent liabilities	28,308	37,731
Sub-participations	(3,707)	(5,472)
Net contingent liabilities	24,601	32,259
Irrevocable commitments		
Undrawn irrevocable credit facilities	65,693	82,337
Sub-participations	(1,836)	(26)
Total	63,857	82,311
Liabilities for calls on shares and other equities	57	109
Gross irrevocable commitments	65,750	82,446
Sub-participations	(1,836)	(26)
Net irrevocable commitments	63,914	82,420
Gross commitments and contingent liabilities	94,058	120,177
Sub-participations	(5,543)	(5,498)
Net commitments and contingent liabilities	88,515	114,679

<sup>(1)</sup> Credit guarantees in the form of bill of exchange and other guarantees, including guarantees in the form of irrevocable letters of credit, endorsement liabilities from bills rediscounted, advance payment guarantees and similar facilities.

<sup>(2)</sup> Bid bonds, performance bonds, builders' guarantees, letters of indemnity, other performance guarantees in the form of irrevocable letters of credit and similar facilities.

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# UBS GROUP

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

CHF million	Mortgage collateral	Other collateral	Unsecured	Total
Overview of collateral				
Gross contingent liabilities	191	11,356	16,761	28,308
Gross irrevocable commitments	386	8,774	56,533	65,693
Liabilities for calls on shares and other equities	0	0	57	57
Total 31.12.1999	<u>577</u>	20,130	73,351	94,058
Total 31.12.1998	389	33,363	86,425	120,177

# Note 31 Operating Lease Commitments

Our minimum commitments for non-cancellable leases of premises and equipment are presented as follows:

CHF million	31.12.1999
Operating leases due:	
2000	247
2001	202
2002	184
2003	187
2004	153
2005 and thereafter	1,919
Total commitments for minimum payments under operating leases	2,892

Operating expenses include CHF 742 million and CHF 797 million in respect of operating lease rentals for the year ended 31 December 1999 and for the year ended 31 December 1998 respectively.

# Note 32 Litigation

In the United States, several class actions, in relation to what is known as the Holocaust affair, have been brought against UBS AG (as legal successor to Swiss Bank Corporation and Union Bank of Switzerland) in the United States District Court for the Eastern District of New York (Brooklyn). These lawsuits were initially filed in October 1996. Another Swiss bank has been designated as a defendant alongside us. On 12 August 1998, however, a settlement was reached between the parties. This settlement provides for a payment by the defendant banks to the plaintiffs, under certain terms and conditions, of an aggregate amount of USD 1.25 billion. UBS agreed to contribute up to two-thirds of this amount. To the extent that other Swiss companies agreed to participate in this fund, and to the extent of applicable payments to beneficiaries of eligible dormant accounts, our share was to be reduced. Based on our estimate of such expected contributions, we provided a reserve of USD 610 million in 1998 and an additional USD 95 million in 1999. A number of persons have elected to opt out of the settlement and not participate in the class action. It is expected that a decision approving the settlement will be issued in 2000, which will be followed by hearings on the allocation of the settlement amount. We will continue to monitor the contributions of other Swiss companies, in order to determine whether we will need an adjustment to the reserve.

In addition, UBS AG and other companies within the Group are subject to various claims, disputes and legal proceedings, as part of the normal course of business. The Group makes provision for such matters when, in the opinion of management and its professional advisors, it is probable that a

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

payment will be made by the Group, and the amount can be reasonably estimated. All litigation provisions are included under Business risk provision within Other liabilities in the accompanying Group Balance Sheet.

In respect of the further claims asserted against the Group of which management is aware (which, according to the principles outlined above, have not been provided for), it is the opinion of management that such claims are either without merit, can be successfully defended or will result in exposure to the Group which is immaterial to both financial position and results of operations.

# OTHER INFORMATION

# Note 33 Financial Instruments Risk Position

# **Overall Risk Position**

The Group manages risk in a number of ways, including the use of a value at risk model combined with a system of trading limits.

This section presents information about the results of the Group's management of the risks associated with the use of financial instruments.

# (a) Interest Rate Risk

Interest rate risk is the potential impact of changes in market interest rates on the fair values of assets and liabilities on the balance sheet and on the annual interest income and expense in the income statement.

# Interest rate sensitivity

One commonly used method to present the potential impact of market movements is to show the effect of a one basis point (0.01%) change in interest rates on the fair values of assets and liabilities, analyzed by time bands within which the Group is committed. This type of presentation, described as a sensitivity analysis, is set out below. Interest rate sensitivity is one of the inputs to the value at risk model used by the Group to manage its overall market risk, of which interest rate risk is a part.

The following sets out the extent to which the Group was exposed to interest rate risk at 31 December 1999 and 31 December 1998. The tables show the potential impact of a one basis point (0.01%) increase in market interest rates which would influence the fair values of both assets and liabilities that are subject to fixed interest rates. The impact of such an increase in rates depends on the net asset or net liability position of the Group in each category, currency and time band in the table. A negative amount in the table reflects a potential loss to the Group due to the changes in fair values as a result of an increase in interest rates. A positive amount reflects a potential gain as a result of an increase in interest rates. Both primary and derivative instruments in trading and non-trading activities, as well as off-balance-sheet commitments, are included in the table.

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# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Interest rate sensitivity position

			Interest sensi	tivity by time	e bands as at 3	31.12.1999	
		within 1 month	1 to 3 months	3 to 12 months	1 to 5 years	over 5 years	Total
			CI	HF thousand	per basis poin	t	
CHF	Trading	171	(902)	466	506	(417)	(176)
	Non-trading	(30)	(8)	<u>(398</u> )	<u>(6,204</u> )	<u>(1,220)</u>	<u>(7,860</u> )
USD	Trading	(411)	1,018	386	(109)	(908)	(24)
	Non-trading	3	(33)	(10)	83	1,207	1,250
<b>EUR</b>	Trading	(39)	(239)	113	600	(1,406)	(971)
	Non-trading	0	(3)	3	30	210	240
GBP	Trading	1	43	10	(34)	(77)	(57)
	Non-trading	0	5	(39)	77	815	858
JPY	Trading	484	(1,708)	927	(101)	135	(263)
	Non-trading	0	0	0	<u>(1</u> )	(4)	<u>(5</u> )
Others	Trading	(34)	46	50	(195)	24	(109)
	Non-trading	0	0	0	0	0	0
			Interest sens	sitivity by tim	ne bands as at	31.12.1998	
		within 1	1 to 3	3 to 12	1 to 5	-	
		month	months	months	years	over 5 years	Total
CHE	To be		months C	months HF thousand	years per basis poin	<u>years</u> nt	
CHF	Trading	189	months (672)	months HF thousand 450	years per basis poin (322)	years (464)	(819)
	Non-trading	189 (23)	months C (672)	months HF thousand 450 (350)	years per basis poin (322) (7,522)	years (464) (546)	(819) (8,435)
CHF	Non-trading	189 (23) (28)	months (672)	months HF thousand 450 (350)	years per basis poin (322) (7,522) (575)	years (464) (546) 1,254	(819) (8,435) 752
USD	Non-trading	189 (23) (28) 1	months C (672)  6 93 (21)	months HF thousand 450 (350) 8 7	years per basis poir (322) (7,522) (575) 72	years (464) (546) 1,254 1,502	(819) (8,435) 752 1,561
	Non-trading	189 (23) (28) 1 (34)	months C (672)	months HF thousand 450 (350) 8 7 (158)	years per basis poin (322) (7,522) (575) 72 (559)	years (464) (546) 1,254 1,502 339	(819) (8,435) 752 1,561 (434)
USD EUR	Non-trading	189 (23) (28) 1 (34) 0	months C (672)	months HF thousand 450 (350)  8 7 (158) 0	years per basis poir (322) (7,522) (575) 72 (559) 48	years (464) (546) 1,254 1,502 339 256	(819) (8,435) 752 1,561 (434) 296
USD	Non-trading	189 (23) (28) 1 (34) 0 10	months (672)  (672)  6  93  (21)  (22)  (8)  (214)	months HF thousand 450 (350)  8 7 (158) 0 560	years per basis poin (322) (7,522) (575) 72 (559) 48 (919)	years (464) (546) 1,254 1,502 339 256 491	(819) (8,435) 752 1,561 (434) 296 (72)
USD EUR GBP	Non-trading Trading Non-trading Trading Non-trading Trading Non-trading Non-trading	189 (23) (28) 1 (34) 0 10	months C (672)  6 93 (21) (22) (8) (214)	months HF thousand 450 (350)  8  7 (158)  0 560 (18)	years per basis poin (322) (7,522) (575) 72 (559) 48 (919) 130	years (464) (546) 1,254 1,502 339 256 491 876	(819) (8,435) 752 1,561 (434) 296 (72) 990
USD EUR	Non-trading	189 (23) (28) 1 (34) 0 10 0 (32)	months C (672)  6 93 (21) (22) (8) (214) 2 (698)	months HF thousand 450 (350)  8 7 (158) 0 560 (18) (402)	years per basis poin (322) (7,522) (575) 72 (559) 48 (919) 130 1,002	years (464) (546) 1,254 1,502 339 256 491 876 263	(819) (8,435) 752 1,561 (434) 296 (72) 990 133
USD EUR GBP JPY	Non-trading Trading Non-trading Trading Trading Non-trading Trading Trading Trading Non-trading Non-trading Trading	189 (23) (28) 1 (34) 0 10 0 (32)	months C (672)  6 93 (21) (22) (8) (214) 2 (698) 3	months HF thousand 450 (350)  8 7 (158) 0 560 (18) (402) (5)	years per basis poin (322) (7,522) (575) 72 (559) 48 (919) 130 1,002 6	years (464) (546) 1,254 1,502 339 256 491 876 263 146	(819) (8,435) 752 1,561 (434) 296 (72) 990 133 150
USD EUR GBP	Non-trading	189 (23) (28) 1 (34) 0 10 0 (32)	months C (672)  6 93 (21) (22) (8) (214) 2 (698)	months HF thousand 450 (350)  8 7 (158) 0 560 (18) (402)	years per basis poin (322) (7,522) (575) 72 (559) 48 (919) 130 1,002	years (464) (546) 1,254 1,502 339 256 491 876 263	(819) (8,435) 752 1,561 (434) 296 (72) 990 133

# Trading

The major part of the trading related interest rate risk is generated in fixed income securities trading, fixed income derivatives trading, trading in currency forward contracts and money market trading and is being managed within the Value at Risk model. Interest rate sensitivity arising from trading activities is quite sizeable in USD and Euro as these are still the predominantly traded currencies in the global interest rate markets. It should be noted that it is management's view that an interest rate sensitivity analysis at a particular point in time has limited relevance with respect to trading positions, which can vary significantly on a daily basis.

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# Non-trading

The interest rate risk related to client business with undefined maturities and non-interest bearing business including the strategic management of overall balance sheet interest rate exposure is managed by the Corporate Center. Significant contributors to the overall USD and GBP interest rate sensitivity were strategic long-term subordinated note issues which are intentionally unswapped since they are regarded as constituting a part of the Group's equity for asset and liability management purposes. At 31 December 1999, the Group's equity was invested in a portfolio of fixed rate CHF deposits with an average duration of 2.16 years. As this equity investment is the most significant component of the CHF book, this results in the entire book having an interest rate sensitivity of CHF (7.9) million, which is reflected in the table above. This is in line with the duration and sensitivity targets set by the Group Executive Board. Investing in shorter-term or variable rate instruments would mean exposing the earnings stream (interest income) to higher fluctuations.

# (b) Credit Risk

Credit risk is the risk of loss from the default by an obligor or counterparty. This risk is managed primarily based on reviews of the financial status of each specific counterparty. Credit risk is greater when counterparties are concentrated in a single industry or geographical region. This is because a group of otherwise unrelated counterparties could be adversely affected in their ability to repay their obligations because of economic developments affecting their common industry or region.

Concentrations of credit risk exist if a number of clients are engaged in similar activities, or are located in the same geographic region or have comparable economic characteristics such that their ability to meet contractual obligations would be similarly affected by changes in economic, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the bank's performance to developments affecting a particular industry or geographic location.

# (b)(i) On-balance sheet assets

As of 31 December 1999, due from banks and loans to customers amounted to CHF 278 billion (as of 31 December 1998 CHF 331 billion). 66.2% (56.6%) of the loans were with clients domiciled in Switzerland. Please refer to Note 12 for a breakdown by region.

# (b)(ii) Off-balance sheet financial instruments

Credit commitments and contingent liabilities

Of the CHF 94 billion in credit commitment and contingent liabilities as of 31 December 1999 (as of 31 December 1998 CHF 120 billion), 11% (11%) relate to clients domiciled in Switzerland, 36% (21%) in Europe (excluding Switzerland) and 42% (55%) in North America.

# Derivatives

Credit risk represents the current replacement value of all outstanding derivative contracts in a gain position without factoring in the impact of master netting agreements or the value of any collateral. Positive replacement values amounted to CHF 130 billion as at 31 December 1999 (CHF 169 billion as at 31 December 1998), before applying any master netting agreements. Based on the location of the ultimate counterparty, 4% (8%) of this credit risk amount relates to Switzerland, 49% (47%) to Europe (excluding Switzerland) and 37% (33%) to North America. 71% (76%) of the positive replacement values are with other banks.

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## (b)(iii) Credit risk mitigation techniques

Credit risk associated with derivative instruments is mitigated by the use of master netting agreements. A further method of reducing credit exposure arising from derivatives transactions is to use collateralization arrangements.

Master netting agreements eliminate risk to the extent that only the net claim is due to be settled in the case of a default of the counterparty. The impact of master netting agreements as at 31 December 1999 is to mitigate credit risk on derivative instruments by approximately CHF 66 billion (as of 31 December 1998 CHF 79 billion). The impact can change substantially over short periods of time, because the exposure is affected by each transaction subject to the arrangement.

The Group subjects its derivative-related credit risks to the same credit approval, limit and monitoring standards that it uses for managing other transactions that create credit exposure. This includes evaluation of counterparties as to creditworthiness, and managing the size, diversification and maturity structure of the portfolio. Credit utilization for all products is compared with established limits on a continual basis and is subject to a standard exception reporting process.

# (c) Currency Risk

The Group views itself as a Swiss entity, with the Swiss franc as its reporting currency. Hedging transactions are used to manage risks in other currencies.

# Breakdown of assets and liabilities by currencies

	31.12.1999				31.12.1998			
CHF billion	CHF	USD	EUR	Other	CHF	USD	Other	
Assets								
Cash and balances with central banks	3.4	0.2	0.5	1.0	2.4	0.3	0.6	
Money market paper	1.5	38.6	0.7	28.9	2.2	10.3	5.9	
Due from banks	7.5	7.7	5.3	9.4	12.7	13.3	42.5	
Cash collateral on securities borrowed	0.1	106.4	1.1	5.6	0.2	74.5	17.0	
Reverse repurchase agreements	2.0	42.5	37.9	50.1	0.2	38.3	102.8	
Trading portfolio assets	29.5	77.4	26.9	78.6	21.4	40.0	97.8	
Positive replacement values	8.3	5.7	0.6	50.1	9.5	11.1	69.9	
Loans, net of allowance for credit losses	166.4	35.0	5.3	28.2	173.5	40.0	34.4	
Financial investments	2.5	2.9	0.7	0.9	2.6	2.5	1.8	
Accrued income and prepaid expenses	1.7	1.8	0.5	1.2	1.2	1.8	3.6	
Investments in associates	0.9	0.1	0.0	0.1	2.6	0.0	0.2	
Property and equipment	7.4	0.5	0.1	0.7	8.5	0.6	0.8	
Intangible assets and goodwill	1.2	2.2	0.0	0.1	0.3	1.7	0.2	
Other assets	3.1	1.9	2.5	3.5	4.9	3.1	4.1	
Total assets	235.5	322.9	82.1	<u>258.4</u>	242.2	237.5	381.6	
Liabilities								
Money market paper issued	1.0	55.7	0.3	7.7	1.0	38.5	12.0	
Due to banks	8.1	36.3	14.5	17.5	25.4	33.6	26.7	
Cash collateral on securities lent	0.1	6.5	1.0	5.2	0.1	5.9	13.2	
Repurchase agreements	16.5	91.3	27.8	61.3	10.7	74.3	52.6	
Trading portfolio liabilities	0.0	38.2	5.4	11.0	0.2	8.1	38.7	
Negative replacement values	12.8	6.9	2.0	74.0	16.8	12.1	97.0	

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# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

		31.12.	1999			31.12.1998	
CHF billion	CHF	USD	EUR	Other	CHF	USD	Other
Due to customers	127.5	93.8	23.7	35.0	138.0	80.2	56.7
Accrued expenses and deferred income	3.1	4.9	0.5	3.6	3.3	2.6	5.3
Long-term debt	23.7	17.6	3.1	11.9	23.4	16.9	10.5
Other liabilities	9.1	4.0	0.8	4.5	14.6	6.1	7.0
Minority interests	0.3	0.0	0.0	0.1	1.0	0.0	0.0
Shareholders' equity	30.6	0.0	0.0	0.0	28.8	0.0	0.0
Total liabilities, minority interests and shareholders' equity	232.8	355.2	<u>79.1</u>	231.8	263.3	278.3	319.7

# (d) Liquidity Risk Maturity analysis of assets and liabilities

CHF billion	On demand	Subject to notice(1)	Due within 3 mths	Due between 3 and 12 mths	Due between 1 and 5 years	Due after 5 years	Total
Assets							
Cash and balances with central banks	5.1	_	_	_	_	_	5.1
Money market paper			67.8	1.9		_	69.7
Due from banks	8.4		19.1	1.6	0.5	0.3	29.9
Cash collateral on securities borrowed	_	_	112.7	_	0.5	_	113.2
Reverse repurchase agreements	_	_	130.6	1.9	_	_	132.5
Trading portfolio assets	212.4	_	_	_	_	_	212.4
Positive replacement values	64.7	_	_	_	_	_	64.7
Loans, net of allowance for credit losses		53.4	64.9	39.2	70.8	6.6	234.9
Financial investments	5.0		0.1	0.2	0.9	0.8	7.0
Accrued income and prepaid expenses	5.2	_	_	_	_	_	5.2
Investments in associates	_	_	_	_	_	1.1	1.1
Property and equipment	_	_	_	_	_	8.7	8.7
Intangible assets and goodwill	_	_	_	_	_	3.5	3.5
Other assets	11.0						11.0
Total 31.12.1999	311.8	53.4	395.2	44.8	<u>72.7</u>	21.0	898.9
Total 31.12.1998	293.8	59.9	375.8	43.5	66.0	22.3	861.3
Liabilities							
Money market paper issued	_	_	24.3	40.4	_	_	64.7
Due to banks	10.1	1.1	60.2	4.4	0.3	0.3	76.4
Cash collateral on securities lent	_	_	12.8	_	_	_	12.8
Repurchase agreements	_	_	185.6	11.3	_	_	196.9
Trading portfolio liabilities	54.6	_	_	_	_	_	54.6
Negative replacement values	95.7	_	_	_	_	_	95.7
Due to customers	58.6	82.1	127.0	8.1	1.7	2.5	280.0

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# UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

CHF billion	On demand	Subject to notice(1)	Due within 3 mths	Due between 3 and 12 mths	Due between 1 and 5 years	Due after 5 years	Total
Accrued expenses and deferred income	12.0	_	_	_	_	_	12.0
Long-term debt	_	0.4	6.3	8.4	28.0	13.2	56.3
Other liabilities	18.4						18.4
Total 31.12.1999	249.4	83.6	416.2	<u>72.6</u>	30.0	<u>16.0</u>	867.8
Total 31.12.1998	288.7	83.5	<u>371.1</u>	<u>42.2</u>	<u>29.7</u>	<u>16.3</u>	831.5

<sup>(1)</sup> Deposits without a fixed term, on which notice of withdrawal or termination has not been given. (Such funds may be withdrawn by the depositor or repaid by the borrower subject to an agreed period of notice.)

(e) Capital adequacy Risk-weighted assets (BIS)

	31.12.	1999	31.12.	1998
CHF million	Balance sheet/ notional amount	Risk- weighted amount	Balance sheet/ notional amount	Risk- weighted amount
Balance sheet assets				
Due from banks and other collateralized lendings	229,794	9,486	244,246	13,845
Net positions in securities(1)	77,858	5,805	28,109	7,334
Positive replacement values	64,698	18,175	90,511	29,494
Loans, net of allowances for credit losses and other collateralized lendings	292,928	159,835	305,155	164,113
Accrued income and prepaid expenses	5,167	3,164	6,627	3,190
Property and equipment(2)	8,701	9,860	9,886	11,166
Other assets	11,007	7,686	12,092	7,900
Off-balance sheet and other positions				
Contingent liabilities	28,308	14,459	37,731	19,471
Irrevocable commitments	65,693	17,787	82,337	18,197
Forward and swap contracts(3)	4,881,483	13,213	5,177,912	7,130
Purchased options(3)	406,208	2,823	489,005	5,861
Market risk positions(4)		10,813		16,018
Total risk-weighted assets		273,106		303,719

<sup>(1)</sup> Excluding positions in the trading book, these are included in market risk positions.

<sup>(2)</sup> Including CHF 1,159 million (1998: CHF 1,280 million) foreclosed properties and properties held for disposal, which are recorded in the balance sheet under financial investments.

<sup>(3)</sup> The risk-weighted amount corresponds to the security margin (add-on) of the contracts.

<sup>(4)</sup> Value at risk according to the internal model multiplied by a factor of 12.5 to create the risk-weighted amount of the market risk positions in the trading book.

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# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# BIS Capital ratios

	31.12.1999		31.12.1998	
	Capital	BIS %	Capital	BIS %
Tier 1	28,952	10.6%	28,220	9.3%
Tier 2	10,730		12,086	
Total BIS	39,682	<u>14.5</u> %	40,306	<u>13.2</u> %

Among other measures UBS monitors the adequacy of its capital using ratios established by the Bank for International Settlements (BIS). The Group has maintained all BIS and Swiss capital adequacy rules for all periods presented. These ratios measure capital adequacy by comparing the Group's eligible capital with its risk-weighted positions which include balance sheet assets, net positions in securities not held in the trading book, off-balance sheet transactions converted into their credit equivalents and market risk positions at a weighted amount to reflect their relative risk.

The capital adequacy rules require a minimum amount of capital to cover credit and market risk exposures. For the calculation of the capital required for credit risk the balance sheet assets are weighted according to broad categories of notional credit risk, being assigned a risk weighting according to the amount of capital deemed to be necessary to support them. Four categories of risk weights (0%, 20%, 50%, 100%) are applied; for example cash, claims collateralized by cash or claims collateralized by OECD central-government securities have a zero risk weighting, which means that no capital is required to be held in respect of these assets. Uncollateralized loans granted to corporate or private customers carry a 100% risk weighting, meaning that they must be supported by capital equal to 8% of the carrying amount. Other asset categories have weightings of 20% or 50%, which require 1.6% or 4% capital.

The net positions in securities not held in the trading book reflect the Group's exposure to an issuer of securities arising from its physical holdings and other related transactions in that security.

For contingent liabilities and irrevocable facilities granted, the credit equivalent is calculated by multiplying the nominal value of each transaction by its corresponding credit conversion factor. The resulting amounts are then weighted for credit risk using the same percentage as for balance sheet assets. In the case of OTC forward contracts and purchased options, the credit equivalent is computed on the basis of the current replacement value of the respective contract plus a security margin (add-on) to cover the future potential credit risk during the remaining duration of the contract.

UBS calculates its capital requirement for market risk positions, which includes interest-rate instruments and equity securities in the trading book as well as positions in foreign exchange and commodities throughout the Group, using an internal Value at Risk (VaR) model. This approach was introduced in the BIS 1996 market risk amendment to the Basel Accord of July 1988 and incorporated in the Swiss capital adequacy rules of the Banking Ordinance.

The BIS proposal requires that the regulators perform tests of the bank internal models before giving permission for these models to be used to calculate the market risk capital. Based on extensive checks, the use of the Group internal models was accepted by the Swiss Federal Banking Commission (FBC) in July 1999.

Tier 1 capital consists of permanent shareholders' equity and retained earnings less goodwill and investments in unconsolidated subsidiaries. Tier 2 capital includes the Group's subordinated long-term debt.

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# Note 34 Fair Value of Financial Instruments

The following table presents the fair value of on- and off-balance sheet financial instruments based on the following valuation methods and assumptions. It is presented because not all financial instruments are reflected in the financial statements at fair value.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's-length transaction. A market price, where an active market (such as a recognized stock exchange) exists, is the best evidence of the fair value of a financial instrument. However, market prices are not available for a significant number of the financial assets and liabilities held and issued by the Group. Therefore, for financial instruments where no market price is available, the fair values presented in the following table have been estimated using present value or other estimation and valuation techniques based on market conditions existing at balance sheet date.

The values derived using these techniques are significantly affected by underlying assumptions concerning both the amounts and timing of future cash flows and the discount rates used. The following methods and assumptions have been used:

- (a) trading assets, derivatives and other transactions undertaken for trading purposes are measured at fair value by reference to quoted market prices when available. If quoted market prices are not available, then fair values are estimated on the basis of pricing models, or discounted cash flows. Fair value is equal to the carrying amount for these items;
- (b) the fair value of liquid assets and other assets maturing within 12 months is assumed to approximate their carrying amount. This assumption is applied to liquid assets and the short-term elements of all other financial assets and financial liabilities;
- (c) the fair value of demand deposits and savings accounts with no specific maturity is assumed to be the amount payable on demand at the balance sheet date;
- (d) the fair value of variable rate financial instruments is assumed to approximate their carrying amounts; and
- (e) the fair value of fixed rate loans and mortgages is estimated by comparing market interest rates when the loans were granted with current market rates offered on similar loans. Changes in the credit quality of loans within the portfolio are not taken into account in determining gross fair values as the impact of credit risk is recognized separately by deducting the amount of the allowance for credit losses from both book and fair values.

The assumptions and techniques have been developed to provide a consistent measurement of fair value for the Group's assets and liabilities. However, because other institutions may use different methods and assumptions, such fair value disclosures cannot necessarily be compared from one financial institution to another.

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# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Fair Value of Financial Instruments

		31.12.1999			31.12.1998	
CHF billion	Carrying Value	Fair Value	Unrealized Gain/ (Loss)	Carrying Value	Fair Value	Unrealized Gain/ (Loss)
Assets						
Cash and balances with central						
banks	5.0	5.0	0.0	3.3	3.3	0.0
Money market paper	69.7	69.7	0.0	18.4	18.4	0.0
Due from banks	30.0	30.0	0.0	68.6	68.7	0.1
Cash collateral on securities borrowed	113.2	113.2	0.0	91.7	91.7	0.0
Reverse repurchase agreements	132.5	132.5	0.0	141.3	141.3	0.0
Trading portfolio assets	212.4	212.4	0.0	159.2	159.2	0.0
Positive replacement values	64.7	64.7	0.0	90.5	90.5	0.0
Loans, net of allowance for	04.7	04.7	0.0	<b>70.</b> 3	70.3	0.0
credit losses	235.1	235.3	0.2	248.3	250.7	2.4
Financial investments	5.9	7.1	1.2	5.7	6.5	0.8
Liabilities						
Money market paper issued	64.7	64.7	0.0	51.5	51.5	0.0
Due to banks	76.9	76.9	0.0	86.1	86.1	0.0
Cash collateral on securities						
lent	12.8	12.8	0.0	19.2	19.2	0.0
Repurchase agreements	196.9	196.9	0.0	137.6	137.6	0.0
Trading portfolio liabilities	54.6	54.6	0.0	47.0	47.0	0.0
Negative replacement values	95.8	95.8	0.0	125.8	125.8	0.0
Due to customers	280.1	280.1	0.0	275.3	275.6	(0.3)
Long-term debt	56.4	57.6	(1.2)	51.0	53.3	(2.3)
Fair value effect on income of hedging derivatives recorded						
on the accrual basis			0.5			1.0
Net difference between carrying value and fair value			0.7			1.7

The table does not reflect the fair values of non-financial assets and liabilities such as property (including those properties carried as financial investments), equipment, prepayments and non-interest accruals. The interest amounts accrued to date for respective financial instruments are included, for purposes of the above fair value disclosure, in the carrying value of the financial instruments.

Substantially all of the Group's commitments to extend credit are at variable rates. Accordingly, the Group has no significant exposure to fair value fluctuations related to these commitments.

Changes in the fair value of the Group's fixed rate loans, long and medium term notes and bonds issued are hedged by derivative instruments, mainly interest rate swaps. The interest rate risk inherent in the balance sheet positions with no specific maturity is also hedged with derivative instruments based on the management view on the economic maturity of the products.

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# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The hedging derivative instruments are carried at fair value on the balance sheet and are part of the replacement values in the above table. The difference between the total amount of valuation gains and losses and the amortized amount is deferred and shown net in the table as fair value effect on income of hedging derivatives recorded on accruals basis.

During 1999, the interest rate level of leading economies increased substantially. The biggest move in rates was noted in Switzerland, where in particular mid- and long-term rates increased. These moves in rates had a direct impact on the fair value calculation of fixed term transactions.

As the bank has an excess volume of fixed rate long-term assets over fixed rate long-term liabilities, the net fair value unrealized gain is reduced substantially. In addition to fixed rate balance sheet positions, the bank has a number of retail products traditionally offered in Switzerland such as variable mortgage loans and customer savings and deposits. These instruments have no maturity or have a contractual repricing maturity of less than one year. Based on the assumptions and the guidance under IAS, they are excluded from the fair value calculations of the table above.

The exclusion of the above traditional banking products from the fair value calculation leads to certain fair value swings. By calculating the fair value differences based on the economic maturity of the non-maturity liabilities, such as savings and deposits, in an environment of raising interest rates, they would generate fair value gains which may offset most of the fair value loss reported for fixed term transactions.

# Note 35 Retirement Benefit Plans and Other Employee Benefits

The Group has established various pension plans inside and outside of Switzerland. The major plans are located in Switzerland, the UK, the U.S. and Germany. Independent actuarial valuations are performed for the plans in those locations.

Swiss Pension Plans until 30 June 1999

The pension funds of the Group are set up as trusts, domiciled in Basel and Zurich. All domestic employees are covered. The pension funds are defined benefit plans. The pension plan benefits exceed the minimum benefits required under the Swiss law.

Contributions are paid for by the Group and the employees. The employee contributions are calculated as a percentage of the insured annual salary and are deducted monthly. The percentages deducted from the salary depend on age and vary between 8% and 12%. The Group contributions are variable and amount from 125% to 250% of the employees' contributions depending on the financial situation of the pension fund.

The pension plan formula is based on years of contributions and final covered salary. The benefits covered include retirement benefits, disability, death and survivor pension.

Swiss Pension Plans starting 1 July 1999

The pension plans of both former banks in Switzerland are in the process of being liquidated and a new foundation with domicile in Zurich was created as of 21 January 1999. The new pension scheme became operational as of 1 July 1999.

As a result of the merger of the plans of the former banks in Switzerland, on 1 July 1999 there was a one-time increase of vested plan benefits for the beneficiaries of such plans. This had the effect of increasing the defined benefit obligation at this date by CHF 3,525 million. In accordance with IAS 19 (revised 1998) this resulted in a one-time charge to income which was offset by the recognition of

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# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

assets (previously unrecognized due to the paragraph 58(b) limitation of IAS 19 (revised 1998)) used to fund this increase in benefits.

The pension plan covers practically all employees in Switzerland and exceeds the minimum benefits requirements under the Swiss law.

Contributions for the pension plan are paid for by the employees and the Group. The employee contributions are calculated as a percentage of the insured annual salary and are deducted monthly. The percentages deducted from the salary for the full benefit coverage (including risk benefits) depend on age and vary between 7% and 10%. The Group pays a variable contribution that ranges between 150% and 220% of the sum of the employees' contributions.

The pension plan formula is based on years of contributions and final covered salary. The benefits covered include retirement benefits, disability, death and survivor pension.

The Group booked an amount of CHF 456 million in 1999 related to the recognition of "Excess Employer Contributions." These assets were recognized in the fourth quarter as certain legal and regulatory issues related to the Group's ability to utilize these assets for future funding purposes were resolved.

CHF million	31.12.1999	31.12.1998	31.12.1997
Swiss pension plans			
Defined benefit obligation	(17,011)	(14,944)	(14,431)
Plan assets at fair value	18,565	17,885	17,224
Plan assets in excess of benefit obligation	1,554	2,941	2,793
Unrecognized net actuarial (gains)/losses	(724)	(385)	(385)
Unrecognized assets	(374)	(2,556)	(2,408)
Prepaid pension cost	456	0	0
Additional details to fair value of plan assets			
Own financial instruments and securities lent to UBS included in			
plan assets	6,785	2,761	2,202
Any assets used by the bank included in plan assets	<u> 187</u>	<u> 176</u>	<u> 176</u>
Retirement benefits expense			
Current service cost	464	535	524
Interest cost	636	726	705
Expected return on plan assets	(883)	(856)	(756)
Adjustment to limit prepaid pension cost	(150)	148	22
Amortization of unrecognized prior service costs	172	6	(8)
Employee contributions	(180)	(185)	(194)
Actuarially determined net periodic pension cost	59	374	<u>293</u>
Actual return on plan assets	11.9%	6.7%	15.5%
Principal actuarial assumptions used (%)			
Discount rate	4.0	5.0	5.0
Expected rate of return on assets p.a	5.0	5.0	5.0
Expected rate of salary increase	2.0-3.0	3.5-5.5	3.5–5.5
Rate of pension increase	1.5	2.0	2.0

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Foreign Pension Plans

The foreign locations of UBS operate various pension schemes in accordance with local regulations and practices. Among these schemes are defined contribution plans as well as defined benefit plans. The locations with defined benefit plans of a material nature are in the UK, the U.S. and Germany. These locations, together with Switzerland, cover nearly 90% of the active workforce. Certain of these schemes permit employees to make contributions and earn matching or other contributions from the Group.

The retirement plans provide benefits in the event of retirement, death, disability or employment termination. The plans' retirement benefits depend on age, contributions and level of compensation. The principal plans are financed in full by the Group. The funding policy for these plans is consistent with local government and tax requirements.

The assumptions used in foreign plans take into account local economic conditions.

The amounts shown for foreign plans reflect the net funded positions of the major foreign plans.

# Postretirement Medical and Life Plans

The Group in the U.S. and the UK offers retiree medical benefits that contribute to the health care coverage of the employees and beneficiaries after retirement. In addition to retiree medical, the U.S. also provides retiree life insurance benefits.

The benefit obligation in excess of plan assets for those plans amounts to CHF 113 million as of 31 December 1999 (1998 CHF 93 million, 1997 CHF 100 million) and the total unfunded accrued postretirement liabilities to CHF 83 million (1998 CHF 62 million, 1997 CHF 50 million). The actuarially determined net postretirement cost amounts to CHF 17 million for 1999 (1998 CHF 17 million, 1997 CHF 14 million).

CHF million	31.12.1999	31.12.1998	31.12.1997
Pension plans abroad			
Defined benefit obligation	(2,444)	(2,009)	(1,950)
Plan assets at fair value	2,880	2,173	2,187
Plan assets in excess of benefit obligation	436	164	237
Unrecognized net actuarial (gains)/losses	(474)	(63)	(160)
Unrecognized transition amount	1	2	(17)
Unrecognized past service cost	2	0	0
Unrecognized assets	(28)	(60)	(24)
(Unfunded accrued)/Prepaid pension cost	(63)	43	36
Movement of net (liability)/asset			
Prepaid pension cost/(benefit) at the beginning of the year	43	36	(12)
Net periodic pension cost	(123)	(33)	9
Employer contributions	22	43	39
Currency adjustment	(5)	(3)	
(Unfunded accrued)/Prepaid pension cost at the end of the year	(63)	43	36

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# UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

CHF million	31.12.1999	31.12.1998	31.12.1997
Retirement benefits expense			
Current service cost	118	116	114
Interest cost	123	140	115
Expected return on plan assets	(195)	(191)	(147)
Amortization of net transition (assets)/liability	0	2	(85)
Adjustment to limit prepaid pension cost	21	2	0
Immediate recognition of transition assets under IAS 8	0	(23)	0
Amortization of unrecognized prior service costs	77	7	0
Amortization of unrecognized net (gain)/losses	(6)	(3)	0
Effect of any curtailment or settlement	0	(8)	0
Employee contributions	(15)	<u>(9</u> )	(6)
Actuarially determined net periodic pension cost	123	33	<u>(9</u> )
Actual return on plan assets	15.3%	5.2%	21.4%
Principal actuarial assumptions used (%)			
Discount rate	5.75-7.50	6.50-7.50	6.50-7.50
Expected rates of return on assets p.a	8.00-8.50	8.50-8.75	8.50-8.75
Expected rate of salary increase	3.50-5.60	3.50-9.00	3.50-9.00
Rate of pension increase	0.00-2.50	0.00-3.75	0.00-3.75

# Note 36 Equity Participation Plans

UBS AG has established various equity participation plans in the form of stock plans and stock option plans to further align the long-term interests of managers, staff and shareholders.

Key personnel are awarded a portion of their performance-related compensation in UBS AG shares or options, which are restricted for a specified number of years. Long-term stock options are granted to key employees under another plan. A number of awards under these plans are made in notional shares or options, which generally are settled in cash and are treated as liabilities. Participation in both plans is mandatory. Long-term stock options are blocked for three or five years, during which they cannot be exercised. For the 1997 options and certain of the 1998 options, one half of each award is subject to an acceleration clause after which certain forfeiture provisions lapse. One option gives the right to purchase one registered UBS AG share at the option's strike price. Neither the fair value nor the intrinsic value of the options granted is recognized as an expense in the financial statements.

Other employees have the choice to invest part of their annual bonus in UBS AG shares or in options or derivatives on UBS AG shares, which may be exercised or settled in cash. A number of awards under these plans are made in notional shares or instruments, which generally are settled in cash. A holding period, generally three years, applies during which the instruments cannot be sold or exercised. In addition, participants in the plan receive a restricted matching contribution of additional UBS AG shares or derivatives. Shares awarded under the plan are purchased or hedged in the market. Under another plan, employees in Switzerland are entitled to purchase a specified number of UBS AG shares at a predetermined discounted price each year (the discount is recorded as compensation expense). The number of shares that can be purchased depends primarily on years of service and rank. Any such shares purchased must be held for a specified period of time. Information on shares available for issuance under these plans is included in the Group Statement of Changes in Equity.

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# **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The Group's policy is to recognize expense as of the date of grant for equity participation instruments (stock, warrants, options and other derivatives for which the underlying is the Group's own shares). The amount of expense recognized is equal to the intrinsic value of the instrument at such date.

# Options in UBS AG Shares

	Number of options 31.12.1999	Weighted- average exercise price (in CHF) 31.12.1999	Number of options 31.12.1998	Weighted- average exercise price (in CHF) 31.12.1998	Number of options 31.12.1997	Weighted- average exercise price (in CHF) 31.12.1997
Outstanding, at the beginning of the year	7,202,786	177	1,899,924	186	0	_
Granted during the year	3,439,142	237	5,811,778	182	1,899,924	186
the year	(71,766)	179	(22,970)	178	0	_
Forfeited during the year	(431,700)	<u>190</u>	(485,946)	<u>268</u>	0	
Outstanding, at the end of the year	10,138,462	<u>197</u>	7,202,786	<u>177</u>	1,899,924	186
Exercisable, at the end of the year	650,640	<u>186</u>	0	0	0	

Of the total options outstanding at 31 December 1999: 9,974,770 options (650,640 of which were exercisable) had exercise prices ranging from CHF 170 to CHF 237, or CHF 196 on average, and had a weighted-average remaining contractual life of 4.58 years; and 163,692 options (none of which were exercisable) had exercise prices ranging from CHF 255 to CHF 270, or CHF 261 on average, and had a weighted-average remaining contractual life of 4.45 years.

# Note 37 Related Parties

Related parties include the Board of Directors, the Group Executive Board, the Group Managing Board, close family members and enterprises which are controlled by these individuals.

Total remuneration of related parties recognized in the income statement during the year amounted to CHF 193.1 million and CHF 102.8 million for the year ended 1998. The number of long-term stock options outstanding from equity plans was 274,616 at 31 December 1999 and 255,000 at 31 December 1998. This scheme is further explained in Note 36.

Total amount of shares and warrants held by members of the Board of Directors, Group Executive Board and Group Managing Board were 2,456,092 and 22,849,028 as of 31 December 1999 and 4,635,804 and 6,178,748 as of 31 December 1998.

Total loans and advances receivable (mortgages only) from related parties were as follows:

CHF million	31.12.1999
Mortgages at the beginning of the year	27
Additions	6
Reductions	<u>(5</u> )
Mortgages at the end of the year	<u>28</u>

Equity

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# **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Members of the Board of Directors, Group Executive Board and Group Managing Board are granted mortgages at the same terms and conditions as other employees. Terms and conditions are based on third party conditions excluding credit margin.

Loans and advances to significant associated companies were as follows:

CHF million	31.12.1999
Loans and advances at the beginning of the year	165
Additions	42
Reductions	<u>(145</u> )
Loans and advances at the end of the year	62

Note 39 provides a list of significant associates.

# Note 38 Post Balance Sheet Events

There have been no material post-balance sheet events which would require disclosure or adjustment to the December 1999 financial statements except as follows: at the annual general meeting of shareholders held on 18 April 2000, a two-for-one stock split was approved to be effective 8 May 2000. Accordingly, the share, per share, stock options and exercise price information have been adjusted to retroactively reflect the stock split.

# Note 39 Significant Subsidiaries and Associates

Significant Subsidiaries

Company	Registered office	Division	Share capital in millions	interest accumulated in %
Armand von Ernst & Cie AG	Bern	PB(1)	CHF 5.0	100.0
Aventic AG	Zurich	PCC(2)	CHF 30.0	100.0
Bank Ehinger & Cie AG	Basel	PB	CHF 6.0	100.0
BDL Banco di Lugano	Lugano	PB	CHF 50.0	100.0
Brinson Partners Inc.	Chicago	AM(3)	USD —	100.0
Brunswick Warburg Limited	Georgetown	WA(4)	USD 50.0	50.0
Cantrade Privatbank AG	Zurich	PB	CHF 10.0	100.0
Cantrade Private Bank Switzerland (CI) Ltd	St Helier	РВ	GBP 0.7	100.0
Crédit Industriel SA	Zurich	CAP(5)	CHF 10.0	100.0
EIBA "Eidgenössische Bank"	Zurich	CAP	CHF 14.0	100.0
Factors AG	Zurich	PCC	CHF 5.0	100.0
Ferrier Lullin & Cie SA	Geneva	PB	CHF 30.0	100.0
Global Asset Management Ltd	Hamilton	AM	USD 2.0	100.0
HYPOSWISS, Schweizerische Hypotheken- und Handelsbank IL Immobilien-Leasing AG	Zurich Opfikon	PB PCC	CHF 26.0 CHF 5.0	100.0 100.0
	-			

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# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Company	Registered office	Division	Share capital in millions	Equity interest accumulated in %
Indelec Holding AG	Basel	CAP	CHF 10.0	100.0
Intrag	Zurich	PB	CHF 10.0	100.0
Klinik Hirslanden AG	Zurich	CC(6)	CHF 22.5	91.2
NYRE Holding Corp	Wilmington	WA	USD 102.9(7)	100.0
Phillips & Drew Fund Management				
Limited	London	AM	GBP —	100.0
Phillips & Drew Limited	London	AM	GBP 8.0	100.0
PT Warburg Dillon Read Indonesia	Jakarta	WA	IDR 11000.0	85.0
SBC Equity Partners AG	Opfikon	CAP	CHF 71.7	100.0
Schröder Münchmeyer Hengst AG	Hamburg	PB	DEM 100.0	100.0
SG Warburg & Co International BV	Amsterdam	WA	GBP 148.0(7)	100.0
SG Warburg Securities SA	Geneva	WA	CHF 14.5	100.0
Solothurner Bank SoBa	Solothurn	PCC	CHF 50.0	100.0
Systor AG	Zurich	PCC	CHF 5.0	100.0
Thesaurus Continentale Effekten- Gesellschaft Zürich	Zurich	CAP	CHF 30.0	100.0
UBS Investment Management Pte Ltd	Singapore	WA	SGD 0.5	90.0
UBS (Bahamas) Ltd	Nassau	PB	USD 4.0	100.0
UBS (Cayman Islands) Ltd	Georgetown	PB	USD 5.6	100.0
UBS (France) SA	Paris	WA	EUR 10.0	100.0
UBS (Italia) SpA	Milan	PB	ITL 43000.0	100.0
UBS (Luxembourg) SA	Luxembourg	PB	CHF 150.0	100.0
UBS (Monaco) SA	Monte Carlo	PB	EUR 9.2	100.0
UBS (Panama) SA	Panama	PB	USD 6.0	100.0
UBS (Sydney) Limited	Sydney	WA	AUD 12.7	100.0
UBS (Trust and Banking) Ltd	Tokyo	PB	JPY 10500.0	100.0
UBS (USA), Inc.	Delaware	WA	USD 763.3(7)	100.0
UBS Australia Holdings Ltd	Sydney	WA	AUD 11.7	100.0
UBS Australia Ltd	Sydney	WA	AUD 15.0	100.0
UBS Bank (Canada)	Toronto	PB	CAD 90.4(7)	100.0
UBS Beteiligungs-GmbH & Co KG	Frankfurt	WA	EUR 398.8	100.0
UBS Brinson Asset Management Co. Ltd	Tokyo	AM	JPY 800.0	100.0
UBS Brinson Inc.	New York	AM	USD 72.7(7)	100.0
UBS Brinson Investment GmbH	Frankfurt	AM	DEM 10.0	100.0
UBS Brinson Limited	London	AM	GBP 8.8	100.0
UBS Brinson Ltd	Sydney	AM	AUD 8.0	100.0
UBS Brinson Pte Ltd	Singapore	AM	SGD 4.0	100.0
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# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Company	Registered office	Division	Share capital in millions	Equity interest accumulated in %
UBS Brinson SA	Paris	AM	EUR 0.8	100.0
UBS Capital AG	Zurich	CAP	CHF 0.5	100.0
UBS Capital Asia Pacific Ltd	Georgetown	CAP	USD 5.0	100.0
UBS Capital BV	The Hague	CAP	EUR 104.1(7)	100.0
UBS Capital GmbH	Frankfurt	CAP	EUR —	100.0
UBS Capital II LLC	Delaware	CAP	USD 2.7	100.0
UBS Capital LLC	New York	CAP	USD 18.6(7)	100.0
UBS Capital Partners Ltd	London	CAP	GBP 6.7	100.0
UBS Capital S.p.A	Milan	CAP	ITL 50000.0	100.0
UBS Card Center AG	Glattbrugg	PCC	CHF 40.0	100.0
UBS España SA	Madrid	PB	EUR 35.3	100.0
UBS Finance (Cayman Islands) Limited	Georgetown	CC	USD 0.5	100.0
UBS Finance (Curação) NV	Curaçao	CC	USD 0.1	100.0
UBS Finance (Delaware) LLC	Wilmington	WA	USD 37.3(7)	100.0
UBS Finanzholding AG	Zurich	CC	CHF 10.0	100.0
UBS Fund Holding (Luxembourg) SA	Luxembourg	PB	CHF 42.0	100.0
UBS Fund Holding (Switzerland) AG	Basel	PB	CHF 18.0	100.0
UBS Fund Management (Japan) Co. Ltd	Tokyo	PB	JPY 1000.0	100.0
UBS Fund Management (Switzerland) AG	Basel	PB	CHF 1.0	100.0
UBS Fund Services (Luxembourg) S.A.	Luxembourg	PB	CHF 2.5	100.0
UBS Futures & Options Limited	London	WA	GBP 2.0	100.0
UBS Immoleasing AG	Zurich	PCC	CHF 3.0	100.0
UBS Inc.	New York	WA	USD 308.7(7)	100.0
UBS International Holdings BV	Amsterdam	CC	CHF 5.5	100.0
UBS Invest Kapitalanlagegesellschaft mbH	Frankfurt	PB	DEM 5.0	64.0
UBS Lease Finance LLC	New York	WA	USD 16.7	100.0
UBS Leasing AG	Brugg	PCC	CHF 10.0	100.0
UBS Limited	London	WA	GBP 10.0	100.0
UBS Overseas Holding BV	Amsterdam	CAP	EUR 18.1(7)	100.0
UBS Securities (Hong Kong) Ltd	Hong Kong	WA	HKD 20.0	100.0
UBS Securities Limited	London	WA	GBP 10.0	100.0
UBS International Limited	London	WA	GBP 10.0	100.0
UBS Services (Japan) Ltd	London	WA	JPY 41,358.5	100.0
UBS Services Limited	London	WA	GBP —	100.0
UBS Trust (Canada)	Toronto	PB	CAD 10.0	100.0
UBS UK Holding Ltd	London	WA	GBP 5.0	100.0

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# $\label{eq:ubs_group} \textbf{UBS GROUP}$ NOTES TO THE FINANCIAL STATEMENTS — (Continued)

<u>Company</u>	Registered office	Division	Share capital in millions	Equity interest accumulated in %
UBS UK Limited	London	WA	GBP 609.0	100.0
Warburg Dillon Read (Asia) Ltd	Hong Kong	WA	HKD 20.0	100.0
Warburg Dillon Read (Australia) Corporation Pty Limited	Sydney	WA	AUD 50.4(7)	100.0
Warburg Dillon Read (España) SA	Madrid	WA	EUR 1.2	100.0
Warburg Dillon Read (France) SA	Paris	WA	EUR 22.9	100.0
Warburg Dillon Read (Hong Kong) Ltd	Hong Kong	WA	HKD 30.0	100.0
Warburg Dillon Read (Italia) S.I.M. SpA	Milan	WA	EUR 1.8	100.0
Warburg Dillon Read (Japan) Ltd	Georgetown	WA	JPY 30000.0	50.0
Warburg Dillon Read (Malaysia) Sdn. Bhd	Kuala Lumpur	WA	MYR 0.5	100.0
Warburg Dillon Read (Nederland) BV	Amsterdam	WA	EUR 10.9	100.0
Warburg Dillon Read AG	Frankfurt	WA	EUR 155.7	100.0
Warburg Dillon Read Australia Ltd	Sydney	WA	AUD 571.5(7)	100.0
Warburg Dillon Read Derivatives Ltd	Hong Kong	WA	HKD 20.0	100.0
Warburg Dillon Read Futures Inc.	Chicago	WA	USD 14.3(7)	100.0
Warburg Dillon Read International Limited	London	WA	GBP 18.0	100.0
Warburg Dillon Read LLC	New York	WA	USD 535.0(7)	100.0
Warburg Dillon Read Pte. Ltd	Singapore	WA	SGD 3.0	100.0
Warburg Dillon Read Securities (España) SVB SA	Madrid	WA	EUR 13.4	100.0
Warburg Dillon Read Securities (India) Private Ltd	Mumbai	WA	INR 0.4	75.0
Warburg Dillon Read Securities (Philippines) Inc	Makati	WA	PHP 120.0	100.0
Warburg Dillon Read Securities (South Africa) (Pty) Ltd	Sandton	WA	ZAR 22.0	100.0
Warburg Dillon Read Securities Co. Ltd	Bangkok	WA	THB 400.0	100.0
Warburg Dillon Read Securities Ltd	London	WA	GBP 140.0	100.0

<sup>(1)</sup> PB: UBS Private Banking.

<sup>(2)</sup> PCC: UBS Private and Corporate Clients.

<sup>(3)</sup> AM: UBS Asset Management.

<sup>(4)</sup> WA: UBS Warburg.

<sup>(5)</sup> CAP: UBS Capital.

<sup>(6)</sup> CC: Corporate Center.

<sup>(7)</sup> Share Capital + share premium.

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# UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# Significant Associates

Company	Equity interest	Share capital in millions
Giubergia Warburg SIM SpA, Milan	50.0%	ITL 29,000
Motor Columbus AG, Baden	35.6%	CHF 253
National Versicherung AG, Basel	28.4%	CHF 35
Telekurs Holding AG, Zürich	33.3%	CHF 45
Swiss Financial Services Group AG, Zurich	30.7%	CHF 26

None of the above investments carry voting rights that are significantly different from the proportion of shares held.

Consolidated Companies: Changes in 1999

# New companies

Global Asset Management Ltd., Hamilton

Klinik Hirslanden AG, Zürich

UBS Brinson Realty Investors LLC, Hartford (formerly Allegis Realty Investors LLC)

UBS Capital AG, Zürich

UBS España SA. Madrid

UBS (France) SA, Paris

UBS Trustees (Channel Island) Ltd., Jersey (formerly Bankamerica Trust Company)

# Deconsolidated companies

Name	Reason for deconsolidation
UBS (East Asia) Ltd., Singapore	Deregistered
UBS Securities (Singapore) Pte Ltd., Singapore	Deregistered

# Note 40 Significant Foreign Currency Translation Rates

The following table shows the significant rates used to translate the financial statements of foreign entities into Swiss francs.

	Spot rate			Average rate			
	31.12.1999	31.12.1998	31.12.1997	31.12.1999	31.12.1998	31.12.1997	
1 EUR	1.61	_	_	1.60	_	_	
1 GBP	2.58	2.29	2.41	2.43	2.41	2.37	
1 USD	1.59	1.38	1.46	1.50	1.45	1.45	
100 DEM	82.07	82.19	81.24	81.88	82.38	83.89	
100 JPY	1.56	1.22	1.12	1.33	1.11	1.19	

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# Note 41 Swiss Banking Law Requirement

The significant differences between International Accounting Standards (IAS), which are the principles followed by the Group, and the accounting for banks under Swiss laws and regulations, are as follows:

# Securities borrowing and lending

Under IAS, only the cash collateral delivered or received is recognized in the balance sheet. There is no recognition or derecognition for the securities received or delivered. The Swiss requirement is to recognize the securities received or delivered in the balance sheet along with any collateral in respect of those securities for which control is transferred.

# Treasury shares

Treasury shares is the term used to describe the holding by an enterprise of its own equity instruments. In accordance with IAS, treasury shares are presented in the balance sheet as a deduction from equity. No gain or loss is recognized in the income statement on the sale, issuance, or cancellation of those shares. Consideration received is presented in the financial statement as a change in equity.

Under Swiss requirements, treasury shares and derivatives on treasury shares would be carried in the balance sheet as financial investments with gains and losses on the sale, issuance, or cancellation of treasury shares reflected in the income statement.

### Extraordinary income and expense

Under IAS, most items of income and expense arise in the course of ordinary business, and extraordinary items are expected to be rare. Under the Swiss requirements, income and expense not directly related with the core business activities of the enterprise (e.g., sale of fixed assets or bank premises) are recorded as extraordinary income or expense.

CHF million	31.12.1999	31.12.1998
Differences in the balance sheet		
Securities borrowing and lending		
Assets		
Trading portfolio assets/Money market paper	47,401	97,907
Due from banks/customers	273,093	40,915
Liabilities		
Due to banks/customers	375,080	185,855
Trading portfolio liabilities	(54,586)	(47,033)
Treasury shares		
Assets		
Trading portfolio assets	4,561	3,409
Positive replacement values	334	192
Financial investments	3,136	1,482

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# UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

For the year ended	31.12.1999	31.12.1998	31.12.1997
CHF million			
Differences in the income statement			
Treasury shares	(36)	427	129
Reclassification of extraordinary income and expense			
Other income, including income from associates	(1,726)	(1,350)	(162)
General and administrative expenses	(519)	(1,235)	(114)
Differences in the shareholders' equity			
Treasury shares	7,543	5,025	1,982

# Note 42 Differences Between International Accounting Standards and United States Generally Accepted Accounting Principles

# 42.1 Valuation and income recognition differences between International Accounting Standards and United States Generally Accepted Accounting Principles

The consolidated financial statements of the Group have been prepared in accordance with IAS. The principles of IAS differ in certain respects from United States Generally Accepted Accounting Principles ("U.S. GAAP").

The following is a summary of the significant accounting and valuation differences between IAS and U.S. GAAP.

# a. Purchase accounting

Under IAS, the Group accounted for the 1998 merger of Union Bank of Switzerland and Swiss Bank Corporation under the pooling of interests method. The balance sheets and income statements of the banks were combined and no adjustments to the carrying values of the assets and liabilities were made.

Under U.S. GAAP, the business combination creating UBS AG is being accounted for under the purchase method with Union Bank of Switzerland being considered the accounting acquirer. Under the purchase method, the cost of acquisition is measured at fair value and the acquirer's interests in identifiable tangible assets and liabilities of the acquiree are restated to fair values at the date of acquisition. Any excess consideration paid over the fair value of net tangible assets acquired is allocated, first to identifiable intangible assets based on their fair values, if determinable, with the remainder allocated to goodwill.

# Goodwill

Under U.S. GAAP, goodwill and other intangible assets acquired are capitalized and amortized over the expected periods to be benefited with adjustments, if any, for impairment.

For purposes of the U.S. GAAP reconciliation, the excess of the consideration paid for Swiss Bank Corporation over the fair value of the net tangible assets received has been recorded as goodwill and is being amortized on a straight line basis over a weighted average life of 13 years beginning 29 June 1998.

In 1999, goodwill was reduced by CHF 118 million due to the recognition of deferred tax assets of Swiss Bank Corporation which had previously been subject to valuation reserves.

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

## Other purchase accounting adjustments

Under U.S. GAAP, the results of operations of Swiss Bank Corporation would have been included in the Group's consolidated financial statements beginning 29 June 1998. For purposes of the U.S. GAAP reconciliation, Swiss Bank Corporation's Net profit for the six-month period ended 29 June 1998 has been excluded from the Group's Net profit. For purposes of the U.S. GAAP reconciliation, the restatement of Swiss Bank Corporation's net assets to fair value resulted in decreasing net tangible assets by CHF 1,077 million. This amount will be amortized over a period ranging from 2 years to 20 years depending upon the nature of the restatement.

# b. Harmonization of accounting policies

The business combination noted above was accounted for under the pooling of interests method under IAS. Under the pooling of interests method of accounting, a single uniform set of accounting policies was adopted and applied to all periods presented. This resulted in a restatement of 1997 Shareholders' equity and Net loss.

U.S. GAAP requires that accounting changes be accounted for in the income statement in the period the change is made. For purposes of the U.S. GAAP reconciliation the accounting policy harmonization recorded in 1997 was reversed because the business contribution noted above is being accounted for under the purchase method and the impact of the accounting changes was recorded in 1998.

The income statement effects of this conforming adjustment was as follows:

CHF million	31.12.1999	31.12.1998
Depreciation policies	(20)	(338)
Credit risk adjustments on derivatives		(193)
Policies for other real estate owned	0	(140)
Retirement benefit and equity participation plans	0	(47)
Settlement-risk adjustments on derivatives	0	(33)
Total	<u>(20</u> )	<u>(751</u> )

# c. Restructuring provision

Under IAS, restructuring provisions are recognized when a legal or constructive obligation has been incurred. In 1997, the Group recognized a CHF 7,000 million restructuring provision to cover personnel, information technology ("IT"), premises and other costs associated with combining and restructuring the merged Group. An additional CHF 300 million provision was recognized in the fourth quarter of 1999, reflecting the impact of increased precision in the estimation of certain leased and owned property costs.

Under U.S. GAAP, restructuring provisions for business combinations are not recognized prior to the consummation date of the business combination. Also, the criteria for establishing liabilities of this nature are more stringent than under IAS. Established restructuring provisions are required to be periodically reviewed for appropriateness and revised if necessary.

For purposes of the U.S. GAAP reconciliation, the aggregate CHF 7,300 million restructuring provision was reversed. As a result of the business combination with Swiss Bank Corporation, and the decision to combine and streamline certain activities of the banks for the purpose of reducing costs and improving efficiencies, Union Bank of Switzerland recognized a restructuring provision of CHF 1,575 million during 1998 for purposes of the U.S. GAAP reconciliation. CHF 759 million of this provision related to estimated costs for restructuring the operations and activities of Swiss Bank Corporation and

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

such amount was recorded as a liability of the acquired business. The remaining CHF 816 million of estimated costs were charged to restructuring expense during 1998. A CHF 600 million adjustment to the restructuring provision was recognized in 1999 for purposes of the U.S. GAAP reconciliation. The reserve is expected to be substantially exhausted by the end of 2001.

The restructuring provision initially included CHF 756 million for employee termination benefits, CHF 332 million for the closure and write downs of owned and leased premises, and CHF 487 million for professional fees, IT costs, miscellaneous transfer taxes and statutory fees.

The usage of the U.S. GAAP restructuring provision was as follows:

CHF million	1998 Provision	1998 Usage	Balance 31.12.1998	1999 Usage	1999 Provision	1999 Usage	Balance 31.12.1999
Personnel	756	(374)	382	(254)	553	(254)	681
Premises	332	(27)	305	(244)	179	(244)	240
IT	93	(68)	25	(5)	7	(5)	27
Other	394	(81)	313	<u>(45</u> )	<u>(139</u> )	<u>(45</u> )	129
Total	<u>1,575</u>	(550)	1,025	<u>(548</u> )	600	(548)	1,077

Additionally, for purposes of the U.S. GAAP reconciliation, CHF 150 million and CHF 273 million of restructuring costs were expensed as incurred in 1999 and 1998, respectively.

# d. Derivatives instruments held or issued for non-trading purposes

Under IAS, the Group recognizes transactions in derivative instruments hedging non-trading positions in the income statement using the accrual or deferral method, which is generally the same accounting as the underlying item being hedged.

U.S. GAAP requires that derivatives be reported at fair value with changes in fair value recorded in income unless specified criteria are met to obtain hedge accounting treatment (accrual or deferral method).

The Group is not required to comply with all of the criteria necessary to obtain hedge accounting treatment under U.S. GAAP. Accordingly, for purposes of the U.S. GAAP reconciliation, derivative instruments held or issued for non-trading purposes that did not meet U.S. GAAP hedging criteria have been carried at fair value with changes in fair value recognized as adjustments to net trading income.

# e. Own shares and derivatives on own shares — trading

As of 1 January 2000, upon adoption of SIC 16 "Share Capital — Reacquired Own Equity Instruments (Treasury Shares)" for IAS, all own shares are treated as treasury shares and reduce total shareholders' equity. This applies also to the number of shares outstanding. Derivatives on own shares are classified as assets, liabilities or shareholders' equity depending upon the manner of settlement. As a result of this adoption, there is no difference between IAS and U.S. GAAP. For 1999 and 1998, figures have been retroactively restated (see Note 1(t)).

# f. Financial investments

Under IAS, financial investments are classified as either current investments or long-term investments. The Group considers current financial investments to be held for sale and carried at lower of cost or market value. The Group accounts for long-term financial investments at cost, less any permanent impairments.

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# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Under U.S. GAAP, investments are classified as either held to maturity (essentially debt securities) which are carried at amortized cost or available for sale (debt and marketable equity securities), which are carried at fair value with changes in fair value recorded as a separate component of shareholders' equity. Realized gains and losses are recognized in net profit in the period sold.

For purposes of the U.S. GAAP reconciliation, amounts reflected in Other income for the changes in market values of held for sale investments are reclassified as a component of Shareholders' equity. Held to maturity investments that do not meet U.S. GAAP criteria are reclassified to the available for sale category. Unrealized gains or unrealized losses relating to these investments are recorded as a component of Shareholders' equity.

# g. Retirement benefit plans

Under IAS, the Group has recorded pension expense based on a specific method of actuarial valuation of projected plan liabilities for accrued service including future expected salary increases and expected return on plan assets. Plan assets are held in a separate trust to satisfy plan liabilities. Plan assets are recorded at fair value. The recognition of a prepaid asset on the books of the Group is subject to certain limitations. These limitations generally cause amounts recognized as expense to equal amounts funded in the same period. Any amount not recognized as a prepaid asset and the corresponding impact on pension expense has been disclosed in the financial statements.

Under U.S. GAAP, pension expense, generally, is based on the same method of valuation of liabilities and assets as under IAS. Differences in the levels of expense and liabilities (or prepaid assets) exist due to the different transition date rules and the stricter provisions as well as industry practice under IAS for recognition of a prepaid asset.

As a result of the merger of the benefit plans of Union Bank of Switzerland and Swiss Bank Corporation, there was a one time increase of the vested plan benefits for the beneficiaries of such plans. This had the effect of increasing the defined benefit obligation at this date by CHF 3,020 million. Under IAS this resulted in a one time charge to income which was offset by the recognition of assets (previously unrecognized due to certain limitations under IAS).

Under U.S. GAAP, in a business combination that is accounted for under the purchase method, the assignment of the purchase price to individual assets acquired and liabilities assumed must include a liability for the projected plan liabilities in excess of plan assets or an asset for plan assets in excess of the projected plan liabilities, thereby recognizing any previously existing unrecognized net gains or losses, unrecognized prior service cost, or unrecognized net liabilities or assets.

For purposes of the U.S. GAAP reconciliation, the Group recorded a prepaid asset for the Union Bank of Switzerland plans as of 1 January 1998. Swiss Bank Corporation recorded a purchase price adjustment to recognize its prepaid asset at 29 June 1998. The recognition of these assets impacts the pension expense recorded under U.S. GAAP versus IAS. The pension expense for the year ended 31 December 1999 is also impacted by the different treatment of the merger of the plans under IAS versus U.S. GAAP. The assets recognized under IAS (which had been previously unrecognized due to certain limitations under IAS) were already recognized under U.S. GAAP due to the absence of such limitations under U.S. GAAP.

# h. Other employee benefits

Under IAS, the Group has recorded expenses and liabilities for post-retirement benefits determined under a methodology similar to that described above under retirement benefit plans.

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Under U.S. GAAP, expenses and liabilities for post-retirement benefits would be determined under a similar methodology as under IAS. Differences in the levels of expenses and liabilities have occurred due to different transition date rules and the treatment of the merger of Union Bank of Switzerland and Swiss Bank Corporation under the purchase method.

# i. Equity participation plans

IAS does not specifically address the recognition and measurement requirements for equity participation plans.

U.S. GAAP permits the recognition of compensation cost on the grant date for the estimated fair value of equity instruments issued (Statement of Financial Accounting Standard ("SFAS") No. 123) or based on the intrinsic value of equity instruments issued (APB No. 25), with the disclosure of the pro forma effects of equity participation plans on net profit and earnings per share, as if the fair value had been recorded on the grant date. The Group recognized only intrinsic values at the grant date with subsequent changes in value not recognized.

For purposes of the U.S. GAAP reconciliation, certain of the Group's option awards have been determined to be variable, primarily because they may be settled in cash or the Group has offered to hedge their value. Additional compensation expense from these options awards for the years ended 31 December 1999 and 31 December 1998 is CHF 41 million and CHF 1 million, respectively. In addition, certain of the Group's equity participation plans provide for deferral of the awards, and the instruments are held in trusts for the participants. Certain of these trusts are recorded on the Group's balance sheet for U.S. GAAP presentation. The effect of recording these asset and liabilities is a debit to expense of CHF 8 million and CHF nil for the years ended 31 December 1999 and 31 December 1998, respectively.

# j. Software capitalization

Costs associated with the acquisition or development of internal use software are recorded as Operating expenses as incurred by the Group.

Under U.S. GAAP, effective 1 January 1999, certain costs associated with the acquisition or development of internal use software are required to be capitalized. Once the software is ready for its intended use, the costs capitalized are amortized to the Income statement over estimated lives.

For purposes of the U.S. GAAP reconciliation, costs associated with the acquisition or development of internal use software that meet U.S. GAAP software capitalization criteria have been reversed from Operating expenses and amortized over a period of 2 years.

# k. Credit loss expense

The allowance for credit losses provides for risks of losses inherent in the credit extension process. Counterparties are individually rated and continuously reviewed and analyzed. The allowance is adjusted for impairments identified on a loan-by-loan basis. If there are indications that there are significant probable losses in the portfolio that have not specifically been identified allowances would also be provided for on a portfolio basis. As described in Note 1(j), "Loans and allowance for credit losses," the allowance for credit losses has three components: counterparty-specific, country-specific, and specific reserve pools.

Specific reserve pools were established in 1996 to absorb losses not specifically identified at that time but which experience indicated were present in the portfolio. These pools have been applied to specific loans based on the analysis of individual credit exposures. The utilization of the unallocated specific

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

reserve pools was periodically reviewed by the Group. At 31 December 1999 there were no specific reserve pools and none were required.

Under U.S. GAAP, the allowance for loan losses also is an accounting estimate of credit losses inherent in a company's loan portfolio that have been incurred as of the balance-sheet date. The practice of using a procedural discipline in determining all components of the allowance for loan losses to be reported is followed under U.S. GAAP. The Group's evaluation of the specific reserve pools at 30 September 1999 did not follow a procedural discipline and therefore is not in full compliance with U.S. GAAP. An adjustment to the U.S. GAAP reconciliation was made at 30 September 1999 but not required at 31 December 1999.

# l. Recently issued US accounting standards

# Accounting for derivative instruments and hedging activities

In June 1998, the US Financial Accounting Standards Board ("FASB") issued SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, which, as amended, is required to be adopted for financial statements as of 1 January 2001. The standard establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities. While the specific impact on earnings and financial position of SFAS No. 133 has not been determined, the activities that will be most affected by the new Standard have been identified. Specifically, UBS Warburg and Corporate Center use derivatives to hedge loans, deposits, and issuance of debt, primarily to hedge interest rate risk. The Group's lending activities use credit derivatives to hedge credit risk, and to a lesser extent, use other derivatives to hedge interest rate risk. Management is currently evaluating the impact of SFAS No. 133 on the Group's hedging strategies. The actual assessment of the impact on the Group's earnings and financial position will be based on the 1 January 2001 positions in accordance with the Standard.

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# **UBS GROUP** NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# 42.2 Reconciliation of IAS Shareholders' equity and Net profit/(loss) to U.S. GAAP

	Shareholders' equity		Net profit/(loss)	
CHF million	31.12.1999	31.12.1998	31.12.1999	31.12.1998
Amounts determined in accordance with IAS:	30,608	28,794	6,153	2,972
Adjustments in respect of:				
a. SBC purchase accounting:				
Goodwill	19,765	21,612	(1,729)	(864)
Other purchase accounting adjustments	(858)	(895)	37	(2,415)
b. Harmonization of accounting policies	0	20	(20)	(751)
c. Restructuring provision	350	1,948	(1,598)	(3,982)
d. Derivative instruments held or issued for non-trading purposes	507	1,052	(545)	(405)
f. Financial investments	52	108	36	23
g. Retirement benefit plans	1,839	1,858	(19)	88
h. Other employee benefits	(24)	(26)	2	(20)
i. Equity participation plans	(113)	(40)	(47)	(1)
j. Software capitalization	389	0	389	0
k. Credit loss expense	0	0	0	0
1. Tax adjustments	(682)	330	178	1,690
Total adjustments	21,225	25,967	(3,316)	(6,637)
Amounts determined in accordance with U.S. GAAP:	51,833	54,761	2,837	(3,665)

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# **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# 42.3 Earnings per share

Under IAS and U.S. GAAP, basic earnings per share ("EPS") is computed by dividing income available to common shareholders' by the weighted average number of common shares outstanding. Diluted EPS includes the determinants of basic EPS and, in addition, gives effect to dilutive potential common shares that were outstanding during the period.

The computation of basic and diluted EPS for the years ended 31 December 1999 and 31 December 1998 are presented in the following table:

	31.12.1999	31.12.1998
Net profit/(loss) available for ordinary shares (CHF million):		
IAS	6,153	2,972
U.S. GAAP	2,837	(3,665)
Weighted average shares outstanding:		
IAS	404,742,482	405,222,295
U.S. GAAP	404,742,482	414,609,886
Diluted weighted average shares outstanding:		
IAS	408,375,152	412,881,041
U.S. GAAP	408,375,152	414,609,886
Basic earnings/(loss) per share (CHF):		
IAS	15.20	7.33
U.S. GAAP	7.01	(8.84)
Diluted earnings/(loss) per share (CHF):		
IAS	15.07	7.20
U.S. GAAP	6.95	(8.84)

The following are adjustments to the calculation of weighted average outstanding common shares which result from valuation and presentation differences between IAS and U.S. GAAP:

Weighted average shares outstanding:	31.12.1999	31.12.1998
Basic weighted-average ordinary shares (IAS)	404,742,482	405,222,295
add: Treasury shares adjustments	0	9,387,591(2)
Basic weighted-average ordinary shares (U.S. GAAP)	404,742,482	414,609,886
Diluted weighted-average ordinary shares (IAS)	408,375,152	0(1)
Diluted weighted-average ordinary shares (U.S. GAAP)	408,375,152	414,609,886

<sup>(1)</sup> No potential ordinary shares may be included in the computation of any diluted per-share amount when a loss from continuing operations exists.

<sup>(2)</sup> This adjustment is due to the difference in weighted average shares calculated under purchase accounting for U.S. GAAP versus the pooling method under IAS for the Union Bank of Switzerland merger with Swiss Bank Corporation on 29 June 1998. There is otherwise no difference between IAS and U.S. GAAP for the calculation of weighted average shares for EPS.

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

# 42.4 Presentation differences between IAS and U.S. GAAP

In addition to the differences in valuation and income recognition, other differences, essentially related to presentation, exist between IAS and U.S. GAAP. Although these differences do not cause differences between IAS and U.S. GAAP reported shareholders' equity and net profit, it may be useful to understand them to interpret the financial statements presented in accordance with U.S. GAAP. The following is a summary of presentation differences that relate to the basic IAS financial statements.

### 1. Purchase accounting

As described in Note 42.1, under U.S. GAAP the business combination creating UBS AG was accounted for under the purchase method with Union Bank of Switzerland being considered the accounting acquirer. In the U.S. GAAP Condensed Consolidated Balance Sheet, the assets and liabilities of Swiss Bank Corporation have been restated to fair value at the date of acquisition (29 June 1998). In addition, the following table presents summarized financial results of SBC for the period from 1 January to 29 June 1998 which, under U.S. GAAP, would be excluded from the U.S. GAAP condensed consolidated Income statement for the year ended 31 December 1998:

#### Operating income Interest income ..... Less: interest expense ...... Net interest income ..... 1.575 Less: Credit loss expense ..... 164 Net fee and commission income..... 3,701 2,135 Income from disposal of associates and subsidiaries ..... 1,035 364 8,646 Operating expenses 3,128 General and administrative ..... 1,842 Depreciation and amortization ..... Total ..... 5,481 Operating profit before taxes and minority interests ..... 3,165 Tax expense ..... Profit ..... 2,613 (1)Net profit .....

# 2. Settlement date vs. trade date accounting

The Group's transactions from securities activities are recorded on the settlement date for balance sheet and on the trade date for income statement purposes. This results in recording an off-balance sheet forward transaction during the period between the trade date and the settlement date. Forward

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

positions relating to trading activities are revalued to fair value and any unrealized profits and losses are recognized in Net profit.

Under U.S. GAAP, trade date accounting is required for purchases and sales of securities. For purposes of U.S. GAAP presentation, all purchases and sales of securities previously recorded on settlement date have been recorded as of trade date for balance sheet purposes. Trade date accounting has resulted in receivables and payables to broker-dealers and clearing organizations recorded in Other assets and Other liabilities.

# 3. Repurchase, resale and securities lending transactions

Under IAS, the Group's repurchase agreements and securities borrowed are accounted for as collateralized borrowings. Reverse repurchase agreements and securities lending are accounted for as collateralized lending transactions. Cash collateral is reported on the balance sheet at amounts equal to the collateral advanced or received.

Under U.S. GAAP, securities lending and repurchase transactions are also generally accounted for as collateralized borrowing and lending transactions. However, certain such transactions may be deemed sale or purchase transactions under specific circumstances. Additionally, under U.S. GAAP, the Group is required to recognize securities collateral controlled and an offsetting obligation to return such securities collateral on certain financing transactions, when specific control conditions exist.

For purposes of U.S. GAAP presentation, securities collateral recognized under financing transactions is reflected in Due from banks or Due from customers, depending on the counterparty. The related obligation to return the securities collateral is reflected in the Balance sheet in Due to banks or Due to customers, as appropriate.

# 4. Financial investments

Under IAS, the Group's private equity investments, real estate held for sale and non-marketable equity financial investments have been included in Financial investments.

Under U.S. GAAP, private equity investments, real estate held for sale and non-marketable financial investments generally are reported in Other assets or reported as a separate caption in the Balance sheet

For purposes of U.S. GAAP presentation, private equity investments are reported as a separate caption in the Balance sheet and real estate held for sale and non-marketable equity financial investments are reported in Other assets.

# 5. Net trading income

The Group has implemented a change in accounting policy for interest and dividend income and expenses on trading related assets and liabilities (see Note 1(t)). For the years ended 31 December 1999 and 31 December 1998, figures have been retroactively restated. As a result of this change, there is no longer a difference between IAS and U.S. GAAP.

# 6. Equity participation plans

Certain of the Group's equity participation plans provide for deferral of the awards, and the instruments are held in trusts for the participants. Certain of these trusts are recorded on the Group's balance sheet for U.S. GAAP presentation, the effect of which is to increase assets by CHF 655 million and CHF 197 million, liabilities by CHF 717 million and CHF 236 million, and decrease shareholders'

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### **UBS GROUP**

# NOTES TO THE FINANCIAL STATEMENTS — (Continued)

equity by CHF 62 million and CHF 39 million (for UBS AG shares held by the trusts which are treated as treasury shares) at 31 December 1999 and 31 December 1998, respectively.

# 7. Own bonds — trading

Under IAS, the Group's own bonds held for trading are carried at fair value similar to other trading assets and liabilities. Changes in fair value and interest on own bonds held for trading are recognized as Net trading income

Under U.S. GAAP, all own bonds are treated as Long-term debt and a reduction to the amount of own bonds outstanding.

For purposes of U.S. GAAP presentation, own bond positions included in the Trading portfolio and Trading portfolio liabilities have been reclassified to Long-term debt.

# 42.5 Consolidated Income Statement

The following is a Consolidated Income Statement of the Group, for the years ended 31 December 1999 and 31 December 1998, restated to reflect the impact of valuation and income recognition differences and presentation differences between IAS and U.S. GAAP.

		31.12.1999		31.12	.1998
CHF million	Reference	US GAAP	IAS	US GAAP	IAS
Operating income					
Interest income	a, 1	35,404	35,604	29,136	37,442
Less: interest expense	a, 1	29,660	29,695	25,773	32,424
Net interest income		5,744	5,909	3,363	5,018
Less: Credit loss expense	1	956	956	<u>787</u>	951
Total		4,788	4,953	2,576	4,067
Net fee and commission income	1	12,607	12,607	8,925	12,626
Net trading income	b, c, d, 1	7,174	7,719	455	3,313
Net gains from disposal of associates and subsidiaries	1	1,821	1,821	84	1,119
Other income	b, f, 1	1,361	1,325	641	1,122
Total		27,751	28,425	12,681	22,247
Operating expenses					
Personnel	b, c, g, h, i, j, 1	12,483	12,577	7,938	9,816
General and administrative	a, c, j, 1	6,664	6,098	6,259	6,735
Depreciation and amortization	a, b, j, 1	3,454	1,857	2,403	1,825
Restructuring costs	c	<u>750</u>	0	1,089	0
Total		23,351	20,532	17,689	18,376

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		31.12.	1999	31.12.1998		
CHF million	Reference	US GAAP	IAS	US GAAP	IAS	
Operating profit/(loss) before tax and minority interests		4,400	7,893	(5,008)	3,871	
Tax expense/(benefit)	1	1,509	1,686	(1,339)	904	
Net profit/(loss) before minority interests		2,891	6,207	(3,669)	2,967	
Minority interests	1	(54)	(54)	4	5	
Net profit/(loss)		2,837	6,153	(3,665)	2,972	

**Note:** References above coincide with the discussions in Note 42.1 and Note 42.4. These references indicate which IAS to U.S. GAAP adjustments affect an individual financial statement caption.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### 42.6 Condensed Consolidated Balance Sheet

The following is a Condensed Consolidated Balance Sheet of the Group, as of 31 December 1999 and 31 December 1998, restated to reflect the impact of valuation and income recognition principles and presentation differences between IAS and U.S. GAAP.

		31.12.		31.12.1998		
CHF million	Reference	U.S. GAAP	IAS	U.S. GAAP	IAS	
Assets						
Cash and balances with central banks		5,073	5,073	3,267	3,267	
Money market paper		69,717	69,717	18,390	18,390	
Due from banks	3, a	50,103	29,907	103,158	68,495	
Cash collateral on securities borrowed		113,162	113,162	91,695	91,695	
Reverse repurchase agreements		132,474	132,474	141,285	141,285	
Trading portfolio assets	b, 2, 3, 7	189,504	212,440	161,440	159,179	
Positive replacement values	0, 2, 3, 7	64,035	64,698	90,520	90,511	
Loans, net of allowance for credit	Δ	04,033	04,028	90,320	90,311	
losses	3, a	235,714	234,858	254,750	247,926	
Financial investments	b, f, 4	2,378	7,039	2,962	6,914	
Accrued income and prepaid expenses		5,167	5,167	6,627	6,627	
Investments in associates		1,102	1,102	2,805	2,805	
Property and equipment	a, b, j	9,655	8,701	10,523	9,886	
Intangible assets and goodwill	a	21,428	3,543	21,707	2,210	
Private equity investments	4	3,001	0	1,759	0	
Other assets	b, d, g, h, 4, 6	18,717	11,007	29,398	12,092	
Total assets		921,230	898,888	940,286	861,282	
Liabilities						
Money market paper issued		64,655	64,655	51,528	51,527	
Due to banks	3	90,112	76,365	114,903	85,716	
Cash collateral on securities lent	3	12,832	12,832	19,127	19,171	
Repurchase agreements	3	173,840	196,914	136,824	137,617	
Trading portfolio liabilities	2,3,7	52,606	54,586	51,600	47,033	
Negative replacement values	2	95,004	95,786	125,857	125,847	
Due to customers	3 <b>,</b> a	291,595	279,960	282,543	274,850	
Accrued expenses and deferred						
income		12,040	12,040	11,232	11,232	
Long-term debt	a, 7	56,049	56,332	50,445	50,783	
Other liabilities	a, b, c, d, f, i, 2, 3	20,230	18,376	40,476	27,722	

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		31.12	.1999	31.12.1998		
CHF million	Reference	U.S. GAAP	IAS	U.S. GAAP	IAS	
Total liabilities		868,963	867,846	884,535	831,498	
Minority interests		434	434	990	990	
Total shareholders' equity		51,833	30,608	54,761	28,794	
Total liabilities, minority interests and shareholders' equity		921,230	898,888	940,286	861,282	

**Note:** References above coincide with the discussions in Note 42.1 and Note 42.4. These references indicate which IAS to U.S. GAAP adjustments affect an individual financial statement caption.

#### 42.7 Comprehensive Income

Comprehensive income is defined as the change in Shareholders' equity excluding transactions with shareholders. Comprehensive income has two major components: Net profit, as reported in the income statement, and Other comprehensive income. Other comprehensive income includes such items as foreign currency translation and unrealized gains in available-for-sale securities. The components and accumulated other comprehensive income amounts for the years ended 31 December 1999 and 31 December 1998 are as follows:

CHF million	Foreign currency translation	Unrealized gains in available-for-sale securities	Accumulated other comprehensive income	Comprehensive income
Balance, 1 January 1998	(111)	47	(64)	
Net loss				(3,665)
Other comprehensive income				
Foreign currency translation	(345)		(345)	
Unrealized gains, arising during the year, net of CHF 89 million tax		267	267	
Less: Reclassification adjustment for gains realized in net profit, net of CHF 76 million tax		(229)	(229)	(307)
Comprehensive loss				<u>(3,972</u> )
Balance, 31 December 1998	<u>(456</u> )	85	(371)	
Net profit				2,837
Other comprehensive income				
Foreign currency translation	14		14	
Unrealized gains, arising during the year, net of CHF 18 million tax		74	74	
Less: Reclassification adjustment for gains realized in net profit, net of CHF 40 million tax		(143)	(143)	(55)
Comprehensive income				2,782
Balance, 31 December 1999	<u>(442</u> )	16	<u>(426</u> )	

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### Note 43 Additional Disclosures required under U.S. GAAP

In addition to the differences in valuation and income recognition and presentation, disclosure differences exist between IAS and U.S. GAAP. The following are additional U.S. GAAP disclosures that relate to the basic financial statements.

#### 43.1 Business Combinations

On 29 June 1998, Union Bank of Switzerland and Swiss Bank Corporation consummated a merger of the banks, resulting in the formation of UBS. New shares totaling 428,746,982 were issued exclusively for the exchange of the existing shares of Union Bank of Switzerland and Swiss Bank Corporation. Under the terms of the merger agreement, Union Bank of Switzerland shareholders received 5 registered shares for each bearer share held and 1 registered share for each registered share held, totaling 257,500,000 shares of UBS AG. Swiss Bank Corporation shareholders received 1½3 registered shares of the Group for each Swiss Bank Corporation registered share held, totaling 171,246,982 shares. The combined share capital amounted to CHF 5,754 million. As a result of the exchange of shares, CHF 1,467 million were transferred from share capital to the share premium account. The merger was accounted under the pooling of interests method and, accordingly, the information included in the financial statements presents the combined results of Union Bank of Switzerland and Swiss Bank Corporation as if the merger had been in effect for all periods presented.

Summarized results of operations of the separate companies for the period from 1 January 1998 through 29 June 1998, the date of combination, are as follows:

CHF million	Union Bank of Switzerland	Swiss Bank Corporation
Total operating income	5,702	8,646
Net profit	739	2,614

As a result of the merger, the Group harmonized its accounting policies that have then been retrospectively applied for the restatement of comparative information and opening retained earnings at 1 January 1997. As a result, adjustments were required for the accounting for treasury shares, netting of balance sheet items, repurchase agreements, depreciation, and employee share plans.

Summarized results of operations of the separate companies for the year ended 31 December 1997 are as follows:

CHF million	Total operating income	Net loss
Union Bank of Switzerland	13,114	(129)
Swiss Bank Corporation	13,026	(248)
Total as previously reported	26,140	(377)
Impact of accounting policy harmonization	(1,260)	(290)
Consolidated	24,880	(667)

Prior to 29 June 1998, Union Bank of Switzerland and Swiss Bank Corporation entered into certain transactions with each other in the normal course of business. These intercompany transactions have been eliminated in the accompanying financial statements.

#### 43.2 Restructuring Provision

See Note 24 for information on the restructuring provision.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

At the time of the merger announcement in December 1997, it was announced that the merged bank's operations in various locations would be combined, resulting in vacant properties, reductions in personnel, elimination of redundancies in the IT platforms, exit costs and other costs. As a result, restructuring provisions of CHF 7,300 million (of which CHF 7,000 million was recognized as a restructuring expense in 1997 and CHF 300 million was recognized as a component of general and administrative expense in the fourth quarter of 1999) were established, to be used over a period of four years. At 31 December 1999, the Group had utilized CHF 5,871 million of the provisions.

The restructuring provisions included CHF 3,000 million for employee termination benefits, CHF 1,500 million for sale and lease breakage costs associated with the closure of premises, CHF 1,650 for IT integration projects and write-offs of equipment which management had committed to dispose of; and CHF 1,150 million for other costs, including professional fees, miscellaneous transfer taxes and statutory fees. For income statement purposes, these costs would normally be classified as personnel expense, general and administrative expense or other income.

	Utilization through 31 December 1999				
CHF million	Personnel	IT	Premises	Other	Total
UBS Switzerland	300	1,054	180	203	1,737
Private and Corporate Clients	205	929	176	201	1,511
Private Banking	95	125	4	2	226
UBS Asset Management	25	9	0	3	37
UBS Warburg	1,983	373	1	414	2,771
Corporate Center	94	3	<u>759</u>	470	1,326
Group Total	<u>2,402</u>	<u>1,439</u>	<u>940</u>	<u>1,090</u>	<u>5,871</u>
					31.12.99
Restructuring provision as of 31.12.1997					7,000
Additional provision in 1999					300
Used in 1998					4,027
Used in 1999					1,844
Total used through 31.12.1999					5,871
Restructuring provision remaining					1,429

The employee terminations affected all functional levels and all operating divisions within the Group. The CHF 2,000 million portion of the provision related to employee severance and early retirement costs reflects the costs of eliminating approximately 7,800 positions, after considering attrition and redeployment within the Company. CHF 1,000 million of the provision relates to payments to maintain stability in the workforce during the integration period. As of 31 December 1999, approximately 5,700 employees had been severed or early retired and the remaining personnel restructuring reserve balance was CHF 598 million.

#### 43.3 Segment Reporting

See Note 2 and Note 3 for segment reporting information.

UBS is organized into three business groups: UBS Switzerland, UBS Warburg and UBS Asset Management, and our Corporate Center.

UBS Switzerland encompasses Private Banking and Private and Corporate Clients.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

Private Banking offers a broad portfolio of financial products and services to offshore and Swiss high net worth clients who bank in Switzerland or other offshore centers, and to the financial intermediaries advising them. The business unit's products and services are aimed at encompassing the complete life cycle of the client, including succession planning and the generational change. Private Banking provides a number of asset-based, transaction-based and other services. Asset-based services include custodial services, deposit accounts, loans and fiduciary services while transaction-based services include trading and brokerage and investment fund services. The business unit also provides financial planning and consulting and offers financial planning instruments to clients. These services include establishing proprietary trusts and foundations, the execution of wills, corporate and tax structuring and tax efficient investments.

Private and Corporate Clients is the leading retail bank in Switzerland and targets individual clients with assets of up to approximately CHF 1 million and business and corporate clients in Switzerland. Private and Corporate Clients provides a broad range of products and services to these clients, including retail banking, investment services and lending.

UBS Warburg is made up of four business units, Corporate and Institutional Clients, UBS Capital, Private Clients and e-services.

Corporate and Institutional Clients is one of the leading global investment banks and is headquartered in London. It provides wholesale financial and investment products and services globally to a diversified client base, which includes institutional investors (including institutional asset managers and broker-dealers), corporations, sovereign governments and supranational organizations. Corporate and Institutional Clients also manages cash and collateral trading on behalf of the Group and executes the vast majority of the Group's retail securities, derivatives and foreign currency exchange transactions.

UBS Capital is the Group's global private equity business. UBS Capital invests in unlisted companies, managing these investments over a medium term time horizon to increase their value and "exiting" the investment in a manner that will maximize the capital gain. The business unit seeks to make both majority and minority equity investments in established and emerging unlisted companies, either with the Group's own capital or through sponsored investment funds. UBS Capital endeavors to create investment value by working together with management to develop the businesses it invests in over the medium term in order to optimize their performance.

Private Clients provides onshore private banking services for high net worth individuals in key markets world-wide, providing a similar range of services to Private Banking, but specializing in combining traditional private banking services with investment banking innovation. For example, Private Clients offers innovative products allowing clients to release value from own-company shareholdings or

e-services is a new business, currently working towards a client launch in Germany in the Autumn of 2000. e-services will provide personalized investments and advisory services at competitive fees for affluent clients in Europe, delivered via a multi-channel structure which integrates internet, call centers and investment centers. e-services will deliver a distinctive set of services, including advanced financial planning and asset allocation, and investment products such as UBS and third-party funds, securities and pension products.

UBS Asset Management is made up of two business units: Institutional Asset Management and Investment Funds/GAM.

Institutional Asset Management is responsible for the Group's institutional asset management business, and for the investment management of the Groups mutual funds. Its diverse institutional client base located throughout the world consists of corporate and public pension plans, endowments and private

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

foundations, insurance companies, central banks and supranationals, quasi-institutions, and financial advisers

Investment Funds/GAM is the mutual funds business of UBS. Investment Funds is one of the leading mutual funds providers in Europe and the seventh largest in the world. GAM is a diversified asset management group with assets composed primarily of private client accounts, institutional and mutual funds. Global Asset Management operates under its established brand name within UBS Asset Management and employs its own distinctive investment style. UBS Asset Management will increasingly leverage Global Asset Management's range of mutual funds and its multi-manager selection process, in which it selects the top 90 out of about 6,000 third-party fund providers, to enhance the range of its investment styles and products.

The Corporate Center encompasses Group level functions which cannot be devolved to the operating divisions. Additionally, the Corporate Center plays an active role with regard to funding, capital and balance sheet management and management of foreign currency earnings.

#### 43.4 Net Trading Income

See Note 6 for information on net trading income. Foreign exchange net trading income include gains and losses from spot and forward contracts, options, futures, and translation of foreign currency assets and liabilities, bank notes, precious metals, and commodities. Fixed income net trading income includes the results of making markets in both developed and emerging countries in government securities, corporate debt securities, money market instruments, interest rate and currency swaps, options, and other derivatives. Equities net trading income includes the results of making markets in global equity securities and equity derivatives such as swaps, options, futures, and forward contracts.

#### 43.5 Loans

See Note 12 for information on loans. The following table summarizes the Group's impaired loans at and for the years ended 31 December 1999 and 31 December 1998:

CHF million	31.12.1999	31.12.1998
Impaired loans(1),(2)	22,456	26,447
Amount of allowance for credit losses related to impaired loans	12,471	13,582
Average impaired loans(3)	24,467	25,939

Included in the impaired loans information above are non-performing loans, which are as set forth below. Unrecognized interest on non-performing loans was CHF 409 million and CHF 423 million for the years ended 31 December 1999 and year ended 31 December 1998, respectively.

CHF million	31.12.1999	31.12.1998
Non-performing loans	13,073	16,113
Amount of allowance for credit losses related to non-performing		
loans	8,661	10,006
Average non-performing loans(2)	14,615	16,587

<sup>(1)</sup> All impaired loans have a specific allowance for credit losses.

<sup>(2)</sup> Interest income on impaired loans recognized in the years ended 31 December 1999 and 31 December 1998 is immaterial.

<sup>(3)</sup> Average balances for the year ended 31 December 1999 are calculated from quarterly data. Average balances for the year ended 31 December 1998 are calculated from year-end balances.

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# $\label{eq:ubs_group} \textbf{UBS GROUP}$ NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### 43.6 Financial Investments

See Note 16 for information on financial investments. The following table summarizes the Group's financial investments as of 31 December 1999 and 31 December 1998:

CHF million	Book value	Amortized cost	Gross unrealized gains	Gross unrealized losses	Fair value
31 December 1999		· · · · · · · · · · · · · · · · · · ·			·
Equity Securities	356	388	3	14	377
Debt Securities Issued by the Swiss National Government and Agencies	78	78	3	0	81
Debt Securities Issued by Swiss Local Governments	81	81	3	1	83
Debt Securities Issued by the U.S. Treasury and Agencies	410	410	0	0	410
Debt Securities Issued by Foreign Governments and Official Institutions	321	321	6	1	326
Corporate Debt Securities	847	851	24	6	869
Mortgage-Backed Securities	109	109	1	1	109
Other Debt Securities	120	120	3	_0	123
Total	2,322	2,358	43	23	2,378
31 December 1998					
Equity Securities	400	423	82	0	505
Debt Securities Issued by the Swiss National Government and Agencies	85	85	8	0	93
Debt Securities Issued by Swiss Local Governments	89	89	7	0	96
Debt Securities Issued by the U.S. Treasury and Agencies	373	373	4	0	377
Debt Securities Issued by Foreign Governments and Official Institutions	426	426	9	0	435
Corporate Debt Securities	1,044	1,044	4	9	1,039
Mortgage-Backed Securities	26	26	3	0	29
Other Debt Securities	384	384	5	_1	388
Total	2,827	<u>2,850</u>	<u>122</u>	<u>10</u>	2,962

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# UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The following presents an analysis of the contractual maturities of the investments in debt securities as of 31 December 1999:

	within 1 year		1-5 years		5-10	years	over 10 years	
CHF million, except percentages	Amount	Yield(%)	Amount	Yield(%)	Amount	Yield(%)	Amount	Yield(%)
Swiss National Government								
and Agencies	22	5.49%	42	4.91%	9	5.32%	5	3.59%
Swiss Local Governments	6	5.79%	46	5.31%	29	4.18%	0	
U.S. Treasury and Agencies	0		4	4.93%	0		406	5.11%
Foreign Governments and Official Institutions	87	5.60%	199	3.09%	22	3.61%	13	5.56%
Corporate Debt Securities	107	5.14%	469	5.60%	275	2.11%	0	
Mortgage-Backed Securities	0		107	5.96%	2	2.46%	0	
Other Debt Securities	<u>37</u>	6.59%	<u>71</u>	5.81%	_12	8.16%	0	
Total amortized cost	<u>259</u>		938		349		424	
Total market value	<u>260</u>		966		<u>351</u>		<u>424</u>	

Proceeds from sales and maturities of investment securities available for sale during the year ended 31 December 1999 and the year ended 31 December 1998 were CHF 1,482 million and CHF 1,002 million, respectively. Gross gains of CHF 180 million and gross losses of CHF 3 million were realized in 1999 on those sales, and gross gains of CHF 398 million and gross losses of CHF 92 million were realized in 1998.

#### 43.7 Derivative Instruments

The Group uses derivative instruments for trading and non-trading purposes. All derivatives instruments held or issued for trading or used to hedge another financial instrument carried at fair value are accounted at fair value with changes in fair value recorded in Net trading income. The Group uses interest rate swaps in its asset/liability management. These interest rate swaps are accounted for on the accrual basis of accounting as an adjustment of Net interest income. No specific criteria is required for interest rate swaps to be classified on the accrual basis. Gains and losses on terminations of non-trading interest rate swaps are deferred and amortized to Net interest income over the remaining original maturity of the contract. All other derivatives used in asset/liability management are accounted for on a fair value basis of accounting due to the short term nature of these derivatives.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The following table presents the fair value, average fair value and notional amounts for each class of derivative financial instrument for the years ended 31 December 1999 and 31 December 1998 distinguished between held or issued for trading purposes and held or issued for non-trading purposes. See Note 27 for information on derivative instruments including a discussion of the distinction between trading and non-trading. Positive replacement values ("PRV") and negative replacement values ("NRV") represent the fair values of derivative instruments. Average balances for the years ended 31 December 1999 and 31 December 1998 are calculated from quarterly data.

		31.12.1999				31.12.1998				
	total PRV	average PRV	total NRV	average NRV	total notional CHF bn	total PRV	average PRV	total NRV	average NRV	total notional CHF bn
CHF millions, except wl	nere stated	1								
Trading										
Interest rate contracts	67,857	80,880	62,311	79,260	5,909	92,627	75,741	92,036	73,835	12,081
Foreign exchange contracts	35,649	36,407	38,239	37,634	2,136	41,857	49,358	45,169	45,101	2,048
Precious metals contracts	3,407	4,630	3,063	4,501	119	7,766	5,659	7,909	5,511	110
Equity/Index contracts	23,558	18,217	58,011	42,788	517	26,134	30,242	58,467	59,936	1,061
Commodity contracts	47	383	40	213	248	936	420	832	389	15
Total trading	130,518	140,517	161,664	164,396		169,320	161,420	204,413	184,772	
		3	1.12.1999			31.12.1998				
	total PRV	average PRV	total NRV	average NRV	total notional CHF bn	total PRV	average PRV	total NRV	average NRV	total notional CHF bn
CHF millions, except wl	nere stated	1								
Non-trading										
Interest rate contracts	12	57	4	81	1	84	80	156	229	10
Foreign exchange contracts	100	105	131	63	14	32	200	5	157	6
Equity/Index contracts	204	149	123	196	2	308	1141	506	1310	15
Total non-trading	316	311	258	340		424	1421	667	1696	
Total	130,834	140,828	161,922	164,736		169,744	162,841	205,080	186,468	

<sup>(1)</sup> The figures above are presented on a gross by counterparty basis for disclosure purposes, but shown net in the balance sheet (see Note 1: Basis of Accounting).

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### 43.8 Retirement Benefit Plans and Other Employee Benefits

See Note 35 for information on retirement benefit plans and other employee benefits. Under U.S. GAAP, a reconciliation of beginning and ending balances of the plan benefit obligation is required. The following is the reconciliation of the plan benefit obligation for the Swiss and foreign pension plans:

CHF million	31.12.1999	31.12.1998
Swiss pension plans		
Defined benefit obligation at beginning of year	14,944	14,431
Service cost	464	535
Interest cost	636	726
Plan amendments	3,517	119
Special termination benefits	(1,000)	0
Actuarial gain (loss)	(571)	6
Benefits paid	(979)	(873)
Defined benefit obligation at end of year	17,011	14,944
CHF million	31.12.1999	31.12.1998
Foreign pension plans		
Defined benefit obligation at beginning of year	2,009	1,950
Service cost	118	116
Interest cost	123	140
Plan amendments	2	7
Special termination benefits	0	(40)
Actuarial gain (loss)	(2)	(32)
Benefits paid	(133)	(60)
Other	327	(72)
Defined benefit obligation at end of year	2,444	2,009

Under U.S. GAAP, a reconciliation of beginning and ending balances of the fair value of plan assets is required. The following is the reconciliation of the fair value of plan assets for the Swiss and foreign pension plans:

CHF million	31.12.1999	31.12.1998
Swiss pension plans		
Fair value of plan assets at beginning of year	17,885	17,224
Actual return of plan assets	2,136	856
Employer contributions	515	493
Plan participant contributions	180	185
Benefits paid	(979)	(873)
Special termination benefits	(1,172)	0
Fair value of plan assets at end of year	18,565	17,885

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# UBS GROUP NOTES TO THE FINANCIAL STATEMENTS — (Continued)

CHF million	31.12.1999	31.12.1998
Foreign pension plans		
Fair value of plan assets at beginning of year	2,173	2,188
Actual return of plan assets	352	267
Employer contributions	21	41
Plan participant contributions	14	9
Benefits paid	(133)	(60)
Other	452	(272)
Fair value of plan assets at end of year	2,879	2,173

#### 43.9 Other employee benefits

The United Kingdom and the United States of America offer postretirement health care benefits that contribute to the health care coverage of the employees after retirement. U.S. GAAP presentation requires that a reconciliation of beginning and ending balances of the postretirement health care benefits be disclosed. The following is the reconciliation of the postretirement health care benefits obligation:

CHF million	31.12.1999	31.12.1998
Postretirement benefit obligation at beginning of year	96	103
Service cost	2	7
Interest cost	6	8
Plan amendments	0	5
Actuarial gain (loss)	0	9
Benefits paid	(4)	(4)
Other	<u>17</u>	(32)
Postretirement benefit obligation at end of year	117	96

Under U.S. GAAP, a reconciliation of beginning and ending balances of the postretirement plan assets is required. The following is the reconciliation of the postretirement care plan assets:

CHF million	31.12.1999	31.12.1998
Fair value of plan assets at beginning of year	3	3
Actual return of plan assets	1	1
Company contributions	4	3
Benefits paid		(4)
Fair value of plan assets at end of year	4	3

The assumed health care cost trend rate used in determining benefit expense for December 1999 is 4.6%. Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plan. A one-percentage-point change in assumed health care cost trend rates would change the U.S. postretirement benefit obligation and the service and interest cost components of net periodic postretirement benefit costs by CHF 7.8 million.

#### 43.10 Equity Participation Plans

See Note 36 for information on equity participation plans. Additional disclosure for the equity participation plans required by U.S. GAAP follows. The accrued expense for the years ended 31 December 1999 and 31 December 1998 was CHF 2,045 million and CHF 996 million, respectively. The accruals include awards earned currently but issued in the following year.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

#### Stock award and stock purchase plans

The following table shows the shares awarded and the weighted-average fair-market value per share for these plans. The fair values for the stock purchase awards reflect the purchase price paid. For 1999, in addition to the 1998 plan-year awards, the stock bonus awards include 1,405,000 shares issued in an exchange for previously issued non-share awards and for special bonuses and the stock purchase awards include 666,000 shares issued for the current year.

Stock Bonus Plans	31.12.1999	31.12.1998
Shares awarded	3,469,000	2,524,000
Weighted-average fair market value per share (in CHF)	220	210
Stock Purchase Plans		
Shares awarded	1,802,000	1,338,000
Weighted-average fair market value per share (in CHF)	148	155

Shares awarded in 1998 under both types of plans included Swiss Bank Corporation shares issued to employees prior to the merger. For the above table, the number of these shares and their fair market value have been adjusted for the 11/13 Swiss Bank Corporation to UBS AG share conversion rate of the merger.

#### Stock Option Plans

During 1998, options that had been issued to Swiss Bank Corporation employees were revised to reflect the 1½3 SBC to UBS AG share conversion rate of the merger. Also, during 1998, because of a significant drop in UBS AG share price in the third quarter, employees were given the opportunity to convert options received earlier in the year with a strike price of CHF 270 to a reduced number (⅓3) of options with a strike price of CHF 170. The stock option award information in Note 36 reflects both these changes.

Companies that apply APB 25 in determining compensation costs for stock-based compensation awards are required to disclose the effects of the application of the "fair value method" determined under the guidance provided in SFAS No. 123. Under SFAS No. 123, the fair value of compensation cost is recognized, using option pricing models intended to estimate the fair value of the awards at the grant date. The table below illustrates the pro forma effects of applying the fair value method.

CHF million, except per sha	re data	31.12.99	31.12.98
Net income	As reported	6,153	2,972
	Pro forma	6,027	2,893
Basic EPS	As reported	15.20	7.33
	Pro forma	14.89	7.14
Diluted EPS	As reported	15.07	7.20
	Pro forma	14.76	7.01

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued)

The pro forma amounts in the table above reflect the vesting periods of all options granted. The effects of applying the guidance contained in SFAS 123 for recognizing compensation expense and providing pro forma disclosures are not likely to be representative of the effects on reported Net profit for future years.

The weighted-average fair-value of options granted in 1999 and 1998 was CHF 59 and CHF 54 per share, respectively. The fair value of options granted was determined as of the date of issuance using a proprietary option pricing model, substantially similar to the Black-Scholes, with the following assumptions:

	31.12.1999	31.12.1998
Expected volatility	33%	40%
Risk free interest rate	2.07%	2.56%
Expected dividends	6.2	6.9
Expected life	6 years	6 vears

#### 43.11 Regulatory capital

See Note 33 for information on regulatory capital. Internationally, it has been agreed that the Bank for International Settlements (BIS) ratio must be at least 8%. At 31 December 1999, the Group's BIS ratio and Tier 1 ratios were 14.5% and 10.6%, respectively, as compared to 13.2% and 9.3%, respectively, as of 31 December 1998. At 31 December 1999 and 1998, the Group was adequately capitalized under the regulatory provisions outlined under BIS.

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# Consolidated Interim Financial Statements UBS GROUP

Six-month Periods Ended 30 June 2000 and 1999 (Unaudited)

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#### **UBS GROUP**

### INCOME STATEMENT (Unaudited)

For the six-month period ended CHF million, except per share data	Note	30.6.00	30.6.99(1)
Operating income			
Interest income	3	24,079	16,293
Interest expense	3	<u>(19,753)</u>	<u>(13,540</u> )
Net interest income		4,326	2,753
Credit loss recovery/expense		83	(635)
Net interest income after credit loss recovery/expense		4,409	2,118
Net fee and commission income	4	7,835	6,184
Net trading income	5	5,669	4,460
Net gains from disposal of associates and subsidiaries	6	23	1,778
Other income	7	621	562
Total operating income		18,557	15,102
Operating expenses			
Personnel	8	8,876	6,819
General and administrative	8	3,174	2,388
Depreciation and amortization	8	947	864
Total operating expenses		12,997	10,071
Operating profit before tax and minority interests		5,560	5,031
Tax expense		1,257	1,151
Net profit before minority interests		4,303	3,880
Minority interests		(35)	(21)
Net profit		4,268	3,859
Basic earnings per share (CHF)(3)	9	10.91	9.38
Basic earnings per share before goodwill (CHF)(2)(3)	9	11.61	9.79
Diluted earnings per share (CHF)(3)	9	10.79	9.30
Diluted earnings per share before goodwill (CHF)(2)(3)	9	11.49	9.71

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

<sup>(2)</sup> The amortization of goodwill and other purchased intangible assets is excluded from this calculation.

<sup>(3) 1999</sup> share figures are restated for the two-for-one stock split, approved at the shareholder meeting of 18 April 2000.

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#### **UBS GROUP BALANCE SHEET**

CHF million	30.6.00 (Unaudited)	31.12.99(1)
Assets	,	
Cash and balances with central banks	3,457	5,073
Money market paper	61,504	69,717
Due from banks	25,761	29,907
Cash collateral on securities borrowed	146,199	113,162
Reverse repurchase agreements	164,866	132,474
Trading portfolio assets	215,649	212,440
Positive replacement values	57,758	64,698
Loans, net of allowance for credit losses	233,015	234,858
Financial investments	9,504	7,039
Accrued income and prepaid expenses	5,817	5,167
Investments in associates	818	1,102
Property and equipment	8,216	8,701
Intangible assets and goodwill	3,545	3,543
Other assets	10,198	11,007
Total assets	946,307	898,888
Total subordinated assets	330	600
Liabilities		
Money market paper issued	85,409	64,655
Due to banks	75,172	76,365
Cash collateral on securities lent	15,334	12,832
Repurchase agreements	230,565	196,914
Trading portfolio liabilities	60,279	54,586
Negative replacement values	77,926	95,786
Due to customers	279,915	279,960
Accrued expenses and deferred income	14,492	12,040
Long term debt	52,990	56,332
Other liabilities	21,950	18,376
Total liabilities	914,032	867,846
Minority interests	399	434
Shareholders' equity		
Share capital	4,317	4,309
Share premium account	14,554	14,437
Foreign currency translation	(557)	(442)
Retained earnings	22,431	20,327
Treasury shares	(8,869)	(8,023)
Total shareholders' equity	31,876	30,608
Total liabilities, minority interests and shareholders' equity	946,307	898,888
Total subordinated liabilities	14,089	14,801

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

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#### **UBS GROUP**

### STATEMENT OF CHANGES IN EQUITY (Unaudited)

For the six-month period ended	30.6.00	30.6.99(1)
CHF million Issued and paid up share capital		
Balance at the beginning of the period	4,309	4,300
Issue of share capital	8	6
Balance at the end of the period(2)	4,317	4,306
Share premium		
Balance at the beginning of the period as previously reported	13,929	13,740
Change in accounting policy	508	(123)
Balance at the beginning of the period (restated)	14,437	13,617
Premium on shares issued, and warrants exercised	74 (181)	9 467
Net premium on treasury share and own equity derivative activity	224	179
Balance at the end of the period	14,554	14,272
Foreign currency translation		
Balance at the beginning of the period	(442)	(456)
Movements during the period	<u>(115</u> )	<u>(81</u> )
Balance at the end of the period	<u>(557</u> )	(537)
Retained earnings		
Balance at the beginning of the period as previously reported	20,501	16,293
Changes in accounting policy	(174)	(69)
Balance at the beginning of the period (restated)	20,327	16,224
Net profit for the period	4,268	3,859
Dividends paid	<u>(2,164</u> )	(2,051)
Balance at the end of the period	22,431	18,032
Treasury shares, at cost		
Balance at the beginning of the period as previously reported	(3,462)	(1,482)
Change in accounting policy	(4,561)	(3,409)
Balance at the beginning of the period (restated)	(8,023)	(4,891)
Acquisitions	(6,591)	(2,983)
Disposals	5,745	3,002
Balance at the end of the period(3)	(8,869)	<u>(4,872</u> )
Total shareholders' equity	31,876	31,201

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

In addition to treasury shares, a maximum of 254,446 unissued shares (conditional capital) (1,373,456 as of 30 June 1999) can be issued without the approval of the shareholders. This amount consists of unissued and reserved shares for the former Swiss Bank Corporation employee share ownership plan and optional dividend warrants. The optional dividend warrants were granted in lieu of a cash dividend by the former Swiss Bank Corporation in February 1996 (at the option of the shareholder).

<sup>(2)</sup> Comprising 431,696,624 ordinary shares as of 30 June 2000 and 430,577,614 ordinary shares as of 30 June 1999, at CHF 10 each, fully paid.

<sup>(3)</sup> Comprising 40,269,350 ordinary shares as of 30 June 2000 and 22,395,766 ordinary shares as of 30 June 1999.

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#### **UBS GROUP**

### STATEMENT OF CASH FLOWS (Unaudited)

(Onaudited)		
For the six-month period ended CHF million	30.6.00	30.6.99(1)
Cash flow from/(used in) operating activities		
Net profit	4,268	3,859
Non cash items included in net profit and other adjustments:  Depreciation and amortization	947	864
Provision for credit losses	(83)	635
Income from associates	(59)	(102)
	213	193
Deferred tax expense	(299)	(1,997)
	$(\Delta \mathcal{I}\mathcal{I})$	(1,997)
Net increase/(decrease) in operating assets:  Net due from/to banks	(1,005)	(2,091)
Reverse repurchase agreements, cash collateral on securities borrowed	(65,429)	13,509
Trading portfolio including net replacement values	(8,436)	1,257
Loans due to/from customers	1,881	14,486
Accrued income, prepaid expenses and other assets	159	306
Net increase/(decrease) in operating liabilities:	137	300
Repurchase agreements, cash collateral on securities lent	36,153	(2,637)
Accrued expenses and other liabilities	6,354	(6,647)
Income taxes paid	(535)	(591)
-		
Net cash flow from/(used in) operating activities	<u>(25,871</u> )	21,044
Cash flow from/(used in) investing activities		
Investments in subsidiaries and associates	(282)	(339)
Disposal of subsidiaries and associates	370	3,350
Purchase of property and equipment	(928)	(1,096)
Disposal of property and equipment	763	279
Net (investment)/divestment in financial investments	(2,216)	293
Net cash flow from/(used in) investing activities	(2,293)	2,487
Cash flow from financing activities		
Money market paper issued	20,754	4,463
Net movements in treasury shares and treasury share contract activity	(729)	674
Capital issuance	8	6
Dividends paid	(2,164)	(2,051)
Issuance of long term debt	7,452	5,225
Repayment of long term debt	(10,794)	(1,081)
Repayment of minority interests	(20)	(689)
Net cash flow from financing activities	14,507	6,547
Effects of exchange rate differences	(131)	(46)
Net increase/(decrease) in cash equivalents	(13,788)	30,032
Cash and cash equivalents, beginning of period	102,277	83,678
Cash and cash equivalents, end of period	88,489	113,710
Cash and cash equivalents comprise:	_	_
Cash and balances with central banks	3,457	3,135
Money market paper	61,504	65,688
Bank deposits maturing in less than 3 months	23,528	44,887
Total	88,489	113,710

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS (Unaudited)

#### Note 1 Basis of accounting

The consolidated interim financial statements have been prepared in accordance with and comply with International Accounting Standard ("IAS") 34, "Interim Financial Reporting."

In the first half of 2000, the Group reorganized its business divisions. The segment reporting for the six-month period ended 30 June 2000, as well as the comparative segment reporting for the first six-month period ended 30 June 1999, have been restated to reflect the new Group structure.

At the Annual General Meeting of shareholders held on 18 April 2000, a two-for-one stock split was approved to be effective 8 May 2000. Share and per share information have been adjusted to retroactively reflect the stock split.

In preparing the consolidated interim financial statements, the same accounting policies and methods of computation are followed as in the consolidated financial statements as of 31 December 1999 and for the year then ended, with the exception of the following changes in accounting policies:

#### IAS 37 Provisions, Contingent Liabilities and Contingent Assets

In July 1998, the IASC issued IAS 37, Provisions, Contingent Liabilities and Contingent Assets, which has been adopted for the Group's financial statements as of 1 January 2000. The Standard provides recognition and measurement requirements for provisions. IAS 37 also provides accounting and disclosure requirements for contingent liabilities and contingent assets.

#### IAS 38 Intangible Assets

In July 1998, the IASC issued IAS 38 Intangible Assets, which the Group adopted prospectively as of 1 January 2000. The standard requires the capitalization and amortization of certain intangible assets, if it is probable that the future economic benefits that are attributable to the assets will flow to the enterprise and the cost can be measured reliably.

#### IAS 10 (revised), Events after the Balance Sheet Date

In May 1999, the IASC issued IAS 10 (revised), Events after the Balance Sheet Date, which has been adopted for the Group's financial statements as of 1 January 2000. IAS 10 (revised) establishes requirements for the recognition and disclosure of events after the balance sheet date. The adoption of IAS 10 (revised) had no impact on any comparative financial information.

Interpretation SIC 16, Share Capital — Reacquired Own Equity Instruments (Treasury Shares)

In May 1999, the IASC issued Interpretation SIC 16, Share Capital — Reacquired Own Equity Instruments (Treasury Shares), which the Group adopted as of 1 January 2000. The interpretation provides guidance for the recognition, presentation and disclosure of treasury shares. SIC 16 applies to own shares and derivatives on own shares held for trading and non-trading purposes. SIC 16 requires own shares and derivatives on own shares to be presented as treasury shares and deducted from shareholders' equity. Gains and losses relating to the sale of own shares and derivatives on own shares are recognized as a change in shareholders' equity.

As a result of the adoption of Interpretation SIC 16, prior periods presented have been retroactively restated. Net trading income and income tax expense were reduced by CHF 138 million and CHF 35 million, respectively, for the six-month period ended 30 June 1999. Shareholders' equity and total assets were reduced by CHF 4,277 million for 31 December 1999. Of the CHF 4,227 million

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

reduction to total assets, CHF 4,561 million was a reduction in trading portfolio assets and the remaining CHF 334 million was a reduction to negative replacement values. In addition, the opening balance in shareholders' equity was adjusted as of 1 January 1998.

#### Offsetting of Amounts Related to Certain Contracts

In order to improve comparability with its main competitors, the Group has offset positive and negative replacement values and reverse repurchase agreements and repurchase agreements with the same counter-party for transactions covered by legally enforceable master netting agreements. This change became effective as of 1 January 2000 and all prior periods presented have been restated. Positive and negative replacement values have been reduced by CHF 66,136 million as of 31 December 1999. Reverse repurchase and repurchase agreements have been reduced by CHF 12,322 million as of 31 December 1999.

#### Interest and Dividend Income and Expenses on Trading Assets and Liabilities

In prior periods, interest and dividend income and expense on trading assets and liabilities were included in net trading income. In order to improve comparability with its main competitors, the Group has included interest and dividend income on trading assets and interest expense on trading liabilities in interest income and interest expense, respectively, and has discontinued the allocation of funding costs to net trading income. This change in presentation became effective as of 1 January 2000. The comparative financial information for 1999 has been restated to comply with this change.

Interest income and interest expense was increased by CHF 8,144 million and CHF 8,756 million, respectively, for the six-month period ended 30 June 1999. In addition, net trading income was increased by CHF 612 million for the six-month period ended 30 June 1999.

#### Tax Expense

In prior periods, capital taxes were included in tax expense. The Group has reclassified capital taxes from tax expense to general and administrative expenses for the six-month period ended 30 June 1999.

#### Note 2 Reporting by Business Group

The business group results have been presented on a management reporting basis. Consequently, internal charges and transfer pricing adjustments have been reflected in the performance of each business. The basis of the reporting reflects the management of the business within the Group. Total revenue includes income, which is directly attributable to a business group whether from sales to external customers or from transactions with other segments. Revenue sharing agreements are used to allocate external customer revenues to a business group on a reasonable basis. Transactions between business groups are conducted at arms length.

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### For the six-month period ended 30 June 2000

CHF million	UBS Switzerland	UBS Asset Management	UBS Warburg	Corporate Center	UBS Group
Revenues	7,274	972	10,195	33	18,474
Credit loss recovery(1)	(423)	0	(115)	621	83
Total operating income	6,851	<u>972</u>	10,080	654	18,557
Personnel expenses	2,416	421	5,749	290	8,876
General and administrative expenses	1,163	196	1,437	378	3,174
Depreciation	230	22	285	135	672
Amortization of goodwill and other intangible assets	44	<u>131</u>	77	23	275
Total operating expenses	3,853	770	7,548	826	12,997
Segment performance before tax	2,998	202	2,532	(172)	5,560
Tax expense					1,257
Net profit before minority interests					4,303
Minority interests					(35)
Net profit					4,268

<sup>(1)</sup> In order to show the relevant business group performance over time, adjusted expected loss figures rather than the net credit recovery are reported for all business groups. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures to the net credit loss expenses for financial reporting purposes is reported in the Corporate Center. The divisional breakdown of the net credit recovery/(expense) for financial reporting purposes of CHF 83 million for the six month period ended 30 June 2000 is as follows: UBS Switzerland CHF 237 million, UBS Warburg CHF (154) million.

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#### UBS GROUP

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

For the six-month period ended 30 June 1999(2)

	UBS Switzerland	UBS Asset Management	UBS Warburg	Corporate Center	UBS Group
CHF million					<del></del> -
Revenues	6,327	644	7,179	1,587	15,737
Credit loss expense(1)	(560)	0	(171)	96	(635)
Total operating income	<u>5,767</u>	<u>644</u>	7,008	1,683	15,102
Personnel expenses	2,383	281	4,073	82	6,819
General and administrative expenses	988	125	1,175	100	2,388
Depreciation	229	9	332	123	693
Amortization of goodwill and other intangible assets	9	_57	82	23	171
Total operating expenses	3,609	<u>472</u>	5,662	328	10,071
Segment performance before tax	2,158	172	1,346	1,355	5,031
Tax expense					1,151
Net profit before minority interests					3,880
Minority interests					(21)
Net profit					3,859

<sup>(1)</sup> In order to show the relevant business group performance over time, adjusted expected loss figures rather than the net credit loss expense are reported for all business groups. The statistically derived adjusted expected losses reflect the inherent counterparty and country risks in the respective portfolios. The difference between the statistically derived adjusted expected loss figures to the net credit loss expenses for financial reporting purposes is reported in the Corporate Center. The divisional breakdown of the net credit loss expense for financial reporting purposes of CHF 635 million for the six-month period ended 30 June 1999 is as follows: UBS Switzerland CHF 617 million, UBS Warburg CHF 14 million, Corporate Center CHF 4 million.

<sup>(2)</sup> The 1999 figures have been restated to reflect the new Group structure and retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### **Income Statement**

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#### Note 3 Net Interest Income

For the six-month period ended CHF million	30.06.00	30.06.99(1)
Interest income		
Interest earned on loans and advances to banks	2,079	2,467
Interest earned on loans and advances to customers	7,153	5,639
Interest from finance leasing	19	23
Interest earned on securities borrowed and reverse repurchase agreements	9,019	5,392
Interest and dividend income from financial investments	100	66
Interest and dividend income from trading portfolio	5,576	2,622
Other	133	84
Total	24,079	16,293
Interest expense		
Interest on amounts due to banks	2,230	1,695
Interest on amounts due to customers	4,453	4,060
Interest on securities lent and repurchase agreements	6,707	4,218
Interest and dividend expense from trading portfolio	2,724	1,078
Interest on medium and long term debt	3,639	2,489
Total	19,753	13,540
Net interest income	4,326	2,753

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 4 Net Fee and Commission Income

For the six-month period ended CHF million	30.6.00	30.6.99
Credit-related fees and commissions	145	215
Security trading and investment activity fees		
Underwriting and corporate finance fees	1,069	826
Brokerage fees	2,979	1,882
Investment fund fees	1,360	925
Fiduciary fees	175	162
Custodian fees	726	788
Portfolio and other management and advisory fees	1,913	1,476
Other	29	53
Total	8,251	6,112
Commission income from other services	391	367
Total fee and commission income	8,787	6,694
Fee and commission expense		
Brokerage fees paid	582	359
Other	370	151
Total	952	510
Net fee and commission income	7,835	<u>6,184</u>
Note 5 Net Trading Income		
For the six-month period ended	30.6.00	30.6.99(1)
CHF million		
Foreign exchange(2)	680	718
Fixed income	643	1,303
Equities	4,346	2,439
Net trading income	5,669	<u>4,460</u>

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

#### Note 6 Net Gains from Disposal of Associates and Subsidiaries

For the six-month period ended	30.6.00	30.6.99
CHF million		
Net income from disposal of consolidated subsidiaries	0	1
Net gains from the disposal of investments in associates	<u>23</u>	1,777
Net gains from disposal of associates and subsidiaries	<u>23</u>	1,778

<sup>(2)</sup> Includes other trading income such as bank notes, precious metals and commodities.



#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 7 Other Income

For the six-month period ended	30.6.00	30.6.99
CHF million		
Investments in financial assets (debt and equity)		
Net income from disposal of private equity investments	411	150
Net income from disposal of other financial assets	84	30
Net losses from revaluation of financial assets	<u>(218</u> )	(20)
Total	277	<u>160</u>
Investments in property		
Net income from disposal of properties held for resale	37	36
Net losses from revaluation of properties held for resale	(66)	(9)
Net income from other properties	28	33
Total	<u>(1</u> )	60
Equity income from investments in associates	59	102
Other	286	240
Total other income	621	562

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 8 Operating Expenses

For the six-month period ended	30.6.00	30.6.99
CHF million		
Personnel expenses		
Salaries and bonuses	7,270	5,372(1)
Contractors	335	386
Insurance and social contributions	490	372(1)
Contributions to retirement benefit plans	238	242
Employee share plans	41	109
Other personnel expenses	502	338
Total	8,876	6,819
General and administrative expenses		
Occupancy	474	400
Rent and maintenance of machines and equipment	256	123
Telecommunications and postage	412	371
Administration	358	337
Marketing and public relations	209	107
Travel and entertainment	292	247
Professional fees	278	297
IT and other outsourcing	564	399
Other	331	107
Total	3,174	2,388
Depreciation and amortization		
Property, equipment and software	672	693
Goodwill and other intangible assets	275	<u> 171</u>
Total	947	864
Total operating expenses	12,997	10,071

<sup>(1)</sup> Bonus related social contribution costs of CHF 125 million for the six months ended 30 June 1999 have been reclassified from Salaries and bonuses to Insurance and social contributions.

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#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 9 Earnings per Share

For the six-month period ended	30.6.00	30.6.99(1)
Basic earnings per share calculation		
Net profit for the period (CHF million)	4,268	3,859
Net profit for the period before goodwill amortization (CHF million)(2)	4,543	4,030
Weighted average shares outstanding:		
Registered ordinary shares	431,147,206	430,232,988
Treasury shares	(39,936,372)	(18,746,327)(3)
Weighted average shares for basic earnings per share	391,210,834	411,486,661
Basic earnings per share (CHF)	10.91	9.38
Basic earnings per share before goodwill amortization (CHF)(2)	11.61	9.79
Diluted earnings per share calculation		
Net profit for the period (CHF million)	4,268	3,859
Net profit for the period before goodwill amortization (CHF		
million)(2)	4,543	4,030
Weighted average shares for basic earnings per share	391,210,834	411,486,661
Potential dilutive ordinary shares resulting from outstanding options, warrants and convertible debt securities	4,201,494	3,673,968 (4)
Weighted average shares for diluted earnings per share	395,412,328	415,160,629
Diluted earnings per share (CHF)	10.79	9.30
Diluted earnings per share before goodwill amortization (CHF)(2)	11.49	9.71

<sup>(1)</sup> The 1999 figures have been restated to reflect retroactive changes in accounting policy arising from newly applicable IAS and changes in presentation (see Note 1: Basis of Accounting).

The 1999 share figures are restated for the two-for-one stock split, approved at the shareholder meeting of 18 April 2000.

<sup>(2)</sup> The amortization of goodwill and other purchased intangible assets is excluded from this

<sup>(3)</sup> Treasury shares have increased by 6,679,451 for the six-month period ended 30 June 1999, due to a change in accounting policy (see Note 1: Basis of Accounting).

<sup>(4)</sup> Share amount has been adjusted by 1,247,968, representing other potential dilutive instruments for the six-month period ended 30 June 1999, due to a change in accounting policy (see Note 1: Basis of Accounting).

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

### Note 10 Differences Between International Accounting Standards and United States Generally Accepted Accounting Principles

The consolidated financial statements of the Group have been prepared in accordance with IAS. The principles of IAS differ in certain respects from U.S. GAAP. A summary of the significant accounting valuation and presentation differences between IAS and U.S. GAAP can be found at Notes 42.1 and 42.4 of the 31 December 1999 financial statements. The following is provided to supplement those discussions for the six month period ended 30 June 2000.

10.1 Valuation, income recognition and presentation differences between International Accounting Standards and United States Generally Accepted Accounting Principles

#### 10.1.1 Goodwill

For the six month period ended 30 June 2000, goodwill was reduced by CHF 178 million due to the recognition of deferred tax assets of Swiss Bank Corporation which had previously been subject to valuation reserves.

#### 10.1.2 Restructuring provision

For the six-month period ended 30 June 2000, a CHF 130 million additional restructuring expense was recognized for U.S. GAAP. The usage of the U.S. GAAP restructuring provision was as follows:

CHF million	Balance 1.1.00	Jan-June 2000 Usage	2000 Revision	Balance 30.6.00
Personnel	681	57	70	694
Premises	240	98	45	187
IT	27	3	0	24
Other	129	6	15	138
Total	1,077	164	130	1,043

#### 10.1.3 Software capitalization

Under IAS, effective 1 January 2000, certain costs associated with the acquisition or development of internal use software are required to be capitalized. Once the software is ready for its intended use, the costs capitalized are amortized to the Income statement over estimated lives. Under U.S. GAAP, the same principle applies, however this standard was effective 1 January 1999. For purposes of the U.S. GAAP reconciliation, the costs associated with the acquisition or development of internal use software that met the U.S. GAAP software capitalization criteria in 1999 have been reversed from Operating expenses and amortized over a life of 2 years. From 1 January 2000, the only remaining reconciliation item is the amortization of software capitalized in 1999 for U.S. GAAP purposes.

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

10.2 Reconciliation of IAS Shareholders' equity and Net profit to U.S. GAAP

	30.06.00	
	Shareholders' Equity	Net Profit Six-Month Period Ended
CHF million		
Amounts determined in accordance with IAS	31,876	4,268
Adjustments in respect of:		
a. SBC purchase accounting:		
Goodwill	18,728	(860)
Other purchase accounting adjustments	(833)	25
c. Restructuring provision	193	(157)
d. Derivative instruments held or issued for non-trading purposes	(763)	(1,270)
f. Financial investments	190	25
g. Pension liabilities and pension costs	1,886	47
h. Postretirement benefits	(20)	4
i. Equity participation plans	(187)	(44)
j. Software capitalization	309	(80)
Tax adjustments	(433)	71
Total adjustments	19,070	(2,239)
Amounts determined in accordance with U.S. GAAP:	50,946	2,029
Other comprehensive income		34
Comprehensive income		2,063

*Note:* References above refer to the discussions in Note 42.1 of the restated 31 December 1999 financial statements.

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### 10.3 Earnings per share

Under IAS and U.S. GAAP, basic earnings per share ("EPS") is computed by dividing income available to common shareholders' by the weighted-average number of common shares outstanding. Diluted EPS includes the determinants of basic EPS and, in addition, gives effect to dilutive potential common shares that were outstanding during the period.

The computation of basic and diluted EPS for the six-month period ended 30 June 2000 is presented in the following table:

For the six-month period ended	30.6.00
Net profit available for ordinary shares (CHF million):	
IAS	4,268
U.S. GAAP	2,029
Weighted average shares outstanding:	391,210,834
Diluted weighted average shares outstanding:	395,412,328
Basic earnings per share (CHF):	
IAS	10.91
U.S. GAAP	5.19
Diluted earnings per share (CHF):	
IAS	10.79
U.S. GAAP	5.13

#### 10.4 Consolidated Income Statement

The following is a Consolidated Income Statement of the Group, for the six month period ended 30 June 2000, restated to reflect the impact of valuation and income recognition differences and presentation differences between IAS and U.S. GAAP.

For the six-month period ended	30.6.00	
CHF million	U.S. GAAP	IAS
Operating income		
Interest income a	23,988	24,079
Less: interest expense	19,738	19,753
Net interest income	4 250	4,326
Credit loss recovery	83	83
Total	4,333	4,409
Net fee and commission income	7,835	7,835
Net trading income d	4,399	5,669
Other income, including income from associates f	669	644
Total	17,236	18,557

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#### UBS GROUP

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

For the six-month period ended		30.6.00	
CHF million		U.S. GAAP	IAS
Operating expenses			
Personnel	g,h,i	8,869	8,876
General and administrative	c	3,201	3,174
Depreciation and amortization	a,j	1,786	947
Restructuring costs	c	130	0
Total		13,986	12,997
Operating profit before tax and minority interests		3,250	5,560
Tax expense		1,186	1,257
Net profit before minority interests		2,064	4,303
Less: Minority interests		35	35
Net profit		2,029	4,268
Other comprehensive income		34	
Comprehensive income		2,063	

*Note:* References above refer to the discussions in Note 42.1 and Note 42.4 of the restated 31 December 1999 financial statements. These references indicate which IAS to U.S. GAAP adjustments affect an individual financial statement caption.



#### **UBS GROUP**

#### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### 10.5 Condensed Consolidated Balance Sheet

The following is a Condensed Consolidated Balance Sheet of the Group, as of 30 June 2000, restated to reflect the impact of valuation and income recognition principles and presentation differences between IAS and U.S. GAAP.

		30.06.00	
		U.S. GAAP	IAS
CHF million			
Assets			
Cash and balances with central banks		3,457	3,457
Money market paper		61,504	61,504
Due from banks	3 <b>,</b> a	44,627	25,761
Cash collateral on securities borrowed		146,199	146,199
Reverse repurchase agreements		164,866	164,866
Trading portfolio	2,3	205,342	215,649
Positive replacement values	2	57,378	57,758
Loans, net of allowance for credit losses	3,a	241,802	233,015
Financial investments	f,4	3,624	9,504
Accrued income and prepaid expenses		5,817	5,817
Investments in associates		818	818
Property and equipment	a,j	9,094	8,216
Intangible assets and goodwill	a	20,510	3,545
Private equity investments	4	3,881	0
Other assets	d,g,h,i,2,3,4	21,342	10,198
Total assets		990,261	946,307
Liabilities			
Money market paper issued		85,409	85,409
Due to banks	3	93,276	75,172
Cash collateral on securities lent		15,334	15,334
Repurchase agreements	3	214,862	230,565
Trading portfolio liabilities		60,279	60,279
Negative replacement values	2	77,548	77,926
Due to customers	3,a	298,434	279,915
Accrued expenses and deferred income		14,492	14,492
Long-term debt	a	53,120	52,990
Other liabilities	a,c,d,f,i,2,6	26,162	21,950
Total liabilities		938,916	914,032
Minority interests		399	399
Total shareholders' equity		50,946	31,876
Total liabilities, minority interests and shareholders' equity		990,261	946,307
. <u> </u>		=====	

Note: References above refer to the discussions in Note 42.1 and Note 42.4 of the restated 31 December 1999 financial statements. These references indicate which IAS to U.S. GAAP adjustments affect an individual financial statement caption.

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 11 Additional Disclosures required under U.S. GAAP

In addition to the differences in valuation and income recognition and presentation, disclosure differences exist between IAS and U.S. GAAP. The following are additional U.S. GAAP disclosures that relate to the basic financial statements.

#### 11.1 IAS Restructuring Provision Usage

CHF million	Personnel	IT	Premises	Other	Six-month period ended 30.6.00
UBS Switzerland	53	19	1	20	93
Private and Corporate Clients	53	14	1	20	88
_			-		
Private Banking	0	5	0	0	5
UBS Asset Management	1	0	0	0	1
UBS Warburg	0	0	0	0	0
Corporate Center	_3	0	91	3	97
Group total	<u>57</u>	<u>19</u>	<u>92</u>	<u>23</u>	<u>191</u>
					30.6.00
Restructuring provision as of 31.12.1997					7,000
Additional provision in 1999					300
Used in 1998					(4,027)
Used in 1999					(1,844)
Used in 2000					(191)
Total used through 30.06.2000					6,062
Restructuring provision remaining					1,238

#### 11.2 Segment Reporting

UBS is organized into three business groups: UBS Switzerland, UBS Warburg and UBS Asset Management, and our Corporate Center.

UBS Switzerland encompasses Private Banking and Private and Corporate Clients.

Private Banking offers a broad portfolio of financial products and services to offshore and Swiss high net worth clients who bank in Switzerland or other offshore centers, and to the financial intermediaries advising them. The business unit's products and services are aimed at encompassing the complete life cycle of the client, including succession planning and the generational change. Private Banking provides a number of asset-based, transaction-based and other services. Asset-based services include custodial services, deposit accounts, loans and fiduciary services while transaction-based services include trading and brokerage and investment fund services. The division also provides financial planning and consulting and offers financial planning instruments to clients. These services include establishing proprietary trusts and foundations, the execution of wills, corporate and tax structuring and tax efficient investments.

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

Private and Corporate Clients is the leading retail bank in Switzerland and targets individual clients with assets of up to approximately CHF 1 million and business and corporate clients in Switzerland. Private and Corporate Clients provides a broad range of products and services to these clients, including retail banking, investment services and lending.

UBS Warburg is made up of four business units; Corporate and Institutional Clients, UBS Capital, Private Clients and e-services.

Corporate and Institutional Clients is one of the leading global investment banks and is headquartered in London. It provides wholesale financial and investment products and services globally to a diversified client base, which includes institutional investors (including institutional asset managers and broker-dealers), corporations, sovereign governments and supranational organizations. Corporate and Institutional Clients also manages cash and collateral trading on behalf of the Group and executes the vast majority of the Group's retail securities, derivatives and foreign currency exchange transactions.

UBS Capital is the Group's global private equity business. UBS Capital invests in unlisted companies, managing these investments over a medium-term time horizon to increase their value and "exiting" the investment in a manner that will maximize the capital gain. The business unit seeks to make both majority and minority equity investments in established and emerging unlisted companies, either with the Group's own capital or through sponsored investment funds. UBS Capital endeavors to create investment value by working together with management to develop the businesses it invests in over the medium term in order to optimize their performance.

Private Clients provides onshore private banking services for high net worth individuals in key markets world-wide, providing a similar range of services to Private Banking, but specializing in combining traditional private banking services with investment banking innovation. For example, Private Clients offers innovative products allowing clients to release value from own-company shareholdings or options.

e-services is a new business, currently working towards a client launch in Germany in the Autumn of 2000. e-services will provide personalized investment and advisory services at competitive fees for affluent clients in Europe, delivered via a multi-channel structure which integrates internet, call centers and investment centers. e-services will deliver a distinctive set of services, including advanced financial planning and asset allocation, and investment products such as UBS and third-party funds, securities and pension products.

UBS Asset Management is made up of two business units: Institutional Asset Management and Investment Funds/GAM.

Institutional Asset Management is responsible for the Group's institutional asset management business, and for the investment management of the Groups mutual funds. Its diverse institutional client base located throughout the world consists of corporate and public pension plans, endowments and private foundations, insurance companies, central banks and supranationals, quasi-institutions, and financial advisers.

Investment Funds/GAM is the mutual funds business of UBS. Investment Funds is one of the leading mutual funds providers in Europe and the seventh largest in the world. GAM is a diversified asset management group with assets composed primarily of private client accounts, institutional and mutual funds. Global Asset Management operates under its established brand name within UBS Asset Management and employs its own distinctive investment style. UBS Asset Management will

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#### **UBS GROUP**

### NOTES TO THE FINANCIAL STATEMENTS — (Continued) (Unaudited)

increasingly leverage Global Asset Management's range of mutual funds and its multi-manager selection process, in which it selects the top 90 out of about 6,000 third-party fund providers, to enhance the range of its investment styles and products.

The Corporate Center encompasses Group level functions which cannot be devolved to the operating divisions. Additionally, the Corporate Center plays an active role with regard to funding, capital and balance sheet management and management of foreign currency earnings.

Paine Webber Group Inc.

Consolidated Year-End Financial Statements

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## CONSOLIDATED STATEMENTS OF INCOME

Years Ended December 31,	1999	1998	1997
(In thousands of dollars except per share amounts)			
Revenues	¢1 040 050	¢1 (41 <b>2</b> 02	¢1 407 701
Commissions	\$1,948,959	\$1,641,283	\$1,496,791
Principal transactions	1,110,080 911,099	868,807 713,570	1,055,648 542,755
Asset management	558,224	530,972	460,001
Interest	3,123,440	3,352,708	2,963,124
Other	170,951	142,242	138,633
Total revenues	7,822,753	7,249,582	6,656,952
Interest expense	2,532,578	2,844,468	2,544,550
Net revenues	5,290,175	4,405,114	4,112,402
Non-interest expenses			
Compensation and benefits	3,049,568	2,601,364	2,420,296
Office and equipment	352,712	301,845	275,532
Communications	168,071	154,272	153,285
Business development	122,678	103,287	82,099
Brokerage, clearing and exchange fees	95,211	97,430	86,808
Professional services	136,758	123,265	129,066
Other	330,375	308,644	292,209
Total non-interest expenses	4,255,373	3,690,107	3,439,295
Income before taxes and minority interest	1,034,802	715,007	673,107
Provision for income taxes	373,959	249,208	228,626
Income before minority interest	660,843	465,799	444,481
Minority interest	32,244	32,244	29,032
Net income	\$ 628,599	\$ 433,555	\$ 415,449
Dividends and amortization of discount on preferred			
stock	22,802	23,647	29,513
Unamortized discount charged to equity on redemption of preferred stock	59,883	_	_
Net income applicable to common shares	\$ 545,914	\$ 409,908	\$ 385,936
Earnings per common share (1)			
Basic	\$ 3.77	\$ 2.91	\$ 2.84
Diluted	\$ 3.56	\$ 2.72	\$ 2.56

<sup>(1)</sup> The 1999 amounts reflect the effect of the unamortized discount of \$59,883 charged to stockholders' equity resulting from the redemption of preferred stock on December 16, 1999.

See Notes to Consolidated Financial Statements.

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# CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

December 31,	1999	1998
(In thousands of dollars except share and per share amounts)		
Assets Cash and cash equivalents	\$ 176,401	\$ 228,359
Cash and securities segregated and on deposit for federal and other regulations	823,059	631,272
Financial instruments owned	21,144,830	20,021,351
Securities received as collateral	1,079,976	1,189,331
Securities purchased under agreements to resell	15,923,948	14,217,062
Securities borrowed	10,526,638	8,717,476
Receivables: Clients, net of allowance for doubtful accounts of \$30,039 and		
\$20,496 in 1999 and 1998, respectively	8,918,069	6,667,055
Brokers and dealers	701,497	634,825
Dividends and interest	376,380	306,998
Fees and other	291,991	267,741
Office equipment and leasehold improvements, net of accumulated depreciation and amortization of \$527,718 and \$431,460 in 1999		
and 1998, respectively	579,819	434,895
Other assets	1,069,768	859,556
	\$61,612,376	\$54,175,921
Liabilities and stockholders' equity		
Short-term borrowings	\$ 1,884,250	\$ 1,417,783
Financial instruments sold, not yet purchased	7,099,208	5,177,099
Securities sold under agreements to repurchase	25,740,196	23,948,872
Securities loaned	5,661,200 1,079,976	4,969,638 1,189,331
Obligation to return securities received as collateral		
Clients	7,742,759	6,691,316
Brokers and dealers	295,262 410,196	533,621 294,431
Other liabilities and accrued expenses	1,779,984	1,642,682
Accrued compensation and benefits	1,384,512	1,032,838
Long-term borrowings	5,223,826	4,255,802
	58,301,369	51,153,413
Commitments and contingencies Company-Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts holding solely Company Guaranteed Related	202 750	202.750
Subordinated Debt	393,750	393,750 189,815
Stockholders' equity:		107,013
Common stock, \$1 par value, 400,000,000 shares authorized; issued 193,145,152 shares and 191,047,151 shares in 1999 and 1998,		
respectively	193,145	191,047
Additional paid-in capital	1,672,085	1,525,938
Retained earnings	2,171,080	1,689,386
1999 and 1998, respectively	(1,113,736)	(962,792)
Accumulated other comprehensive income	(5,317)	(4,636)
	2,917,257	2,438,943
	\$61,612,376	\$54,175,921
	,,,-,-	<del>+</del>

See Notes to Consolidated Financial Statements.

# CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (In thousands of dollars, except share at per share amounts)

Balance at December 31, 1996	Cumulative Convertible Redeemable Preferred Stock \$ 100,000	Common Stock \$162,537	Additional Paid-in Capital  \$ 792,215
Net income	<del>\$\pi\$ 100,000</del>	Ψ102,337	ψ 772 <u>,213</u>
Foreign currency translation  Total comprehensive income, year ended December 31, 1997  Dividends declared:  Common stock, \$.41 per share  Redeemable Preferred Stock, \$9.00 per share  Convertible Preferred Stock, \$6.00 per share  Employee stock transactions		3,528	14,164
Restricted stock awards  Conversion of Convertible Preferred Stock  Conversion of debentures  Tax benefit relating to employee compensation programs  Other  Repurchases of common stock:	(100,000)	(857)	83,599 (69,443) (14,633) 58,738 (1,811)
Kidder-related repurchase Other		23,250	542,500
Balance at December 31, 1997		\$188,458	\$1,405,329
Net income. Foreign currency translation.  Total comprehensive income, year ended December 31, 1998.  Dividends declared: Common stock, \$.44 per share  Redeemable Preferred Stock, \$9.00 per share.			
Employee stock transactions  Restricted stock awards  Conversion of debentures  Tax benefit relating to employee compensation programs.		2,954 (368)	27,999 31,800 (15,757) 70,425
Other		3	6,142
Repurchases of common stock		\$191,047	\$1,525,938
Net income. Foreign currency translation. Total comprehensive income, year ended December 31, 1999. Dividends declared:		********	<u> </u>
Common stock, \$.44 per share Redeemable Preferred Stock, \$9.00 per share Employee stock transactions Restricted stock awards Tax benefit relating to employee compensation programs Unamortized discount on redemption of preferred stock.		2,330 (235)	49,937 50,051 45,699
Other		\$193,145	\$1,672,085

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# CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(In thousands of dollars, except share at per share amounts) — (Continued)

	Retained Earnings	Treas		Accumulated Other Comprehensive Income	Total Stockholders' Equity	Common Stock	Number of Shares Treasury Stock
Balance at December 31, 1996	\$1,009,448	\$ (33	1,907)	\$(1,868)	\$1,730,425	162,537,267	(23,049,351)
Net income	415,449				415,449		
Foreign currency translation				(3,622)	(3,622)		
Total comprehensive income, year ended December 31, 1997					411,827		
Dividends declared:							
Common stock, \$.41 per share	(54,418)				(54,418)		
Redeemable Preferred Stock, \$9.00 per share	(22,500)				(22,500)		
Convertible Preferred Stock, \$6.00 per share	(6,000)				(6,000)		
Employee stock transactions	(0,000)				17,692	3,528,030	
Restricted stock awards			5,061		87,803	(857,214)	271,716
Conversion of Convertible Preferred		4.2			,	, , ,	
Stock			9,443		20.000		8,273,600
Conversion of debentures  Tax benefit relating to employee		34	4,721		20,088		2,224,209
compensation programs							
Other	(1,013)		(400)		(3,224)		(312,485)
Repurchases of common stock:							
Kidder-related repurchase			4,750)		(219,000)	23,250,000	(32,250,000)
Other		(9)	0,468)		(90,468)		(3,715,477)
Balance at December 31, 1997	\$1,340,966	\$ (99)	8,300)	<u>\$(5,490)</u>	\$1,930,963	188,458,083	(48,557,788)
Net income	433,555				433,555		
Foreign currency translation				854	854		
Total comprehensive income, year ended December 31, 1998					434,409		
Dividends declared:							
Common stock, \$.44 per share	(61,488)				(61,488)		
Redeemable Preferred Stock, \$9.00 per share	(22,500)				(22,500)		
Employee stock transactions					30,953	2,953,503	
Restricted stock awards		5	7,534		88,966	(367,921)	2,725,525
Conversion of debentures		30	0,061		14,304		1,454,707
Tax benefit relating to employee compensation programs					70,425		
Other	(1,147)	1.	5,526		20,524	3,486	982,919
Repurchases of common stock		(6)	7,613)		(67,613)		(2,133,070)
Balance at December 31, 1998	\$1,689,386	\$ (962	2,792)	\$(4,636)	\$2,438,943	191,047,151	(45,527,707)

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# CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(In thousands of dollars, except share at per share amounts) — (Continued)

	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Income	Total Stockholders' Equity	Common Stock	Number of Shares Treasury Stock
Net income	628,599			628,599		
Foreign currency translation			(681)	(681)		
Total comprehensive income, year ended December 31, 1999				627,918		
Dividends declared:						
Common stock, \$.44 per share	(64,220)			(64,220)		
Redeemable Preferred Stock, \$9.00 per share	(21,562)			(21,562)		
Employee stock transactions		32,775		85,042	2,329,596	1,484,938
Restricted stock awards		86,546		136,362	(235,081)	3,733,981
Tax benefit relating to employee compensation programs				45,699		
Unamortized discount on redemption of preferred stock	(59,883)			(59,883)		
Other	(1,240)	346		(431)	3,486	15,751
Repurchases of common stock		(270,611)		(270,611)		(7,264,027)
Balance at December 31, 1999	\$2,171,080	\$(1,113,736)	<u>\$(5,317)</u>	\$2,917,257	193,145,152	<u>(47,557,064</u> )

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# CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31, (In thousands of dollars)	1999	1998	1997
Cash flows from operating activities: Net income	\$ 628,599	\$ 433,555	\$ 415,449
Adjustments to reconcile net income to cash used for operating activities:	9 020,377	Ф тээ,эээ	Ψ 113,117
Noncash items included in net income:			
Depreciation and amortization	99,723	74,296	68,700
Deferred income taxes	(74,097)	(43,118)	(119,934)
Amortization of deferred charges	59,138	84,932	105,911
Stock-based compensation	136,362	88,966	87,803
(Increase) decrease in operating receivables:	(2.260.555)	(000 224)	(4.2.42.0.42)
Clients	(2,260,557)	(999,221)	(1,343,942)
Brokers and dealers	(66,672)	(139,970)	(221,118)
Dividends and interest	(69,382)	30,411	13,387
Fees and other	(24,250)	135,834	(267,030)
Increase (decrease) in operating payables:	1 051 442	1 (20 000	170 172
Clients	1,051,443	1,638,800	169,172
Brokers and dealers	(238,359)	265,571	62,613 58,050
Dividends and interest	115,765 523,330	(48,960)	393,127
Other	323,330	408,672	393,12/
(Increase) decrease in:  Cash and securities on deposit	(191,787)	(62,134)	(69,377)
Financial instruments owned	(1,091,755)	(3,041,221)	456,731
Securities purchased under agreements to resell	(1,706,886)	7,345,677	(815,908)
Securities borrowed	(1,809,162)	855,711	(2,192,813)
Other assets	(196,808)	16,726	(2,1)2,613) $(165,625)$
Increase (decrease) in:	(170,000)	10,720	(103,023)
Financial instruments sold, not yet purchased	1,922,109	(1,925,045)	480,253
Securities sold under agreements to repurchase	1,791,324	(5,680,030)	831,626
Securities loaned	691,562	235,677	1,274,101
Cash used for operating activities	(710,360)	(324,871)	(778,824)
	(710,300)	(324,071)	(//0,024)
Cash flows from investing activities:			
Payments for:	(2.52.40.6)	(4.04.445)	(00.045)
Office equipment and leasehold improvements	(252,186)	(181,417)	(90,947)
Cash used for investing activities	(252,186)	(181,417)	(90,947)
Cash flows from financing activities:			
Net proceeds from (payments on):			
Short-term borrowings	466,467	(248,433)	328,570
Proceeds from:	100,107	(=:0,:00)	020,070
Long-term borrowings	1,414,997	1,148,860	822,011
Employee stock transactions	85,042	45,257	72,820
Issuances of Preferred Trust Securities	´ —	´ —	198,750
Payments for:			,
Long-term borrowings	(449,525)	(293,223)	(207,863)
Repurchases of common stock	(270,611)	(67,613)	(411,668)
Preferred stock transactions	(250,000)	_	_
Dividends	(85,782)	(83,988)	(82,918)
Cash provided by financing activities	910,588	500,860	719,702
Decrease in cash and cash equivalents	(51,958)	(5,428)	(150,069)
Cash and cash equivalents, beginning of year	228,359	233,787	383,856
Cash and cash equivalents, end of year	\$ 176,401	\$ 228,359	\$ 233,787
Cash and Cash equivalents, end of year	Ψ 1/0,τ01	Ψ 220,337	Ψ 233,767

See Notes to Consolidated Financial Statements.

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(In thousands of dollars except share and per share amounts)

## Note 1 Summary of Significant Accounting Policies

Organization and Basis of Presentation

Paine Webber Group Inc. ("PWG") is a holding company which, together with its operating subsidiaries (collectively, the "Company"), forms one of the largest full-service securities firms in the industry. The Company is engaged in one principal line of business, that of serving the investment and capital needs of individual and institutional clients.

The consolidated financial statements include the accounts of PWG and its wholly owned subsidiaries, including its principal subsidiary PaineWebber Incorporated ("PWI"). All material intercompany balances and transactions have been eliminated. Certain reclassifications have been made to prior year amounts to conform to current year presentations. The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States which require management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

## Financial Instruments Owned and Sold, Not Yet Purchased

Financial instruments used in the Company's trading activities, including derivative contracts held or issued for trading purposes, are recorded on a trade date basis at fair value or amounts approximating fair value. Fair value is generally based upon quoted market prices. If quoted market prices are not available, or if liquidating the Company's position is reasonably expected to impact market prices, fair value is determined based upon other relevant factors, including dealer price quotations, price activity of similar instruments and pricing models. Pricing models consider the time value and volatility factors underlying the financial instruments and other economic measurements.

Related revenues and expenses are recorded in the accounts on a trade date basis. Unrealized gains and losses from marking-to-market trading instruments daily are included in principal transactions revenues. Realized gains and losses on trading instruments and any related interest amounts are included in principal transactions revenues and interest revenues and expenses, respectively.

Equity and debt securities purchased in connection with the Company's principal investing activities, as well as investments in partnerships and other entities that invest in financial instruments, in which there are no available market quotations or may be otherwise restricted, are reported at cost or estimated net realizable value. Realized and unrealized gains and losses are included in principal transactions revenues.

## Derivative Financial Instruments

A derivative instrument is typically defined as a contractual agreement whose value is "derived" from an underlying asset, rate or index and includes products such as forwards, futures, swaps or option contracts and other financial instruments with similar characteristics. A derivative financial instrument also includes firm or standby commitments for the purchase of securities. The derivative definition does not include cash instruments whose values are derived from changes in the value of some asset or index, such as mortgage-backed securities and structured notes. Derivative contracts used by the Company generally represent future commitments to exchange interest payment streams based on the gross contract or notional amount or to purchase or sell financial instruments at specified terms and future dates.

In connection with the Company's market risk management and trading activities, the Company may enter into a derivative contract to manage the risk arising from other financial instruments or to take a

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

position based upon expected future market conditions. The Company also takes positions to facilitate client transactions.

A large portion of the Company's derivative financial instruments are "to be announced" mortgage securities requiring forward settlement. As a principal in the mortgage-backed securities business, the Company has outstanding forward purchase and sale agreements committing the Company to receive or deliver mortgage-backed securities. These forward contracts are generally short-term with maturity or settlement dates ranging from 30 to 90 days.

Derivative instruments held or issued for trading purposes are marked-to-market daily with the resulting unrealized gains and losses recorded on the Consolidated Statement of Financial Condition in financial instruments owned or financial instruments sold, not yet purchased, and the related profit or loss reflected in principal transactions revenues on the Consolidated Statement of Income. The fair value of an exchange-traded derivative, such as futures and certain option contracts, is determined by quoted market prices while the fair value of derivatives negotiated in over-the-counter markets are valued based upon dealer price quotations or pricing models which consider time value and the volatility of the underlying instruments, as well as other economic factors.

The Company also enters into interest rate swaps to modify the interest rate characteristics of its outstanding fixed rate debt. These agreements generally involve the exchange between the Company and its counterparties of amounts based on a fixed interest rate for amounts based on a variable interest rate over the life of the agreement without the exchange of the notional amount upon which the payments are based. The Company accounts for interest rate swap agreements used for hedging purposes on the accrual method. The difference to be paid or received on the swap agreements is accrued as an adjustment to interest expense as incurred. The related receivable from or payable to counterparties is reflected as an asset or liability, accordingly. The fair values of the swap agreements are not recognized in the financial statements. Any gains and losses on early terminations of swap agreements are deferred as an adjustment to the carrying amount of the debt and amortized as an adjustment to interest expense over the remaining term of the original contract life of the hedged item. In the event of the early extinguishment of debt, any unrealized gain or loss from the related swap would be recognized in income coincident with the extinguishment.

## Collateralized Securities Transactions

Securities purchased under agreements to resell ("resale agreements") and securities sold under agreements to repurchase ("repurchase agreements"), principally government and agency securities are, for accounting purposes, treated as financing transactions and are recorded at their contractual amounts, plus accrued interest. It is Company policy to obtain possession or control of securities, which have a fair value in excess of the original principal amount loaned, in order to collateralize resale agreements. The Company is required to provide securities to counterparties in order to collateralize repurchase agreements. The Company monitors the fair value of the securities purchased and sold under these agreements daily versus the related receivable or payable balances. Should the fair value of the securities purchased decline or the fair value of the securities sold increase, additional collateral is requested or excess collateral is returned when deemed appropriate to maintain contractual margin protection. When specific conditions are met, including the existence of a legally enforceable master netting agreement, balances related to resale agreements and repurchase agreements are netted by counterparty on the Consolidated Statements of Financial Condition.

Resale agreements and repurchase agreements for which the resale/repurchase date corresponds to the maturity date of the underlying securities are accounted for as purchases and sales, respectively.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

Securities borrowed and securities loaned are recorded at the amount of cash collateral advanced or received in connection with the transaction. Securities borrowed transactions require the Company to deposit cash or other collateral with the lender. With respect to securities loaned, the Company receives collateral. The initial collateral advanced or received approximates or is greater than, the fair value of the securities borrowed or loaned. The Company monitors the fair value of the securities borrowed and loaned on a daily basis and requests additional collateral or returns excess collateral, as appropriate.

## Depreciation and Amortization

The Company depreciates office equipment using the straight-line method over estimated useful lives of three to ten years. Leasehold improvements are amortized over the lesser of the estimated useful life of the asset or the remaining term of the lease.

The excess cost of acquired companies over the fair value of the net assets acquired is recorded as goodwill and is amortized on a straight-line basis over periods not exceeding 35 years.

### Income Taxes

The Company files a consolidated federal income tax return and uses the asset and liability method in providing for income tax expense. Under this method, deferred taxes are provided based upon the net tax effects of temporary differences between the book and tax bases of assets and liabilities.

#### Translation of Foreign Currencies

Assets and liabilities denominated in foreign currencies are translated at year-end rates of exchange, and revenues and expenses are translated at average rates of exchange during the year. Gains and losses resulting from translation adjustments are accumulated as a separate component of comprehensive income within stockholders' equity. Gains or losses resulting from foreign currency transactions are included in net income.

## Stock-Based Compensation

The Company grants stock options to certain employees and non-employee directors with an exercise price equal to the fair market value of the stock at the date of grant. The Company accounts for stock option grants in accordance with Accounting Principles Board Opinion ("APB") No. 25, "Accounting for Stock Issued to Employees," and, accordingly, recognizes no compensation expense related to such grants.

### Statement of Cash Flows

For purposes of the Consolidated Statements of Cash Flows, cash equivalents are defined as highly liquid investments not held for resale, with a maturity of three months or less when purchased. Total interest payments for the years ended December 31, 1999, 1998 and 1997 were \$2,416,813, \$2,893,428 and \$2,486,500, respectively.

## Fair Value of Financial Instruments

Substantially all of the Company's financial instruments are carried at fair value or amounts approximating fair value. Assets, including cash and cash equivalents, cash and securities segregated for regulatory purposes, trading assets, resale agreements, securities borrowed, and certain receivables, are carried at fair value or contracted amounts which approximate fair value. Similarly, liabilities, including short-term borrowings, trading liabilities, repurchase agreements, securities loaned, obliga-

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

tions to return securities received as collateral and certain payables, are carried at fair value or contracted amounts approximating fair value. Fair values of the Company's long-term borrowings and interest rate swaps used to hedge the Company's long-term borrowings are discussed in Note 4.

### Accounting Changes and Developments

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities," which establishes revised accounting and reporting standards for derivative instruments and for hedging activities. It requires that an entity measure all derivative instruments at fair value and recognize such instruments as either assets or liabilities in the consolidated statements of financial condition. The accounting for changes in the fair value of a derivative instrument will depend on the intended use of the derivative as either a fair value hedge, a cash flow hedge or a foreign currency hedge. The effect of the changes in fair value of the derivatives and, in certain cases, the hedged items are to be reflected in either the consolidated statements of income or as a component of other comprehensive income, based upon the resulting designation. As issued, SFAS No. 133 was effective for fiscal years beginning after June 15, 1999. In June 1999, the FASB issued SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities-Deferral of the Effective Date of FASB Statement No. 133." SFAS No. 137 defers the effective date of SFAS No. 133 for one year to fiscal years beginning after June 15, 2000. The Company has not yet determined the impact of this statement on the Company's Consolidated Financial Statements, taken as a whole.

## Note 2 Financial Instruments Owned and Sold, Not Yet Purchased

At December 31, 1999 and 1998, financial instruments owned and financial instruments sold, not yet purchased, consisted of the following:

	1999	1998
Financial instruments owned		
U.S. government and agencies	\$ 5,864,331	\$ 4,858,189
Mortgages and mortgage-backed	9,012,415	8,861,944
Corporate debt	1,875,361	2,466,322
Commercial paper and other short-term debt	1,744,036	1,534,913
Equities and other	2,030,986	1,799,804
State and municipals	617,701	500,179
	\$21,144,830	\$20,021,351
Financial instruments sold, not yet purchased		
U.S. government and agencies	\$ 5,804,259	\$ 4,031,254
Mortgages and mortgage-backed	123,049	79,521
Corporate debt	785,890	837,099
Equities	348,485	215,991
State and municipals	37,525	13,234
	\$ 7,099,208	\$ 5,177,099

## Note 3 Short-Term Borrowings

The Company meets its short-term financing needs principally by obtaining bank loans on either a secured or unsecured basis; by issuing commercial paper and medium-term notes; by entering into

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

agreements to repurchase, whereby securities are sold with a commitment to repurchase at a future date; and through securities lending activity.

Short-term borrowings at December 31, 1999 and 1998 consisted of the following:

	1999	1998
Commercial paper	\$ 763,909	\$ 457,973
Bank loans	708,841	714,810
Medium-Term Notes	411,500	245,000
	\$1,884,250	\$1,417,783

The interest rate on commercial paper fluctuates throughout the year. The weighted-average interest rates on commercial paper borrowings outstanding at December 31, 1999 and 1998 were 6.30 percent and 5.74 percent, respectively, and during 1999 and 1998 were 5.33 percent and 5.67 percent, respectively.

Bank loans generally bear interest at rates based on either the federal funds rate or the London Interbank Offered Rate ("LIBOR"). The weighted-average interest rates on bank loans outstanding at December 31, 1999 and 1998 were 5.53 percent and 5.57 percent, respectively, and during 1999 and 1998 were 5.88 percent and 5.72 percent, respectively.

The Company has a Multiple Currency Medium-Term Note Program under the terms of which the Company may offer for sale medium-term senior and subordinated notes (collectively, the "Medium-Term Notes") due from nine months to thirty years from date of issuance. The Medium-Term Notes may be either fixed or variable with respect to interest rates. At December 31, 1999, the Company had outstanding \$276,500 and \$135,000 of variable rate and fixed rate Medium-Term Notes, respectively, with maturities of less than one year from the date of issuance. At December 31, 1998, the Company had \$245,000 of variable rate Medium-Term Notes with maturities of less than one year from the date of issuance. The weighted-average interest rates on these Medium-Term Notes outstanding at December 31, 1999 and 1998 were 6.26 percent and 5.46 percent, respectively, and during 1999 and 1998 were 5.43 percent and 5.78 percent, respectively.

The Company has a \$1,200,000 committed unsecured senior revolving credit facility with a group of banks which expires in September 2000, with provisions for renewal through 2001. In addition, certain of the Company's subsidiaries have entered into a committed secured revolving credit facility which extends through August 2000. At December 31, 1999, this credit facility provided an aggregate of up to \$1,000,000. Interest on borrowings under the terms of the revolving credit facilities is computed, at the option of the Company, at a rate based on LIBOR, a base rate or the federal funds rate. The Company pays a fee on the commitments. At December 31, 1999, there were no outstanding borrowings under these credit facilities.

## Note 4 Long-Term Borrowings

Long-term borrowings at December 31, 1999 and 1998 consisted of the following:

	1999	1998
Fixed Rate Notes due 2000 — 2014	\$2,757,851	\$1,961,340
Fixed Rate Subordinated Notes due 2002	174,765	174,677
Medium-Term Senior Notes	2,143,010	1,936,835
Medium-Term Subordinated Notes	148,200	182,950
	\$5,223,826	\$4,255,802

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

The Company issued \$525,000 of 6.38 percent senior notes due 2004 and \$275,000 of 7.63 percent senior notes due 2009 on May 18, 1999 and December 1, 1999, respectively.

Interest rates on the fixed rate notes and the fixed rate subordinated notes outstanding at December 31, 1999 ranged from 6.38 percent to 9.25 percent. The weighted-average interest rates on these notes outstanding at December 31, 1999 and 1998 were 7.20 percent and 7.35 percent, respectively. Interest on the notes is payable semi-annually.

At December 31, 1999 and 1998, the Company had outstanding \$1,422,210 and \$1,267,135 of fixed rate Medium-Term Notes and \$869,000 and \$852,650 of variable rate Medium-Term Notes, respectively. The Medium-Term Notes outstanding at December 31, 1999 and 1998 had weighted-average interest rates of 6.76 percent and 6.48 percent, respectively.

At December 31, 1999, the total long-term borrowings of the Company had an average maturity of 4.96 years. The aggregate amount of principal repayment requirements on long-term borrowings for each of the five years subsequent to December 31, 1999, and the total amount due thereafter, was as follows:

2000	\$ 875,373
2001	357,500
2002	602,465
2003	706,837
2004	850,434
Thereafter	1,831,217
	\$5,223,826

The Company has entered into interest rate swap agreements which effectively convert substantially all of its fixed rate debt into floating rate debt. The floating interest rates are based on LIBOR and generally adjust semi-annually. The effective weighted-average interest rates on the long-term borrowings, after giving effect to the interest rate swap agreements, were 6.94 percent and 6.42 percent at December 31, 1999 and 1998, respectively. The interest rate swap agreements entered into have had the effect of reducing net interest expense on the Company's long-term borrowings by \$22,593, \$15,606 and \$10,966 for the years ended December 31, 1999, 1998 and 1997, respectively. The notional amounts and maturities of the interest rate swap agreements outstanding at December 31, 1999 were as follows:

2000	\$	747,000
2001		284,000
2002		279,500
2003		645,500
2004		690,200
Thereafter	_1	,559,810
	\$4	.206.010

At December 31, 1999 and 1998, the fair values of long-term borrowings were \$5,140,331 and \$4,325,014, respectively, as compared to the carrying amounts of \$5,223,826 and \$4,255,802, respectively. The estimated fair value of long-term borrowings was based upon quoted market prices for the same or similar issues and pricing models. The fair values of the interest rate swaps were \$127,097 payable and \$113,226 receivable at December 31, 1999 and 1998, respectively. The fair value of interest rate swaps used to hedge the Company's long-term borrowings was based upon the amounts the Company would receive or pay to terminate the agreements, taking into account current

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

interest rates. The carrying amounts of the interest rate swap agreements included in the Company's Consolidated Statements of Financial Condition at December 31, 1999 and 1998 were net receivables of \$12,075 and \$8,827, respectively. See Notes 1 and 8 for a further discussion of interest rate swap agreements used for hedging purposes.

#### Note 5 Preferred Stock

Preferred Stock Issued by Paine Webber Group Inc.

The Company is authorized to issue up to 20,000,000 shares of preferred stock, in one or more series.

Redeemable Preferred Stock — In connection with the acquisition of certain net assets and specific businesses of Kidder, Peabody Group Inc. ("Kidder") in December 1994, the Company issued 2,500,000 shares of 20-year 9 percent Cumulative Redeemable Preferred Stock, Series C (the "Redeemable Preferred Stock"), with a stated value and liquidation preference of \$100.00 per share. The Redeemable Preferred Stock was recorded at its fair value of \$185,000 at the date of issuance, which was increased periodically by charges to retained earnings, using the interest method, so that the carrying amount would have equaled the redemption amount of \$250,000 at the mandatory redemption date on December 15, 2014. The Redeemable Preferred Stock was redeemable at any time, in whole or in part, on or after December 16, 1999 at the option of the Company at a price of \$100.00 per share, plus accrued and unpaid dividends.

At the earliest redemption date of December 16, 1999, the Company redeemed the Redeemable Preferred Stock which resulted in a charge to stockholders' equity equal to the difference between the carrying value and par value (unamortized discount) of \$59,883. Dividends on the Redeemable Preferred Stock were cumulative and payable in quarterly installments. Holders of the Redeemable Preferred Stock had no voting rights, except in the event of certain dividend payment defaults.

## Preferred Stock Issued by Subsidiary Trusts

Company-Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts holding solely Company Guaranteed Related Subordinated Debt — In December 1996, PWG Capital Trust I, a business trust formed under Delaware law and a wholly owned subsidiary of the Company, issued \$195,000 (7,800,000 shares) of 8.30 percent Preferred Trust Securities to the public at \$25.00 per security and \$6,031 (241,238 securities) of 8.30 percent Common Trust Securities to the Company at \$25.00 per security. In March 1997, PWG Capital Trust II, a business trust formed under Delaware law and a wholly owned subsidiary of the Company, issued \$198,750 (7,950,000 securities) of 8.08 percent Preferred Trust Securities to the public at \$25.00 per security and \$6,147 (245,877 securities) of 8.08 percent Common Trust Securities to the Company at \$25.00 per security. The 8.30 percent Preferred Trust Securities and the 8.08 percent Preferred Trust Securities (collectively, the "Preferred Trust Securities") have a stated liquidation amount of \$25.00 per share.

PWG Capital Trust I and PWG Capital Trust II (collectively, the "Trusts") exist for the sole purpose of issuing the Preferred Trust Securities and common securities and investing the proceeds in an equivalent amount of junior subordinated debentures of the Company. The sole assets of PWG Capital Trust I at December 31, 1999 were \$201,031 of 8.30 percent Junior Subordinated Debentures due December 1, 2036 issued by the Company. The sole assets of PWG Capital Trust II at December 31, 1999 were \$204,897 of 8.08 percent Junior Subordinated Debentures due March 1, 2037 issued by the Company. The 8.30 percent Junior Subordinated Debentures and the 8.08 percent Junior Subordinated Debentures (collectively, the "Junior Subordinated Debentures") held by the Trusts are redeemable by the Company, in whole or in part, on or after December 1, 2001 and March 1, 2002, respectively. If the Company redeems Junior Subordinated Debentures, the Trust must redeem Preferred Trust

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

Securities and common securities having an aggregate liquidation amount equal to the aggregate principal amount of Junior Subordinated Debentures.

The Company guarantees payment to the holders of the Preferred Trust Securities, on a subordinated basis, to the extent the Company has made principal and interest payments on the Junior Subordinated Debentures. This guarantee, together with the Company's obligations under the Junior Subordinated Debentures, provides a full and unconditional guarantee on a subordinated basis of amounts due on the Preferred Trust Securities. Dividends on the Preferred Trust Securities are cumulative, payable monthly in arrears, and are deferrable at the Company's option for periods not to exceed sixty consecutive months. The Company generally cannot pay dividends on its preferred and common stocks during such deferments. Dividends on the Preferred Trust Securities have been classified as minority interest in the Company's Consolidated Statements of Income.

#### Note 6 Common Stock

In accordance with the repurchase programs, the Company had available to repurchase at December 31, 1999 a maximum of 18,681,999 shares of its common stock. Subsequent to December 31, 1999, the Company's Board of Directors increased the number of shares of common stock authorized for repurchase by 18,000,000.

## Note 7 Capital Requirements

PWI, a registered broker-dealer, is subject to the Securities and Exchange Commission ("SEC") Uniform Net Capital Rule and New York Stock Exchange ("NYSE") Growth and Business Reduction capital requirements. Under the method of computing capital requirements adopted by PWI, minimum net capital shall not be less than 2 percent of combined aggregate debit items arising from client transactions, plus excess margin collected on securities purchased under agreements to resell, as defined. A reduction of business is required if net capital is less than 4 percent of such aggregate debit items. Business may not be expanded if net capital is less than 5 percent of such aggregate debit items. As of December 31, 1999, PWI's net capital of \$892,165 was 7.5 percent of December 29, 1999 aggregate debit items and its net capital in excess of the minimum required was \$649,034.

Advances, dividend payments and other equity distributions by PWI and other regulated subsidiaries are restricted by the regulations of the SEC, NYSE, and international securities and banking agencies, as well as by covenants in various loan agreements. At December 31, 1999, the equity of PWG's subsidiaries totaled approximately \$2,900,000. Of this amount, approximately \$453,000 was not available for payment of cash dividends and advances to PWG.

Under the terms of certain credit agreements, PWG is subject to dividend payment restrictions and minimum net worth and net capital requirements. At December 31, 1999, these restrictions did not affect PWG's ability to pay dividends to its shareholders.

## Note 8 Financial Instruments with Off-Balance-Sheet Risk

Held or Issued for Trading Purposes

Set forth below are the gross contract or notional amounts of the Company's outstanding off-balance-sheet derivative and other financial instruments held or issued for trading purposes. These amounts are not reflected in the Consolidated Statements of Financial Condition and are indicative only of the volume of activity at December 31, 1999 and 1998. They do not represent amounts subject to market risks, and in many cases, limit the Company's overall exposure to market losses by hedging other on-and off-balance-sheet transactions.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

Notional or Contract Amount at	December 31, 1999		December	r 31, 1998
	Purchases	Sales	Purchases	Sales
Mortgage-backed forward contracts and options written and purchased	\$14,417,186	\$17,540,786	\$30,296,601	\$35,558,370
Foreign currency forward contracts, futures contracts, and options written and purchased	1,380,925	1,373,981	2,709,421	2,628,824
Equity securities contracts including stock index futures, forwards, and options written and purchased	144,034	239,682	156,519	332,248
Other fixed income securities contracts including futures, forwards, and options written and purchased	3,557,193	5,538,887	3,890,619	4,336,300
Interest rate swaps and caps	1,688,762	419,989	1,292,620	282,546

Set forth below are the fair values of derivative financial instruments held or issued for trading purposes as of December 31, 1999 and 1998. The fair value amounts are netted by counterparty when specific conditions are met.

Fair Value at	December 31, 1999		er 31, 1999 December	
	Assets	Liabilities	Assets	Liabilities
Mortgage-backed forward contracts and options written and purchased	\$159,228	\$114,838	\$85,995	\$76,315
Foreign currency forward contracts, futures contracts, and options written and purchased	20,274	20,158	31,622	31,726
Equity securities contracts including stock index futures, forwards, and options written and purchased	152,024	48,835	26,806	46,606
Other fixed income securities contracts including futures, forwards, and options written and purchased	29,584	20,177	12,183	55,015
Interest rate swaps and caps	31,569	11,087	34,749	8,096

Set forth below are the average fair values of derivative financial instruments held or issued for trading purposes during the years ended December 31, 1999 and 1998. The average fair value is based on the average of the month-end balances during the year.

Average Fair Value for the Years Ended	December 31, 1999		December	31, 1998
<u> </u>	Assets	Liabilities	Assets	Liabilities
Mortgage-backed forward contracts and options written and purchased	\$171,113	\$163,954	\$158,215	\$146,522
Foreign currency forward contracts, futures contracts, and options written and purchased	22,549	22,377	46,222	45,895
Equity securities contracts including stock index futures, forwards, and options written and purchased	63,624	40,321	20,836	42,995
futures, forwards, and options written and purchased	11,932 18,593	49,800 6,754	16,547 13,423	41,786 40,760

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

The Company also sells securities, at predetermined prices, which have not yet been purchased. The Company is exposed to market risk since to satisfy the obligation, the Company must acquire the securities at market prices, which may exceed the values reflected on the Consolidated Statements of Financial Condition.

The off-balance-sheet derivative trading transactions are generally short-term. At December 31, 1999, substantially all of the off-balance-sheet trading-related derivative and other financial instruments had remaining maturities of less than one year.

The Company's risk of loss in the event of counterparty default is limited to the current fair value or replacement cost on contracts in which the Company has recorded an unrealized gain. These amounts are reflected as assets on the Company's Consolidated Statements of Financial Condition and amounted to \$392,679 and \$191,355 at December 31, 1999 and 1998, respectively. Options written do not expose the Company to credit risk since they do not obligate the counterparty to perform. Transactions in futures contracts are conducted through regulated exchanges which have margin requirements, and are settled in cash on a daily basis, thereby minimizing credit risk. See Note 1 for a further discussion of derivative financial instruments.

The following table summarizes the Company's principal transactions revenues by business activity for the years ended December 31, 1999 and 1998. Principal transactions revenues include realized and unrealized gains and losses on trading positions and principal investing activities, including hedges. In assessing the profitability of its trading activities, the Company views net interest and principal transactions revenues in the aggregate.

Years Ended December 31,	1999	1998
Taxable fixed income (includes futures, forwards, options contracts and other securities)	\$ 501,819	\$451,668
Equities (includes stock index futures, forwards and options contracts)	446,168	279,720
Municipals (includes futures and options contracts)	162,093	137,419
	\$1,110,080	\$868,807

## Held or Issued for Purposes other than Trading

The Company enters into interest rate swap agreements to manage the interest rate characteristics of its assets and liabilities. As of December 31, 1999 and 1998, the Company had outstanding interest rate swap agreements with commercial banks with notional amounts of \$4,206,010 and \$3,096,985, respectively. These agreements effectively converted substantially all of the Company's fixed rate debt at December 31, 1999 into floating rate debt. The Company had no deferred gains or losses related to terminated swap agreements on the Company's long-term borrowings at December 31, 1999 and 1998. The Company is subject to market risk as interest rates fluctuate. The interest rate swaps contain credit risk to the extent the Company is in a receivable or gain position and the counterparty defaults. However, the counterparties to the agreements generally are large financial institutions, and the Company has not experienced defaults in the past, and management does not anticipate any counterparty defaults in the foreseeable future. See Notes 1 and 4 for further discussion of interest rate swap agreements used for hedging purposes.

## Note 9 Risk Management

Transactions involving derivative and non-derivative financial instruments involve varying degrees of both market and credit risk. The Company monitors its exposure to market and credit risk on a daily NO MARKS 15-NOV-2000 14:12 NEXT PCN: 322.18.00.00 -- Page is valid, no graphics

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

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basis and through a variety of financial, security position and credit exposure reporting and control procedures.

#### Market Risk

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Market risk is the potential change in value of the financial instrument caused by unfavorable changes in interest rates, equity prices and foreign currency exchange rates. The Company has a variety of methods to monitor its market risk profile. The senior management of each business group is responsible for reviewing trading positions, exposures, profits and losses, and trading strategies. The Company also has an independent risk management group which reviews the Company's risk profile and aids in setting and monitoring risk management policies of the Company, including monitoring adherence to the established limits, performing market risk modeling, and reviewing trading positions and hedging strategies. The Asset/Liability Management Committee, comprised of senior corporate and business group managers, is responsible for establishing trading position and exposure limits.

Market risk modeling is based on estimating loss exposure through sensitivity testing. These results are compared to established limits, and exceptions are subject to review and approval by senior management. Other market risk control procedures include monitoring inventory agings, reviewing traders' marks, and holding regular meetings between the senior management of the business groups and the risk management group.

## Credit Risk in Proprietary Transactions

Counterparties to the Company's proprietary trading, hedging, financing and arbitrage activities are primarily financial institutions, including banks, brokers and dealers, investment funds, and insurance companies. Credit losses could arise should counterparties fail to perform and the value of any collateral proves inadequate. The Company manages credit risk by monitoring net exposure to individual counterparties on a daily basis, monitoring credit limits and requiring additional collateral where appropriate.

Derivative credit exposures are calculated, aggregated and compared to established limits by the credit department. Credit reserve requirements are determined by senior management in conjunction with the Company's continuous credit monitoring procedures. Historically, reserve requirements arising from instruments with off-balance-sheet risk have not been material.

Receivables and payables with brokers and dealers, agreements to resell and repurchase securities, and securities borrowed and loaned are generally collateralized by cash, government and agency securities, and letters of credit. The market value of the initial collateral received approximates or is greater than the contract value. Additional collateral is requested when considered necessary. The Company may pledge clients' margined securities as collateral in support of securities loaned and bank loans, as well as to satisfy margin requirements at clearing organizations. The amounts loaned or pledged are limited to the extent permitted by applicable margin regulations. Should the counterparty fail to return the clients' securities, the Company may be required to replace them at prevailing market prices. At December 31, 1999, the market value of client securities loaned to other brokers approximated the amounts due or collateral obtained.

## Credit Risk in Client Activities

Client transactions are entered on either a cash or margin basis. In a margin transaction, the Company extends credit to a client for the purchase of securities, using the securities purchased and/or other securities in the client's account as collateral for amounts loaned. Receivables from customers are substantially collateralized by customer securities. Amounts loaned are limited by margin regulations of

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

the Federal Reserve Board and other regulatory authorities and are subject to the Company's credit review and daily monitoring procedures. Market declines could, however, reduce the value of any collateral below the principal amount loaned, plus accrued interest, before the collateral can be sold.

Client transactions include positions in commodities and financial futures, trading liabilities, and written options. The risk to the Company's clients in these transactions can be substantial, principally due to price volatility which can reduce the clients' ability to meet their obligations. Margin deposit requirements pertaining to commodity futures and exchange-traded options transactions are generally lower than those for exchange-traded securities. To the extent clients are unable to meet their commitments to the Company and margin deposits are insufficient to cover outstanding liabilities, the Company may take market action and credit losses could be realized.

Client trades are recorded on a settlement date basis. Should either the client or broker fail to perform, the Company may be required to complete the transaction at prevailing market prices. Trades pending at December 31, 1999 were settled without material adverse effect on the Company's consolidated financial statements, taken as a whole.

#### Concentrations of Credit Risk

Concentrations of credit risk that arise from financial instruments (whether on-or off-balance-sheet) exist for groups of counterparties when they have similar economic characteristics that would cause their ability to meet obligations to be similarly affected by economic, industry or geographic factors. As a major securities firm, the Company engages in underwriting and other financing activities with a broad range of clients, including other financial institutions, municipalities, governments, financing companies, and commercial real estate investors and operators. These activities could result in concentrations of credit risk with a particular counterparty, or group of counterparties operating in a particular geographic area or engaged in business in a particular industry. The Company seeks to control its credit risk and the potential for risk concentration through a variety of reporting and control procedures described above.

The Company's most significant industry concentration, which arises within its normal course of business activities, is financial institutions including banks, brokers and dealers, investment funds, and insurance companies.

## Note 10 Commitments and Contingencies

### Leases

The Company leases office space and equipment under noncancelable operating lease agreements which expire at various dates through 2015. As of December 31, 1999, the aggregate minimum future rental payments required by operating leases with initial or remaining lease terms exceeding one year were as follows:

2000	\$	166,168
2001		155,240
2002		146,857
2003		142,583
2004		136,963
Thereafter		897,467
	<u>\$1</u>	,645,278

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Rentals are subject to periodic escalation charges and do not include amounts payable for insurance, taxes and maintenance. In addition, minimum payments have not been reduced by future minimum sublease rental income of \$7,859.

For the years ended December 31, 1999, 1998 and 1997, rent expense under operating leases was \$183,967, \$168,417 and \$160,973, respectively.

#### Other Commitments and Contingencies

At December 31, 1999 and 1998, the Company was contingently liable under unsecured letters of credit totaling \$139,156 and \$159,647, respectively, which approximated fair value. At December 31, 1999, certain of the Company's subsidiaries were contingently liable as issuer of approximately \$45,000 of notes payable to managing general partners of various limited partnerships pursuant to certain partnership agreements. In addition, as part of the 1995 limited partnership settlements, the Company has agreed, under certain circumstances, to provide to class members additional consideration including assignment of fees the Company is entitled to receive from certain partnerships. In the opinion of management, these contingencies will not have a material adverse effect on the Company's consolidated financial statements, taken as a whole.

In meeting the financing needs of certain of its clients, the Company may also issue standby letters of credit which are fully collateralized by customer margin securities. At December 31, 1999, the Company had outstanding \$101,400 of such standby letters of credit. At December 31, 1999 and 1998, securities with a fair value of \$2,536,073 and \$2,008,145, respectively, had been loaned or pledged as collateral for securities borrowed of approximately equal fair value.

In the normal course of business, the Company enters into when-issued transactions, underwriting and other commitments. Also, at December 31, 1999, the Company had commitments of \$858,122, consisting of secured credit lines to real estate operators, mortgage and asset-backed originators, and other commitments to investment partnerships. Settlement of these transactions at December 31, 1999 would not have had a material impact on the Company's consolidated financial statements, taken as a whole.

The Company has been named as a defendant in numerous legal actions in the ordinary course of business. While the outcome of such matters cannot be predicted with certainty, in the opinion of management of the Company, after consultation with various counsel handling such matters, these actions will be resolved with no material adverse effect on the Company's consolidated financial statements, taken as a whole.

## Note 11 Employee Incentive Awards

The Company's various Stock Option and Award Plans (the "Plans") provide for the granting to officers and other key employees nonqualified stock options, restricted stock awards, stock appreciation rights, restricted stock units, stock purchase rights, performance units and other stock based awards. At December 31, 1999 and 1998, there were 10,597,664 and 9,502,661 shares, respectively, available for future stock option, common stock and restricted stock awards under these plans. The Company had no stock appreciation rights, performance units or stock purchase rights outstanding at December 31, 1999.

## Nonqualified Stock Options

Officers and other key employees are granted nonqualified stock options to purchase shares of common stock at a price not less than the fair market value of the stock on the date the option is granted. Options for the Company's common stock have also been granted to limited partnerships, in

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

which key employees of the Company are limited partners, and to non-employee directors. Options are exercisable in ratable installments or otherwise, generally over a period of one to five years from the date of grant. The rights generally expire within seven to ten years after the date of grant.

Beginning in January 1999, the Company established the Equity Plus Program which allows eligible employees to purchase shares of the Company's common stock at a price equal to fair market value on the purchase date and receive stock options based upon the number of shares purchased under the Program. The maximum number of shares an employee can purchase is 1,000 per year. The nonqualified stock options have a price equal to the fair market value of the stock on the date the option is granted. Shares purchased under the Equity Plus Program are restricted from resale for two years from the time of purchase, and the options that are granted under the Equity Plus Program have a three year vesting requirement and expire seven years after the date of grant. The number of common shares authorized for purchase by eligible employees is 3,000,000 per annum. During 1999, employees of the Company purchased 1,484,983 shares under the Equity Plus Program and received 3,005,209 options.

The activity during the years ended December 31, 1997, 1998 and 1999 is set forth below. In January 2000, eligible participants were granted nonqualified stock options for 1,822,500 shares which are not included in the table below.

	Number of shares	Exercise price per share	Weighted-average exercise price
Options outstanding at December 31, 1996			
(6,351,551 exercisable)	26,330,606	\$ 4.37 – 17.71	\$11.80
Granted	7,726,325	18.50 - 34.22	27.58
Exercised	(4,964,542)	4.37 - 14.08	10.60
Terminated	(928,594)	4.37 – 22.50	13.89
Options outstanding at December 31, 1997			
(6,062,722 exercisable)	28,163,795	\$ 4.43 – 34.22	\$16.27
Granted	5,865,220	30.69 - 42.63	36.19
Exercised	(2,953,503)	4.43 - 34.22	10.48
Terminated	(826,541)	4.93 – 34.22	22.06
Options outstanding at December 31, 1998			
(8,712,066 exercisable)	30,248,971	\$ 4.93 – 42.63	\$20.54
Granted	3,594,777	35.78 - 48.03	39.70
Exercised	(2,329,596)	4.93 - 36.78	11.43
Terminated	(861,589)	6.69 – 46.66	27.30
Options outstanding at December 31, 1999 (13,072,821 exercisable)	30,652,563	\$ 5.00 – 48.03	\$23.29

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

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The following table summarizes information about stock options outstanding at December 31, 1999:

		Options (	Outstanding			
			Weighted-	Options Exercisable		
Range of exercise prices per share	Number of shares outstanding	Weighted- average exercise price	average remaining contractual life (years)	Number of shares exercisable	Weighted- average exercise price	
\$ 5.00 - 13.00	7,228,012	\$10.76	4.2	7,228,012	\$10.76	
13.01 - 21.00	9,795,481	15.15	4.7	5,832,343	14.54	
21.01 - 29.00	789,750	22.47	4.3	_	_	
29.01 - 37.00	7,481,268	34.68	5.2	11,346	34.41	
37.01 - 48.03	5,358,052	39.28	6.2	1,120	44.89	
\$ 5.00 - 48.03	30,652,563	\$23.29	5.0	13,072,821	\$12.47	

The Company accounts for stock option grants in accordance with APB Opinion No. 25. Accordingly, no compensation cost has been recognized for its stock option grants. Pro forma information regarding net income and earnings per share is required under SFAS No. 123 and has been determined as if the Company had accounted for all post 1994 stock option grants based on the fair value method. The pro forma information presented below is not representative of the effect stock options will have on pro forma net income or earnings per share for future years.

The fair value of each option grant was estimated at the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions for 1999, 1998 and 1997, respectively: dividend yields of 1.1 percent, 1.2 percent and 1.7 percent; expected lives of 4.0 years, 3.8 years, and 3.8 years; risk-free interest rates of 5.5 percent, 5.0 percent and 6.2 percent; and expected volatility of 38 percent, 35 percent and 33 percent. The weighted-average fair values of options granted during 1999, 1998 and 1997 were \$13.64, \$11.15 and \$8.52, respectively.

For purposes of the pro forma information, the fair values of the 1999, 1998 and 1997 stock option grants are amortized over the vesting period. The pro forma information for the years ended 1999, 1998 and 1997 was as follows:

Years Ended December 31,	1999		1998		1997	
Net income						
As reported	\$62	28,599	\$43	33,555	\$41	15,449
Pro forma	\$59	\$592,684		\$406,967		97,131
Earnings per common share						
Basic						
As reported	\$	3.77(1)	\$	2.91	\$	2.84
Pro forma	\$	3.52(1)	\$	2.72	\$	2.70
Diluted						
As reported	\$	3.56(1)	\$	2.72	\$	2.56
Pro forma	\$	3.33(1)	\$	2.55	\$	2.44

<sup>(1)</sup> Reflects the effect of the unamortized discount of \$59,883 charged to stockholders' equity resulting from the redemption of preferred stock on December 16, 1999.

## Restricted Stock Awards

Restricted stock awards are granted to key employees, whereby shares of the Company's common stock are awarded in the name of the employee, who has all rights of a stockholder, subject to certain

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

sale and transfer restrictions. The awards generally contain restrictions on sales and transfers ranging from one to three years. The restricted stock awards are subject to forfeiture if the employee terminates prior to the prescribed restriction period.

During the years ended December 31, 1999, 1998 and 1997, the Company awarded 3,498,900, 2,357,604 and 2,174,502 shares, respectively, of restricted stock, net of forfeitures. Restricted stock awards are expensed in the service year to which the grant relates at the value of the stock on grant date. The charge to compensation expense, net of forfeitures, amounted to \$136,362, \$88,966 and \$87,803 in the years ended December 31, 1999, 1998 and 1997, respectively.

## Other Deferred Compensation Awards

Eligible employees in the Company's Private Client Group participate in the PaineWebber PartnerPlus Plan (the "PartnerPlus Plan"), a nonqualified deferred compensation plan. Under the PartnerPlus Plan, the Company makes annual contributions and the employee may elect to make voluntary pre-tax contributions, subject to a maximum percent of the Company contribution. The Company and employee contributions earn tax-deferred interest for ten years. Company contributions made beginning January 1, 1999 and the interest thereon generally vest 20 percent per year beginning the sixth year from the date of contribution, through year ten. Company contributions made prior to January 1, 1999, vest after four years, and the related interest vests after ten years from the date of contribution. Voluntary contributions vest immediately and the interest thereon vests on the same terms as interest on Company contributions. The Company expenses these costs over the service period.

#### Note 12 Employee Benefit Plans

## Defined Benefit Pension Plan

In 1998, the Company adopted SFAS No. 132 "Employers' Disclosure about Pension and Other Postretirement Benefits" which revised and standardized disclosure requirements. Prior year disclosures have been restated to comply with SFAS No. 132.

The Company has a non-contributory defined benefit pension plan (the "Plan"), which provides benefits to eligible employees. As of December 31, 1998, the Company amended its Plan to freeze future accruals except as related to employees meeting certain age and years of service eligibility requirements. Pension expense for the years ended 1999, 1998 and 1997 for the Plan included the following components:

Years Ended December 31,	1999	1998	1997
Service cost	\$ 15,900	\$ 23,729	\$19,373
Interest cost	27,860	27,016	23,576
Expected return on Plan assets	(35,394)	(37,085)	(28,991)
Amortization of transition asset	(840)	(840)	(840)
Amortization of prior service cost	_	1,742	2,037
Recognized actuarial loss	2,748	6,289	5,783
Net periodic pension cost	\$ 10,274	\$ 20,851	\$20,938

The following table provides a reconciliation of the Plan's benefit obligation and fair value of Plan assets, as well as a summarization of the Plan's funded status and prepaid pension asset which is

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

(In thousands of dollars except share and per share amounts)

included in other assets on the Company's Consolidated Statements of Financial Condition at December 31, 1999 and 1998:

	1999	1998
Change in Benefit Obligation:		
Benefit obligation at beginning of year	\$406,458	\$394,583
Service cost	15,900	23,729
Interest cost	27,860	27,016
Actuarial gain	(49,113)	(3,731)
Effect of curtailment		(18,003)
Benefits paid	(20,597)	(17,136)
Benefit obligation at end of year	380,508	406,458
Change in Plan Assets:		
Fair value of Plan assets at beginning of year	424,874	399,010
Actual return on assets	25,453	33,000
Employer contribution		10,000
Benefits paid	(20,597)	(17,136)
Fair value of Plan assets at end of year	429,730	424,874
Funded status	49,222	18,416
Unrecognized transition asset	(2,005)	(2,845)
Unrecognized net loss	21,212	63,132
Prepaid pension asset at year-end	\$ 68,429	\$ 78,703

The benefit obligation for the Plan was determined using an assumed discount rate of 8.0 percent for 1999 and 7.0 percent for 1998, and an assumed rate of compensation increase of 4 percent for 1999 and 5 percent for 1998. The weighted-average assumed rate of return on Plan assets was 8.5 percent for 1999 and 9.5 percent for 1998 and 1997. The Company's funding policy is to contribute to the Plan amounts that can be deducted for federal income tax purposes. Plan assets consist primarily of equity securities and U.S. government and agency obligations.

### Defined Contribution Pension Plan

Effective January 1, 1999, the Company established the PaineWebber 401(k) Plus Plan (the "Plus Plan") which was developed for eligible employees of the Company to modify the PaineWebber Savings Investment Plan and replace the benefits that employees would have accrued under the frozen defined benefit pension plan. The Plus Plan is a defined contribution pension plan that includes two retirement benefit features: an employee savings investment plan (401(k)) and an annual retirement contribution that the Company will make to the Plus Plan on the employee's behalf. Employee contributions vest immediately while Company contributions are subject to certain vesting provisions.

Under the new Plus Plan, a portion of the employee's 401(k) contributions are matched by the Company on a graduated scale based on the Company's pre-tax earnings. The provision for Company contributions for amounts contributed or to be contributed in cash and/or stock of the Company to the 401(k) and invested in the PaineWebber Common Stock Fund amounted to approximately \$22,900, \$14,100 and \$13,000 for the years ended December 31, 1999, 1998 and 1997, respectively.

The annual retirement contribution feature provides a Company contribution equal to a percentage based on the employee's eligible compensation and the employee's number of years of service with the

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Company. The provision for the Company's annual retirement contribution to be contributed in cash for the year ended December 31, 1999 is \$24,300.

#### Other Benefit Plans

The Company also provides certain life insurance and healthcare benefits to employees. The costs of such benefits for the years ended December 31, 1999, 1998 and 1997 were \$72,500, \$57,600 and \$55,400, respectively.

## Note 13 Income Taxes

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. For financial reporting purposes, net deferred tax assets are included in other assets in the Consolidated Statements of Financial Condition. Deferred tax assets are reflected without reduction for a valuation allowance. Significant components of the Company's deferred tax assets and liabilities as of December 31, 1999, 1998 and 1997 were as follows:

	1999	1998	1997
Deferred tax assets			
Employee benefits	\$395,326	\$276,367	\$229,449
Accelerated income and deferred deductions	117,978	92,724	91,263
Acquired tax benefits	730	25,472	46,000
Other	29,509	20,554	23,627
Total deferred tax assets	543,543	415,117	390,339
Deferred tax liabilities			
Tax over book depreciation	8,947	6,792	16,450
Accelerated deductions and deferred income	70,076	41,414	36,753
Safe harbor leases	3,198	4,385	5,282
Valuation of trading assets and investments	70,412	45,662	57,781
Other	3,203	3,254	3,581
Total deferred tax liabilities	155,836	101,507	119,847
Net deferred tax asset	\$387,707	\$313,610	\$270,492

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

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The significant components of the provision for income taxes for the years ended December 31, 1999, 1998 and 1997 were as follows:

Years Ended December 31,	1999	1998	1997
Current			
Federal	\$360,596	\$262,733	\$235,349
State	45,970	14,501	56,476
Foreign	41,490	15,092	10,735
Total current	448,056	292,326	302,560
Deferred			
Federal	(67,871)	(59,732)	(56,373)
State	(7,298)	14,562	(17,348)
Foreign	1,072	2,052	(213)
Total deferred	(74,097)	(43,118)	(73,934)
	\$373,959	\$249,208	\$228,626

The reconciliation of income taxes, computed at the statutory federal rate, to the provision for income taxes recorded for the years ended December 31, 1999, 1998 and 1997, was as follows:

	1999		1998		1997	
Years Ended December 31,	Amount	%	Amount	%	Amount	%
Tax at statutory federal rate	\$362,181	35.0	\$250,252	35.0	\$235,587	35.0
State and local income taxes, net of federal tax benefit	25,137	2.4	18,891	2.6	25,433	3.8
Foreign rate differential	(3,709)	(0.4)	902	0.1	(1,926)	(0.3)
Nontaxable dividends and interest	(6,657)	(0.6)	(6,264)	(0.8)	(6,936)	(1.0)
Nondeductible expenses	6,757	0.7	3,261	0.5	3,251	0.5
Minority interest	(11,285)	(1.1)	(11,285)	(1.6)	(10,161)	(1.5)
Other, net	1,535	0.1	(6,549)	(0.9)	(16,622)	(2.5)
	\$373,959	36.1	\$249,208	34.9	\$228,626	34.0

Income taxes paid for the years ended December 31, 1999, 1998 and 1997 were \$379,194, \$236,597 and \$278,553, respectively.

Undistributed earnings of the Company's foreign subsidiaries are considered to be permanently reinvested and, accordingly, no provision for U.S. income taxes is required on such earnings. As of December 31, 1999, such earnings were estimated to be \$293,000. The estimated U.S. income taxes that would be payable upon the repatriation of such earnings were not material.

## Note 14 Earnings Per Common Share

Earnings per common share are computed in accordance with SFAS No. 128, "Earnings Per Share." Basic earnings per share excludes the dilutive effects of options and convertible securities and is calculated by dividing income available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects all potentially dilutive securities.

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Set forth below is the reconciliation of net income applicable to common shares and weighted-average common and common equivalent shares of the basic and diluted earnings per share computations:

Years Ended December 31,	1999	1998	1997
Numerator			
Net income	\$ 628,599	\$ 433,555	\$ 415,449
Preferred stock dividends	(22,802)	(23,647)	(29,513)
Unamortized discount charged to equity on redemption of preferred stock	(59,883)	<u></u>	
Net income applicable to common shares for basic earnings per share	545,914	409,908	385,936
Effect of dilutive securities:  Preferred stock dividends	_	_	6,000
Interest savings on convertible		270	1.020
debentures		279	1,030
		279	7,030
Net income applicable to common shares for diluted earnings per share	\$ 545,914	\$ 410,187	\$ 392,966
Denominator			
Weighted-average common shares for basic earnings per share	144,931,042	140,863,761	135,943,063
securities:			
Employee stock options and awards	8,283,402	8,870,423	7,759,013
Convertible debentures	_	877,241	1,984,328
6% Convertible Preferred Stock			7,661,580(1)
Dilutive potential common shares	8,283,402	9,747,664	17,404,921
Weighted-average common and common equivalent shares for diluted earnings per share	153,214,444	150,611,425	153,347,984
Earnings per common share			
Basic	\$ 3.77(2) \$ 3.56(2)	\$ 2.91 \$ 2.72	\$ 2.84 \$ 2.56

<sup>(1)</sup> The 6% Convertible Preferred Stock was converted into 8,273,600 common shares on December 4, 1997.

## Note 15 Segment Reporting Data

In 1998, the Company adopted SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information." The Company offers a wide variety of products and services, primarily those of a full service broker-dealer to a domestic market, through its two operating segments: Individual and Institutional. The Individual segment offers brokerage services and products (such as the purchase and sale of securities, insurance annuity contracts, mutual funds, wrap fee products, and margin and

<sup>(2)</sup> Reflects the effect of the unamortized discount of \$59,883 charged to stockholders' equity resulting from the redemption of preferred stock on December 16,1999.

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securities lending), asset management and other investment advisory and portfolio management products and services, and execution and clearing services for transactions originated by individual investors. The Institutional segment principally includes capital markets products and services (such as the placing of securities and other financial instruments for—and the execution of trades on behalf of—institutional clients, investment banking services such as the underwriting of debt and equity securities, and mergers and acquisitions advisory services).

Segment revenues and expenses in the table below consist of those that are directly attributable, combined with segment amounts based on Company allocation methodologies (for example, allocating a portion of investment banking revenues to the Individual segment; relative utilization of the Company's square footage for certain cost allocations).

		1999			1998		1997				
·	Individual	Institutional	Total	Individual	Institutional	Total	Individual	Institutional	Total		
Total revenues	\$ 4,676,467	\$ 3,146,286	\$ 7,822,753	\$ 3,978,301	\$ 3,271,281	\$ 7,249,582	\$ 3,556,246	\$ 3,100,706	\$ 6,656,952		
Net interest revenues	368,853	222,009	590,862	314,078	194,162	508,240	274,762	143,812	418,574		
Net revenues	4,014,049	1,276,126	5,290,175	3,373,456	1,031,658	4,405,114	3,082,359	1,030,043	4,112,402		
Depreciation and amortization	78,868	20,855	99,723	49,639	24,657	74,296	37,637	31,063	68,700		
Income before taxes and minority interest	641,870	392,932	1,034,802	494,666	220,341	715,007	443,376	229,731	673,107		
Total assets	21,828,324	39,784,052	61,612,376	18,330,427	35,845,494	54,175,921	14,736,069	42,328,964	57,065,033		
Expenditures for long-lived assets	145,531	106,655	252,186	89,460	91,957	181,417	45,950	44,997	90,947		

The following presents information about the Company's operations by geographic area:

		1999			1998		199/				
	United States	Non-U.S.(1)	Total	United States	Non-U.S.(1)	Total	United States	Non-U.S.(1)	Total		
Total revenues	\$ 7,531,898	\$ 290,855	\$ 7,822,753	\$ 7,001,967	\$ 247,615	\$ 7,249,582	\$ 6,461,976	\$ 194,976	\$ 6,656,952		
Net revenues	5,022,697	267,478	5,290,175	4,239,413	165,701	4,405,114	3,965,289	147,113	4,112,402		
Income before taxes and minority interest	907,253	127,549	1,034,802	677,646	37,361	715,007	647,268	25,839	673,107		
Total assets	53,921,208	7,691,168	61,612,376	44,691,427	9,484,494	54,175,921	46,610,462	10,454,571	57,065,033		

<sup>(1)</sup> Predominantly the United Kingdom.

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## REPORT OF ERNST & YOUNG LLP, INDEPENDENT AUDITORS

The Board of Directors and Stockholders of Paine Webber Group Inc.

We have audited the accompanying consolidated statements of financial condition of Paine Webber Group Inc. as of December 31, 1999 and 1998, and the related consolidated statements of income, changes in stockholders' equity and cash flows for each of the three years in the period ended December 31, 1999. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Paine Webber Group Inc. at December 31, 1999 and 1998, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 1999, in conformity with accounting principles generally accepted in the United States.

New York, New York

January 31, 2000

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## FINANCIAL HIGHLIGHTS

Years ended December 31,	1999	1998	1997	1996	1995(2)	
(In thousands of dollars except per share amounts)						
Operating results						
Total revenues	\$ 7,822,753	\$ 7,249,582	\$ 6,656,952	\$ 5,705,966	\$ 5,320,090	
Net revenues (including net interest)	\$ 5,290,175	\$ 4,405,114	\$ 4,112,402	\$ 3,735,212	\$ 3,350,279	
Income before taxes and						
minority interest	\$ 1,034,802	\$ 715,007	\$ 673,107	\$ 560,033	\$ 102,677	
Net income	\$ 628,599	\$ 433,555	\$ 415,449	\$ 364,350	\$ 80,750	
Per common share(1)						
Basic earnings	\$ 3.77(3)	\$ 2.91	\$ 2.84	\$ 2.55	\$ 0.37	
Diluted earnings	\$ 3.56(3)	\$ 2.72	\$ 2.56	\$ 2.24	\$ 0.35	
Dividends declared	\$ 0.44	\$ 0.44	\$ 0.41	\$ 0.32	\$ 0.32	
Book value	\$ 20.04	\$ 16.76	\$ 13.80	\$ 12.19	\$ 10.41	
Financial condition						
Total assets	\$61,612,376	\$54,175,921	\$57,065,033	\$52,513,500	\$45,671,294	
Long-term borrowings and preferred securities	\$ 5,617,576	\$ 4,839,367	\$ 3,980,379	\$ 3,164,349	\$ 2,622,797	
Stockholders' equity	\$ 2,917,257	\$ 2,438,943	\$ 1,930,963	\$ 1,730,425	\$ 1,552,288	
Total capitalization	\$ 8,534,833	\$ 7,278,310	\$ 5,911,342	\$ 4,894,774	\$ 4,175,085	

<sup>(1)</sup> All per share data reflect a three-for-two common stock split in November 1997.

<sup>(2)</sup> The 1995 results include after-tax charges of \$146 million (\$230 million before income taxes) related to the resolution of the issues arising from the Company's sale of public proprietary limited partnerships.

<sup>(3)</sup> Reflects the effect of the unamortized discount of \$59.9 million charged to stockholders' equity resulting from the redemption of preferred stock on December 16, 1999.

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### COMMON STOCK AND QUARTERLY INFORMATION

## Common Stock Dividend History

During 1999, Paine Webber Group Inc. continued its policy of paying quarterly common stock dividends. Dividends declared during the last twelve quarters were as follows:

Calendar Quarter	4th	3rd	2nd	1st
1999	\$.11	\$.11	\$.11	\$.11
1998	.11	.11	.11	.11
1997	.11	.10	.10	.10

On February 3, 2000, Paine Webber Group Inc. declared a 2000 first quarter dividend of \$.12 per share, an increase of 9 percent over the fourth quarter of 1999. However, there is no assurance that dividends will continue to be paid in the future, since they are dependent upon income, financial condition and other factors, including the restrictions described in Note 7 in the Notes to Consolidated Financial Statements.

#### Market for Common Stock

The common stock of Paine Webber Group Inc. is listed on the New York Stock Exchange ("NYSE") and the Pacific Stock Exchange. The following table summarizes the high and low sales prices per share of the common stock as reported on the Composite Tape for the periods indicated:

	High	Low
Calendar 1999		
4th Quarter	\$44.00	\$31.75
3rd Quarter	46.38	34.00
2nd Quarter	49.75	38.00
1st Quarter	42.06	32.63
Calendar 1998		
4th Quarter	\$44.50	\$20.38
3rd Quarter	53.38	29.25
2nd Quarter	49.44	39.44
1st Quarter	43.13	28.69

On February 11, 2000 the last reported sale price per share of Paine Webber Group, Inc. common stock on the NYSE was \$37.56. The approximate number of holders of record of Paine Webber Group Inc. common stock as of the close of business on February 11, 2000 was 6,077.

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## Quarterly Financial Information (Unaudited)

(In thousands of dollars except per share amounts)	Total Revenues	Net Revenues	Income before taxes and minority interest	Net Income	Earnings per common share Basic/Diluted
Calendar 1999					
4th Quarter	\$2,068,273	\$1,390,210	\$274,131	\$166,294	\$ .71/.67(1)
3rd Quarter	1,860,192	1,237,167	225,985	138,202	.91/.86
2nd Quarter	1,970,978	1,347,907	269,667	163,504	1.08/1.02
1st Quarter	1,923,310	1,314,891	265,019	160,599	1.06/1.01
Calendar 1998					
4th Quarter	\$1,735,041	\$1,096,493	\$166,214	\$100,427	\$ .66/.63
3rd Quarter	1,809,148	1,031,476	138,599	82,892	.54/.51
2nd Quarter	1,900,283	1,162,168	211,999	129,501	.88/.82
1st Quarter	1,805,110	1,114,977	198,195	120,735	.82/.77

<sup>(1)</sup> Reflects the effect of unamortized discount of \$59,883 charged to stockholders' equity resulting from the redemption of preferred stock on December 16, 1999.

The sum of the quarterly earnings per share amounts does not equal the annual amount reported, as per share amounts are computed independently for each quarter and the full year based on respective weighted-average common and common equivalent shares outstanding during each period.

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## FIVE-YEAR FINANCIAL SUMMARY

(In thousands of dollars except share and per share amounts)

		1999			1998	1998 1997 19		1996			1995(1)				
Years Ended December 31,		Amount	%		Amount	%		Amount	%		Amount	%		Amount	%
Revenues Commissions Listed securities and options	\$	1,115,508	21.1	\$	992,816	22.5	\$	884,341	21.5	\$	821,499	22.0	\$	816,517	24.4
Mutual funds and insurance Over-the-counter securities and		545,125	10.3		438,598	10.0		415,855	10.1		380,982	10.2		302,654	9.0
other	_	288,326	5.5	_	209,869	4.8	_	196,595	4.8	_	178,994	4.8		153,595	4.6
	_	1,948,959	36.9	_	1,641,283	37.3	_	1,496,791	36.4	_	1,381,475	37.0	_	1,272,766	38.0
Principal transactions		501.010	0.5		451 660	10.2		514.076	12.5		500 201	12.4		207.707	11.0
Taxable fixed income Equities		501,819 446,168	9.5 8.4		451,668 279,720	10.3		514,976 408,969	12.5 9.9		500,391 379,446	13.4 10.2		396,787 377,650	11.8 11.3
Municipals		162,093	3.1		137,419	3.1		131,703	3.2		143,778	3.8		139,764	4.2
-		1,110,080	21.0		868,807	19.7	_	1,055,648	25.6	_	1,023,615	27.4	_	914,201	27.3
Asset management		911,099	17.2		713,570	16.2		542,755	13.2		453,267	12.1		399,540	11.9
Investment banking Underwriting fees, management fees and selling concessions: Corporate securities		248,407	4.7		265,721	6.0		249,777	6.1		226,063	6.1		207,499	6.2
Municipal obligations  Private placement and other		89,098	1.7		117,978	2.7		76,964	1.9		53,914	1.4		43,578	1.3
fees		220,719	4.2		147,273	3.3		133,260	3.2		111,187	3.0		75,700	2.2
		558,224	10.6		530,972	12.0	_	460,001	11.2		391,164	10.5		326,777	9.7
Other		170,951	3.2		142,242	3.2	_	138,633	3.4		146,708	3.9		150,056	4.5
Interest		3,123,440	59.0		3,352,708	76.1	_	2,963,124	72.1		2,309,737	61.9		2,256,750	67.4
Total revenues		7,822,753	147.9		7,249,582	164.5		6,656,952	161.9		5,705,966	152.8		5,320,090	158.8
Interest expense	_	2,532,578	(47.9)	=	2,844,468	(64.5)	=	2,544,550	(61.9)		1,970,754	(52.8)	_	1,969,811	(58.8)
Net revenues	_	5,290,175	<u> </u>	\$	4,405,114	100.0	\$	4,112,402	100.0	\$	3,735,212		\$	3,350,279	<u> </u>
Non-interest expenses	=			=			=			=			=		
Compensation and benefits	\$	3,049,568	57.6	\$	2,601,364	59.1	\$	2,420,296	58.9	\$	2,219,129	59.4	\$	2,004,585	59.8
Office and equipment		352,712	6.7		301,845	6.9		275,532	6.7		267,006	7.1		266,291	7.9
Communications		168,071	3.2		154,272	3.5		153,285	3.7		153,301	4.1		149,047	4.5
Brokerage, clearing and exchange		122,678	2.3		103,287	2.3		82,099	2.0		75,981	2.0		90,752	2.7
fees Professional services		95,211 136,758	1.8 2.6		97,430 123,265	2.8		86,808 129,066	3.1		87,839 108,123	2.4 2.9		93,657 101,911	3.0
Other		330,375	6.2		308,644	7.0		292,209	7.1		263,800	7.1		541,359	16.2
Total non-interest expenses		4,255,373	80.4		3,690,107	83.8		3,439,295	83.6		3,175,179	85.0		3,247,602	96.9
Income before taxes and minority interest		1,034,802	19.6		715,007	16.2		673,107	16.4		560,033	15.0		102,677	3.1
Provision for income taxes		373,959	7.1		249,208	5.7		228,626	5.6		194,649	5.2		21,927	0.7
Income before minority interest		660,843	12.5		465,799	10.5		444,481	10.8		365,384	9.8		80,750	2.4
Minority interest	_	32,244 628,599	11.9	\$	32,244 433,555	9.8	\$	29,032 415,449	10.1	\$	1,034 364,350	9.8	\$	80,750	2.4
	=	020,577		=	100,000		=	113,112		=	301,330		=	00,700	===
Earnings per common share(2) Basic	\$	3.77(3)	١	\$	2.91		\$	2.84		\$	2.55		\$	0.37	
Diluted		3.56(3)		\$	2.72		\$	2.56		\$	2.24		\$	0.35	
Weighted-average common shares(2)															
Basic					40,863,761 50,611,425			135,943,063 153,347,984			31,547,207 53,829,662			38,045,626 52,268,070	
Dividends declared per share	_			_			_			_			_		
Common stock(2)	\$	.44		\$	.44		\$	.41		\$	.32		\$	.32	
Redeemable Preferred Stock		9.00		\$	9.00		\$	9.00		\$	9.00		\$	9.00	
Convertible Preferred Stock	<b>5</b>			\$			\$	6.00		\$	6.00		\$	6.00	

<sup>(1)</sup> The 1995 results include after-tax charges of \$146 million (\$230 million before income taxes) related to the resolution of the issues arising from the Company's sale of public proprietary limited partnerships.

<sup>(2)</sup> All share and per share data reflect a three-for-two common stock split in November 1997.

<sup>(3)</sup> Reflects the effect of the unamortized discount of \$59.9 million charged to stockholders' equity resulting from the redemption of preferred stock on December 16, 1999.

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# Paine Webber Group Inc. Unaudited Condensed Consolidated Financial Statements

First Quarter 2000

March 31, 2000

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## PART I — FINANCIAL INFORMATION

## Item 1. Financial Statements

#### PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In thousands of dollars except share and per share amounts)

	Three Months Ended March 31,			
		2000		1999
Revenues				
Commissions	\$	676,172	\$	478,873
Principal transactions		309,289		314,208
Asset management		278,288		206,051
Investment banking		122,180		125,953
Interest		981,547		757,160
Other		37,645		41,065
Total revenues		2,405,121		1,923,310
Interest expense		808,016		608,419
Net revenues		1,597,105		1,314,891
Non-interest expenses				
Compensation and benefits		949,786		768,714
Office and equipment		96,592		81,452
Communications		44,123		42,203
Business development		38,901		23,867
Brokerage, clearing & exchange fees		27,303		24,390
Professional services		49,426		30,452
Other		100,755		78,794
Total non-interest expenses		1,306,886		1,049,872
Income before taxes and minority interest		290,219		265,019
Provision for income taxes		105,809		96,359
Income before minority interest		184,410		168,660
Minority interest		8,061		8,061
Net income	\$	176,349	\$	160,599
Net income applicable to common shares	\$	176,349	\$	154,650
Earnings per common share:				
Basic	\$	1.22	\$	1.06
Diluted	\$	1.16	\$	1.01
Weighted-average common shares:				
Basic	14	45,019,159	1	45,598,619
Diluted	1.	52,336,445	1.	53,728,711
Dividends declared per common share	\$	0.12	\$	0.11

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## PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION (UNAUDITED)

(In thousands of dollars except share and per share amounts)

	March 31, 2000	December 31, 1999
Assets		
Cash and cash equivalents	\$ 286,899	\$ 176,401
Cash and securities segregated and on deposit for federal and other		
regulations	849,756	823,059
Financial instruments owned	22,467,838	21,144,830
Securities received as collateral	809,168	1,079,976
Securities purchased under agreements to resell	15,873,737	15,923,948
Securities borrowed	10,129,834	10,526,638
Receivables, net of allowance for doubtful accounts of \$27,413 and \$30,039 at March 31, 2000 and December 31, 1999, respectively	11,363,652	10,287,937
Office equipment and leasehold improvements, net of accumulated depreciation and amortization of \$561,375 and \$527,718 at		
March 31, 2000 and December 31, 1999, respectively	628,310	579,819
Other assets	1,105,729	1,069,768
	\$63,514,923	\$61,612,376
Liabilities and stockholders' equity	<del></del>	<del></del>
Short-term borrowings	\$ 1,855,495	\$ 1,884,250
Financial instruments sold, not yet purchased	5,732,661	7,099,208
Securities sold under agreements to repurchase	27,762,648	25,740,196
Securities loaned	7,605,308	5,661,200
Obligation to return securities received as collateral	809,168	1,079,976
Payables	8,239,030	8,448,217
Other liabilities and accrued expenses	2,961,542	3,164,496
Long-term borrowings	5,114,910	5,223,826
	60,080,762	58,301,369
Commitments and contingenties	00,000,702	30,301,307
Commitments and contingencies Company-Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts holding solely Company Guaranteed Related Subordinated Debt	393,750	393,750
Common stock, \$1 par value, 400,000,000 shares authorized, issued 194,530,404 shares and 193,145,152 shares at March 31, 2000	104 520	102 145
and December 31, 1999, respectively	194,530 1,722,842	193,145
Additional paid-in capital		1,672,085
Retained earnings	2,329,992	2,171,080
Treasury stock, at cost; 49,393,807 shares and 47,557,064 shares at March 31, 2000 and December 31, 1999, respectively	(1,200,754)	(1,113,736)
Accumulated other comprehensive income	(6,199)	(5,317)
•	3,040,411	2,917,257
	\$63,514,923	\$61,612,376

See notes to condensed consolidated financial statements.

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### PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(In thousands of dollars)

(in thousands of donars)	Three Months Ended March 31,		
	2000	1999	
Cash flows from operating activities:			
Net income	\$ 176,349	\$ 160,599	
Adjustments to reconcile net income to cash provided by (used for) operating activities:			
Noncash items included in net income:			
Depreciation and amortization	30,118	21,435	
Deferred income taxes	31,841	11,198	
Amortization of deferred charges	25,332	18,386	
Stock-based compensation	(1,596)	5,790	
(Increase) decrease in operating assets:			
Cash and securities on deposit	(26,697)	32,778	
Financial instruments owned	(1,302,698)	(2,074,670)	
Securities purchased under agreements to resell	50,211	(1,071,797)	
Securities borrowed	396,804	(702,443)	
Receivables	(1,073,089)	(379, 327)	
Other assets	(93,806)	(156,608)	
Increase (decrease) in operating liabilities:			
Financial instruments sold, not yet purchased	(1,366,547)	1,013,811	
Securities sold under agreements to repurchase	2,022,452	4,119,870	
Securities loaned	1,944,108	545,931	
Payables	(209,187)	(1,576,819)	
Other	(198,042)	(211,215)	
Cash provided by (used for) operating activities	405,553	(243,081)	
Cash flows from investing activities:			
Payments for:			
Office equipment and leasehold improvements	(80,211)	(45,492)	
Cash used for investing activities		(45,492)	
Cash flows from financing activities:			
Net (payments for) proceeds from short-term borrowings	(28,755)	195,116	
Proceeds from:	(==,, ==,		
Long-term borrowings	196,022	147,000	
Employee stock transactions	54,447	37,576	
Payments for:	,	,	
Long-term borrowings	(307,530)	(37,600)	
Repurchases of common stock	(111,592)	(56,404)	
Dividends	(17,436)	(22,067)	
Cash (used for) provided by financing activities	(214,844)	263,621	
Increase (decrease) in cash and cash equivalents	110,498	(24,952)	
Cash and cash equivalents, beginning of period	176,401	228,359	
Cash and cash equivalents, end of period	\$ 286,899	\$ 203,407	
See notes to condensed consolidated financial statements.			

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (In thousands of dollars except share and per share amounts)

### Note 1: Summary of Significant Accounting Policies

#### Basis of Presentation

The condensed consolidated financial statements include the accounts of Paine Webber Group Inc. ("PWG") and its wholly owned subsidiaries, including its principal subsidiary PaineWebber Incorporated ("PWI") (collectively, the "Company"). All material intercompany balances and transactions have been eliminated. Certain reclassifications have been made to prior year amounts to conform to current year presentations. The December 31, 1999 Condensed Consolidated Statement of Financial Condition was derived from the audited consolidated financial statements of the Company. The financial information as of and for the periods ended March 31, 2000 and 1999 is unaudited. All normal recurring adjustments which, in the opinion of management, are necessary for a fair presentation have been made.

Certain financial information that is normally in annual financial statements but is not required for interim reporting purposes has been condensed or omitted. The condensed consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States which require management to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. Actual results could differ from those estimates. These financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 1999. The results of operations reported for interim periods are not necessarily indicative of the results of operations for the entire year.

### Statement of Cash Flows

Total interest payments, which relate principally to agreements to repurchase, short-term borrowings, securities loaned and long-term borrowings, were \$865,029 and \$577,797 for the three months ended March 31, 2000 and 1999, respectively. Income taxes paid were \$86,657 and \$63,680 for the three months ended March 31, 2000 and 1999, respectively.

### Accounting Pronouncements

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities," which establishes revised accounting and reporting standards for derivative instruments and for hedging activities. It requires that an entity measure all derivative instruments at fair value and recognize such instruments as either assets or liabilities in the consolidated statements of financial condition. The accounting for changes in the fair value of a derivative instrument will depend on the intended use of the derivative as either a fair value hedge, a cash flow hedge or a foreign currency hedge. The effect of the changes in fair value of the derivatives and, in certain cases, the hedged items are to be reflected in either the consolidated statements of income or as a component of other comprehensive income, based upon the resulting designation. As issued, SFAS No. 133 was effective for fiscal years beginning after June 15, 1999. In June 1999, the FASB issued SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities — Deferral of the Effective Date of FASB Statement No. 133." SFAS No. 137 defers the effective date of SFAS No. 133 for one year to fiscal years beginning after June 15, 2000. The Company has not yet determined the impact of this statement on the Company's Consolidated Financial Statements, taken as a whole.

NO MARKS

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

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### Note 2: Financial Instruments Owned and Sold, Not Yet Purchased

At March 31, 2000 and December 31, 1999, financial instruments owned and financial instruments sold, not yet purchased consisted of the following:

	March 31, 2000	December 31, 1999
Financial instruments owned:		
U.S. government and agencies	\$ 6,685,430	\$ 5,864,331
Mortgages and mortgage-backed	9,087,219	9,012,415
Corporate debt	1,791,952	1,875,361
Commercial paper and other short-term debt	1,835,741	1,744,036
Equities and other	2,510,595	2,030,986
State and municipals	556,901	617,701
	\$22,467,838	\$21,144,830
Financial instruments sold, not yet purchased:		
U.S. government and agencies	\$ 3,998,570	\$ 5,804,259
Mortgages and mortgage-backed	100,908	123,049
Corporate debt	1,238,058	785,890
Equities	379,992	348,485
State and municipals	15,133	37,525
	\$ 5,732,661	\$ 7,099,208

### Note 3: Long-Term Borrowings

Long-term borrowings at March 31, 2000 and December 31, 1999 consisted of the following:

	March 31, 2000	December 31, 1999
U.S. Dollar-Denominated:		
Fixed Rate Notes due 2000 — 2014	\$2,624,543	\$2,757,851
Fixed Rate Subordinated Notes due 2002	174,787	174,765
Medium-Term Senior Notes	2,142,990	2,143,010
Medium-Term Subordinated Notes	85,200	148,200
Non-U.S. Dollar-Denominated:		
Medium-Term Note due 2003	87,390	
	\$5,114,910	\$5,223,826

At March 31, 2000, interest rates on the U.S. dollar-denominated fixed rate notes and fixed rate subordinated notes ranged from 6.25 percent to 9.25 percent and the weighted-average interest rate was 7.19 percent. Interest on the notes is payable semi-annually. The fixed rate notes and fixed rate subordinated notes outstanding at March 31, 2000 had an average maturity of 5.8 years.

At March 31, 2000, the Company had outstanding U.S. dollar-denominated fixed rate Medium-Term Notes of \$1,324,040 and variable rate Medium-Term Notes of \$904,150. The Medium-Term Notes outstanding at March 31, 2000 had an average maturity of 4.1 years and a weighted-average interest rate of 6.73 percent.

At March 31, 2000, the interest rate on the Non-U.S. dollar-denominated Medium-Term note was 1.27 percent.

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

At March 31, 2000 and December 31, 1999, the fair values of long-term borrowings were \$4,975,067 and \$5,140,331, respectively, as compared to the carrying amounts of \$5,114,910 and \$5,223,826, respectively. The estimated fair value of long-term borrowings is based upon quoted market prices for the same or similar issues and pricing models. However, for substantially all of its fixed rate debt, the Company enters into interest rate swap agreements to convert its fixed rate payments into floating rate payments.

The net fair values of the interest rate swaps were \$142,099 and \$127,097 payable at March 31, 2000 and December 31, 1999, respectively. The fair value of interest rate swaps used to hedge the Company's fixed rate debt is based upon the amounts the Company would receive or pay to terminate the agreements, taking into account current interest rates.

The carrying amounts of the interest rate swap agreements included in the Company's Condensed Consolidated Statements of Financial Condition at March 31, 2000 and December 31, 1999 were net receivables of \$12,956 and \$12,075, respectively. See Note 5 for further discussion of interest rate swap agreements used for hedging purposes.

### Note 4: Capital Requirements

PWI, a registered broker-dealer, is subject to the Securities and Exchange Commission Uniform Net Capital Rule and New York Stock Exchange Growth and Business Reduction capital requirements. Under the method of computing capital requirements adopted by PWI, minimum net capital shall not be less than 2 percent of combined aggregate debit items arising from client transactions, plus excess margin collected on securities purchased under agreements to resell, as defined. A reduction of business is required if net capital is less than 4 percent of such aggregate debit items. Business may not be expanded if net capital is less than 5 percent of such aggregate debit items. As of March 31, 2000, PWI's net capital of \$1,177,824 was 9.5 percent of aggregate debit items and its net capital in excess of the minimum required was \$919,943.

### Note 5: Financial Instruments with Off-Balance-Sheet Risk

Held or Issued for Trading Purposes

Set forth below are the gross contract or notional amounts of the Company's outstanding off-balance-sheet derivative and other financial instruments held or issued for trading purposes. These amounts are not reflected in the Condensed Consolidated Statements of Financial Condition and are indicative only of the volume of activity at March 31, 2000 and December 31, 1999. They do not represent amounts subject to market risks, and in many cases, limit the Company's overall exposure to market losses by hedging other on- and off-balance-sheet transactions.

	Notional or Contract Amount						
	March 3	31, 2000	December 31, 1999				
	Purchases	Sales	Purchases	Sales			
Mortgage-backed forward contracts and options written and purchased	\$15,768,316	\$20,472,150	\$14,417,186	\$17,540,786			
Foreign currency forward contracts, futures contracts, and options written and purchased	1,799,585	1,800,063	1,380,925	1,373,981			
Equity securities contracts including stock index futures, forwards, and options written and purchased	201,171	470,999	144,034	239,682			
Other fixed income securities contracts including futures, forwards, and options written and purchased	6,987,108	5,358,536	3,557,193	5,538,887			
Interest rate swaps and caps	1,464,080	2,434,080	1,688,762	419,989			

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Set forth below are the fair values of derivative financial instruments held or issued for trading purposes as of March 31, 2000 and December 31, 1999. The fair value amounts are netted by counterparty when specific conditions are met.

	Fair Value at March 31, 2000		Fair Value at December 31, 1999		
	<u>Assets</u> <u>Liabiliti</u>		Assets	Liabilities	
Mortgage-backed forward contracts and options written and purchased	\$ 78,782	\$86,714	\$159,228	\$114,838	
Foreign currency forward contracts, futures contracts, and options written and purchased	19,365	19,163	20,274	20,158	
Equity securities contracts including stock index futures, forwards, and options written and purchased	132,908	58,919	152,024	48,835	
Other fixed income securities contracts including futures, forwards, and options written and purchased	28,566	13,008	29,584	20,177	
Interest rate swaps and caps	15,624	23,704	31,569	11,087	

Set forth below are the average fair values of derivative financial instruments held or issued for trading purposes for the three months ended March 31, 2000 and the twelve months ended December 31, 1999. The average fair value is based on the average of the month-end balances during the periods indicated.

	Average Factorial Average Fact	ths Ended	Average Fair Value Twelve Months Ended December 31, 1999		
	Assets	Liabilities	Assets	Liabilities	
Mortgage-backed forward contracts and options written and purchased	\$ 93,071	\$89,451	\$171,113	\$163,954	
Foreign currency forward contracts, futures contracts, and options written and purchased	33,468	30,338	22,549	22,377	
Equity securities contracts including stock index futures, forwards, and options written and purchased	136,105	51,531	63,624	40,321	
Other fixed income securities contracts including futures, forwards, and options written and purchased	27,772	13,164	11,932	49,800	
Interest rate swaps and caps	26,662	18,052	18,593	6,754	

The Company also sells securities, at predetermined prices, which have not yet been purchased. The Company is exposed to market risk since to satisfy the obligation, the Company must acquire the securities at market prices, which may exceed the values reflected on the Condensed Consolidated Statements of Financial Condition.

The off-balance-sheet derivative trading transactions are generally short-term. At March 31, 2000 substantially all of the off-balance-sheet trading-related derivative and other financial instruments had remaining maturities of less than one year.

The Company's risk of loss in the event of counterparty default is limited to the current fair value or the replacement cost on contracts in which the Company has recorded an unrealized gain. These amounts are reflected as assets on the Company's Condensed Consolidated Statements of Financial Condition and amounted to \$275,245 and \$392,679 at March 31, 2000 and December 31, 1999, respectively. Options written do not expose the Company to credit risk since they do not obligate the counterparty to perform. Transactions in futures contracts are conducted through regulated exchanges which have margin requirements, and are settled in cash on a daily basis, thereby minimizing credit risk.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following table summarizes the Company's principal transactions revenues by business activity for the three months ended March 31, 2000 and 1999. Principal transactions revenues include realized and unrealized gains and losses on trading positions and principal investing activities, including hedges. In assessing the profitability of its trading activities, the Company views net interest and principal transactions revenues in the aggregate.

	Principal Transactions Revenues	
		Months Iarch 31,
	2000	1999
Taxable fixed income (includes futures, forwards, options contracts and other		
securities)	\$ 57,771	\$194,404
Equities (includes stock index futures, forwards and options contracts)	206,822	84,907
Municipals (includes futures and options contracts)	44,696	34,897
	\$309,289	\$314,208

### Held or Issued for Purposes Other Than Trading

The Company enters into interest rate swap agreements to manage the interest rate characteristics of its assets and liabilities. As of March 31, 2000 and December 31, 1999, the Company had outstanding interest rate swap agreements with commercial banks with notional amounts of \$3,891,010 and \$4,206,010, respectively. These agreements effectively converted substantially all of the Company's fixed rate debt at March 31, 2000 into floating rate debt. The interest rate swap agreements entered into have had the effect of reducing net interest expense on the Company's fixed rate debt by \$282 and \$5,753 for the three months ended March 31, 2000 and 1999, respectively. The Company had no deferred gains or losses related to terminated swap agreements on the Company's long-term borrowings at March 31, 2000 and December 31, 1999. The Company is subject to market risk as interest rates fluctuate. The interest rate swaps contain credit risk to the extent the Company is in a receivable or gain position and the counterparty defaults. However, the counterparties to the agreements generally are large financial institutions, and the Company has not experienced defaults in the past, and management does not anticipate any counterparty defaults in the foreseeable future. See Note 3 for further discussion of interest rate swap agreements used for hedging purposes.

### Note 6: Risk Management

Transactions involving derivative and non-derivative financial instruments involve varying degrees of both market and credit risk. The Company monitors its exposure to market and credit risk on a daily basis and through a variety of financial, security position and credit exposure reporting and control procedures.

### Market Risk

Market risk is the potential change in value of the financial instrument caused by unfavorable changes in interest rates, equity prices, and foreign currency exchange rates. The Company has a variety of methods to monitor its market risk profile. The senior management of each business group is responsible for reviewing trading positions, exposures, profits and losses, and trading strategies. The Company also has an independent risk management group which reviews the Company's risk profile and aids in setting and monitoring risk management policies of the Company, including monitoring adherence to the established limits, performing market risk modeling, and reviewing trading positions and hedging strategies. The Asset/Liability Management Committee, comprised of senior corporate and business group managers, is responsible for establishing trading position and exposure limits.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Market risk modeling is based on estimating loss exposure through sensitivity testing. These results are compared to established limits, and exceptions are subject to review and approval by senior management. Other market risk control procedures include monitoring inventory agings, reviewing traders' marks and holding regular meetings between the senior management of the business groups and the risk management group.

### Credit Risk in Proprietary Transactions

Counterparties to the Company's proprietary trading, hedging, financing and arbitrage activities are primarily financial institutions, including banks, brokers and dealers, investment funds and insurance companies. Credit losses could arise should counterparties fail to perform and the value of any collateral proves inadequate. The Company manages credit risk by monitoring net exposure to individual counterparties on a daily basis, monitoring credit limits and requiring additional collateral where appropriate.

Derivative credit exposures are calculated, aggregated and compared to established limits by the credit department. Credit reserve requirements are determined by senior management in conjunction with the Company's continuous credit monitoring procedures. Historically, reserve requirements arising from instruments with off-balance-sheet risk have not been material.

Receivables and payables with brokers and dealers, agreements to resell and repurchase securities, and securities borrowed and loaned are generally collateralized by cash, government and government-agency securities, and letters of credit. The market value of the initial collateral received approximates or is greater than the contract value. Additional collateral is requested when considered necessary. The Company may pledge clients' margined securities as collateral in support of securities loaned and bank loans, as well as to satisfy margin requirements at clearing organizations. The amounts loaned or pledged are limited to the extent permitted by applicable margin regulations. Should the counterparty fail to return the clients' securities, the Company may be required to replace them at prevailing market prices. At March 31, 2000, the market value of client securities loaned to other brokers approximated the amounts due or collateral obtained.

### Credit Risk in Client Activities

Client transactions are entered on either a cash or margin basis. In a margin transaction, the Company extends credit to a client for the purchase of securities, using the securities purchased and/or other securities in the client's account as collateral for amounts loaned. Receivables from customers are substantially collateralized by customer securities. Amounts loaned are limited by margin regulations of the Federal Reserve Board and other regulatory authorities and are subject to the Company's credit review and daily monitoring procedures. Market declines could, however, reduce the value of any collateral below the principal amount loaned, plus accrued interest, before the collateral can be sold.

Client transactions include positions in commodities and financial futures, trading liabilities and written options. The risk to the Company's clients in these transactions can be substantial, principally due to price volatility which can reduce the clients' ability to meet their obligations. Margin deposit requirements pertaining to commodity futures and exchange-traded options transactions are generally lower than those for exchange-traded securities. To the extent clients are unable to meet their commitments to the Company and margin deposits are insufficient to cover outstanding liabilities, the Company may take market action and credit losses could be realized.

Client trades are recorded on a settlement date basis. Should either the client or broker fail to perform, the Company may be required to complete the transaction at prevailing market prices. Trades pending at March 31, 2000 were settled without material adverse effect on the Company's consolidated financial statements, taken as a whole.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### Concentrations of Credit Risk

Concentrations of credit risk that arise from financial instruments (whether on- or off-balance-sheet) exist for groups of counterparties when they have similar economic characteristics that would cause their ability to meet obligations to be similarly affected by economic, industry or geographic factors. As a major securities firm, the Company engages in underwriting and other financing activities with a broad range of clients, including other financial institutions, municipalities, governments, financing companies, and commercial real estate investors and operators. These activities could result in concentrations of credit risk with a particular counterparty, or group of counterparties operating in a particular geographic area or engaged in business in a particular industry. The Company seeks to control its credit risk and the potential for risk concentration through a variety of reporting and control procedures described above.

The Company's most significant industry concentration, which arises within its normal course of business activities, is financial institutions including banks, brokers and dealers, investment funds, and insurance companies.

### Note 7: Commitments and Contingencies

At March 31, 2000 and December 31, 1999, the Company was contingently liable under unsecured letters of credit totaling \$193,787 and \$139,156, respectively, which approximated fair value. At March 31, 2000 and December 31, 1999 certain of the Company's subsidiaries were contingently liable as issuer of approximately \$45,000 of notes payable to managing general partners of various limited partnerships pursuant to certain partnership agreements. In addition, as part of the 1995 limited partnership settlements, the Company has agreed, under certain circumstances, to provide to class members additional consideration including assignment of fees the Company is entitled to receive from certain partnerships. In the opinion of management, these contingencies will not have a material adverse effect on the Company's consolidated financial statements, taken as a whole.

In meeting the financing needs of certain of its clients, the Company may also issue standby letters of credit which are collateralized by customer margin securities. At March 31, 2000 and December 31, 1999, the Company had outstanding \$118,300 and \$101,400, respectively, of such standby letters of credit. At March 31, 2000 and December 31, 1999, securities with fair value of \$1,791,490 and \$2,536,073, respectively, had been loaned or pledged as collateral for securities borrowed of approximately equal fair value.

In the normal course of business, the Company enters into when-issued transactions, underwriting and other commitments. Also, at March 31, 2000 and December 31, 1999, the Company had commitments of \$1,070,416 and \$858,122, respectively, consisting of secured credit lines to real estate operators, mortgage and asset-backed originators, and commitments to investment partnerships, in certain of which key employees are limited partners. Settlement of these transactions at March 31, 2000 would not have had a material impact on the Company's consolidated financial statements, taken

The Company has been named as defendant in numerous legal actions in the ordinary course of business. While the outcome of such matters cannot be predicted with certainty, in the opinion of management of the Company, after consultation with various counsel handling such matters, these actions will be resolved with no material adverse effect on the Company's consolidated financial statements, taken as a whole.

### Note 8: Comprehensive Income

Comprehensive income is calculated in accordance with SFAS No. 130, "Reporting Comprehensive Income." Comprehensive income combines net income and certain items that directly affect

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

stockholders' equity, such as foreign currency translation adjustments. The components of comprehensive income for the three months ended March 31, 2000 and 1999 were as follows:

	Three Months Ended March 31,		
	2000	1999	
Net income	\$176,349	\$160,599	
Foreign currency translation adjustment	(882)	(1,512)	
Total comprehensive income	\$175,467	\$159,087	

### Note 9: Earnings Per Common Share

Earnings per common share are computed in accordance with SFAS No. 128, "Earnings Per Share." Basic earnings per share excludes the dilutive effects of options and convertible securities and is calculated by dividing income available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects all potentially dilutive securities.

Set forth below is the reconciliation of net income applicable to common shares and weighted-average common and common equivalent shares of the basic and diluted earnings per common share computations:

	Three Months Ended March 31,			
	2000	1999		
Numerator:				
Net income	\$ 176,349	\$ 160,599		
Preferred stock dividends		(5,949)		
Net income applicable to common shares for basic earnings per share	176,349	154,650		
Net income applicable to common shares for diluted earnings per share	\$ 176,349	\$ 154,650		
Denominator:				
Weighted-average common shares for basic earnings per share	145,019,159	145,598,619		
Weighted-average effect of dilutive employee stock options and awards	7,317,286(1)	8,130,092		
Dilutive potential common shares	7,317,286	8,130,092		
Weighted-average common and common equivalent shares for diluted earnings per share	152,336,445	153,728,711		
Earnings per share:				
Basic	\$ 1.22	\$ 1.06		
Diluted	\$ 1.16	\$ 1.01		

<sup>(1)</sup> Included in the calculation of employee stock options and awards was the dilutive effect of 1,925,000 instruments related to convertible debentures.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### Note 10: Segment Reporting Data

The Company offers a wide variety of products and services, primarily those of a full service domestic broker-dealer to a domestic market, through its two operating segments: Individual and Institutional. The Individual segment offers brokerage services and products (such as the purchase and sale of securities, insurance annuity contracts, mutual funds, wrap fee products, and margin and securities lending), asset management and other investment advisory and portfolio management products and services, and execution and clearing services for transactions originated by individual investors. The Institutional segment principally includes capital market products and services (such as the placing of securities and other financial instruments for—and the execution of trades on behalf of—institutional clients, investment banking services such as the underwriting of debt and equity securities, and mergers and acquisitions advisory services).

Segment revenues and expenses in the table below consist of those that are directly attributable to the segment under which they are reported, combined with segment amounts based on Company allocation methodologies (for example, allocating a portion of investment banking revenues to the Individual segment; relative utilization of the Company's square footage for certain cost allocations).

	Three mon	months ended March 31, 2000		Three mon	ths ended Marc	ch 31, 1999
	Individual	Institutional	Total	Individual	Institutional	Total
Total revenues	\$1,470,751	\$934,370	\$2,405,121	\$1,104,409	\$818,901	\$1,923,310
Net revenues	1,251,278	345,827	1,597,105	955,113	359,778	1,314,891
Income before taxes and minority interest	199,194	91,025	290,219	155,483	109,536	265,019

Total assets for the Individual and Institutional segments were \$25,175,880 and \$38,339,043, respectively, at March 31, 2000 and \$21,828,324 and \$39,784,052, respectively at December 31, 1999.

### Note 11: Subsequent Events

On April 27, 2000, PWG entered into an agreement and plan of merger (the "Merger Agreement") with J.C. Bradford & Co. L.L.C. ("J.C. Bradford"), a leading privately-held brokerage firm in the Southeast, pursuant to which a subsidiary of PWG will merge with and into J.C. Bradford. The all cash transaction, valued at \$620 million, is expected to close in the third quarter of this year.

At the May 4, 2000 Annual Meeting of Stockholders, the Company approved to amend the Restated Certificate of Incorporation of PWG to authorize the issuance of up to 150,000,000 shares of Non-Voting Common Stock, par value of \$1.00 per share.

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# Paine Webber Group Inc. Unaudited Condensed Consolidated Financial Statements

Second Quarter 2000

June 30, 2000

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### PART I—FINANCIAL INFORMATION

### Item 1. Financial Statements

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### PAINE WEBBER GROUP INC.

### CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In thousands of dollars except share and per share amounts)

	Three Months Ended June 30,				Six Months Ended June 30,			
		2000		1999		2000		1999
Revenues								
Commissions	\$	560,510	\$	488,878	\$	1,236,682	\$	967,751
Principal transactions		181,428		279,846		490,717		594,054
Asset management		300,705		224,487		578,993		430,538
Investment banking		155,647		160,133		277,827		286,086
Interest		1,074,208		770,271		2,055,755		1,527,431
Other		43,928		47,363		81,573		88,428
Total revenues		2,316,426		1,970,978		4,721,547		3,894,288
Interest expense		905,254		623,071		1,713,270		1,231,490
Net revenues		1,411,172		1,347,907		3,008,277		2,662,798
Non-interest expenses								
Compensation and benefits		839,603		780,078		1,789,389		1,548,792
Office and equipment		99,695		89,330		196,287		170,782
Communications		46,807		42,645		90,930		84,848
Business development		41,776		28,534		80,677		52,401
Brokerage, clearing & exchange fees		20,300		23,487		47,603		47,877
Professional services		50,455		32,397		99,881		62,849
Other		100,466		81,769		201,221		160,563
Total non-interest expenses		1,199,102	_	1,078,240		2,505,988		2,128,112
Income before taxes and minority interest		212,070		269,667		502,289		534,686
Provision for income taxes		76,503		98,102		182,312		194,461
Income before minority interest		135,567		171,565		319,977		340,225
Minority interest		8,061		8,061		16,122		16,122
Net income	\$	127,506	\$	163,504	\$	303,855	\$	324,103
Net income applicable to common shares	\$	127,506	\$	157,555	\$	303,855	\$	312,205
Earnings per common share:								
Basic	\$	0.87	\$	1.08	\$	2.09	\$	2.14
Diluted	\$	0.82	\$	1.02	\$	1.98	\$	2.02
Weighted-average common shares:								
Basic	1	46,067,820	1	45,742,741		45,324,940	1	45,631,920
Diluted	1.	54,576,404	1	54,960,397	1	53,233,875	1	54,305,795
Dividends declared per common share	\$	0.12	\$	0.11	\$	0.24	\$	0.22
311d1C	Ψ	0.12	Ψ	0.11	Ψ	0.24	Ψ	0.22

Results for the quarter and six months ended June 30, 2000 include J.C. Bradford merger-related costs of \$30 million, \$18.8 million after taxes.

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# PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION (UNAUDITED)

(In thousands of dollars except share and per share amounts)

	June 30, 2000	December 31, 1999	
Assets			
Cash and cash equivalents	\$ 429,002	\$ 176,401	
Cash and securities segregated and on deposit for federal and other	<b>5</b> 40.654	022.050	
regulations	719,651	823,059	
Financial instruments owned	23,577,357	21,144,830	
Securities received as collateral	907,299	1,079,976	
Securities purchased under agreements to resell	15,313,111	15,923,948	
Securities borrowed	10,517,232	10,526,638	
\$30,039 at June 30, 2000 and December 31, 1999, respectively	12,215,893	10,287,937	
Office equipment and leasehold improvements, net of accumulated depreciation and amortization of \$591,129 and \$527,718 at			
June 30, 2000 and December 31, 1999, respectively	747,931	579,819	
Other assets	1,975,026	1,069,768	
	\$66,402,502	\$61,612,376	
Liabilities and stockholders' equity			
Short-term borrowings	\$ 2,255,603	\$ 1,884,250	
Financial instruments sold, not yet purchased	4,275,325	7,099,208	
Securities sold under agreements to repurchase	27,918,155	25,740,196	
Securities loaned	7,249,077	5,661,200	
Obligation to return securities received as collateral	907,299	1,079,976	
Payables	11,882,125	8,448,217	
Other liabilities and accrued expenses	3,121,054	3,164,496	
Long-term borrowings	5,209,136	5,223,826	
	62,817,774	58,301,369	
Commitments and contingencies			
Company-Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts holding solely Company Guaranteed Related	202 770	202 = 20	
Subordinated Debt	393,750	393,750	
Stockholders' Equity: Common stock, \$1 par value, 400,000,000 shares authorized, issued			
195,719,680 shares and 193,145,152 shares at June 30, 2000 and			
December 31, 1999, respectively	195,720	193,145	
Additional paid-in capital	1,755,825	1,672,085	
Retained earnings	2,439,962	2,171,080	
Treasury stock, at cost; 48,971,281 shares and 47,557,064 shares at June 30, 2000 and December 31, 1999, respectively	(1,191,934)	(1,113,736)	
Accumulated other comprehensive income	(8,595)	(5,317)	
	3,190,978	2,917,257	
	\$66,402,502	\$61,612,376	

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# PAINE WEBBER GROUP INC.

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(In thousands of dollars)

	Six Months Ended June 30,	
	2000	1999
Cash flows from operating activities:		
Net income	\$ 303,855	\$ 324,103
Adjustments to reconcile net income to cash provided by (used for) operating activities:	,,	, , , , , ,
Noncash items included in net income:		
Depreciation and amortization	63,815	49,206
Deferred income taxes	14,268	(10,317)
Amortization of deferred charges	53,729	51,736
Stock-based compensation	(3,126)	11,480
(Increase) decrease in operating assets:		
Cash and securities on deposit	103,685	(54,585)
Financial instruments owned	(2,156,799)	(2,200,354)
Securities purchased under agreements to resell	610,837	(306,902)
Securities borrowed	234,592	(197,510)
Receivables	(1,031,176)	(1,032,062)
Other assets	(306,671)	(243,111)
Increase (decrease) in operating liabilities:		
Financial instruments sold, not yet purchased	(2,823,883)	2,863,254
Securities sold under agreements to repurchase	2,177,959	1,697,395
Securities loaned	1,319,954	14,021
Payables	2,603,232	(1,204,663)
Other	(312,241)	73,936
Cash provided by (used for) operating activities	852,030	(164,373)
Cash flows from investing activities:		
Payments for:		
Net assets acquired in business acquisition	(621,667)	_
Office equipment and leasehold improvements	(196,740)	(110,289)
Cash used for investing activities	(818,407)	(110,289)
Cash flows from financing activities:		
Net proceeds from (payments on) short-term borrowings	337,151	(233,289)
Long-term borrowings	346,762	875,985
Employee stock transactions	88,365	56,593
Payments for:	00,000	30,373
Long-term borrowings	(403,560)	(190,180)
Repurchases of common stock	(114,767)	(121,080)
Dividends	(34,973)	(43,706)
Cash provided by financing activities	218,978	344,323
, ,		
Increase in cash and cash equivalents	252,601 176,401	69,661 228 359
	176,401	228,359
Cash and cash equivalents, end of period	\$ 429,002	\$ 298,020

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (In thousands of dollars except share and per share amounts)

### Note 1: Summary of Significant Accounting Policies

Basis of Presentation

The condensed consolidated financial statements include the accounts of Paine Webber Group Inc. ("PWG") and its wholly owned subsidiaries, including its principal subsidiary PaineWebber Incorporated ("PWI") (collectively, the "Company"). All material intercompany balances and transactions have been eliminated. Certain reclassifications have been made to prior year amounts to conform to current year presentations. The December 31, 1999 Condensed Consolidated Statement of Financial Condition was derived from the audited consolidated financial statements of the Company. The financial information as of and for the periods ended June 30, 2000 and 1999 is unaudited. All normal recurring adjustments which, in the opinion of management, are necessary for a fair presentation have been made.

Certain financial information that is normally in annual financial statements but is not required for interim reporting purposes has been condensed or omitted. The condensed consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States which require management to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. Actual results could differ from those estimates. These financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 1999 and the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2000. The results of operations reported for interim periods are not necessarily indicative of the results of operations for the entire year.

### Statement of Cash Flows

Total interest payments, which relate principally to agreements to repurchase, short-term borrowings, securities loaned and long-term borrowings, were \$1,763,452 and \$1,211,332 for the six months ended June 30, 2000 and 1999, respectively. Income taxes paid were \$202,888 and \$118,274 for the six months ended June 30, 2000 and 1999, respectively.

### Accounting Pronouncements

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities," which establishes revised accounting and reporting standards for derivative instruments and for hedging activities. It requires that an entity measure all derivative instruments at fair value and recognize such instruments as either assets or liabilities in the consolidated statements of financial condition. The accounting for changes in the fair value of a derivative instrument will depend on the intended use of the derivative as either a fair value hedge, a cash flow hedge or a foreign currency hedge. The effect of the changes in fair value of the derivatives and, in certain cases, the hedged items are to be reflected in either the consolidated statements of income or as a component of other comprehensive income, based upon the resulting designation. As issued, SFAS No. 133 was effective for fiscal years beginning after June 15, 1999. In June 1999, the FASB issued SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities-Deferral of the Effective Date of FASB Statement No. 133." SFAS No. 137 defers the effective date of SFAS No. 133 for one year to fiscal years beginning after June 15, 2000. In June 2000, the FASB issued Statement No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities—an Amendment to FASB Statement No. 133". The Company has not yet determined the impact of these statements on the Company's Consolidated Financial Statements, taken as a whole.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

#### Note 2: Subsequent Event

On July 12, 2000, PWG entered into an agreement and plan of merger with UBS AG ("UBS") and a subsidiary of UBS, pursuant to which PWG will merge with and into that subsidiary. Under the terms of the agreement, PWG's shareholders will have the right to elect to receive either \$73.50 in cash or 0.4954 of an ordinary share of UBS AG stock for each share of PWG's common stock, \$1 par value ("common stock") that they own. The percentage of PWG's common stock that will be converted into the right to receive UBS AG stock is fixed at 50 percent. Adjustments to elections may therefore be necessary so that, in the aggregate, 50 percent of the shares of PWG's common stock is converted into the right to receive UBS AG stock, and 50 percent is converted into the right to receive cash. The transaction, which is expected to be completed in the fourth quarter of 2000, has been approved by PWG's Board of Directors and is subject to customary closing conditions, including certain regulatory approvals and the approval of PWG's shareholders.

### Note 3: Merger with J.C. Bradford

On June 9, 2000, the Company completed its merger with J.C. Bradford & Co. L.L.C. ("J.C. Bradford"), a leading privately-held brokerage firm in the Southeastern U.S., for approximately \$622,000 in cash. The merger was accounted for as a purchase and, accordingly, the excess of the purchase cost over the fair value of the net assets acquired of approximately \$185,000, resulted in the Company recording \$560,000 in goodwill, which is being amortized over 25 years on a straight-line basis. The consolidated financial statements of the Company include the results of J.C. Bradford from the closing date. As a result of the merger, the Company recorded after-tax costs of approximately \$18,800 (\$30,000 pre-tax) relating primarily to elimination of the Company's duplicate facilities, severance and other costs.

# Note 4: Financial Instruments Owned and Sold, Not Yet Purchased

At June 30, 2000 and December 31, 1999, financial instruments owned and financial instruments sold, not yet purchased consisted of the following:

	June 30, 2000	December 31, 1999
Financial instruments owned:		
U.S. government and agencies	\$ 6,859,578	\$ 5,864,331
Mortgages and mortgage-backed	9,585,261	9,012,415
Corporate debt	1,972,518	1,875,361
Commercial paper and other short-term debt	2,196,741	1,744,036
Equities and other	2,342,821	2,030,986
State and municipals	620,438	617,701
	\$23,577,357	\$21,144,830
Financial instruments sold, not yet purchased:		
U.S. government and agencies	\$ 2,907,693	\$ 5,804,259
Mortgages and mortgage-backed	144,194	123,049
Corporate debt	940,826	785,890
Equities	239,698	348,485
State and municipals	42,914	37,525
	\$ 4,275,325	\$ 7,099,208

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

### Note 5: Long-Term Borrowings

Long-term borrowings at June 30, 2000 and December 31, 1999 consisted of the following:

	June 30, 2000	December 31, 1999
U.S. Dollar-Denominated:		
Fixed Rate Notes	\$2,608,917	\$2,757,851
Fixed Rate Subordinated Notes	198,809	174,765
Medium-Term Senior Notes	2,186,350	2,143,010
Medium-Term Subordinated Notes	85,200	148,200
Other	11,037	_
Non-U.S. Dollar-Denominated:		
Medium-Term Notes	118,823	
	\$5,209,136	\$5,223,826

At June 30, 2000, interest rates on the U.S. dollar-denominated fixed rate notes and fixed rate subordinated notes ranged from 6.25 percent to 9.25 percent and the weighted-average interest rate was 7.19 percent. Interest on the notes is payable semi-annually. The fixed rate notes and fixed rate subordinated notes outstanding at June 30, 2000 had an average maturity of 5.6 years.

At June 30, 2000, the Company had outstanding U.S. dollar-denominated fixed rate Medium-Term Notes of \$1,292,100 and variable rate Medium-Term Notes of \$979,450. The Medium-Term Notes outstanding at June 30, 2000 had an average maturity of 3.9 years and a weighted-average interest rate of 6.36 percent.

At June 30, 2000, the Non-U.S. dollar-denominated Medium-Term Notes outstanding had a weighted-average interest rate of 1.18 percent and an average maturity of 2.4 years.

In 2000, the Company issued to certain employees, 6.25% Convertible Debentures (the "Debentures") due 2007. The Debentures are convertible, at the option of the holders, into 1,931,250 shares of Convertible Preferred Stock, which are then convertible into 1,931,250 shares of common stock of the Company. The Debentures are convertible beginning on January 20, 2003.

At June 30, 2000 and December 31, 1999, the fair values of long-term borrowings were \$4,998,397 and \$5,140,331, respectively, as compared to the carrying amounts of \$5,209,136 and \$5,223,826, respectively. The estimated fair value of long-term borrowings is based upon quoted market prices for the same or similar issues and pricing models. However, for substantially all of its fixed rate debt, the Company enters into interest rate swap agreements to convert its fixed rate payments into floating rate payments.

The net fair values of the interest rate swaps were \$125,726 and \$127,097 payable at June 30, 2000 and December 31, 1999, respectively. The fair value of interest rate swaps used to hedge the Company's long-term borrowings is based upon the amounts the Company would receive or pay to terminate the agreements, taking into account current interest rates.

The carrying amounts of the interest rate swap agreements included in the Company's Condensed Consolidated Statements of Financial Condition at June 30, 2000 and December 31, 1999 were net receivables of \$6,233 and \$12,075, respectively. See Note 7 for further discussion of interest rate swap agreements used for hedging purposes.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

#### Note 6: Capital Requirements

PWI, a registered broker-dealer, is subject to the Securities and Exchange Commission Uniform Net Capital Rule and New York Stock Exchange Growth and Business Reduction capital requirements. Under the method of computing capital requirements adopted by PWI, minimum net capital shall not be less than 2 percent of combined aggregate debit items arising from client transactions, plus excess margin collected on securities purchased under agreements to resell, as defined. A reduction of business is required if net capital is less than 4 percent of such aggregate debit items. Business may not be expanded if net capital is less than 5 percent of such aggregate debit items. As of June 30, 2000, PWI's net capital of \$1,196,312 was 9.1 percent of aggregate debit items and its net capital in excess of the minimum required was \$921,545.

Effective June 9, 2000, the Company completed its merger with J.C. Bradford, a registered broker-dealer. As a registered broker-dealer, J.C. Bradford is subject to the Securities and Exchange Commission Uniform Net Capital Rule and New York Stock Exchange Growth and Business Reduction capital requirements, similar to PWI. As of June 30, 2000, J.C. Bradford's net capital of \$376,146 was 41.3 percent of aggregate debit items and its net capital in excess of the minimum required was \$357,940.

#### Note 7: Financial Instruments with Off-Balance-Sheet Risk

### Held or Issued for Trading Purposes

Set forth below are the gross contract or notional amounts of the Company's outstanding off-balance-sheet derivative and other financial instruments held or issued for trading purposes. These amounts are not reflected in the Condensed Consolidated Statements of Financial Condition and are indicative only of the volume of activity at June 30, 2000 and December 31, 1999. They do not represent amounts subject to market risks, and in many cases, limit the Company's overall exposure to market losses by hedging other on- and off-balance-sheet transactions.

	Notional or Contract Amount						
	June 30	0, 2000	December	: 31, 1999			
	Purchases	Sales Purchases		Purchases Sales Purch		Sales	
Mortgage-backed forward contracts and options written and purchased	\$14,862,935	\$20,758,712	\$14,417,186	\$17,540,786			
Foreign currency forward contracts, futures contracts, and options written and purchased	2,047,008	2,014,695	1,380,925	1,373,981			
Equity securities contracts including stock index futures, forwards, and options written and purchased	202,385	359,693	144,034	239,682			
Other fixed income securities contracts including futures, forwards, and options written and purchased	5,930,773	7,913,074	3,557,193	5,538,887			
Interest rate swaps and caps	1,591,267	3,737,418	1,688,762	419,989			

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

Set forth below are the fair values of derivative financial instruments held or issued for trading purposes as of June 30, 2000 and December 31, 1999. The fair value amounts are netted by counterparty when specific conditions are met.

	Fair Value at June 30, 2000			alue at : 31, 1999
	Assets	Liabilities	Assets	Liabilities
Mortgage-backed forward contracts and options written and purchased	\$93,514	\$110,055	\$159,228	\$114,838
Foreign currency forward contracts, futures contracts, and options written and purchased	21,160	20,211	20,274	20,158
Equity securities contracts including stock index futures, forwards, and options written and purchased	41,655	16,051	152,024	48,835
Other fixed income securities contracts including futures, forwards, and options written and	12 227	( 42 (	20.504	20 177
purchased	12,327	6,436	29,584	20,177
Interest rate swaps and caps	21,000	41,489	31,569	11,087

Set forth below are the average fair values of derivative financial instruments held or issued for trading purposes for the three months ended June 30, 2000 and the twelve months ended December 31, 1999. The average fair value is based on the average of the month-end balances during the periods indicated.

	Average Fair Value June 30, 2000			Fair Value 31, 1999
	Assets	Liabilities	Assets	Liabilities
Mortgage-backed forward contracts and options written and purchased	\$121,674	\$112,297	\$171,113	\$163,954
Foreign currency forward contracts, futures contracts, and options written and purchased	31,807	31,218	22,549	22,377
Equity securities contracts including stock index futures, forwards, and options written and purchased	88,125	31,563	63,624	40,321
Other fixed income securities contracts including futures, forwards, and options written and	1 ( 1 ( 2	6.047	44.022	40.000
purchased	16,163	6,017	11,932	49,800
Interest rate swaps and caps	29,344	26,051	18,593	6,754

The Company also sells securities, at predetermined prices, which have not yet been purchased. The Company is exposed to market risk since to satisfy the obligation, the Company must acquire the securities at market prices, which may exceed the values reflected on the Condensed Consolidated Statements of Financial Condition.

The off-balance-sheet derivative trading transactions are generally short-term. At June 30, 2000 substantially all of the off-balance-sheet trading-related derivative and other financial instruments had remaining maturities of less than one year.

The Company's risk of loss in the event of counterparty default is limited to the current fair value or the replacement cost on contracts in which the Company has recorded an unrealized gain. These amounts are reflected as assets on the Company's Condensed Consolidated Statements of Financial Condition and amounted to \$189,656 and \$392,679 at June 30, 2000 and December 31, 1999, respectively. Options written do not expose the Company to credit risk since they do not obligate the counterparty to perform. Transactions in futures contracts are conducted through regulated exchanges

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

which have margin requirements, and are settled in cash on a daily basis, thereby minimizing credit risk.

The following table summarizes the Company's principal transactions revenues by business activity for the three months and six months ended June 30, 2000 and 1999. Principal transactions revenues include realized and unrealized gains and losses on trading positions and principal investing activities, including hedges. In assessing the profitability of its trading activities, the Company views net interest and principal transactions revenues in the aggregate.

	Principal Transactions Revenues				
	Three Months Ended June 30,			Ionths June 30,	
	2000 1999		2000	1999	
Taxable fixed income (includes futures, forwards, options contracts and other securities)	\$ 61,901	\$137,646	\$119,672	\$332,050	
Equities (includes stock index futures, forwards and options contracts)	71,983	107,424	278,805	192,331	
Municipals (includes futures and options contracts)	47,544	34,776	92,240	69,673	
	\$181,428	\$279,846	\$490,717	\$594,054	

### Held or Issued for Purposes Other Than Trading

The Company enters into interest rate swap agreements to manage the interest rate characteristics of its assets and liabilities. As of June 30, 2000 and December 31, 1999, the Company had outstanding interest rate swap agreements with commercial banks with notional amounts of \$3,896,010 and \$4,206,010, respectively. These agreements effectively converted substantially all of the Company's fixed rate debt at June 30, 2000 into floating rate debt. The interest rate swap agreements entered into have had the effect of increasing net interest expense on the Company's fixed rate debt by \$2,359 for the six months ended June 30, 2000, and decreasing net interest expense by \$13,791 for the six months ended June 30, 1999. The Company had no deferred gains or losses related to terminated swap agreements on the Company's long-term borrowings at June 30, 2000 and December 31, 1999. The Company is subject to market risk as interest rates fluctuate. The interest rate swaps contain credit risk to the extent the Company is in a receivable or gain position and the counterparty defaults. However, the counterparties to the agreements generally are large financial institutions, and the Company has not experienced defaults in the past, and management does not anticipate any counterparty defaults in the foreseeable future. See Note 5 for further discussion of interest rate swap agreements used for hedging purposes.

### Note 8: Risk Management

Transactions involving derivative and non-derivative financial instruments involve varying degrees of both market and credit risk. The Company monitors its exposure to market and credit risk on a daily basis and through a variety of financial, security position and credit exposure reporting and control procedures.

### Market Risk

Market risk is the potential change in value of the financial instrument caused by unfavorable changes in interest rates, equity prices, and foreign currency exchange rates. The Company has a variety of methods to monitor its market risk profile. The senior management of each business group is

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

responsible for reviewing trading positions, exposures, profits and losses, and trading strategies. The Company also has an independent risk management group which reviews the Company's risk profile and aids in setting and monitoring risk management policies of the Company, including monitoring adherence to the established limits, performing market risk modeling, and reviewing trading positions and hedging strategies. The Asset/Liability Management Committee, comprised of senior corporate and business group managers, is responsible for establishing trading position and exposure limits.

Market risk modeling is based on estimating loss exposure through sensitivity testing. These results are compared to established limits, and exceptions are subject to review and approval by senior management. Other market risk control procedures include monitoring inventory agings, reviewing traders' marks and holding regular meetings between the senior management of the business groups and the risk management group.

### Credit Risk in Proprietary Transactions

Counterparties to the Company's proprietary trading, hedging, financing and arbitrage activities are primarily financial institutions, including banks, brokers and dealers, investment funds and insurance companies. Credit losses could arise should counterparties fail to perform and the value of any collateral proves inadequate. The Company manages credit risk by monitoring net exposure to individual counterparties on a daily basis, monitoring credit limits and requiring additional collateral where appropriate.

Derivative credit exposures are calculated, aggregated and compared to established limits by the credit department. Credit reserve requirements are determined by senior management in conjunction with the Company's continuous credit monitoring procedures. Historically, reserve requirements arising from instruments with off-balance-sheet risk have not been material.

Receivables and payables with brokers and dealers, agreements to resell and repurchase securities, and securities borrowed and loaned are generally collateralized by cash, government and government-agency securities, and letters of credit. The market value of the initial collateral received approximates or is greater than the contract value. Additional collateral is requested when considered necessary. The Company may pledge clients' margined securities as collateral in support of securities loaned and bank loans, as well as to satisfy margin requirements at clearing organizations. The amounts loaned or pledged are limited to the extent permitted by applicable margin regulations. Should the counterparty fail to return the clients' securities, the Company may be required to replace them at prevailing market prices. At June 30, 2000, the market value of client securities loaned to other brokers approximated the amounts due or collateral obtained.

### Credit Risk in Client Activities

Client transactions are entered on either a cash or margin basis. In a margin transaction, the Company extends credit to a client for the purchase of securities, using the securities purchased and/or other securities in the client's account as collateral for amounts loaned. Receivables from customers are substantially collateralized by customer securities. Amounts loaned are limited by margin regulations of the Federal Reserve Board and other regulatory authorities and are subject to the Company's credit review and daily monitoring procedures. Market declines could, however, reduce the value of any collateral below the principal amount loaned, plus accrued interest, before the collateral can be sold.

Client transactions include positions in commodities and financial futures, trading liabilities and written options. The risk to the Company's clients in these transactions can be substantial, principally due to price volatility which can reduce the clients' ability to meet their obligations. Margin deposit requirements pertaining to commodity futures and exchange-traded options transactions are generally

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

lower than those for exchange-traded securities. To the extent clients are unable to meet their commitments to the Company and margin deposits are insufficient to cover outstanding liabilities, the Company may take market action and credit losses could be realized.

Client trades are recorded on a settlement date basis. Should either the client or broker fail to perform, the Company may be required to complete the transaction at prevailing market prices. Trades pending at June 30, 2000 were settled without material adverse effect on the Company's consolidated financial statements, taken as a whole.

### Concentrations of Credit Risk

Concentrations of credit risk that arise from financial instruments (whether on-or off-balance-sheet) exist for groups of counterparties when they have similar economic characteristics that would cause their ability to meet obligations to be similarly affected by economic, industry or geographic factors. As a major securities firm, the Company engages in underwriting and other financing activities with a broad range of clients, including other financial institutions, municipalities, governments, financing companies, and commercial real estate investors and operators. These activities could result in concentrations of credit risk with a particular counterparty, or group of counterparties operating in a particular geographic area or engaged in business in a particular industry. The Company seeks to control its credit risk and the potential for risk concentration through a variety of reporting and control procedures described above.

The Company's most significant industry concentration, which arises within its normal course of business activities, is financial institutions including banks, brokers and dealers, investment funds, and insurance companies.

### Note 9: Commitments and Contingencies

At June 30, 2000 and December 31, 1999, the Company was contingently liable under unsecured letters of credit totaling \$204,868 and \$139,156, respectively, which approximated fair value. At June 30, 2000 and December 31, 1999 certain of the Company's subsidiaries were contingently liable as issuer of approximately \$45,000 of notes payable to managing general partners of various limited partnerships pursuant to certain partnership agreements. In addition, as part of the 1995 limited partnership settlements, the Company has agreed, under certain circumstances, to provide to class members additional consideration including assignment of fees the Company is entitled to receive from certain partnerships. In the opinion of management, these contingencies will not have a material adverse effect on the Company's consolidated financial statements, taken as a whole.

In meeting the financing needs of certain of its clients, the Company may also issue standby letters of credit which are collateralized by customer margin securities. At June 30, 2000 and December 31, 1999, the Company had outstanding \$142,503 and \$101,400, respectively, of such standby letters of credit. At June 30, 2000 and December 31, 1999, securities with fair value of \$3,414,277 and \$2,536,073, respectively, had been loaned or pledged as collateral for securities borrowed of approximately equal fair value.

In the normal course of business, the Company enters into when-issued transactions, underwriting and other commitments. Also, at June 30, 2000 and December 31, 1999, the Company had commitments of \$1,411,297 and \$858,122, respectively, consisting of secured credit lines to real estate operators, mortgage and asset-backed originators, and commitments to investment partnerships, in certain of which key employees are limited partners. Settlement of these transactions at June 30, 2000 would not have had a material impact on the Company's consolidated financial statements, taken as a whole.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

The Company has been named as defendant in numerous legal actions in the ordinary course of business. While the outcome of such matters cannot be predicted with certainty, in the opinion of management of the Company, after consultation with various counsel handling such matters, these actions will be resolved with no material adverse effect on the Company's consolidated financial statements, taken as a whole.

### Note 10: Comprehensive Income

Comprehensive income is calculated in accordance with SFAS No. 130, "Reporting Comprehensive Income." Comprehensive income combines net income and certain items that directly affect stockholders' equity, such as foreign currency translation adjustments. The components of comprehensive income for the three months and six months ended June 30, 2000 and 1999 were as follows:

	Three Months Ended June 30,		Six Mont June	ths Ended 2 30,
	2000	1999	2000	1999
Net income	\$127,506	\$163,504	\$303,855	\$324,103
Foreign currency translation adjustment	(2,396)	(1,419)	(3,278)	(2,931)
Total comprehensive income	\$125,110	\$162,085	\$300,577	\$321,172

#### Note 11: Earnings Per Common Share

Earnings per common share are computed in accordance with SFAS No. 128, "Earnings Per Share." Basic earnings per share excludes the dilutive effects of options and convertible securities and is calculated by dividing income available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects all potentially dilutive securities.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

Set forth below is the reconciliation of net income applicable to common shares and weighted-average common and common equivalent shares of the basic and diluted earnings per common share computations:

	Three Mon June			ths Ended e 30,
	2000	1999	2000	1999
Numerator: Net income Preferred stock dividends	\$ 127,506 	\$ 163,504 (5,949)	\$ 303,855	\$ 324,103 (11,898)
Net income applicable to common shares for basic earnings per share	127,506	157,555	303,855	312,205
Net income applicable to common shares for diluted earnings per share	\$ 127,506	\$ 157,555	\$ 303,855	\$ 312,205
Denominator:  Weighted-average common shares for basic earnings per share		145,742,741 9,217,656	145,324,940 7,908,935(1)	, ,
Dilutive potential common shares  Weighted-average common and common equivalent shares for diluted earnings per share		9,217,656 154,960,397		8,673,875 154,305,795
Earnings per share:	\$ 0.87	\$ 1.08	\$ 2.09	\$ 2.14
Diluted	\$ 0.82	\$ 1.02	\$ 1.98	\$ 2.02

<sup>(1)</sup> Included in the calculation of employee stock options and awards was the dilutive effective of 1,931,250 instruments related to convertible debentures.

### Note 12: Segment Reporting Data

The Company offers a wide variety of products and services, primarily those of a full service domestic broker-dealer to a domestic market, through its two operating segments: Individual and Institutional. The Individual segment offers brokerage services and products (such as the purchase and sale of securities, insurance annuity contracts, mutual funds, wrap fee products, and margin and securities lending), asset management and other investment advisory and portfolio management products and services, and execution and clearing services for transactions originated by individual investors. The Institutional segment principally includes capital market products and services (such as the placing of securities and other financial instruments for—and the execution of trades on behalf of—institutional clients, investment banking services such as the underwriting of debt and equity securities, and mergers and acquisitions advisory services).

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) — (Continued)

Segment revenues and expenses in the table below consist of those that are directly attributable to the segment under which they are reported, combined with segment amounts based on Company allocation methodologies (for example, allocating a portion of investment banking revenues to the Individual segment; relative utilization of the Company's square footage for certain cost allocations).

	Three Months Ended June 30, 2000			
	Individual	Institutional	Total	
Total revenues	\$1,422,061	\$894,365	\$2,316,426	
Net revenues	1,142,750	268,422	1,411,172	
Income before taxes and minority interest	199,050	13,020	212,070	
	Three N	Months Ended June	30, 1999	
	Individual	Institutional	Total	
Total revenues	\$1,135,946	\$835,032	\$1,970,978	
Net revenues	980,018	367,889	1,347,907	
Income before taxes and minority interest	152,980	116,687	269,667	
	Six months ended June 30, 2000			
	Individual	Institutional	Total	
Total revenues	\$2,892,812	\$1,828,735	\$4,721,547	
Net revenues	2,394,028	614,249	3,008,277	
Income before taxes and minority interest	398,244	104,045	502,289	
	Six mo	nths ended June 30	, 1999	
	Individual	Institutional	Total	
Total revenues	\$2,240,355	\$1,653,933	\$3,894,288	
Net revenues	1,935,131	727,667	2,662,798	
Income before taxes and minority interest	304,873	229,813	534,686	

Total assets for the Individual and Institutional segments were \$26,786,776 and \$39,615,726, respectively, at June 30, 2000 and \$21,828,324 and \$39,784,052, respectively at December 31, 1999.

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# Paine Webber Group Inc.

# Unaudited Condensed Consolidated Financial Statements

Third Quarter 2000

September 30, 2000

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# PART I—FINANCIAL INFORMATION

### Item 1. Financial Statements

### PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In thousands of dollars except share and per share amounts)

	Three Months Ended September 30,				Nine Months Ended September 30,			
		2000		1999		2000		1999
Revenues								
Commissions	\$	528,948	\$	451,341	\$	1,765,630	\$	1,419,092
Principal transactions		287,931		235,914		778,648		829,968
Asset management		314,083		235,712		893,076		666,250
Investment banking		107,502		134,235		385,329		420,321
Interest		1,167,415		762,205		3,223,170		2,289,636
Other		39,367		40,785		120,940		129,213
Total revenues		2,445,246		1,860,192		7,166,793		5,754,480
Interest expense		1,002,567		623,025		2,715,837		1,854,515
Net revenues	_	1,442,679		1,237,167	_	4,450,956		3,899,965
Non-interest expenses								
Compensation and benefits		875,012		711,783		2,664,401		2,260,575
Office and equipment		111,933		89,159		308,220		259,941
Communications		49,408		42,331		140,338		127,179
Business development		34,172		30,861		114,849		83,262
Brokerage, clearing & exchange fees		16,203		23,391		63,806		71,268
Professional services		42,215		33,469		142,096		96,318
Other		93,536		80,188		294,757		240,751
Total non-interest expenses	_	1,222,479		1,011,182	_	3,728,467		3,139,294
Income before taxes and minority								
interest		220,200		225,985		722,489		760,671
Provision for income taxes		76,370		79,722		258,682		274,183
Income before minority interest		143,830		146,263		463,807		486,488
Minority interest		8,061		8,061		24,183		24,183
Net income	\$	135,769	\$	138,202	\$	439,624	\$	462,305
Net income applicable to common								
shares	\$	135,769	\$	132,253	\$	439,624	\$	444,458
Earnings per common share:								
Basic	\$	0.92	\$	0.91	\$	3.01	\$	3.05
Diluted	\$	0.85	\$	0.86	\$	2.83	\$	2.88
Weighted-average common shares:								
Basic		48,019,200		45,633,697		46,143,267		45,583,134
Diluted	1	59,911,113	1	53,857,503	1	55,100,328	1	54,106,985
Dividends declared per common share	\$	0.12	\$	0.11	\$	0.36	\$	0.33

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# PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION (UNAUDITED) (In thousands of dollars except share and per share amounts)

(in modulate of donars except share and per share almo	September 30,	December 31,
Assets	2000	1999
Cash and cash equivalents	\$ 214,593	\$ 176,401
Cash and securities segregated and on deposit for federal and other regulations	1,426,661	823,059
Financial instruments owned	23,793,940	21,144,830
Securities received as collateral	894,448	1,079,976
Securities purchased under agreements to resell	15,678,483	15,923,948
Securities borrowed	10,260,714	10,526,638
Receivables, net of allowance for doubtful accounts of \$18,903 and \$30,039 at September 30, 2000 and December 31, 1999, respectively	12,367,901	10,287,937
Office equipment and leasehold improvements, net of accumulated depreciation and amortization of \$622,888 and \$527,718 at September 30,	000.00	
2000 and December 31, 1999, respectively	823,326	579,819
Other assets	1,988,201	1,069,768
	\$67,448,267	\$61,612,376
Liabilities and Stockholders' Equity		
Short-term borrowings	\$ 1,810,822	\$ 1,884,250
Financial instruments sold, not yet purchased	3,467,766	7,099,208
Securities sold under agreements to repurchase	29,377,087	25,740,196
Securities loaned	6,419,531	5,661,200
Obligation to return securities received as collateral	894,448	1,079,976
Payables	13,514,944	8,448,217
Other liabilities and accrued expenses	3,233,534	3,164,496
Long-term borrowings.	4,943,484	5,223,826
	63,661,616	58,301,369
Commitments and contingencies		
Company-Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts holding solely Company Guaranteed Related Subordinated Debt	393,750	393,750
Stockholders' Equity: Common stock, \$1 par value, 400,000,000 shares authorized, issued 197,727,238 shares and 193,145,152 shares at September 30, 2000 and		
December 31, 1999, respectively	197,727	193,145
Additional paid-in capital	1,833,623	1,672,085
Retained earnings	2,557,928	2,171,080
Treasury stock, at cost; 48,752,322 shares and 47,557,064 shares at September 30, 2000 and December 31, 1999, respectively	(1,186,605)	(1,113,736)
Accumulated other comprehensive income	(9,772)	(5,317)
•	3,392,901	2,917,257
	\$67,448,267	\$61,612,376
	, , , , ,	· · · · · · · · ·
See notes to condensed consolidated financial statements.		

Nine Months Ended

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# PAINE WEBBER GROUP INC.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (In thousands of dollars)

	September 30,		
	2000	1999	
Cash Flows From Operating Activities:			
Net income	\$ 439,624	\$ 462,305	
Adjustments to reconcile net income to cash provided by (used for) operating activities:			
Noncash items included in net income:			
Depreciation and amortization	105,370	73,035	
Deferred income taxes	2,138	(45,757)	
Amortization of deferred charges	99,584	81,708	
Stock-based compensation	(5,116)	12,680	
(Increase) decrease in operating assets:			
Cash and securities on deposit	(603,325)	(87,157)	
Financial instruments owned	(2,366,989)	(1,582,711)	
Securities purchased under agreements to resell	245,465	1,405,018	
Securities borrowed	491,110	(651,622)	
Receivables	(1,180,787)	(1,548,063)	
Other assets	(360,248)	(282,626)	
Increase (decrease) in operating liabilities:			
Financial instruments sold, not yet purchased	(3,631,443)	445,507	
Securities sold under agreements to repurchase	3,636,891	2,227,316	
Securities loaned	490,408	199,468	
Payables	4,236,051	(1,249,085)	
Other	(168,013)	134,438	
Cash provided by (used for) operating activities	1,430,720	(405,546)	
Cash Flows From Investing Activities:			
Payments for:			
Net assets acquired in business acquisition	(621,667)	_	
Office equipment and leasehold improvements	(306,217)	(179,731)	
Cash used for investing activities	(927,884)	(179,731)	
Cash Flows From Financing Activities:			
Net proceeds from (payments on) short-term borrowings	(107,630)	10,483	
Proceeds from:	(107,000)	10,.00	
Long-term borrowings	471,761	1,010,984	
Employee stock transactions	130,917	72,410	
Payments for:		,	
Long-term borrowings	(792,150)	(300,575)	
Repurchases of common stock	(114,767)	(151,446)	
Dividends	(52,775)	(65,373)	
Cash (used for) provided by financing activities	(464,644)	576,483	
Increase (decrease) in cash and cash equivalents	38,192	(8,794)	
Cash and cash equivalents, beginning of period	176,401	228,359	
Cash and cash equivalents, end of period	\$ 214,593	\$ 219,565	

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (In thousands of dollars except share and per share amounts)

## Note 1: Summary of Significant Accounting Policies

### Basis of Presentation

The condensed consolidated financial statements include the accounts of Paine Webber Group Inc. ("PWG") and its wholly owned subsidiaries, including its principal subsidiary PaineWebber Incorporated ("PWI") (collectively, the "Company"). All material intercompany balances and transactions have been eliminated. Certain reclassifications have been made to prior year amounts to conform to current year presentations. The December 31, 1999 Condensed Consolidated Statement of Financial Condition was derived from the audited consolidated financial statements of the Company. The financial information as of and for the periods ended September 30, 2000 and 1999 is unaudited. All normal recurring adjustments which, in the opinion of management, are necessary for a fair presentation have been made.

Certain financial information that is normally in annual financial statements but is not required for interim reporting purposes has been condensed or omitted. The condensed consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States which require management to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. Actual results could differ from those estimates. These financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 1999 and the Company's Quarterly Reports on Form 10-Q for the quarters ended June 30, and March 31, 2000. The results of operations reported for interim periods are not necessarily indicative of the results of operations for the entire year.

### Statement of Cash Flows

Total interest payments, which relate principally to agreements to repurchase, short-term borrowings, securities loaned and long-term borrowings, were \$2,782,961 and \$1,834,039 for the nine months ended September 30, 2000 and 1999, respectively. Income taxes paid were \$232,558 and \$268,289 for the nine months ended September 30, 2000 and 1999, respectively.

# Accounting Pronouncements

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities," which establishes revised accounting and reporting standards for derivative instruments and for hedging activities. It requires that an entity measure all derivative instruments at fair value and recognize such instruments as either assets or liabilities in the consolidated statements of financial condition. The accounting for changes in the fair value of a derivative instrument will depend on the intended use of the derivative as either a fair value hedge, a cash flow hedge or a foreign currency hedge. The effect of the changes in fair value of the derivatives and, in certain cases, the hedged items are to be reflected in either the consolidated statements of income or as a component of other comprehensive income, based upon the resulting designation. As issued, SFAS No. 133 was effective for fiscal years beginning after June 15, 1999. In June 1999, the FASB issued SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities-Deferral of the Effective Date of FASB Statement No. 133." SFAS No. 137 defers the effective date of SFAS No. 133 for one year to fiscal years beginning after June 15, 2000. In June 2000, the FASB issued Statement No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities—an Amendment to FASB Statement No. 133". The Company expects that the adoption of these statements will not have a material effect on the Company's Consolidated Financial Statements, taken as a whole.

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

In September 2000, the FASB issued SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," which replaces SFAS No. 125, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities". SFAS No. 140 revises the standards for accounting for securitizations and other transfers of financial assets and collateral and requires certain disclosures, but carries over most of the provisions of SFAS No. 125. SFAS No. 140 is effective for transfers and servicing of financial assets and extinguishments of liabilities occurring after March 31, 2001 and is effective for recognition and reclassification of collateral and for disclosures relating to securitization transactions and collateral for fiscal years ending after December 15, 2000. The Company has not yet determined the impact of this statement on the Company's Consolidated Financial Statements, taken as a whole.

#### Note 2: Recent Events

On October 23, 2000, the stockholders of PWG adopted the Agreement and Plan of Merger (the "Merger Agreement"), dated as of July 12, 2000, by and among PWG, UBS AG ("UBS") and a subsidiary of UBS, pursuant to which PWG will merge with and into that subsidiary. Under the terms of the agreement, PWG's stockholders will have the right to elect to receive either \$73.50 in cash or 0.4954 of an ordinary share of UBS AG stock for each share of PWG's common stock, \$1 par value ("common stock") that they own. The percentage of PWG's common stock that will be converted into the right to receive UBS AG stock is fixed at 50 percent. Adjustments to elections may therefore be necessary so that, in the aggregate, 50 percent of the shares of PWG's common stock is converted into the right to receive UBS AG stock, and 50 percent is converted into the right to receive cash. The transaction, which is expected to be completed in November of 2000, is subject to customary closing conditions, including certain regulatory approvals.

### Note 3: Merger with J.C. Bradford

On June 9, 2000, the Company completed its merger with J.C. Bradford & Co. L.L.C. ("J.C. Bradford"), a leading privately-held brokerage firm in the Southeastern U.S., for approximately \$622,000 in cash. The merger was accounted for as a purchase and, accordingly, the excess of the purchase cost over the fair value of the net assets acquired of approximately \$185,000, resulted in the Company recording \$560,000 in goodwill, which is being amortized over 25 years on a straight-line basis. The consolidated financial statements of the Company include the results of J.C. Bradford from the closing date. As a result of the merger, in the second quarter of 2000, the Company recorded after-tax costs of approximately \$18,800 (\$30,000 pre-tax) relating primarily to the elimination of the Company's duplicate facilities, severance and other costs.

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

### Note 4: Financial Instruments Owned and Sold, Not Yet Purchased

At September 30, 2000 and December 31, 1999, financial instruments owned and financial instruments sold, not yet purchased consisted of the following:

	September 30, 2000	December 31, 1999
Financial instruments owned:		
U.S. government and agencies	\$ 7,724,521	\$ 5,864,331
Mortgages and mortgage-backed	10,426,454	9,012,415
Corporate debt	671,925	1,875,361
Commercial paper and other short-term debt	1,890,638	1,744,036
Equities and other	2,363,490	2,030,986
State and municipals	716,912	617,701
	\$23,793,940	\$21,144,830
Financial instruments sold, not yet purchased:		
U.S. government and agencies	\$ 2,768,820	\$ 5,804,259
Mortgages and mortgage-backed	145,255	123,049
Corporate debt	283,084	785,890
Equities	257,343	348,485
State and municipals	13,264	37,525
	\$ 3,467,766	\$ 7,099,208

### Note 5: Long-Term Borrowings

Long-term borrowings at September 30, 2000 and December 31, 1999 consisted of the following:

	September 30, 2000	December 31, 1999
U.S. Dollar-Denominated:		
Fixed Rate Notes	\$2,607,009	\$2,757,851
Fixed Rate Subordinated Notes	174,831	174,765
Medium-Term Senior Notes	1,950,850	2,143,010
Medium-Term Subordinated Notes	84,200	148,200
Other	10,044	_
Non-U.S. Dollar-Denominated:		
Medium-Term Notes	116,550	
	\$4,943,484	\$5,223,826

At September 30, 2000, interest rates on the U.S. dollar-denominated fixed rate notes and fixed rate subordinated notes ranged from 6.25 percent to 9.25 percent and the weighted-average interest rate was 7.19 percent. Interest on the notes is payable semi-annually. The fixed rate notes and fixed rate subordinated notes outstanding at September 30, 2000 had an average maturity of 5.3 years.

At September 30, 2000, the Company had outstanding U.S. dollar-denominated fixed rate Medium-Term Notes of \$1,071,100 and variable rate Medium-Term Notes of \$963,950. The Medium-Term Notes outstanding at September 30, 2000 had an average maturity of 4.2 years and a weighted-average interest rate of 5.97 percent.

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

At September 30, 2000, the Non-U.S. dollar-denominated Medium-Term Notes outstanding had a weighted-average interest rate of 1.18 percent and an average maturity of 2.16 years.

In 2000, the Company issued to certain employees, 6.25% Convertible Debentures due 2007 (the "Debentures"). The Debentures were initially convertible, at the option of the holders beginning on January 20, 2003, into 1,931,250 shares of Convertible Preferred Stock, which were then convertible into 1,931,250 shares of common stock of the Company.

As a result of the Company entering into the Merger Agreement, the Debentures became convertible effective upon the adoption by the stockholders of the Company of the Merger Agreement, which occurred on October 23, 2000. Pursuant to their terms, on October 16, 2000, the Company called for redemption on October 23, 2000 all of the outstanding Debentures. All outstanding Debentures were converted into common stock.

At September 30, 2000 and December 31, 1999, the fair values of long-term borrowings were \$4,924,528 and \$5,140,331, respectively, as compared to the carrying amounts of \$4,943,484 and \$5,223,826, respectively. The estimated fair value of long-term borrowings is based upon quoted market prices for the same or similar issues and pricing models. However, for substantially all of its fixed rate debt, the Company enters into interest rate swap agreements to convert its fixed rate payments into floating rate payments.

The net fair values of the interest rate swaps were \$61,739 and \$127,097 payable at September 30, 2000 and December 31, 1999, respectively. The fair value of interest rate swaps used to hedge the Company's long-term borrowings is based upon the amounts the Company would receive or pay to terminate the agreements, taking into account current interest rates.

The carrying amounts of the interest rate swap agreements included in the Company's Condensed Consolidated Statements of Financial Condition at September 30, 2000 and December 31, 1999 were net receivables of \$4,780 and \$12,075, respectively. See Note 7 for further discussion of interest rate swap agreements used for hedging purposes.

# Note 6: Capital Requirements

PWI, a registered broker-dealer, is subject to the Securities and Exchange Commission Uniform Net Capital Rule and New York Stock Exchange Growth and Business Reduction capital requirements. Under the method of computing capital requirements adopted by PWI, minimum net capital shall not be less than 2 percent of combined aggregate debit items arising from client transactions, plus excess margin collected on securities purchased under agreements to resell, as defined. A reduction of business is required if net capital is less than 4 percent of such aggregate debit items. Business may not be expanded if net capital is less than 5 percent of such aggregate debit items. As of September 30, 2000, PWI's net capital of \$1,608,364 was 10.1 percent of aggregate debit items and its net capital in excess of the minimum required was \$1,281,410.

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

### Note 7: Financial Instruments with Off-Balance-Sheet Risk

Held or Issued for Trading Purposes

Set forth below are the gross contract or notional amounts of the Company's outstanding off-balance-sheet derivative and other financial instruments held or issued for trading purposes. These amounts are not reflected in the Condensed Consolidated Statements of Financial Condition and are indicative only of the volume of activity at September 30, 2000 and December 31, 1999. They do not represent amounts subject to market risks, and in many cases, limit the Company's overall exposure to market losses by hedging other on- and off-balance-sheet transactions.

	Notional or Contract Amount				
	September	r 30, 2000	December 31, 1999		
	Purchases	Sales	Purchases	Sales	
Mortgage-backed forward contracts and options written and purchased	\$18,963,831	\$26,909,451	\$14,417,186	\$17,540,786	
Foreign currency forward contracts, futures contracts, and options written and purchased	2,119,724	2,133,310	1,380,925	1,373,981	
Equity securities contracts including stock index futures, forwards, and options written and purchased	184,066	271,879	144,034	239,682	
Other fixed income securities contracts including futures, forwards, and options written and purchased	1,742,936	4,252,001	3,557,193	5,538,887	
Interest rate swaps and caps	1,850,008	3,643,008	1,688,762	419,989	

Set forth below are the fair values of derivative financial instruments held or issued for trading purposes as of September 30, 2000 and December 31, 1999. The fair value amounts are netted by counterparty when specific conditions are met.

	Fair Value at September 30, 2000		Fair Value at December 31, 1999	
	Assets	Liabilities	Assets	Liabilities
Mortgage-backed forward contracts and options written and purchased	\$88,571	\$105,027	\$159,228	\$114,838
Foreign currency forward contracts, futures contracts, and options written and purchased	20,304	17,001	20,274	20,158
Equity securities contracts including stock index futures, forwards, and options written and purchased	16,074	16,246	152,024	48,835
Other fixed income securities contracts including futures, forwards, and options written and purchased	2,100	378	29,584	20,177
Interest rate swaps and caps	20,022	46,841	31,569	11,087

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Set forth below are the average fair values of derivative financial instruments held or issued for trading purposes for the three months ended September 30, 2000 and the twelve months ended December 31, 1999. The average fair value is based on the average of the month-end balances during the periods indicated

	Average Fair Value September 30, 2000		Average Fair Value December 31, 1999	
	Assets	Liabilities	Assets	Liabilities
Mortgage-backed forward contracts and options written and purchased	\$65,054	\$69,284	\$171,113	\$163,954
Foreign currency forward contracts, futures contracts, and options written and purchased	25,445	25,016	22,549	22,377
Equity securities contracts including stock index futures, forwards, and options written and purchased	60,256	19,098	63,624	40,321
Other fixed income securities contracts including futures, forwards, and options written and purchased	3,686	23	11,932	49,800
Interest rate swaps and caps	19,871	43,877	18,593	6,754

The Company also sells securities, at predetermined prices, which have not yet been purchased. The Company is exposed to market risk since to satisfy the obligation, the Company must acquire the securities at market prices, which may exceed the values reflected on the Condensed Consolidated Statements of Financial Condition.

The off-balance-sheet derivative trading transactions are generally short-term. At September 30, 2000 substantially all of the off-balance-sheet trading-related derivative and other financial instruments had remaining maturities of less than one year.

The Company's risk of loss in the event of counterparty default is limited to the current fair value or the replacement cost on contracts in which the Company has recorded an unrealized gain. These amounts are reflected as assets on the Company's Condensed Consolidated Statements of Financial Condition and amounted to \$147,071 and \$392,679 at September 30, 2000 and December 31, 1999, respectively. Options written do not expose the Company to credit risk since they do not obligate the counterparty to perform. Transactions in futures contracts are conducted through regulated exchanges which have margin requirements, and are settled in cash on a daily basis, thereby minimizing credit risk.

The following table summarizes the Company's principal transactions revenues by business activity for the three months and nine months ended September 30, 2000 and 1999. Principal transactions revenues include realized and unrealized gains and losses on trading positions and principal investing activities, including hedges. In assessing the profitability of its trading activities, the Company views net interest and principal transactions revenues in the aggregate.

	Principal Transactions Revenues			
	Three Months Ended September 30,		Nine Months Ended September 30,	
	2000	1999	2000	1999
Taxable fixed income (includes futures, forwards, options contracts and other securities)	\$ 64,685	\$ 72,228	\$184,357	\$404,278
Equities (includes stock index futures, forwards and options contracts)	179,232	119,968	458,037	312,299
Municipals (includes futures and options contracts)	44,014	43,718	136,254	113,391
	\$287,931	\$235,914	<u>\$778,648</u>	\$829,968

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Held or Issued for Purposes Other Than Trading

The Company enters into interest rate swap agreements to manage the interest rate characteristics of its assets and liabilities. As of September 30, 2000 and December 31, 1999, the Company had outstanding interest rate swap agreements with commercial banks with notional amounts of \$3,706,010 and \$4,206,010, respectively. These agreements effectively converted substantially all of the Company's fixed rate debt at September 30, 2000 into floating rate debt. The interest rate swap agreements entered into have had the effect of increasing net interest expense on the Company's fixed rate debt by \$7,737 for the nine months ended September 30, 2000, and decreasing net interest expense by \$20,370 for the nine months ended September 30, 1999. The Company had no deferred gains or losses related to terminated swap agreements on the Company's long-term borrowings at September 30, 2000 and December 31, 1999. The Company is subject to market risk as interest rates fluctuate. The interest rate swaps contain credit risk to the extent the Company is in a receivable or gain position and the counterparty defaults. However, the counterparties to the agreements generally are large financial institutions, and the Company has not experienced defaults in the past, and management does not anticipate any counterparty defaults in the foreseeable future. See Note 5 for further discussion of interest rate swap agreements used for hedging purposes.

### Note 8: Risk Management

Transactions involving derivative and non-derivative financial instruments involve varying degrees of both market and credit risk. The Company monitors its exposure to market and credit risk on a daily basis and through a variety of financial, security position and credit exposure reporting and control procedures.

### Market Risk

Market risk is the potential change in value of the financial instrument caused by unfavorable changes in interest rates, equity prices, and foreign currency exchange rates. The Company has a variety of methods to monitor its market risk profile. The senior management of each business group is responsible for reviewing trading positions, exposures, profits and losses, and trading strategies. The Company also has an independent risk management group which reviews the Company's risk profile and aids in setting and monitoring risk management policies of the Company, including monitoring adherence to the established limits, performing market risk modeling, and reviewing trading positions and hedging strategies. The Asset/Liability Management Committee, comprised of senior corporate and business group managers, is responsible for establishing trading position and exposure limits.

Market risk modeling is based on estimating loss exposure through sensitivity testing. These results are compared to established limits, and exceptions are subject to review and approval by senior management. Other market risk control procedures include monitoring inventory agings, reviewing traders' marks and holding regular meetings between the senior management of the business groups and the risk management group.

### Credit Risk in Proprietary Transactions

Counterparties to the Company's proprietary trading, hedging, financing and arbitrage activities are primarily financial institutions, including banks, brokers and dealers, investment funds and insurance companies. Credit losses could arise should counterparties fail to perform and the value of any collateral proves inadequate. The Company manages credit risk by monitoring net exposure to individual counterparties on a daily basis, monitoring credit limits and requiring additional collateral where appropriate.

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#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Derivative credit exposures are calculated, aggregated and compared to established limits by the credit department. Credit reserve requirements are determined by senior management in conjunction with the Company's continuous credit monitoring procedures. Historically, reserve requirements arising from instruments with off-balance-sheet risk have not been material.

Receivables and payables with brokers and dealers, agreements to resell and repurchase securities, and securities borrowed and loaned are generally collateralized by cash, government and government-agency securities, and letters of credit. The market value of the initial collateral received approximates or is greater than the contract value. Additional collateral is requested when considered necessary. The Company may pledge clients' margined securities as collateral in support of securities loaned and bank loans, as well as to satisfy margin requirements at clearing organizations. The amounts loaned or pledged are limited to the extent permitted by applicable margin regulations. Should the counterparty fail to return the clients' securities, the Company may be required to replace them at prevailing market prices. At September 30, 2000, the market value of client securities loaned to other brokers approximated the amounts due or collateral obtained.

#### Credit Risk in Client Activities

Client transactions are entered on either a cash or margin basis. In a margin transaction, the Company extends credit to a client for the purchase of securities, using the securities purchased and/or other securities in the client's account as collateral for amounts loaned. Receivables from customers are substantially collateralized by customer securities. Amounts loaned are limited by margin regulations of the Federal Reserve Board and other regulatory authorities and are subject to the Company's credit review and daily monitoring procedures. Market declines could, however, reduce the value of any collateral below the principal amount loaned, plus accrued interest, before the collateral can be sold.

Client transactions include positions in commodities and financial futures, trading liabilities and written options. The risk to the Company's clients in these transactions can be substantial, principally due to price volatility which can reduce the clients' ability to meet their obligations. Margin deposit requirements pertaining to commodity futures and exchange-traded options transactions are generally lower than those for exchange-traded securities. To the extent clients are unable to meet their commitments to the Company and margin deposits are insufficient to cover outstanding liabilities, the Company may take market action and credit losses could be realized.

Client trades are recorded on a settlement date basis. Should either the client or broker fail to perform, the Company may be required to complete the transaction at prevailing market prices. Trades pending at September 30, 2000 were settled without material adverse effect on the Company's consolidated financial statements, taken as a whole.

# Concentrations of Credit Risk

Concentrations of credit risk that arise from financial instruments (whether on-or off-balance-sheet) exist for groups of counterparties when they have similar economic characteristics that would cause their ability to meet obligations to be similarly affected by economic, industry or geographic factors. As a major securities firm, the Company engages in underwriting and other financing activities with a broad range of clients, including other financial institutions, municipalities, governments, financing companies, and commercial real estate investors and operators. These activities could result in concentrations of credit risk with a particular counterparty, or group of counterparties operating in a particular geographic area or engaged in business in a particular industry. The Company seeks to control its credit risk and the potential for risk concentration through a variety of reporting and control procedures described above.

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#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The Company's most significant industry concentration, which arises within its normal course of business activities, is financial institutions including banks, brokers and dealers, investment funds, and insurance companies.

# Note 9: Commitments and Contingencies

At September 30, 2000 and December 31, 1999, the Company was contingently liable under unsecured letters of credit totaling \$298,498 and \$139,156, respectively, which approximated fair value. At September 30, 2000 and December 31, 1999 certain of the Company's subsidiaries were contingently liable as issuer of approximately \$45,000 of notes payable to managing general partners of various limited partnerships pursuant to certain partnership agreements. In addition, as part of the 1995 limited partnership settlements, the Company has agreed, under certain circumstances, to provide to class members additional consideration including assignment of fees the Company is entitled to receive from certain partnerships. In the opinion of management, these contingencies will not have a material adverse effect on the Company's consolidated financial statements, taken as a whole.

In meeting the financing needs of certain of its clients, the Company may also issue standby letters of credit which are collateralized by customer margin securities. At September 30, 2000 and December 31, 1999, the Company had outstanding \$182,712 and \$101,400, respectively, of such standby letters of credit. At September 30, 2000 and December 31, 1999, securities with fair value of \$2,416,428 and \$2,536,073, respectively, had been loaned or pledged as collateral for securities borrowed of approximately equal fair value.

In the normal course of business, the Company enters into when-issued transactions, underwriting and other commitments. Also, at September 30, 2000 and December 31, 1999, the Company had commitments of \$1,176,781 and \$858,122, respectively, consisting of secured credit lines to real estate operators, mortgage and asset-backed originators, and commitments to investment partnerships, in certain of which key employees are limited partners. Settlement of these transactions at September 30, 2000 would not have had a material impact on the Company's consolidated financial statements, taken as a whole

The Company has been named as defendant in numerous legal actions in the ordinary course of business. While the outcome of such matters cannot be predicted with certainty, in the opinion of management of the Company, after consultation with various counsel handling such matters, these actions will be resolved with no material adverse effect on the Company's consolidated financial statements, taken as a whole.

#### Note 10: Comprehensive Income

Comprehensive income is calculated in accordance with SFAS No. 130, "Reporting Comprehensive Income." Comprehensive income combines net income and certain items that directly affect stockholders' equity, such as foreign currency translation adjustments. The components of comprehensive income for the three months and nine months ended September 30, 2000 and 1999 were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2000	1999	2000	1999
Net income	\$135,769	\$138,202	\$439,624	\$462,305
Foreign currency translation adjustment	(1,177)	2,046	(4,455)	(885)
Total comprehensive income	\$134,592	<u>\$140,248</u>	\$435,169	<u>\$461,420</u>

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### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 11: Earnings Per Common Share

Earnings per common share are computed in accordance with SFAS No. 128, "Earnings Per Share." Basic earnings per share excludes the dilutive effects of options and convertible securities and is calculated by dividing income available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects all potentially dilutive securities.

Set forth below is the reconciliation of net income applicable to common shares and weighted-average common and common equivalent shares of the basic and diluted earnings per common share computations:

		Three Months Ended September 30,		Nine Months Ended September 30,	
	2000	1999 2000		1999	
Numerator:					
Net income	\$ 135,769 	\$ 138,202 (5,949)	\$ 439,624 	\$ 462,305 (17,847)	
Net income applicable to common shares for basic earnings per share	135,769	132,253	439,624	444,458	
Net income applicable to common shares for diluted earnings per share	<u>\$ 135,769</u>	<u>\$ 132,253</u>	\$ 439,624	<u>\$ 444,458</u>	
Denominator:					
Weighted-average common shares for basic earnings per share	148,019,200	145,633,697	146,143,267	145,583,134	
options and awards	11,891,913	8,223,806	8,957,061	8,523,851	
Weighted-average common and common equivalent shares for diluted earnings per share	159,911,113	153,857,503	155,100,328	154,106,985	
Earnings Per Share:					
Basic	\$ 0.92	\$ 0.91	\$ 3.01	\$ 3.05	
Diluted	\$ 0.85	\$ 0.86	\$ 2.83	\$ 2.88	

Pursuant to the terms and conditions of the Company's various Stock Option and Award Plans which provide for the granting to officers and other key employees nonqualified stock options, restricted stock awards, restricted stock units and other stock based awards (the "Awards"), effective October 23, 2000, the date the shareholders of the Company approved the Merger Agreement, the Awards that were previously unvested or restricted became fully vested and no longer subject to restrictions on sales and transfers.

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# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 12: Segment Reporting Data

The Company offers a wide variety of products and services, primarily those of a full service domestic broker-dealer to a domestic market, through its two operating segments: Individual and Institutional. The Individual segment offers brokerage services and products (such as the purchase and sale of securities, insurance annuity contracts, mutual funds, wrap fee products, and margin and securities lending), asset management and other investment advisory and portfolio management products and services, and execution and clearing services for transactions originated by individual investors. The Institutional segment principally includes capital market products and services (such as the placing of securities and other financial instruments for — and the execution of trades on behalf of — institutional clients, investment banking services such as the underwriting of debt and equity securities, and mergers and acquisitions advisory services).

Segment revenues and expenses in the table below consist of those that are directly attributable to the segment under which they are reported, combined with segment amounts based on Company allocation methodologies (for example, allocating a portion of investment banking revenues to the Individual segment; relative utilization of the Company's square footage for certain cost allocations).

	Three Months Ended September 30, 2000		Three Months Ended September 30, 1999			
	Individual	Institutional	Total	Individual	Institutional	Total
Total revenues	\$1,556,834	\$ 888,412	\$2,445,246	\$1,167,330	\$ 692,862	\$1,860,192
Net revenues	1,204,463	238,216	1,442,679	1,010,919	226,248	1,237,167
Income before taxes and minority interest	171,842	48,358	220,200	186,513	39,472	225,985
	Nine Month	s Ended Septemb	per 30, 2000	Nine Month	s Ended Septemb	per 30, 1999
	Individual	Institutional	Total	Individual	Institutional	Total
Total revenues	\$4,449,646	\$2,717,147	\$7,166,793	\$3,407,685	\$2,346,795	\$5,754,480
Net revenues	3,598,490	852,466	4,450,956	2,946,050	953,915	3,899,965
Income before taxes and minority	570.097	152 402	722 490	401 207	2/0.205	760 671
interest	570,086	152,403	722,489	491,386	269,285	760,671

Total assets for the Individual and Institutional segments were \$30,141,208 and \$37,307,059, respectively, at September 30, 2000 and \$21,828,324 and \$39,784,052, respectively at December 31, 1999.

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#### UBS AG

Bahnhofstrasse 45 Zurich, Switzerland and Aeschenvorstadt 1 Basel, Switzerland

## UBS PREFERRED FUNDING COMPANY LLC I

The Corporation Trust Company 1209 Orange Street Wilmington, Delaware 19801

# **UBS PREFERRED FUNDING TRUST 1**

c/o Wilmington Trust Company 1100 North Market Street Wilmington, Delaware 19890

### LEGAL ADVISORS TO UBS AG

As to U.S. federal and New York law: Sullivan & Cromwell 125 Broad Street New York, New York 10004-2498 U.S.A.

As to Delaware law: Richards, Layton & Finger One Rodney Square P.O. Box 551 Wilmington, DE 19899 U.S.A.

As to Swiss law: Bar & Karrer Seefeldstrasse 19 CH-8024, Zurich Switzerland

As to Swiss tax law: ATAG Ernst & Young AG Bleicherweg 21 CH-8022, Zurich Switzerland

### LEGAL ADVISORS TO THE UNDERWRITERS

As to U.S. federal and New York law: Davis Polk & Wardwell 450 Lexington Avenue New York, New York 10017 U.S.A.

# **AUDITORS TO UBS AG**

ATAG Ernst & Young AG Aeschengraben 9 Postfach 2149 CH-4002, Basel Switzerland

# TRUSTEE, PAYING, REGISTRAR AND TRANSFER AGENT

Wilmington Trust Company 1100 North Market Street Wilmington, Delaware 19890

# LUXEMBOURG PAYING, REGISTRAR AND TRANSFER AGENT

BNP Paribas Luxembourg 10 A, Boulevard Royal L-2093 Luxembourg Luxembourg

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### **INFORMATION NOT REQUIRED IN PROSPECTUS**

#### Item 13. Other Expenses of Issuance and Distribution

The following are the estimated expenses, other than any underwriting discounts and commission and expenses reimbursed by the Registrants, to be incurred in connection with the issuance and distribution of the securities registered under this Registration Statement:

Securities and Exchange Commission registration fees	\$ 396,000
Luxembourg Stock Exchange listing fees	$30,000^{(1)}$
Printing and engraving expenses	$250,000^{(1)}$
Blue Sky fees and expenses	
Legal fees and expenses	
Accountants' fees and expenses	
Trustee and Transfer Agent fees and expenses	15,000(1)
TOTAL	\$1,392,000

<sup>(1)</sup> Estimates.

# Item 14. Indemnification of Directors and Officers UBS AG

Under Swiss law, directors and senior officers acting in violation of their statutory duties – whether dealing with *bona fide* third parties or performing any other acts on behalf of the corporation – may become liable to the corporation, its shareholders and (in bankruptcy) its creditors for damages. The directors' liability is joint and several but only to the extent the damage is attributable to each director based on willful or negligent violation of duty. If the board of directors lawfully delegated the power to carry out day-to-day management to a different corporate body, e.g., the executive board, the board of directors is not vicariously liable for the acts of the members of the executive board. Instead, the directors can be held liable for their failure to properly select, instruct or supervise the executive board members. If directors and officers enter into a transaction on behalf of the corporation with bona fide third parties in violation of their statutory duties, the transaction is nevertheless valid as long as it is not excluded by the corporation's business purpose.

Under Swiss law, a corporation may indemnify a director or officer of the corporation against losses and expenses (unless arising from his gross negligence or willful misconduct), including attorney's fees, judgments, fines and settlement amounts actually and reasonably incurred in a civil or criminal action, suit or preceding by reason of being of having been the representative of or serving at the request of the corporation.

Because UBS AG is a Swiss company headquartered in Switzerland, many of the directors and officers of UBS AG are residents of Switzerland and not the U.S. As a result, U.S. investors may find it difficult in a lawsuit based on the civil liability provisions of the U.S. federal securities laws to:

- effect service within the U.S. upon UBS AG and the directors and officers of UBS AG located outside the U.S.,
- enforce in U.S. courts or outside the U.S. judgments obtained against those persons in U.S. courts,

<sup>(2)</sup> Legal Fees and expenses of Registrants are presented on a non-consolidated basis.

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#### Part II

- enforce in U.S. courts judgments obtained against those persons in courts in jurisdictions outside the U.S., and
- enforce against those persons in Switzerland, whether in original actions or in actions for the enforcement of judgments of U.S. courts, civil liabilities based solely upon the U.S. federal

Neither the UBS articles of association nor Swiss statutory law contain provisions regarding the indemnification of directors and officers.

According to general principles of Swiss employment law, an employer may, under certain circumstances, be required to indemnify an employee against losses and expenses incurred by him in the execution of his duties under the employment agreement, unless the losses and expenses arise from the employee's gross negligence or willful misconduct.

UBS maintains directors' and officers' insurance for its directors and officers.

# **UBS Preferred Funding Trust**

The Amended and Restated Trust Agreement of UBS Preferred Funding Trust provides that, to the fullest extent permitted by applicable law, UBS Preferred Funding Company and UBS AG, jointly and severally, indemnify and defend the trustee, the registrar and any paying agent and their directors, officers, employees and agents against, and hold each of them harmless from, any liability, costs and expenses (including reasonable attorneys' fees) that may arise out of or in connection with its acting as the trustee or the registrar, transfer agent or paying agent, respectively, under the Amended and Restated Trust Agreement and the trust preferred securities, except for any liability arising out of gross negligence, bad faith or willful misconduct on the part of any such person or persons.

# **UBS Preferred Funding Company**

The Amended and Restated LLC Agreement of UBS Preferred Funding Company provides that, to the fullest extent permitted by applicable law, each director and officer shall be entitled to indemnification from UBS Preferred Funding Company for any loss, damage, claim or expense (including reasonable attorney's fees) incurred by such director or officer by reason of any act or omission performed or omitted by such director or officer in good faith on behalf of UBS Preferred Funding Company and in a manner reasonably believed to be within the scope of authority conferred on such Director or Officer by this Agreement, except with respect to any act or omission determined by a court of competent jurisdiction to have constituted gross negligence or wilful misconduct of such director or officer; provided, however, that any such indemnity shall be provided out of and to the extent of the assets of UBS Preferred Funding Company only, and no holder of company preferred securities, company common securities, company parity preferred securities or company junior securities shall have any personal liability on account thereof. UBS Preferred Funding Company may purchase and maintain insurance to protect any director or officer against liability asserted against him or her, or incurred by him or her, arising out of his or her status as such.

Without limiting the foregoing, UBS Preferred Funding Company's directors shall have no personal liability to UBS Preferred Funding Company or any holder of company preferred securities, company common securities, company parity preferred securities or company junior securities for monetary damages:

- for not voting to take enforcement action with respect to the subordinated notes or other eligible investments owned by UBS Preferred Funding Company, if any, prior to the occurrence of a bankruptcy event, or
- at any time for breach of any such director's fiduciary duty (if any) except for such director's gross negligence or willful misconduct.

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#### Item 15. Recent Sales of Unregistered Securities

In the three years preceding the filing of this Registration Statement, UBS AG has sold the following securities that were not registered under the Securities Act. UBS Warburg LLC or another affiliate thereof was the principal underwriter for each of the following issuances and, except as otherwise described below, the securities were offered to, and purchased by, institutional investors. The following issuances were not subject to the registration requirements of the Securities Act of 1933 because the securities were offered and sold either outside the United States in a manner not requiring registration under the Securities Act or within the United States in reliance upon the exemption provided by Section 4(2) of the Securities Act of 1933 and/or Regulation D thereunder.

#### 1998

February, 1998: XEU 110,000,000 1.00% convertible debt on FTSI Index.

March, 1998: USD 250,000,000 5.75% debt.

March-December, 1998: convertible debt and reverse convertible debt that combines a bond and a put option on a stock or stock index issued under the "cash or share delivery" ("Geld-Oder-Aktien-Lieferung" or "GOAL") plan through 14 separate GOALs, offered on various dates, at various interest rates, with maturities at the time of initial issuance ranging from 2 to 10 years, and denominated in CHF, DEM, USD, ITL and NLG. The aggregate amount issued over this period was CHF 3,357,000,000, USD 275,000,000, DEM 300,000,000, ITL 350,000,000,000 and NLG 275,000,000. One of the issuances was offered to, and purchased by, retail clients and institutional investors, the other 13 issuances were offered to, and purchased by, only institutional investors.

July-December, 1998: 20,614 ordinary shares of UBS AG in accordance with the management stock plan (management aktien programm).

*July-December*, 1998: 1,729 ordinary shares of UBS AG pursuant to exercise of 17,290 outstanding options (with 5,434,600 options remaining unexercised) in accordance with the management stock option plan (optionen wahldividende).

# 1999

January-December, 1999: convertible debt and reverse convertible debt that combines a bond and a put option on a stock or stock index issued under the GOAL plan through 26 separate GOALs, offered on various dates, at various interest rates, with maturities at the time of initial issuance ranging from 1 to 7 years, and denominated in CHF, EUR, USD and GBP. The aggregate amount issued over this period was CHF 1,210,000,000, EUR 492,000,000, USD 451,000,000 and GBP 95,000,000.

January-December, 1999: convertible and ordinary debt issued by the Jersey branch of UBS AG under a medium term note program (the "European MTN Program") through 9 separate issuances, offered on various dates, at various interest rates, with maturities at the time of initial issuance ranging from 1 to 7 years, and denominated in EUR, USD, JPY, SEK and CHF. The aggregate amount issued over this period was EUR 900,000,000, USD 150,000,000, JPY 25,388,000,000, SEK 233,000,000 and CHF 250,000,000. Three of the issuances were offered to, and purchase by, retail clients and institutional investors, the other 6 issuances were offered to, and purchased by, only institutional investors.

July, 1999: USD 100,000,000 1.50% convertible into AT&T shares issued by the Stamford branch of UBS AG under a medium term note program.

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#### Part II

January-December, 1999: 329,139 ordinary shares of UBS AG in accordance with the management stock plan (management aktien programm).

*January-December*, 1999: 141,136 ordinary shares of UBS AG pursuant to exercise of 1,411,360 outstanding options (with 4,023,240 options remaining unexercised) in accordance with the management stock option plan *(optionen wahldividende)*.

#### 2000

January-June, 2000: convertible debt and reverse convertible debt that combines a bond and a put option on a stock or stock index issued under the GOAL plan issued through 19 separate GOALs, offered on various dates, at various interest rates with maturities at the time of initial issuance ranging from 1 to 5 years, and denominated in CHF, EUR and USD. The aggregate amount issued over this period was CHF 340,000,000, EUR 430,000,000 and USD 75,000,000.

January-June, 1999: convertible and ordinary debt issued by the Jersey branch of UBS AG under the European MTN Program through 12 separate issuances, offered on various dates, at various interest rates with maturities at the time of initial issuance ranging from 2 years to 5 years and 41 days, and denominated in CHF, EUR, USD and JPY. The aggregate amount issued over this period was CHF 13,000,000, EUR 57,000,000, USD 177,000,000 and JPY 15,000,000,000.

*January-May*, 2000: 101,826 ordinary shares of UBS AG (on a pre-split basis, in respect of the 2 for 1 stock split in May, 2000) pursuant to exercise of 1,018,216 outstanding options (with 3,004,980 options remaining unexercised) in accordance with the management stock option plan *(optionen wahldividende)*.

May-July, 2000: 600,026 ordinary shares of UBS AG (on a post-split basis, in respect of the 2 for 1 stock split in May, 2000) pursuant to exercise of 3,000,130 outstanding options (with 4,850 options remaining unexercised) in accordance with the management stock option plan (optionen wahldividende).

#### Item 16. Exhibits and Financial Statement Schedules

# Exhibit Number Description

- 1 Form of Underwriting Agreement\*
- 3.1 Articles of Association for UBS AG\*
- 3.2 By-Laws of UBS AG\*
- 3.3 Form of Amended and Restated Trust Agreement of UBS Preferred Funding Trust I\*
- 3.4 Form of Amended and Restated Limited Liability Company Agreement of UBS Preferred Funding Company I\*
- 3.5 By-Laws of UBS Preferred Funding Company I (included in exhibit 3.4)
- 4.1 Form of UBS AG Subordinated Guarantee Agreement (included in exhibit 3.4)
- 4.2 Form of Subordinated Notes of UBS AG (included in exhibit 3.4)
- 5.1 Opinion of Richards, Layton & Finger, P.A. as to the validity of the trust preferred securities and the company preferred securities\*
- 5.2 Opinion of Sullivan & Cromwell as to the validity of the UBS AG subordinated guarantee\*
- 5.3 Opinion of Bär & Karrer as to certain matters of Swiss law\*
- 8.1 Opinion of Sullivan & Cromwell as to U.S. federal tax matters (included in exhibit 5.2)
- 8.2 Opinion of ATAG Ernst and Young AG, Switzerland, as to Swiss tax matters\*

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Part II

Exhibit Number	Description
10	Agreement and Plan of Merger, dated as of July 12, 2000, by and among Paine Webber Group Inc., UBS AG and Neptune Merger Subsidiary Inc.*
12	Statement regarding ratio of earnings to fixed charges*
21	Subsidiaries of UBS AG*
23.1	Consent of Richards, Layton & Finger, P.A. (included in Exhibit 5.1)
23.2	Consent of Sullivan & Cromwell (included in Exhibit 5.2)
23.3	Consent of Sullivan & Cromwell (included in Exhibit 8.1)
23.4	Consent of ATAG Ernst & Young AG, Switzerland*
23.5	Consent of Ernst and Young Ltd.
23.6	Consent of Ernst & Young LLP
24.1	Power of Attorney*
25.1	Statement of Eligibility of Trustee*
25.2	Statement of Eligibility of Guarantee Trustee*

<sup>\*</sup> Previously filed.

# Item 17. Undertakings

Insofar as indemnification for liabilities arising under the Securities Act of 1933 may be permitted to directors, officers and controlling persons of the registrant pursuant to the foregoing provisions, or otherwise, the registrant has been advised that in the opinion of the Securities and Exchange Commission such indemnification is against public policy as expressed in the Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the registrant of expenses incurred or paid by a director, officer or controlling person of the registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Act and will be governed by the final adjudication of such issue.

UBS AG, UBS Preferred Funding Trust and UBS Preferred Funding Company hereby undertake that:

- (1) For purposes of determining any liability under the Securities Act of 1933, the information omitted from the form of prospectus filed as part of this registration statement in reliance upon Rule 430A and contained in a form of prospectus filed by the registrants pursuant to Rule 424(b)(1) or (4) or 497(h) under the Securities Act will be deemed to be part of this registration statement as of the time it was declared effective.
- (2) For the purpose of determining any liability under the Securities Act of 1933, each post-effective amendment that contains a form of prospectus will be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time will be deemed to be the initial *bona fide* offering thereof.

UBS Preferred Funding Trust hereby undertakes to file an application for the purpose of determining the eligibility of the trustee to act under subsection (a) of Section 310 of the Trust Indenture Act in accordance with the rules and regulations prescribed by the Commission under Section 305(b)(2) of the Act.

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Part II

# Signatures

Pursuant to the requirements of the Securities Act of 1933, UBS AG certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form F-1 and has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of New York, in the State of New York, on 14 November 2000.

UBS AG

ROBERT MILLS By: /s/

Name: Robert Mills

Chief Financial Officer — Americas Title:

and Regional Chief Operating Officer

Pursuant to the requirements of the Securities Act of 1933, as amended, this Registration Statement or amendment has been signed below by the following persons in the capacities and on the dates indicated.

Name	Title	Date	
*	President and Group Chief	14 November 2000	
Marcel Ospel	Executive Officer		
*	Chief Financial Officer	14 November 2000	
Luqman Arnold			
*	Group Controller and Member	14 November 2000	
Hugo Schaub	of Group Managing Board		
<b>가</b>	Chairman and Member of Board	14 November 2000	
Alex Krauer	of Directors		
*	First Vice Chairman and	14 November 200	
Alberto Togni	Member of Board of Directors		
*	Second Vice Chairman and	14 November 200	
Markus Kündig	Member of Board of Directors		
*	Member of Board of Directors	14 November 2000	
Peter Böckli			
*	Member of Board of Directors	14 November 2000	
Rolf A. Meyer			
35	Member of Board of Directors	14 November 2000	
Hans Peter Ming			
N.	Member of Board of Directors	14 November 2000	
Andreas Reinhart			
×	Member of Board of Directors	14 November 2000	
Eric Honegger			
/ ROBERT MILLS		14 November 2000	

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# Part II

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Pursuant to the requirements of Section 6(a) of the Securities Act of 1933, the Authorized Representative has duly caused this Registration Statement to be signed on its behalf by the undersigned, solely in its capacity as the duly authorized representative of UBS AG, in the United States, in The City of New York, State of New York, on 14 November 2000.

By: /s/ ROBERT MILLS

Name: Robert Mills
Title: Chief Financial Officer — Americas
and Regional Chief Operating Officer

UBS FUNDING TRUST

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#### Part II

BNY\_CPS

# Signatures

Pursuant to the requirements of the Securities Act of 1933, UBS Preferred Funding Trust I certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form F-1 and has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of New York, State of New York, on 14 November 2000.

UBS Preferred Funding Trust I

By: UBS Preferred Funding Company LLC I

ROBERT MILLS By: /s/

Name: Robert Mills

Title: President and Managing Director

Pursuant to the requirements of the Securities Act of 1933, this registration statement has been signed by the following persons in the capacities and on the dates indicated.

	Name	Title	Date
	UBS Preferred Funding Company LLC I	Grantor	14 November 2000
By: <u>/s/</u>	ROBERT MILLS		14 November 2000

Name: Robert Mills

Title: President and Managing Director

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#### Part II

# Signatures

Pursuant to the requirements of the Securities Act of 1933, UBS Preferred Funding Company LLC I certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form F-1 and has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of New York, State of New York, on 14 November 2000.

UBS Preferred Funding Company LLC I

/s/ Robert Mills By: Name: Robert Mills

Title: President and Managing Director

Pursuant to the requirements of the Securities Act of 1933, as amended, this Registration Statement or amendment has been signed below by the following persons in the capacities and on the dates indicated.

Name	Title	Date
/s/ ROBERT MILLS Robert Mills	President and Managing Director	14 November 2000
*	Treasurer and Director	14 November 2000
Per Dyrvik	•	
at-	Secretary and Director	14 November 2000
Robert Dinerstein		
/s/ Robert Mills		14 November 2000

<sup>\*</sup> By Robert Mills as attorney-in-fact

# Index to Exhibits

Exhibit Number	Description	Sequentially Numbered Page
1	Form of Underwriting Agreement*	
3.1	Articles of Association for UBS AG*	
3.2	By-Laws of UBS AG*	
3.3	Form of Amended and Restated Trust Agreement of UBS Preferred Funding Trust I*	
3.4	Form of Amended and Restated Limited Liability Company Agreement of UBS Preferred Funding Company I*	
3.5	By-Laws of UBS Preferred Funding Company I (included in exhibit 3.4)	
4.1	Form of UBS AG Subordinated Guarantee Agreement (included in exhibit 3.4)	
4.2	Form of Subordinated Notes of UBS AG (included in exhibit 3.4)	
5.1	Opinion of Richards, Layton & Finger, P.A. as to the validity of the trust preferred securities and the company preferred securities*	
5.2	Opinion of Sullivan & Cromwell as to the validity of the UBS AG subordinated guarantee*	
5.3	Opinion of Bär & Karrer as to certain matters of Swiss law*	
8.1	Opinion of Sullivan & Cromwell as to U.S. federal tax matters (included in exhibit 5.2)	
8.2	Opinion of ATAG Ernst and Young AG, Switzerland, as to Swiss tax matters*	
10	Agreement and Plan of Merger, dated as of July 12, 2000, by and among Paine Webber Group Inc., UBS AG and Neptune Merger Subsidiary Inc.*	
12	Statement regarding ratio of earnings to fixed charge*	
21	Subsidiaries of UBS AG*	
23.1	Consent of Richards, Layton & Finger, P.A. (included in Exhibit 5.1)	
23.2	Consent of Sullivan & Cromwell (included in Exhibit 5.2)	
23.3	Consent of Sullivan & Cromwell (included in Exhibit 8.1)	
23.4	Consent of ATAG Ernst & Young AG, Switzerland*	
23.5	Consent of Ernst and Young Ltd.	
23.6	Consent of Ernst and Young LLP	
24.1	Power of Attorney*	
25.1	Statement of Eligibility of Trustee*	
25.2	Statement of Eligibility of Guarantee Trustee*	

<sup>\*</sup> Previously filed